



2018/2019

# ANNUAL REPORT



Wattle Range  
COUNCIL

*"Wattle Range - a great place to live and work."*

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# MAYOR'S MESSAGE

It is with much pleasure that I present the 2018/19 Annual Report for the Wattle Range Council to you. The Annual Report is a very important document as it informs the entire Wattle Range community of Council's achievements.

The past year has been an exciting time for Council as we welcomed new elected members and farewelled others.

I am pleased to report that the current Council has a strong appetite for change and the economic growth of our region.

The financial performance of the Wattle Range Council is always paramount and this year has been no different. Transparency and openness continue to be the foundation of solid financial management.

Council continues to pursue capital investment in our region, to create employment opportunities particularly in value adding product from the Wattle Range Council area. This is a difficult task but I am very optimistic that we will see some real value and results within this area into the future.

The Millicent Domain project is now in full swing. What a change this project will make to the community both recreationally and economically. I congratulate all those involved in this project, especially the schools who participated in the original design. Great effort.

Congratulations must go to the Nangwarry community for their tenacity and inspiration of the re-vitalisation of the Nangwarry swimming pool. The swimming pool is now a first class facility for the enjoyment of all residents across the Wattle Range Council area and beyond. Other 2018/19 Capital Works project highlights are listed in the Our Streets and Places section of this report.

The Mayor and CEO community meetings have been extended to monthly visits into the Council's communities. The consultation program allows for greater communication with the community. This strategy has been very successful and beneficial, giving residents and ratepayers the opportunity to connect with Wattle Range Council leadership in their own environment.

As Mayor, I continue to visit community organisations such as CFS Units to acknowledge their most important work within our community as volunteers. Supporting them and feeding back information to their respective organisational management is a small part of supporting and valuing their work.

The Wattle Range Council continues to invest into the development of all our communities. Primarily this is done by the respective town plans. These plans are an extremely important part of the communication process with each community identifying community projects that they would like to see developed. It is very pleasing to see communities working together in building their town plans and then seeing projects being delivered back to them. I encourage members of each community to be involved in the development of the community plan process.

This report outlines a lot of the work that goes on behind the scenes to collect and interpret data which then enables us to confidently and effectively plan for the Wattle Range of tomorrow.

On behalf of my fellow councillors I thank the dedicated Wattle Range staff led by CEO Ben Gower, Deputy CEO Paul Duka, the Executive Leadership Team and Executive Assistant Catherine Allen.



As an organisation the Wattle Range Council continues to serve our rate payers and communities. With this comes the responsibility to ensure that all areas of the organisation are operating as efficiently as can be. Since holding the office of Mayor, I have been very conscious that efficiency of Council's operations is regarded as a priority. I am very happy to report that this priority is at the fore front of CEO Gower's administration.

Additionally, I continue to be amazed by the professional services delivered by the Wattle Range Council staff. The organisation and services would not function if not for the way the staff go about their daily work. From the early learning centre, administration, gardening, engineering and machine operators. I thank you all.

It is with pleasure that I present and commend to you the 2018/19 Annual Report.

Des Noll OAM  
MAYOR

# CEO'S MESSAGE

A big thank you to Peter Gandolfi and the Elected Members of the former Council and a big welcome to Des Noll and the members who were elected to the new Council.

I often think that Local Government is a bit like an iceberg, as most people only see the top 10% that is visible above the water. Council looks after so many things in our local communities. It touches so many lives in so many ways. From childcare centres to cemeteries and everything in between, Council plays a role in almost every stage of life. As all of our current and former elected Members will attest, there is so much more going on below the water line that is not always visible to the broader community.

Being an Elected Member can be an incredibly rewarding but often thankless task. Your phone can ring at any time of the day or night, often with a concerned resident on the other end of the line who has a problem that needs to be solved. I take my hat off to all of our elected members both past and present and thank them for the wonderful contributions that they make to our community.

I would like to especially thank Peter Gandolfi as our outgoing Mayor who led Wattle Range Council so well over two consecutive terms. Under his leadership, the four Wards came together as one cohesive Council, and while issues were always vigorously debated in the chamber (as they should be) there was always undivided support for the final resolution no matter how difficult or controversial it may have been. This culture of transparency, inclusiveness and respect has flowed through to the new Council with Des Noll as Mayor, and I look forward to continuing to work with a diverse and passionate group of Elected Members.

Over the last financial year we set out to achieve significantly more capital and operational projects than we have ever done before. We set an aggressive target to roll out over 180 different projects worth \$8.6 million, which is roughly a 30% increase on previous years. This was done with the same staffing levels as well as minimal rate increases that have trended well below CPI for the last few years. While we are not able to complete all projects within the financial year, 80% of them were completed on time and within budget, and the remaining 20% are progressing and are close to completion.

I would like to acknowledge the wonderful work that our staff do every day in challenging conditions. They are a highly motivated workforce who love supporting their local community and I am very proud of their achievements. Unlike the corporate world that I came from where people often work for a nameless faceless shareholder on the other side of the world, Council's shareholders are our rate payers who are also our customers as well as our next door neighbours. This makes everything we do incredibly relevant and rewarding.

We continue to review our services to the community to ensure that we are providing value for money in areas where they are most needed. We work closely with staff and the community to explore better ways of doing things to reduce cost and enhance our communities. In exploring new and better ways of doing things, I try to empower people to take calculated risks and try new things even if they don't work out the first time. Making mistakes is an important part of learning and innovating, and I am excited about the future as we embrace more and more new ideas, services and technology.



Working closely with our communities through the various clubs, committees and forums is an important part of planning for the future. Community Town Plans for all 13 of our communities are pretty much finalised now, due to the efforts of community members who have taken the time to consult with their neighbours and identify what is important to each town over the next decade and beyond.

These community plans are used to develop our annual and strategic plans and they help set our budget priorities each year. Some of them are in the process of being refreshed and we look forward to working closely with all members of the community to define our roadmap for the future. As with everything, we have to balance our aspirations against sustainable budgets and keep rate rises as low as we possibly can. We will continue to focus on being as efficient as we can to ensure that we deliver as much as possible at the lowest possible cost.

**Ben Gower**  
**CHIEF EXECUTIVE OFFICER**



# OUR ORGANISATION

29 MEETINGS AND GATHERINGS OF COUNCIL

ESTIMATED POPULATION AS AT 30 JUNE, 2018

12,031

672

AFTER HOURS CALLS TO 24/7 CALL CENTRE

61

MAYOR AND CEO APPOINTMENTS

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## Strategic Plan ACHIEVEMENTS



### ORGANISATIONAL EXCELLENCE

A great place to work where innovation and efficiency is expected and customers are our focus.

5 STRATEGIES 36 ACTIONS





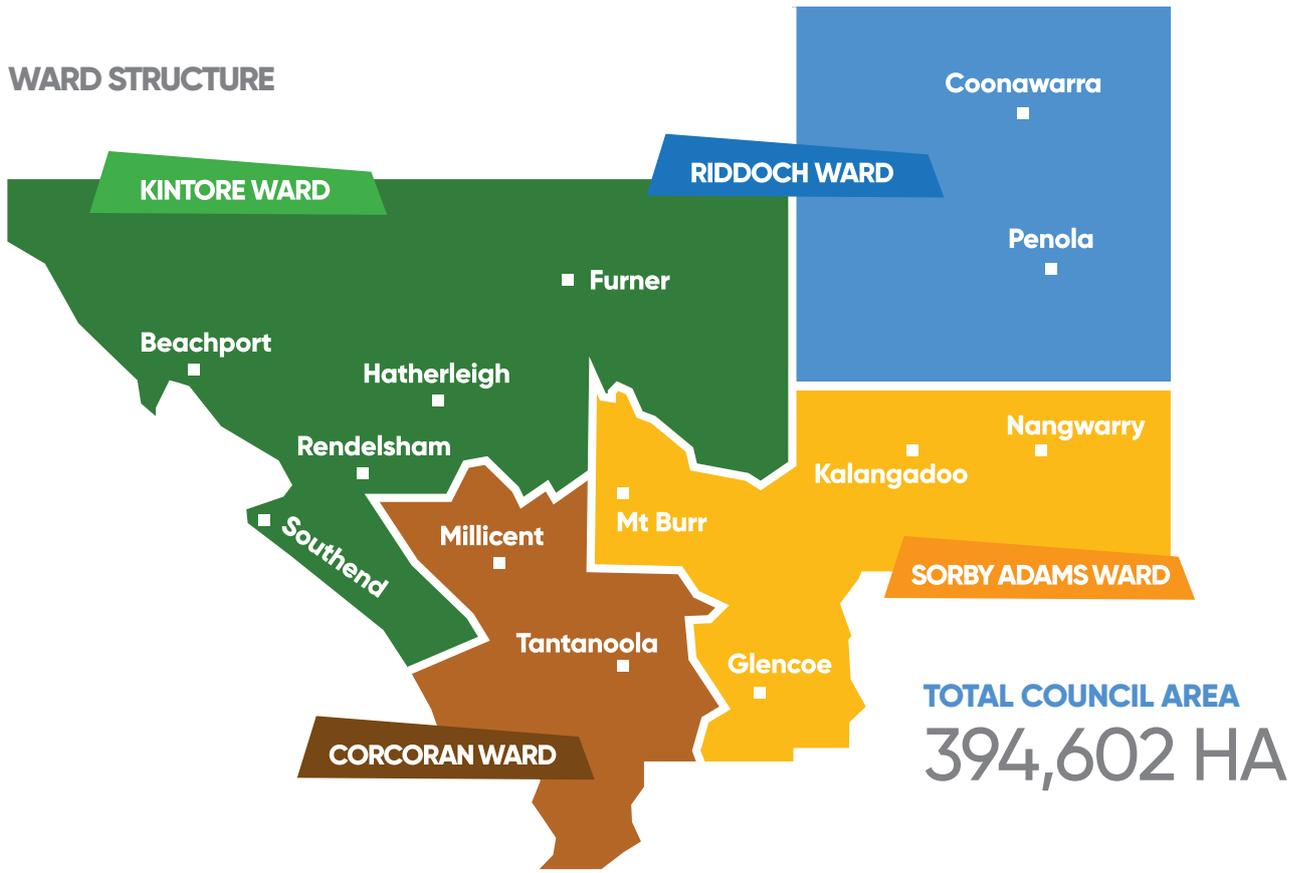
Hay Season - Reece Carlsson

# ABOUT OUR COUNCIL

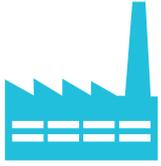
**WATTLE RANGE COUNCIL WAS FORMED ON 1ST JULY 1997 FOLLOWING AN AMALGAMATION BETWEEN THE FORMER DISTRICT COUNCILS OF BEACHPORT, MILLICENT AND PENOLA.**

The Council extends from the Coast to the Victorian Border incorporating the seaside towns of Beachport and Southend extending inland to Millicent as the major service centre and easterly across to the historic town of Penola and world renowned wine region of Coonawarra. Wattle Range Council is one of the most diverse and productive rural areas in South Australia. The Council comprises 13 townships, covers an area of 394,602 hectares.

## WARD STRUCTURE



## GENERAL INFORMATION



TOTAL PROPERTIES

9,760

RATEABLE PROPERTIES

8,984

NON-RATEABLE PROPERTIES

776



TOTAL ROADS

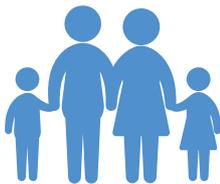
2,440 KM

ROADS SEALED

540 KM

ROADS UNSEALED

1,900 KM



ESTIMATED POPULATION

12,031

AS AT 30<sup>TH</sup> JUNE 2018

CAPITAL VALUE OF PROPERTIES

3,355 (\$MIL)

AS AT 1<sup>ST</sup> JULY 2018

SOURCE: SA LOCAL GOVERNMENT GRANTS COMMISSION

## OUR VISION + CORE VALUES

*“Wattle Range - a great place to live and work.”*



### TRUST

Trust is the glue that binds us all together as a community.

Doing what we say we are going to do and being honest and transparent in both our intentions and actions helps build trusted relationships.



### TEAMWORK

Teamwork is the cornerstone of high performing organisations, embracing the diversity of thoughts and experiences that exist within a team generates a broader range of innovative ideas and leads to better decision making.

Individuals perform better when they are a valued member of a team, they are more confident, they have more fun and they are more productive. We become more resilient when we know that someone is watching our back, and we are more likely to cope under stressful or difficult circumstances.



### FUN

Fun, the importance of enjoying what we do and how we do it should never be underestimated.

Having fun at work builds stronger teams and enhances relationships. Recognising and celebrating our successes no matter how big or small they are encouraging the right behaviours in the workplace and ultimately enhances our performance.

# ELECTED MEMBERS

Wattle Range Council comprises a Mayor and 11 Elected Member representatives over 4 Wards.

Prior to the conduct of the 2018 Local Government Elections two Councillors announced their retirement from Wattle Range Council. Of those who indicated that they would not be seeking re-election were Mayor Peter Gandolfi following 8 years service and Cr Robert Dycer 13 years service.

The General Election of Council conducted in November 2018, saw a total of 4 elections being contested for the position of Mayor and 3 Wards (Corcoran, Sorby Adams and Riddoch). No election was required in Kintore Ward due to Cr. Peter Dunnicliff and Cr. Kevin McGrath being elected unopposed.

As a result of the Election, a new Mayor and 4 new Councillors were elected, whilst Cr Dennis Muhovics and Cr Gwenda Lawlor were unsuccessful in seeking re-election. Following the conduct of the Election, Cr Glenn Brown was appointed Deputy Mayor for the full term of the Council. In May 2019 Cr Brown formally resigned from the position of Deputy Mayor resulting in Cr. Moira Neagle being elected to the Deputy Mayor position until January 2021. Cr. Brown further submitted his resignation as a Corcoran Ward Councillor in June, 2019.

**THE OUTGOING ELECTED MEMBERS NAMES HAVE BEEN FADED IN THE IMAGES BELOW.**



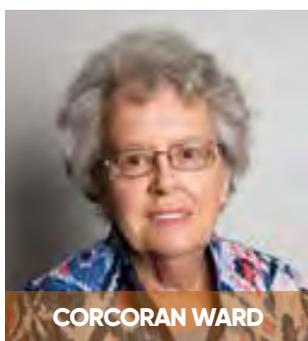
**Peter Gandolfi**  
MAYOR  
2014/18

COUNCIL MEETINGS  
ATTENDED 4/4



**Des Noll**  
MAYOR  
2018/22

COUNCIL MEETINGS  
ATTENDED 9/9



**Cr. Gwenda Lawlor**  
2014/18

COUNCIL MEETINGS  
ATTENDED 4/4



**Cr. Dennis Muhovics**  
2014/18

COUNCIL MEETINGS  
ATTENDED 4/4



**Cr. Sharon Cox**  
2014/18; 2018/22

COUNCIL MEETINGS  
ATTENDED 11/13  
Travel Time Allowance Paid (at  
least 30km but less than 50km)



**Cr. Glenn Brown**  
DEPUTY MAYOR (RESIGNED)  
2014/18; 2018/22

COUNCIL MEETINGS  
ATTENDED 11/13  
Presiding Member of Council  
Committee (Social Issues  
Planning Committee)



**Cr. John Drew**  
2014/18; 2018/22

COUNCIL MEETINGS  
ATTENDED 11/13



**Cr. Moira Neagle**  
DEPUTY MAYOR  
2018/22

COUNCIL MEETINGS  
ATTENDED 9/9

# COUNCIL COMMITTEE MEMBERSHIP

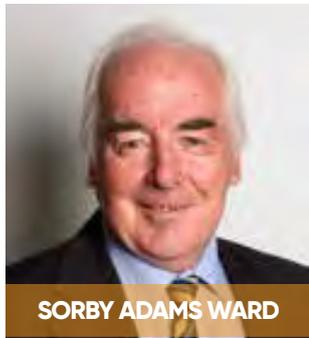
	PETER GANDOLFI	DES NOLL	CR GWENDA LAWLOR	CR DENNIS MUHOVICS	CR GLENN BROWN	CR JOHN DREW	CR SHARON COX	CR MOIRA NEAGLE	CR GRAHAM SLARKS	CR PETER DUNNICLIFF	CR KEVIN McGRATH	CR ROB DYCKER	CR DALE PRICE	CR DEB AGNEW	CR DEAN BURROW	CR RICK PALTRIDGE
Audit & Risk	✓	✓	✓	✓	✓											
Beachport Boat Ramp Advisory	✓	✓	✓						✓	✓						
Beachport Recreation Centre Management	✓	✓							✓	✓						
Building Fire Safety			✓	✓												
Council Assessment Panel				✓					✓							
Greenrise Lake Advisory	✓	✓													✓	✓
Kalangadoo Hall Management	✓	✓											✓	✓		
Lake George Management	✓	✓							✓	✓						
Lake McIntyre Management	✓	✓	✓		✓		✓									
Limestone Coast LGA	✓	✓		✓			✓					✓	✓			
Rendelsham Hall Management	✓	✓								✓						
Strategic Planning & Development	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Tantanoola Hall Management	✓	✓				✓										
Wattle Range Social Issues Committee	✓			✓	✓											
Wattle Range Marine Facilities Development	✓			✓					✓							
Wattle Range Youth Development Foundation	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓



CORCORAN WARD

**Cr. Graham Slarks**  
2018/22

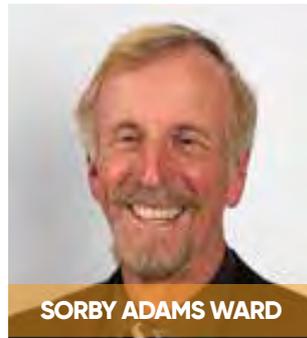
COUNCIL MEETINGS  
ATTENDED 9/9



SORBY ADAMS WARD

**Cr. Rob Dycer**  
DEPUTY MAYOR  
2014/18

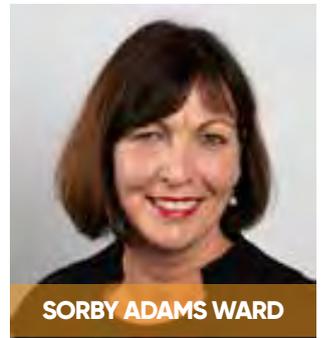
COUNCIL MEETINGS  
ATTENDED 4/4



SORBY ADAMS WARD

**Cr. Dale Price**  
2014/18; 2018/22

COUNCIL MEETINGS  
ATTENDED 11/13  
Travel Time Allowance Paid (at  
least 30km but less than 50km)



SORBY ADAMS WARD

**Cr. Deb Agnew**  
2018/22

COUNCIL MEETINGS  
ATTENDED 9/9  
Travel Time Allowance Paid (at  
least 30km but less than 50km)



KINTORE WARD

**Cr. Peter Dunicliff**  
2014/18; 2018/22

COUNCIL MEETINGS  
ATTENDED 11/13



KINTORE WARD

**Cr. Kevin McGrath**  
2014/18; 2018/22

COUNCIL MEETINGS  
ATTENDED 12/13  
Travel Time Allowance Paid (at  
least 30km but less than 50km)



RIDDOCH WARD

**Cr. Dean Burrow**  
2014/18; 2018/22

COUNCIL MEETINGS  
ATTENDED 12/13  
Travel Time Allowance Paid (at  
least 50km but less than 75km)



RIDDOCH WARD

**Cr. Rick Paltridge**  
2018/22

COUNCIL MEETINGS  
ATTENDED 8/9  
Travel Time Allowance Paid (at  
least 50km but less than 75km)

\*A vacancy occurred in Riddoch Ward due to the resignation of Cr. Robert Thornett in June 2018.

# COUNCIL MEETINGS

Specific details in relation to confidential orders made by Council in this period are available in the Governance Compliance section of this report.



# COUNCIL COMMITTEES

In addition to Elected Members being members of the full Council, appointments are made to a variety of Committees.

The following formal Committees were in place during 2018–2019:

## SECTION 41 COMMITTEES

### Beachport Recreation Centre Management Committee

Responsible for managing, operating and administering the use of the Beachport Recreation Centre and its facilities.

### Beachport Boat Ramp Advisory Committee

Responsible for advising Council on issues surrounding the maintenance, operation, management and improvement of the boat ramp facilities and immediate surrounds in the Beachport township.

### Economic Development Advisory Committee

Responsible for providing business knowledge to assist Council to determine the long term economic development needs of the Wattle Range Council area. *(In recess).*

### Greenrise Lake Advisory Committee

Responsible for the care, protection, management, operation and improvement to the Greenrise Lake.

### Kalangadoo Riddoch Institute Management Committee

Responsible for the care, protection, management, operation and improvement of the Kalangadoo Riddoch Institute.

### Lake George Management Committee

Responsible for the care, protection, management, operation and improvement of Lake George and surroundings.

### Lake McIntyre Management Committee

Responsible for the care, protection, management, operation and improvement of Lake McIntyre Reserve.

### Rendelsham Community Hall Management Committee

Responsible for the care, protection, management, operation and improvement of the Rendelsham Community Hall.

### Tantanoola Institute Hall Management Committee

Responsible for the care, protection, management, operation and improvement of the Tantanoola Institute Hall.

### Wattle Range Marine Facilities and Development Committee

Accountable for maintaining and enhancing the quality of existing marine facilities and their immediate environs, while liaising with Council in relation to the operation, management and demand for marine facilities in the Wattle Range Council. Council dissolved this committee on 14 August 2018.

### Wattle Range Youth Development Foundation

Responsible for providing assistance to youth within the Wattle Range Council area who have been selected from local based Community, Educational and Sporting Organisations to participate in an officially accredited event at the State, State Country or National level.

## SECTION 43 COMMITTEE

### Limestone Coast Local Government Association

The Limestone Coast Local Government Association (LCLGA) is a regional subsidiary body established pursuant to Section 43 of the *Local Government Act, 1999* by the seven Constituent Council in the Limestone Coast region of South Australia.

The Association undertakes a coordinating, advocacy and representational role of behalf of its member Councils. Council appointments have been made to the following LCLGA Committees and Working Parties:-

- LCLGA Road and Transport Working Group
- LCLGA Building Fire Safety Committee
- LCLGA Development Assessment Panel Working Party
- LCLG Inspectorate Group
- LCLG Supervisory Officers Association
- Limestone Coast and Coorong Coastal Management Committee
- LC Economic Diversification Reference Group
- LCLGA Regional Waste Management Steering Committee
- LC Regional Trails Implementation Group

## OTHER COMMITTEES

### Audit & Risk Committee

Established pursuant to Section 126 of the *Local Government Act, 1999*. Responsibilities of the Audit Committee include, review of Council's annual financial statements, accounting, internal control, reporting and other financial management systems, strategic management and annual business plans, business risk management and liaise with Council auditors in relation to financial affairs.

#### Members of the Audit Committee prior to the Council Elections were:

Mr Michael Schultz (Independent Member), Mayor Peter Gandolfi, Crs Robert Dycer, Gwenda Lawlor and Glenn Brown.

#### Membership of the Audit Committee post Council Elections is:-

Mr Michael Schultz (Independent Member), Mayor Des Noll, Crs John Drew, Graham Slarks and Glenn Brown. Following the resignation of Cr Brown in June 2019, Cr Dean Burrow was appointed.

### THE AUDIT COMMITTEE MET ON 3 OCCASIONS.

### Council Assessment Panel (CAP)

Established under the Planning, Development & Infrastructure Act, the CAP is delegated responsibility from Council to assess and review certain matters referred to it in accordance with the *Development Act 1993*.

The CAP was formed in August 2017, following the dissolution of the former Development Assessment Panel. This resulted in the Panel membership being reviewed with the number of elected members being reduced to 1 member with the term expiring in August 2018.

#### Members of the panel for the period expiring in August 2018 were:

Mrs Elizabeth Travers (Presiding Member), Mr Ted Jordan, Mrs Rosemary Kain and Cr Dennis Muhovics.

#### Members of the current panel are:-

Mrs Elizabeth Travers (Presiding Member), Mr Michael Talanskas, Ms Meg Redman, Mr Mark Teakle and Cr Peter Dunncliff. Ms Colleen Woodgate and Mr Michael Shillabeer have been appointed Deputy members of the Panel.

### THE PANEL MET ON 3 OCCASIONS AND CONSIDERED 8 DEVELOPMENT APPLICATIONS.

### Strategic Planning and Development Policy Committee

Established pursuant to 101A of the *Development Act, 1991* and Section 41 of the *Local Government Act 1999*. The Committee is responsible for providing advice to the Council in relation to strategic planning and development policy issues.

### Wattle Range Building Fire Safety Committee

The Wattle Range Building Fire Safety Committee is a Sub Committee established under the LCLGA Building Fire Safety Committee.

The Committee is established pursuant to Section 71 of the *Development Act 1993* to ensure that Councils satisfy their obligations in relation to fire safety provisions as detailed in the Act.

#### Members of the Building Fire Safety Committee are:

John Best (Council Representative), Julian Aggiss (Country Fire Service Representative) and David Vandborg (Consultant/Adviser). Cr Gwenda Lawlor was a member of the Committee prior to the November Council Elections. Cr Dean Burrow was appointed the Council representative post Election.

### THE BUILDING FIRE SAFETY COMMITTEE MET ON 1 OCCASION TO DISCUSS 7 SITES.

# CORPORATE STRUCTURE

The current Organisational Structure provides for the management of Council's operations under an Executive Leadership Team (ELT) consisting of the Chief Executive Officer, 3 Departmental Directors and the Executive Assistant.

Council's Chief Executive Officer and Directors are employed on individual performance based fixed term contracts. Allowances paid to members of the ELT (excluding the Executive Assistant) include provision of a motor vehicle for private use, mobile telephone and statutory superannuation.



**BEN GOWER**  
CHIEF EXECUTIVE OFFICER



**CATHERINE ALLEN**  
EXECUTIVE ASSISTANT



**PAUL DUKA**  
DIRECTOR  
CORPORATE SERVICES



**STEVE CHAPPLE**  
DIRECTOR  
DEVELOPMENT SERVICES



**PETER HALTON**  
DIRECTOR  
ENGINEERING SERVICES

## WORKFORCE *at a glance...*

**130** *People employed*  
BY COUNCIL



**70 MALE**  
**60 FEMALE**

**58** *Staff with*  
OVER 10 YEARS

**48** *Average Age of*  
COUNCIL EMPLOYEES

**109.7** *Full time* EQUIVALENTS

## 41 STAFF

CORPORATE SERVICES 3  
FINANCE 6  
CHILDCARE 21  
HR AND RISK 3  
ADMINISTRATION 8

Governance + Administration  
Finance + Rates  
Information Technology  
Records Management  
HR, WHS + Risk  
Early Learning Centre

## 25 STAFF

ECONOMIC  
DEVELOPMENT 13  
LIBRARY 6  
DEVELOPMENT  
SERVICES 6

Economic Development  
Tourism + Events  
Development Control +  
Regulatory Services  
Community Development  
Library + Gallery  
Stock Saleyards  
Caravan Parks

## 59 STAFF

ENGINEERING 3  
OPERATIONS 49  
ASSETS 5  
ENVIRONMENTAL  
SERVICES 2

Assets + Infrastructure  
Parks + Gardens  
Environmental Sustainability  
Waste Management

## TRAINEESHIPS / APPRENTICESHIPS

5 trainees have been employed through an external employment agency, Group Training Employment. 4 of the trainees are employed within the Engineering Services team.

One is currently employed as a Diesel Mechanic Apprentice, whilst three are studying a Certificate 3 in Horticulture. One of the Horticulture trainees completed their studies throughout the year and has been successful in gaining a permanent position within Council's Maintenance team.

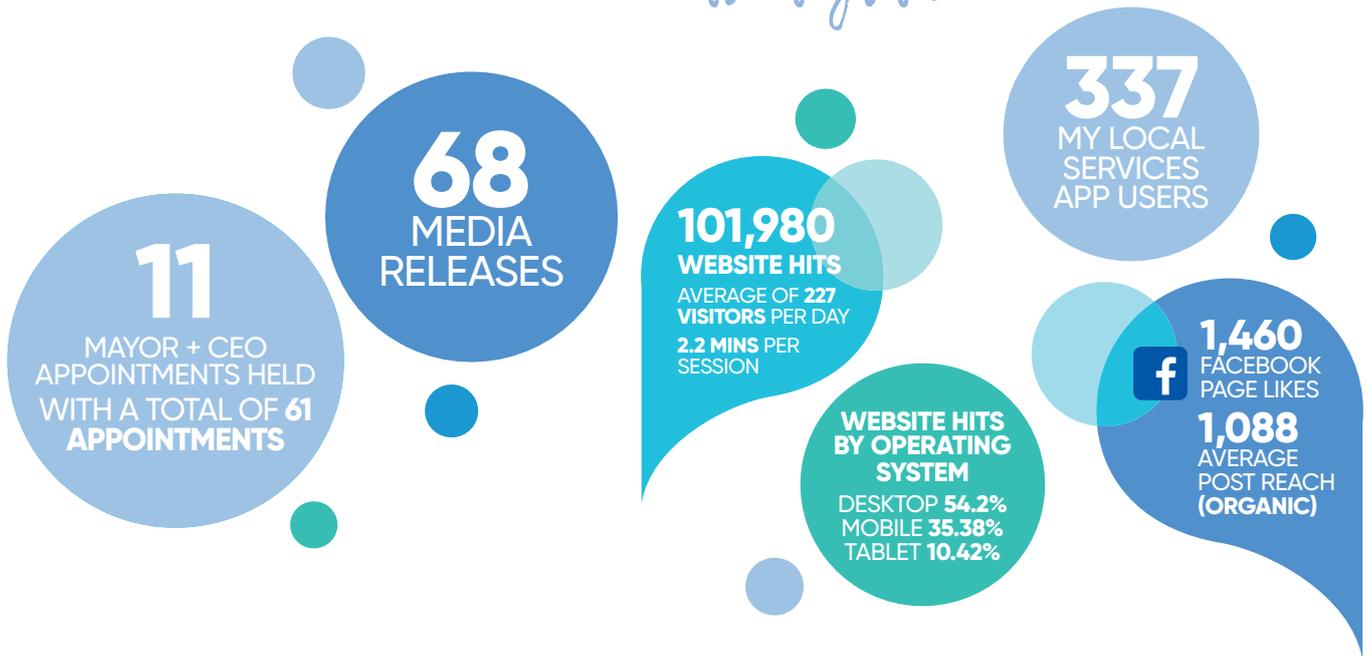
An Administration Trainee is studying a Certificate 4 in Business Administration within the Customer Service Team of the Millicent Office over a 2 year term.



Horticulture Trainees - Darcy Pink & Cody Edwards with Supervisor, Mat Grgetic (middle).



# COMMUNICATIONS + MEDIA *at a glance...*



## COMMUNITY ENGAGEMENT

Over 2018/19 Council has consulted the community and sought feedback on the following matters:

- Future of the Southend Caravan Park
- Installation of CCTV in the Domain
- Draft Animal Management Plan
- Revised Roadside Vegetation Plan
- McLaughlin Park Gate Closure
- Disability Access and Inclusion Plan
- Coastal Adaptation Strategy (Southend)
- Future of the Millicent Saleyards
- Millicent Shopping Precinct Transformation

Community meetings were held in a number of individual towns to further develop their Community Town Plans. Council facilitated public forums to hear community views on the Southend Coastal Adaptation Strategy, the future of the Millicent Saleyards and planning for the Millicent shopping precinct transformation. Council officers have regularly attended the meetings of various groups and associations to discuss issues of community interest. The consultation on the development of the Disability Access and Inclusion Plan also included the conduct of a public survey.

## AFTER HOURS CALL SERVICE

Council's After Hours Calls service is contracted to Oracle CMS.

The service provides residents, ratepayers and visitors to the area 24/7 contact with Council for emergency after hours assistance in the areas of animals, roads, trees and Council buildings and facilities.

TOTAL AFTER HOURS CALLS	672
DOG ISSUES	92
STRAY LIVESTOCK	25
FALLEN TREES	24

# FINANCIAL PERFORMANCE

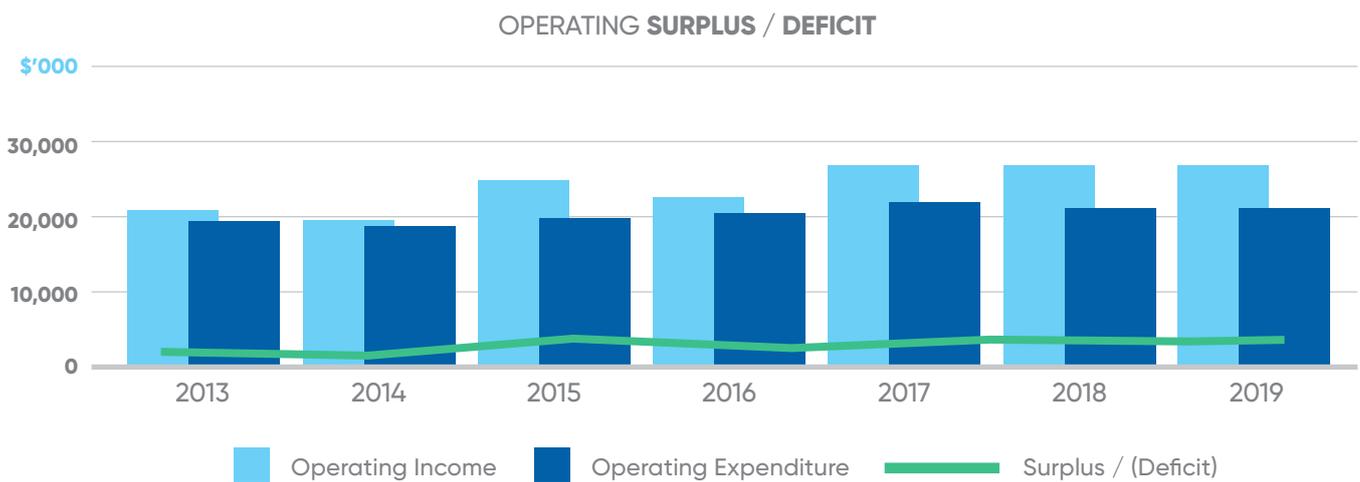
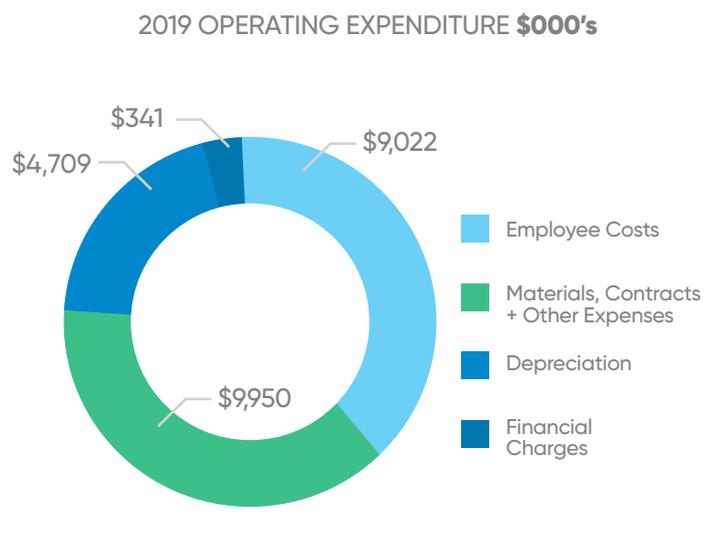
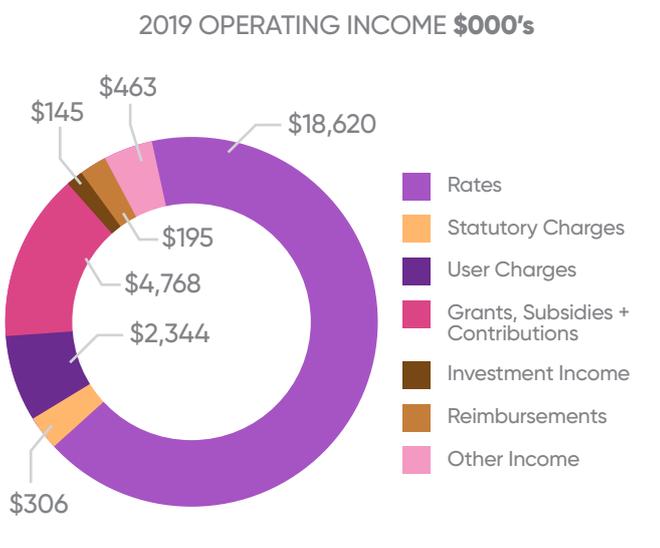
Council has reported another strong year financially in 2018/19. Council's Operating Surplus (before Capital Items) is \$2.82 million, comparative to \$3.46 million recorded in 2017/18.

The Operating Surplus result attained in 2018/19 is a slight decrease from the 2017/18 result, however the result was significantly better than what was anticipated in the original budget. The improved result was largely a consequence of three key factors being,

- increased income from business operating units such as childcare and caravan parks,
- prepayments of grant funds, two quarters of the 2019/20 Financial Assistance Grants were paid in advance in 2018/19 and two years of supplementary roads were prepaid at the conclusion of 2018/19, and
- reduced expenditure on operational projects.

The Operating Surplus result is the seventh consecutive year of sustained operating surpluses recorded by Council. This positive result means that Council's financial target of better than break even has continued to be attained in 2018/19.

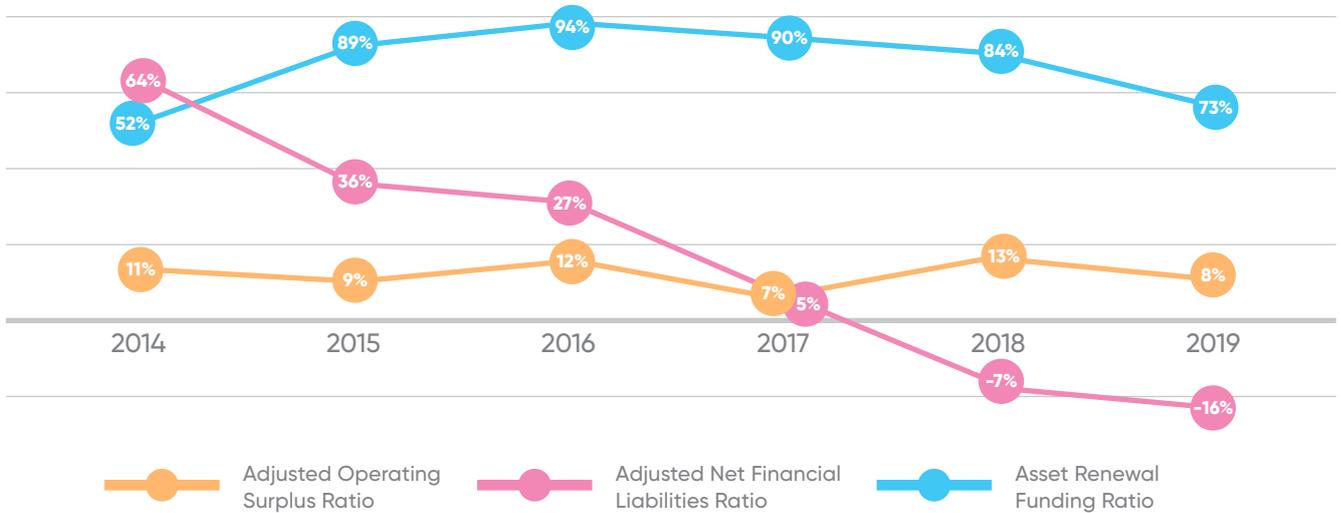
SUMMARY COMPREHENSIVE INCOME STATEMENT	2019	2018
Operating Income	\$26,841	\$26,012
Operating Expenditure	\$24,015	\$22,551
Operating Surplus /Deficit	\$2,826	\$3,461
Add - Capital Adjustments	(\$345)	(\$503)
Net Surplus /Deficit	\$2,481	\$2,958
Add - Revaluation Adjustments	\$10,962	\$4,851
Total Comprehensive Income	\$13,443	\$7,809



# FINANCIAL PERFORMANCE

## KEY FINANCIAL INDICATORS

Council monitors its financial performance through three (3) Key Financial Indicators being the Adjusted Operating Surplus Ratio, Adjusted Net Financial Liabilities Ratio and Asset Sustainability Ratio.



The Operating Surplus Ratio has been adjusted for the prepayment of the Federal Assisted Grants to better reflect actual performance. The result for 2018/19 is 8% which continues to reflect strong budgetary constraint that Council has continued to adopt.

Adjusted Net Financial Liabilities Ratio is a key performance indicator of Council indebtedness. As per the Adjusted Operating Surplus Ratio the Adjusted Net Financial Liabilities Ratio has also been corrected for the prepayment of the Federal Assisted Grant funds. The target for this ratio is not to exceed 100% but above 0%. For the year ended 2018/19 Council's result was (-16%). The ratio result is below 0%. Key factors contributing to the lower than anticipated result was;

- Unexpected increases in income received from operational income sources combined with increases in grant funds received as a result of the prepayments of the federal assisted grants funds and supplementary local road funds,
- Lower than anticipated expenditure on both operational and capital projects that were anticipated to be delivered by June 2019, and
- Council's continuing focus on debt reduction.

Council has at the end of 2019 a positive net debt balance of \$7.81 million (Cash \$13.17 million less borrowings of \$5.36 million) and no new loans were drawn down in 2018/19.

Asset Renewal Funding Ratio is a key financial indicator of whether Council is renewing and replacing assets when they fall due. Council's target is to obtain a range between 85%-100%. For 2018/19 Council's performance was 73%, which is below the benchmark range. A key contributor for the lower than anticipated result was that a number of capital renewal projects, which were scheduled for completion by June 2019 will now be delivered in 2020.

Whilst not all the capital projects were completed in 2019, Council has in effect no debt and a strong financial capacity available to it to complete these projects in the forthcoming year.

## ANNUAL AUDIT

Wattle Range Council's Annual Financial Statements for 2018/19 were audited by Council's auditors Dean Newbery & Partners Chartered Accountants who were appointed in May 2016, for a 5 year term, pursuant to Section 128 of the *Local Government Act, 1999*.

Remuneration paid to Council's Auditors for the provision of audit services during 2018/19 pursuant to Section 129 of the *Local Government Act, 1999* was \$24,700.

For a full copy of Council's Annual Financial Statements refer to Appendix 1.

## YOUR RATES

Council's Annual Business Plan is prepared on the basis of maintaining an appropriate level of both statutory and discretionary services to the community, whilst pursuing the key goals in Council's Strategic Management Plan.

The services provided by Council reflect both its obligations under a range of legislation and the community's expressed desire for specific services, facilities and infrastructure.

Council's challenge in framing its Annual Business Plan is to achieve these outcomes without presenting an unrealistic rate burden on the community.

Whilst Council receives some money from sources including State and Federal government grants and subsidies, fee paying services and commercial activities, the largest portion of Council's revenue is generated by general rates.

In addition, Council's raise separate rates for specific purposes and service charges for the provision of services to the community.

### SERVICE CHARGES

Council raised Service Charges for the provision of Community Wastewater Management Systems in the town of Penola, Southend, Beachport and Kalangadoo.

#### CWMS Service Charges

	Occupied	Vacant
Penola	\$600	\$449
Southend	\$600	\$449
Kalangadoo	\$600	\$449
Beachport	\$681	\$511

A domestic Kerbside Waste Collection Service Charge was levied on properties in defined kerbside collection areas.

#### Waste Collection Service Charges

	Charge Per Unit 2018/19
2 Bins	\$225
2 Bins (Pension)*	\$120
3 Bins	\$290
3 Bins (Pension)*	\$150

\*Concessions of \$140 for a 3 Bin service and \$105 for a 2 Bin service were provided to eligible pensioners.

### RATING STRATEGY

Council reviews each year its rating strategy to assess if the previous rating decisions are appropriate or need to be amended for the coming year. The rating strategy is a broad statement by the Council of the approach that it will take in determining rates and the reasoning for this approach.

As part of this strategy Council continued the use of minimum rates of \$600 which was applied to eligible rateable assessments in the Council area. In addition Council continued to utilise 3 differential "rates in the dollar" being Township, Rural Living and Rural. These differential rates are applied to the corresponding capital valuation of the eligible rateable properties to calculate the general rates revenue for Council each year.

### GENERAL RATES

In the context of the anticipated economic challenges facing our community in 2018/2019, adopted an increase in General Rate Revenue of 1.5%.

### SEPARATE LEVY

In 2018/19, Council raised a separate levy, based on land use, per rateable property for payment of the South East Natural Resources Management Board levy of \$967,282.

#### The land use charges are as follows:

Township	\$75.61
Commercial	\$114.34
Industrial	\$173.90
Primary Production	\$336.18

This levy is collected on behalf of the State Government and is not retained by Council.

### REBATES

#### Mandatory Rebates

220 properties received Mandatory Rebates of General Rates totalling \$198,595.

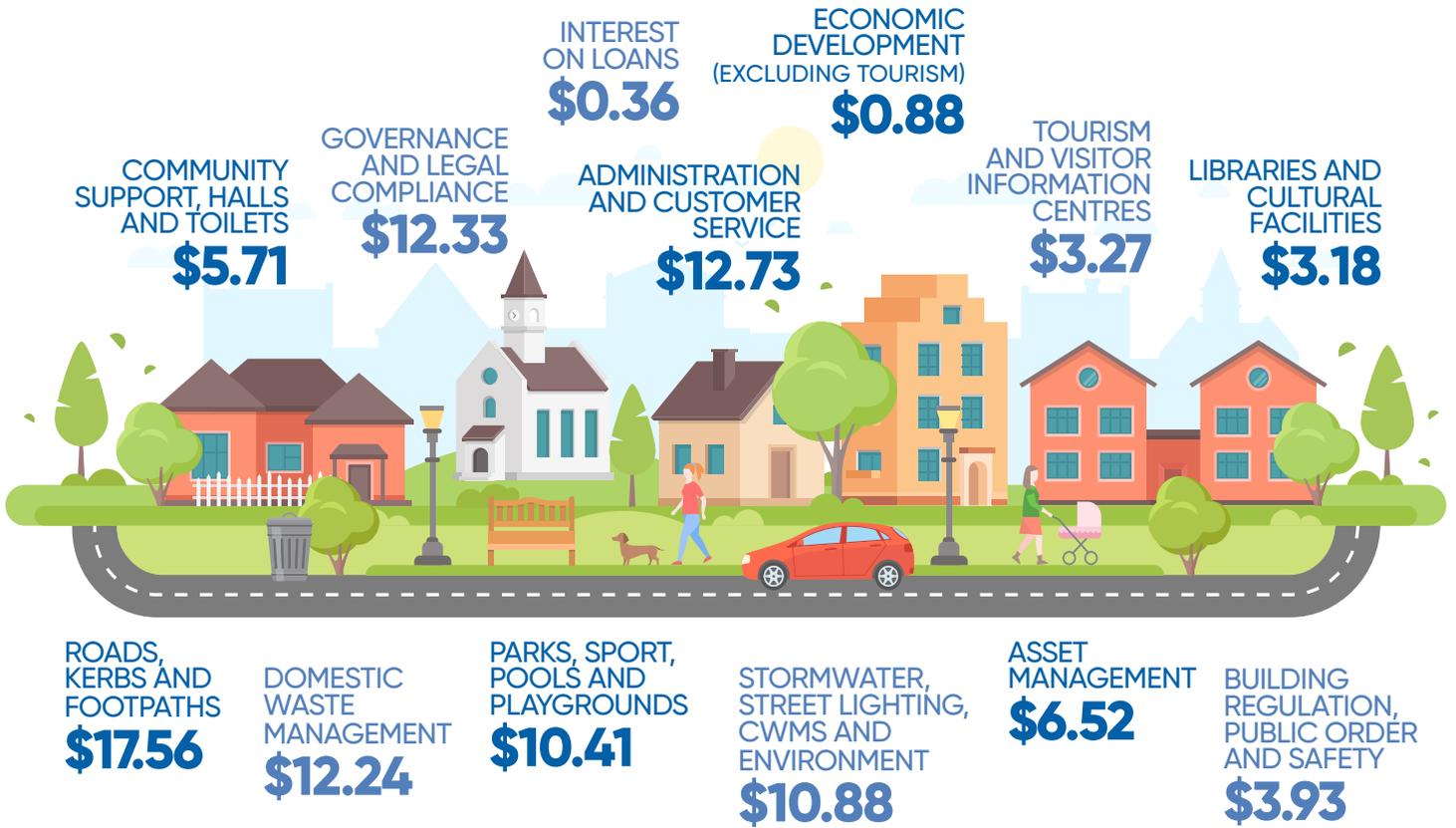
1	Health Services	\$600
192	Community Services	\$154,575
25	Religious	\$23,958
2	Educational	\$19,462

#### Discretionary Rebates

41 Discretionary Rebates of General Rates were approved by Council totalling \$47,565.

2	Educational	\$1,964
2	Aged Accommodation	\$7,673
37	Community Services	\$37,928

# EVERY \$100 OF YOUR RATES *is spent on...*



Great Day For a Walk - Liam Mills





# STRATEGIC PLAN 2018-2021

The Council Strategic Plan is a core document for guiding Council's future direction over the next four years. The plan takes into consideration Council's strategic planning framework and integrates the communities' and external stakeholder priorities.

Wattle Range Council finalised and adopted the Strategic Plan 2018-2021, in August 2017. The Strategic Plan focuses on 5 main themes that cover all aspects of Council's business. These themes were developed through a collaborative process, which involved engagement with the Wattle Range Council and Staff, Community and Youth and External Stakeholders.

Invariably these themes are all interrelated and in collaboration the five themes will drive Council's ability to achieve its vision of Wattle Range "A great place to live and work".



Theme  
1

## COMMUNITY VIBRANCY AND PRESENTATION

**Objective:** Generate and support community vibrancy through advocacy and maintenance of community services and enhanced public facilities.



Theme  
2

## ECONOMIC PROSPERITY

**Objective:** A sustainable and prosperous economy that supports local businesses, industry and creates employment and prosperity for the region.



Theme  
3

## ENVIRONMENTALLY SUSTAINABLE

**Objective:** Protect the natural assets and infrastructure of the region by leveraging additional environmental programs that will protect the environment for future generations.



Theme  
4

## INFRASTRUCTURE AND ASSET SUSTAINABILITY

**Objective:** Provide functional, safe, fit for purpose assets that meet the changing needs of the community.



Theme  
5

## ORGANISATIONAL EXCELLENCE

**Objective:** A great place to work where innovation and efficiency is expected and customers are our focus.

## STRATEGIC PLAN STRUCTURE



### *Themes*

THE THEMES ARE THE MAIN AREAS OF FOCUS FOR THE COUNCIL AND RELATE DIRECTLY TO THE ACHIEVEMENT OF COUNCIL'S VISION.



### *Objectives*

THESE ARE MEASURABLE STEPS THAT ARE USED TO ACHIEVE THE THEMES.



### *Strategies*

A NUMBER OF STRATEGIES OR WAYS TO ACHIEVE THE OBJECTIVE ARE LISTED FOR EACH THEME. THESE STRATEGIES ARE THE MEANS IN WHICH COUNCIL AIMS TO ACHIEVE ITS OBJECTIVE AND KEY THEMES.



### *Actions*

THE KEY ACTIONS IDENTIFIED ARE INSTRUMENTAL TO THE ACHIEVEMENT OF THE STRATEGIES WITHIN THE PLAN.



Further details in relation to the status of Council's progress on the Strategic Plan 2018-21 can be found throughout this document under their relevant key theme section.

# STRATEGIC PLAN ACHIEVEMENTS



## Key Theme ORGANISATIONAL EXCELLENCE

**OBJECTIVE - A GREAT PLACE TO WORK WHERE INNOVATION AND EFFICIENCY IS EXPECTED AND CUSTOMERS ARE OUR FOCUS.**

5.1 STREAMLINE OPERATIONAL DECISION MAKING PROCESSES THROUGH TECHNOLOGY BASED IMPROVEMENTS.			
ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>5.1.1a</b> Develop and deploy customised databases and workflows to capture and manage information in order to improve decision making and operating efficiency.	Customised databases implemented.	COMPLETED - Project completed, Councils corporate software database was replicated to a SQL server for analysis and reporting in PowerBi.	100%
<b>5.1.1b</b> Investigate options to improve Information Technology reliability and resilience through the development and deployment of either a cloud based or dual server redundancy capability.	Options evaluated for improved Information Technology reliability.	The Fibre to the Premise (Enterprise ethernet) from NBN has been installed and is now operable. Final phase of the project is to back up the operational data to a cloud services provider and decommission on premise servers.	90%
<b>5.1.1c</b> Deploy NBN Internet across all major Council sites to improve Internet speed and bandwidth capability.	NBN deployed across Council sites.	COMPLETED - NBN has been installed at all main Council sites.	100%
<b>5.1.1d</b> Pursue mobile Information Technology solutions that improve remote connectivity and productivity in the field.	Mobile Information Technology solutions deployed.	COMPLETED - Mobile phones, iPads and /or smart phones have been issued to all supervisors/managers to improve connectivity.	100%
<b>5.1.1e</b> Develop a standard suite of automated financial key performance indicators and reports to enhance financial analysis.	Financial KPI's developed.	COMPLETED - Benchmarking project completed, information is replicating from our enterprise software to a SQL server and reporting in Power Bi.	100%
<b>5.1.1f</b> Develop both a controlled and adhoc reporting capability that extracts quality assured data from multiple concurrent databases and enables real time analysis of operating performance to improve the speed and quality of decision making.	System of improved analytical reporting developed.	COMPLETED New software enterprise system has been shortlisted, selection and migration to commence in 2019/20.	100%
<b>5.1.2a</b> To facilitate the implementation of the electronic development application processing system as proposed by Department of Planning, Transport and Infrastructure (DPTI).	Electronic development application processing system implemented.	Council planning staff are actively involved in discussions with DPTI regarding the electronic system and how the proposed changes will operate.	20%
<b>5.1.2b</b> Introduce the distribution of rates notices to ratepayers via email or mobile application.	Distribution of electronic rates notices implemented.	COMPLETED - eNotices for rates were introduced in June 2018 in time for the 2018/19 rating period.	100%
<b>5.1.3a</b> Conduct a detailed review of Synergy Soft's functionality and determine whether it can be further enhanced and or optimised or whether a more suitable integrated software application is available on the market.	Review of SynergySoft completed.	Review completed and the review has highlighted a need for a change in the enterprise system. Software systems were tendered for and short listing for an alternative has been completed.	50%
<b>5.1.4a</b> Transition to a fully compliant electronic records management system enhancing efficiency and reduction of physical storage requirements.	Transition to a electronic records management system completed.	Project continuing completed back scanning of 1997 - 98 Development Assessments. Decommissioned property files and blank files have been taken out and updated on electronic records system.	25%
<b>5.1.5a</b> Undertake a review of Council's rating model to improve alignment with other South Australian Councils and other Government agencies.	Rates modelling review completed.	Rating review finalised, all changes implemented apart from a separate rate proposal on forestry.	95%

## Key Theme ORGANISATIONAL EXCELLENCE

5.2 GOVERN IN A RESPONSIBLE AND RESPONSIVE WAY.			
ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>5.2.1a</b> Strengthen internal control mechanisms through the development and review/auditing of policies and procedures.	Internal auditing of policies and procedures undertaken.	Internal controls have been developed and are annually reviewed and monitored in Sharepoint.	50% 
<b>5.2.1b</b> Complete, implement and review through desktop exercises Council's Business Continuity Plan.	Business Continuity Plan developed and reviewed.	The Business Continuity Plan has been implemented and a number of desktop exercises have been completed.	85% 
<b>5.2.1c</b> Finalise the deployment of a cloud and mobile friendly risk management system that will be utilised to provide standardised reports and monitor key performance indicators.	Cloud based risk management system deployed.	Updates to the Skytrust software system have been completed further works is continuing to update the operation of the system.	50% 
<b>5.2.2a</b> Review the current Council governance structure by conducting an Electors Representation Review.	Electors Representation Review conducted.	Due to commence in 2020/21.	0% 
<b>5.2.3a</b> Undertake the elections and develop a training schedule and induction for new elected Council.	Election and Training of Councillors conducted.	COMPLETED - Election and associated training of the new Council has been completed.	100% 
<b>5.2.4a</b> Review the performance and function of all Section 41 Committees and determine future requirements.	Review of Section 41 Committees completed.	Section 41 reviews completed for the Lake George Management Committee. Reviews commenced on the Rendelsham Hall & Tantanoola Hall Management Committees and the Economic Development Committee.	70% 
<b>5.2.4b</b> Ensure all policies, procedures and delegations of authority are appropriately recorded and managed to ensure compliance with nominated review cycles.	System of review and management of policies and procedures developed.	Some policy and procedure development has occurred with the additional assistance of contractors.	25% 
<b>5.2.5a</b> Implement internal process changes as a result of proposed changes to the Development Act and analyse the impact on staffing / resources as a result of proposed regionalisation of Development Assessment Panels.	Process changes implemented.	Changes have been undertaken with the Council Assessment Panel (CAP) have been implemented and staff are regularly attending meetings on the proposed regionalisation of the CAP.	25% 

Gone Fishing - Melanie Halton



**5.3 INCREASE COMMUNITY INPUT INTO COUNCIL DECISION MAKING, THROUGH ADOPTION OF QUALITY COMMUNITY ENGAGEMENT PRINCIPLES AND PRACTICES.**

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>5.3.1a</b> Evolve Council's website to ensure that it remains relevant to community needs.	Website reviewed.	Website is continuing to improve and is being updated. In 2019/20 focus will turn to implementation of Squiz as the background platform software, which will result in an update to the look and feel of the website.	35%
<b>5.3.1b</b> Broaden community consultation and communication through the development of a dedicated social media capability.	Social media communications established.	COMPLETED - Councils Facebook site has progressed, with an increased presence online. Council officers have increased the number of posts and the number of likes overall. The site is used frequently as a promotion and advertising and consultative tool.	100%
<b>5.3.2a</b> Develop a Customer Service Charter detailing appropriate standards for issue resolution, turn around times and customer feedback.	Customer Service Charter developed.	Preliminary discussions commenced completion scheduled for 2019/20.	20%
<b>5.3.3a</b> Review Council's corporate branding principles & templates to ensure consistency.	Review of corporate branding undertaken.	Due to commence in 2020/21.	0%

**5.4 OPTIMISE COUNCIL OPERATION OF BUSINESSES AND ASSETS, TO ENSURE VALUE FOR MONEY IS RETURNED TO THE COMMUNITY.**

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>5.4.1a</b> Identify other key assets that do not have any significant Community value or that would be better placed with an alternative organisation (public or private) for disposal and reinvest the capital in key Community infrastructure projects.	Assets identified.	Further assets have been sold that were surplus to Council needs. There will be a requirement for further assessment of other properties that could be divested which can be conducted as part of a review of the Community Land Register.	80%
<b>5.4.1b</b> Investigate options to transfer ownership and/or management of the Gladys Smith Early Learning Centre to a suitable external education/childcare provider that can provide specialised enhanced management and governance.	Options evaluated.	The Childcare Centre operations have improved over the past year. Actions that were included in the Childcare Review have been implemented and number of children per day are approaching 50 children per day.	50%
<b>5.4.1c</b> Investigate options to transfer Council ownership of the Caltex Service Station to a private investor and reinvest capital into local infrastructure.	Options evaluated.	A market valuation report has been undertaken in 2017/18, and some interest in the site has been noted but not progressed.	50%
<b>5.4.1d</b> Investigate options to transfer ownership and/or management of the Community Wastewater Management Systems (CWMS) to a water industry provider.	Options evaluated for transfer of ownership and or management of CWMS.	Expression of interest processes have been undertaken for the operation of the CWMS by suitable contractors to manage the system. Finalisation of transfer options to be completed in 2020/21.	15%
<b>5.4.2a</b> Undertake a review of the long term financial sustainability of the Millicent Stock Saleyards.	Review undertaken of the Millicent Saleyards.	COMPLETED - Saleyards review completed and recommendations are to be referred to the new Council in 2018/19.	100%
<b>5.4.2b</b> Investigate options to lease sections of the Millicent Saleyards land and buildings to increase utilisation and provide improved returns on invested capital.	Options investigated to lease sections of Millicent Saleyards land.	Saleyards working group continues to meet on a regular basis to investigate opportunities to stabilise revenue and greater usage of the site.	80%
<b>5.4.3a</b> Review current Council operations and investigate the potential for consolidation of service delivery.	Review undertaken of Council operations.	Visitor Information Centre review commenced in March 2019. Tender scope has been developed and preliminary analysis and research has been undertaken into co-location of services across the district. In 2019/20 this will continue to be a focus.	25%
<b>5.4.4a</b> Undertake a review of the long term financial sustainability of the Southern Ocean Tourist Park and develop a strategic five year plan for the facility.	Review of Southern Ocean Tourist Park completed and strategic plan developed.	Report was prepared and presented to Council. Ongoing meetings are being held with relevant stakeholder investors.	80%
<b>5.4.5a</b> Review the current Southend Caravan Park to develop a long term action plan for the sustainability of the park. Including an investigation into opportunities for private investment into an alternate site.	Review completed and long term action plan developed for the Southend Caravan Park.	Community consultation was held in regards to the future of the Caravan Park. Discussions are continuing to be held with external stakeholder/investors regarding the future direction of the park.	80%

## Key Theme ORGANISATIONAL EXCELLENCE

5.5 ENSURE COUNCIL HAS THE RIGHT PEOPLE TO SUCCEED IN DELIVERING OUTCOMES.			
ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>5.5.1a</b> Develop an online Performance Development Review system that aligns individual objectives with annual and strategic business plans and desired behaviours with Council's values.	Online performance development review system developed.	A performance development review software program is being sourced as part of the overall replacement of the Enterprise Software system.	20% 
<b>5.5.1b</b> Develop an online induction capability for new employees, volunteers and contractors.	Online induction for employee's contractors and volunteers developed.	An online induction program system is being sourced as part of the overall replacement of the Enterprise Software system.	20% 
<b>5.5.1c</b> Develop an online based training register to record and manage all corporate and operational training requirements.	Online training register developed.	Skytrust has been utilised to develop Councils training register in 2018/19 this was further refined. In 2019/20 looking to source a solution as part of the Enterprise Software Solution replacement.	80% 
<b>5.5.1d</b> Develop a formal succession plan that identifies critical positions, developing short and long term solutions to backfill these positions when the need arises.	Succession plan developed.	Some further works in cross training of staff is continuing, back filling of managers and hiring of new staff and training them in other staffs roles.	45% 



Canalda Rainbow - Perrie Thomas



# LIVING IN OUR COMMUNITY

120 CHILDREN  
ATTENDED THE  
EARLY LEARNING  
CENTRE



141,459  
LIBRARY ITEMS  
LOANED

30 COMMUNITY OR  
SPORTING GROUPS RECEIVED

OVER  
\$53,718  
IN COUNCIL GRANT FUNDS

800+  
PARTICIPANTS IN  
YOUTH WEEK

## Section CONTENTS

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## Strategic Plan ACHIEVEMENTS



### COMMUNITY VIBRANCY + PRESENTATION

Generate and support community vibrancy through advocacy and maintenance of community services and enhanced public facilities.

6 STRATEGIES 24 ACTIONS



# EVENTS, AWARDS + SPONSORSHIP

## SA YOUTH WEEK

20 events were held across the Council region, with over 817 participants.

The extensive program included Explore the Tantanoola Caves, Use of Drone Workshops, Cupcakes and Kites @ Beachport, Cooking with local Chefs, Mug decorating, Movie Day, Outdoor activities including explore Lake McIntyre, Giant Games, Dive into Drains and a number of activities hosted at the Millicent Library.

These youth focused events were made possible through the collaboration of many local community members, businesses and organisations with the assistance of a SA Youth Week grant.



2019 Youth Awards - Beachport Surf Life Saving Club.



What a View - Liam Mills

## YOUTH RECOGNITION Awards 2019

Wattle Range Youth Recognition Awards were held as part of Youth Week. It attracted a wide range of nominations across four different categories.

The outstanding contributions these youth have made were applauded by over 70 families and friends who gathered for the presentations.



### CONTRIBUTIONS TO THE COMMUNITY AWARD

SPONSORED BY THE MEDICAL CLINIC MILLICENT

Someone who has made a positive contribution to the community, has volunteered their time to help others and/or is an active member of the community.

Jointly awarded to **Tara McNichol** for her work assisting victims of domestic violence and junior members of the **Beachport Surf Lifesaving Club** for their continued service as outstanding community volunteers.



### ACHIEVEMENT THROUGH ARTS AND CULTURE

SPONSORED BY KIMBERLY CLARK AUSTRALIA

Someone actively engaging in their community through the preservation of cultural practices and arts, those who share personal expression through visual or performing arts, and those who cultivate youth voice through media and digital art forms.

Awarded to **Jack Francis** for his outstanding photographic talents.



### LEARNING SUCCESS AWARD

SPONSORED BY GLEN CARRON TRANSPORT

Someone who works to continually improve themselves or assist others in learning outcomes.

Awarded to **Ellie Leopold** following on from her completion of a traineeship, was awarded 2018 Limestone Coast Trainee of the Year and is now continuing her academic success whilst pursuing tertiary study in Adelaide.



### OVERCOMING CHALLENGING LIFE SITUATION AWARD

SPONSORED BY WATTLE RANGE COUNCIL

Someone who has displayed exceptional determination and stamina as they overcome significant life challenges.

Awarded to **Brooke Littlewood** for her work in mental health awareness and suicide prevention through sharing her own story, community group involvement and fundraising for the cause.



2019 Youth Awards – Tara McNichol and Sponsor Kerri Betts, Millicent Medical Clinic.



2019 Youth Awards – Jack Francis and Cr Sharon Cox.



2019 Youth Awards – Brooke Littlewood and Cr Kevin McGrath.

## CELEBRATE SENIORS

Another successful Seniors Month was held during October, 2018. A Committee made up of a Council representative and other interested persons organised a program full of activities across the Council area.

The events were made possible through volunteers, community groups and organisations and local service clubs.

**Mrs Glenise Cull was announced the Senior of the Year during the month of celebrations.**



In April, 2019 Mayor Noll accepted on behalf of Council, a commendation from the Minister for Health & Wellbeing in the 2019 Excellence in Public Health Awards. Wattle Range Council were Highly Commended in the Rural Councils category for outstanding contribution to public health, through the success of the 'Celebrate Seniors October' Program.

## 2019 AUSTRALIA DAY

Close to 2,000 people attended the four Australia Day breakfast and award ceremonies across the region.

These events are held in conjunction with each area's local Lions Clubs and funded by Council. Following the breakfast, awards for the Citizen of the Year, Young Citizen of the Year and Community Event of the Year are presented by the Mayor or Councillors in each of the Council Wards.



Proud Aussie - Sandi Spink

### IN 2019 THE AWARD RECIPIENTS WERE:

#### CITIZEN OF THE YEAR

**George Osis** ..... Kintore Ward  
**Leon Miles** ..... Corcoran Ward  
**John Heyward** ..... Riddoch Ward  
**Robert Stewart** ..... Sorby Adams Ward

#### YOUNG CITIZEN OF THE YEAR

**Zoe Moran** ..... Kintore Ward  
**Samuel Linton** ..... Corcoran Ward  
**Gorgia Robbie** ..... Sorby Adams Ward

#### COMMUNITY EVENT OF THE YEAR

**Beachport Surf Life Saving** ..... Kintore Ward  
**IRB Carnival**  
**Millicent & District International** ..... Corcoran Ward  
**Basketball Association – Millicent**  
**Basketball Junior Tournament**  
**35th International Beefsteak and** ..... Riddoch Ward  
**Burgundy Convention Coonawarra**  
**Lowan Homestead** ..... Sorby Adams Ward



## MILLICENT SKATEPARK EVENT

More than 500 spectators and competitors witnessed a combination of skate, scooter and BMX events across several categories at the YMCA/Skate Australia Skate Park Leagues event held at the Millicent Skatepark in October 2018. The event was supported by Council and local service clubs with a number of competitors coming from as far afield as Adelaide, Murray Bridge and Portland.



## GELTWOOD FESTIVAL

The Geltwood Festival is a four day annual festival featuring a program of workshops aimed at locals and visitors covering a variety of crafts.

The term Geltwood is now synonymous with craftsmanship and kinship – two important threads in the fabric of life on the Limestone Coast. In honour of the Geltwood Ship, the festival by the same name is a celebration of craftsmanship, community and creativity.

In addition, a market and family fun day catering for a broader audience was co-ordinated by the Millicent Lions Club. The festival concluded with the Geltwood Convention with guest speakers and fashion parades. The Convention saw a total of 200 people attend as far wide from Adelaide, Western Victoria and the Limestone Coast.



## RE-OPENING OF THE MILLICENT ROAD SAFETY CENTRE

On 16 September 2018 the Millicent Childrens Road Safety Centre was officially re-opened by Mayor Peter Gandolfi following extensive refurbishment.

The centre has been educating children about the importance of road safety since its establishment 50 years ago. Upgrades to the Centre have made it more user friendly and as a result the track is now open 7 days a week during daylight hours.

Over 150 families attended the re-opening which was a fun filled afternoon. The refurbishment was made possible through the generous support of OneFortyOne Plantations and the Millicent Lions Club together with local businesses.

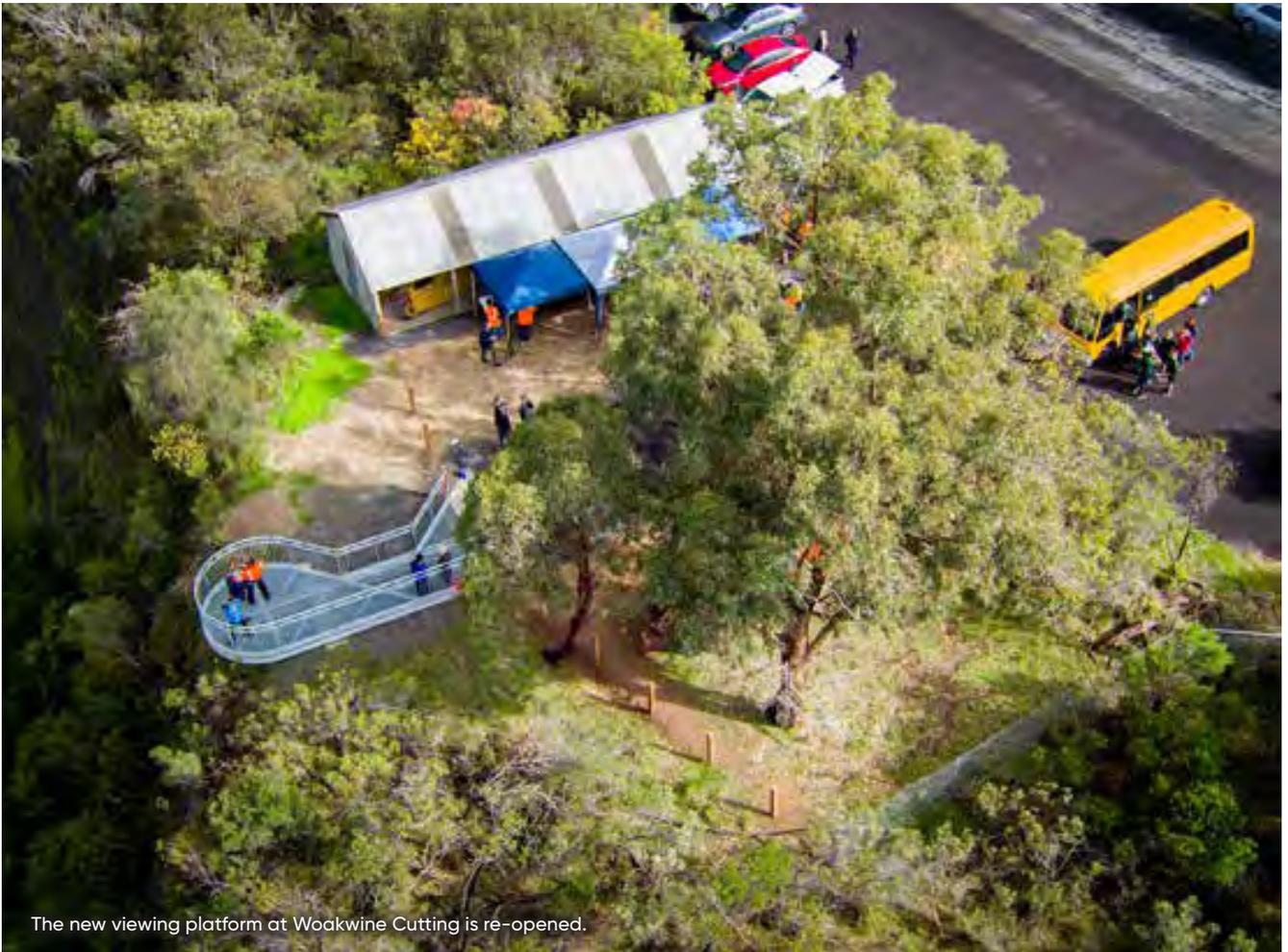


Mayor Peter Gandolfi & Lions Club president Don Gilbertson officially open the Centre.



## RE-OPENING OF THE WOAKWINE CUTTING VIEWING PLATFORM

The Woakwine Cutting platform was officially re-opened on 31 August 2018 following its closure in November 2015 due to structural and potential public risk issues. A new platform has been redesigned and developed to ensure visitors are able to view the 1 kilometre length drainage feat.



The new viewing platform at Woakwine Cutting is re-opened.

## OTHER COUNCIL SUPPORTED EVENTS

Council has provided financial sponsorship and in-kind support to a range of different community events in the council area.

Some of the other community events/organisations to receive financial sponsorship in 2018/19 were:

- Beachport New Year's Eve Fireworks
- Millicent Lights Up
- Penola Coonawarra Arts Festival
- Penola Racing Club
- Millicent Racing Club
- Millicent Darts Association
- ARB Teagle Excavations Pines Enduro
- Millicent Community Christmas Appeal
- Coonawarra National Beefsteak & Burgundy Convention
- Penola Christmas Street Party
- MBCA Annual Outstanding Business Awards
- Illuminart Public Light Display in Beachport

Many other community events received in-kind support in the form of additional waste services, road closures and traffic control and promotion.

COMMUNITY  
EVENT FINANCIAL  
SPONSORSHIP

**\$23,300**

## FINANCIAL ASSISTANCE GRANTS

Council operates two (2) Financial Assistance Grant Schemes which enable community and sporting groups and organisations within the Wattle Range Council area to access funding toward projects and events which provide a benefit to the community.

A total of \$55,000 is provided in two separate rounds with priority consideration being given to applications who contribute at least 50% of the project cost from their own resources either cash or in kind. The Community Financial Assistance Grant Scheme is a broad scheme available to all community groups for projects, events and initiatives which provide a benefit to the local community. The Community Sport and Recreation Grant Scheme specifically aims to provide funding for Sport and Recreation Groups in our area, to foster the development of sport and recreation.



Penola Hospital courtyard garden redevelopment.

## GRANTS *at a glance...*

*A total of*

**33 APPLICATIONS  
RECEIVED**

**30 SUCCESSFUL  
APPLICATIONS**

**13 Community Groups  
RECEIVED \$23,125 TO ASSIST  
PROJECTS VALUED AT \$285,743**

**17 Sport & Recreation Groups  
RECEIVED \$30,593 TO ASSIST  
PROJECTS VALUED AT \$118,112**

## COMMUNITY *Financial Assistance* GRANT SCHEME

ROUND ONE	
ORGANISATION	GRANT
Nangwarry Museum and Community Hall Inc. – Refurbishing Hall and repairs to dance floor area	\$2,000
Beachport District Development Association – Painting of Beachport Institute/Cinema	\$2,000
Millicent Community Church – Conversion of carport into toilets and creche	\$2,000
Tantanoola Uniting Church – Movable ramp to Church building	\$829
Penola & District Medical Support Group – Penola Hospital Courtyard Garden Redevelopment	\$2,000
National Trust SA – Glencoe Branch – Glencoe Woolshed fence replacement	\$2,000
Penola PA & H Society – Purchase of laptop and computer software	\$1,290
Penola Sports Club – Bird proofing, prevent bird nesting in walls and ceilings	\$1,800
<b>TOTAL ROUND ONE</b>	<b>\$13,919</b>

ROUND TWO	
ORGANISATION	GRANT
Coonawarra Soldiers Memorial Community Club Inc. – Project 100, upgrade toilets, replace old bar area, refurbish community room, establish outdoor alfresco area.	\$2,000
Southend Progress Association – Southend photographic history upgrade	\$1,916
Glencoe Public Hall – Hall Maintenance, replacement of gutters	\$1,500
The Central Hub Market – Purchase and installation of a reverse cycle air conditioner	\$2,000
Penola & District Business and Tourism Association – Beautify Penola's mainstreet	\$1,790
<b>TOTAL ROUND TWO</b>	<b>\$9,206</b>

## COMMUNITY SPORT + RECREATION *Financial Assistance* GRANT SCHEME

ROUND ONE	
ORGANISATION	GRANT
Millicent & District Darts Association – Host 2019 Country Darts Tournament	\$2,000
Penola Football Club – Install a timeclock to electronic scoreboard	\$2,000
Penola Squash Club – Upgrade female washroom	\$2,000
Beachport Bowling Club – Replace 6 shelter roofs adjacent greens	\$1,500
Glencoe Football Club – Upgrade oval flood lighting	\$2,000
Mount Burr United Football Club Inc. – Installation of glass sliding door at Football Changerooms	\$2,000
Penola Group Scouts and Guides – Purchase new tents and floor mats	\$1,250
Kalangadoo War Memorial and Community Sports Club – Mobile function room	\$2,000
<b>TOTAL ROUND ONE</b>	<b>\$14,750</b>

ROUND TWO	
ORGANISATION	GRANT
McCorquindale Park Management Committee – Court Lighting	\$1,885
Millicent Golf Club – Purchase automated hole cutting equipment	\$998
Millicent United Soccer Club Inc. – Install new blinds within clubrooms	\$1,570
Nangwarry Netball Club – New removable goal posts and covers	\$2,000
Millicent Football Netball Club – Purchase new glasses, wine coolers, bar stools and wine barrel toppers	\$1,900
Millicent & District International Basketball Association Inc. – Undertake plumbing maintenance works	\$2,000
Millicent Bandits Baseball Club – Purchase new ride on lawnmower	\$2,000
Nangwarry Football Club Ladies Committee – Upgrade of electrical in canteen and purchase equipment	\$2,000
Mount Burr Cricket Club – Asbestos removal and demolition of Old Clubrooms	\$1,490
<b>TOTAL ROUND TWO</b>	<b>\$15,843</b>

## WATTLE RANGE YOUTH DEVELOPMENT FOUNDATION

A total of \$3,600 worth of grants were awarded to 16 recipients through the Wattle Range Youth Development Foundation. Grants of \$200 were awarded to compete at a State/National and \$400 for an International event. Successful applicants were as follows:

CATEGORY	RECIPIENT	SPORTING EVENT/ORGANISATION
Basketball	Madison Haggett	2018 Australian National Junior Basketball Championships, Caloundra, QLD
Soccer	James Davey Samuel Linton Nathan Tucker Letitia Izzo Julian Izzo Abubakir Abduvohobov Clare Davey	2018 Christian Football Federation Australia – Australian National Soccer Titles, Brisbane, QLD
Soccer	James Davey Samuel Linton	Christian Football Australia National Academy – Under 19 Mens Tour, Valencia, Spain
Basketball	Georgia Winter Jackson Bowden Jack Haggett	2019 Australian Junior Basketball Cup, Albury, NSW
Hockey	Georgia Clarke	2019 Under 18 National Hockey Championships, Hobart, TAS
Athletics	Hayden Crowe	2019 Australian Junior Athletics Championships, Sydney, NSW
Football	Kobe Gibson	2019 School Sport Australia 12 & Under Football Championships, Mandurah, WA



Mayor Des Noll & Jackson Bowden – 2019 Australian Junior Basketball Cup Albury NSW.

## COUNCIL SPONSORED AWARDS + SCHOLARSHIPS

### DIANNE MANHOOD COMMITMENT TO EXCELLENCE IN THE EARLY YEARS AWARD

This peer nominated award is dedicated in memory of one of the region's most highly respected early years professionals, Dianne Manhood. Dianne was the Director of the Gladys Smith Early Learning Centre from 1996 to 2011.

The award is sponsored by Wattle Range Council and the \$500 award money is given towards on-going professional development activities for the recipient.

**2018 Recipient – Ellie Sullivan**

### FLINDERS UNIVERSITY HON TERRY ROBERTS MLC MEMORIAL STUDENT SCHOLARSHIPS

Up to 2 \$2,500 scholarships are offered to assist students from the Wattle Range Council area to commence undergraduate study at Flinders University on an annual basis.

**1 scholarship was awarded to: Lauren Bowman.**

### FLINDERS UNIVERSITY REGIONAL TOURISM PRIZE

Council sponsors an annual award for students who have successfully completed a Bachelor of International Tourism. The prize is a cash award of \$500.

**No prize was presented for the 2018/19 period.**

### UNIVERSITY OF SOUTH AUSTRALIA

Up to 2 \$2,500 scholarships are offered to assist students from Wattle Range Council area to commence an undergraduate degree with the University of South Australia.

**2 scholarships were awarded to Madison Whitehead and Bailey Hateley.**

### SECONDARY SCHOOL ACADEMIC ACHIEVEMENT AWARDS

A Mayoral Award is presented annually at each of the secondary schools located within the Council region. A prize to the value of \$100 is awarded to each recipient.

**The 2017 Mayoral Awards were presented to: William Fry of Kangaroo Inn Area School; Mason O'Reilly of Millicent High School and Gorgia Robbie of Penola High School.**



Gladys Smith Early Learning Centre's Ellie Sullivan & Clara Walker.



UNI SA Scholarship recipient Bailey Hateley & Mayor Des Noll.

## AUSTRALIAN CITIZENSHIP

Council conducts ceremonies for Department of Immigration approved Australian Citizenship applicants residing in the Council area. A total of eight ceremonies were held within the Wattle Range Council to become Australian Citizens.

## QUEEN'S BIRTHDAY HONORS

Three residents were honoured in the Australia Day and Queens Birthday Honors list in 2019. Frank Brennan was awarded a Public Service Medal for outstanding public service to local government and planning in South Australia whilst Mike Bleby and Ern Bentley were awarded an Order of Australia Medal for their work within the Millicent community.

## VOLUNTEER RECOGNITION FOR OUTSTANDING SERVICE

Mayor Noll presented the Premier's Certificate Recognition for Outstanding Volunteer Service to Mariska Hawke and the Lake McIntyre Management Committee in front of a crowd of 60 at a Mayoral Reception in May 2019.

The Premier's Certificate Recognition for Outstanding Volunteer Service recognises the exceptional contributions of South Australian volunteers who deliver many critical community services in the areas of youth and community development, welfare, education, emergency services, sport and recreation, the environment and more. It is a prestigious South Australian award that recognises and rewards excellence and significant achievements of both community groups and individuals.



Australian Citizenship Ceremony.



Frank Brennan congratulates Ern Bentley.



Mayor Noll with Mariska Hawke.

# COMMUNITY + SOCIAL DEVELOPMENT

## COMMUNITY TOWN PLANS

Council resolved to develop Community Town Plans for each of the townships within its boundaries.

These Town Plans are designed to enable each community to develop a vision for their town and to take a more strategic approach to projects and initiatives over the ensuing ten years. Should a project involve Council, it is then included in Council's strategic planning and budget considerations.

This year the final Community Town Plan meeting was held for Hatherleigh. Each Plan features five main areas – Look and Feel; Social Media, Advertising and Promotion; Celebration and Events; Assets and Infrastructure and Community Projects. Town Plans for Beachport, Coonawarra, Millicent, Nangwarry, Penola, Rendelsham, Southend, Kangaroo Inn, Mount Burr, Tantanoola, Furner and Kalangadoo have all been adopted by Council. Plans for Glencoe and Hatherleigh are currently in draft format and are being considered by their respective communities.

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## LICENCED CLUBS AND VENUES MEETINGS

All liquor license holders across the Council's of Robe, Kingston and Wattle Range are invited to attend quarterly meetings at which information with regard to legislation and relevant issues is provided by Australian Hoteliers Association, Consumer Business Services and SA Police.

In addition, in August 2018 an evening forum was held in Millicent. Close to 70 people attended to listen to six key speakers and learn more about regulatory changes affecting their business or sporting club.

Topics included significant changes to Liquor Licensing legislation, changes to the Development Act impacting on future renovations and building fire safety issues, grant funding opportunities, STARCLUB accreditation, food safety handling, crime prevention and community safety.

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## WATTLE RANGE COMMUNITY VOLUNTEER PROJECT

Council's Volunteer Project continues to allow potential volunteers to view local volunteer positions across the Council area and services provided into our region, whilst also providing local community organisations with an opportunity to list their volunteer roles. The program currently lists 50 organisations offering over 115 roles which is regularly updated.

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## UNITY HOUSING NEIGHBOUR DAY

In March 2019 Unity Housing hosted a Neighbour Day event at Lions Park, Millicent. Council partnered with Unity Housing in providing a "pop up" library, Planners in the Park and a General Inspector to assist with enquiries. Unity Housing staff collected feedback from those in attendance about future developments for the Park.



Council staff at Unity Housing's Neighbour Day event.

## LIBRARIES + GALLERY

It is not just the digital revolution that has changed libraries, the physical spaces have evolved as well. Achieved with very little additional capital, a contemporary new space has been developed as the library continues to be reinvented.

Spaces are now available for the community; informal meeting spaces, meeting rooms, and a digital hub; incorporating a Nintendo switch, green screen, 3D Printer and robotics; all underpinned by free Wi-Fi. Digital transformation is leading to more government services being delivered exclusively online, which has resulted in more people turning to our libraries for computer access and to library staff to help navigate them.

The Green Screen was one of the most successful digital innovations introduced to the library. On loan from Public Library Services, over the summer school holidays through to Easter, over 1,500 sessions were held attracting all ages. Tech Savvy Seniors a Telstra funded digital literacy training program commenced at the Millicent Library with over 70 sessions being delivered for 345 participants.

Digital programs for children were held at the library and taken out to the schools, kindergartens, early learning centres and branch libraries. This included the Little Bang Club, a STEM based program for children 4-8 years old. In total there were 20 sessions involving 240 children. Partnerships are key to a sustainable library and we continue to develop such partnerships and programs: Headspace, Community Housing, United Communities, Cota, NDIS, Resthaven and Boneham Aged Care Complex.

In December the Summer Reading Club was launched. There was 93 participants in this national initiative who were busily reading, participating in games and activities. The children read over 1,192 books and won lots of awards for their reading. The two-month program culminated in a party, with games and activities themed around 'Game on Super charge your Reading.' The Library also partnered with Council's Planning Team and Unity Housing to hold a very successful first ever Pop Up Library in the Park.

Visiting artists and authors play a key role at the Millicent Library and Gallery in community engagement, increasing literacy and providing opportunity. We welcomed back Wendy Altschwager and Victoria Purmann. Two life story writing workshops were held, and as a result a writing group, who now meet fortnightly, has been established.



Green screen fun at the Millicent Library.



Council staff training in Virtual Reality (VR) Goggles.

## LOCAL HISTORY

Volunteers continue to work on digitising significant collections. The Bob Downs Collection was digitised and indexed and is accessible through the library portal.

Work continues on the Bruce Towers Collection and transcribing the Andre Diaries. To date 25 years of these diaries have been transcribed involving over 2,000 voluntary hours. John Andre presented his family history at a Local History forum held at the library and it was attended by over 110 people. An inspirational talk about a pioneering farming family.

**2,000**  
VOLUNTARY  
HOURS TO  
TRANSCRIBE  
ANDRE  
DIARIES



School holiday activities.



Local youth gather at the Library.

## LIBRARY *at a glance...*

TECH SAVVY SENIORS  
**83 SESSIONS**   
802 PARTICIPANTS  
**535 ONE ON ONE SESSIONS**

**6 AUTHOR EVENTS**  
2,252 TOTAL ATTENDEES

**15,799 Borrower Holds SENT OUT**  
7,512 BORROWER HOLDS RECEIVED  
**4,000 DIGITAL LIBRARY LOANS** (AUDIO + E-BOOKS)

**156,447 VISITS TO THE LIBRARY + GALLERY**  
**141,459 Library Loans**

**MILLCENT LIBRARY 13.45 LOANS PER CAPITA**  
COUNTRY LIBRARY AVERAGE **8.49 LOANS PER CAPITA**

*Summer Reading Club* 93 PARTICIPANTS  
LITTLE BANG CLUB **20 SESSIONS**  
240 PARTICIPANTS, 1192 BOOKS READ

**16,320**  
**PUBLIC**  
COMPUTER USES



**MILLCENT LIBRARY AVERAGE MEMBERSHIP 38% OF POPULATION**  
STATE LIBRARY AVERAGE MEMBERSHIP **33% OF POPULATION**



## GALLERY

Over 14,860 people visited the gallery this year. A feature of exhibitions has been the highly successful artist in residence who takes the visitors to the gallery on a journey and explains the techniques and finer points. One of the highlights of the year's Gallery program was the national touring photographic exhibition *Robyn Stacey's - Ray of Light* with over 1,450 visits.

The Exhibition had eight large-scale camera obscura photographs by contemporary Australian artist Robyn Stacey. *Island to Inland* showcased new work by ten contemporary artists living and working in Kangaroo Island. The exhibition has resulted from an ongoing partnership between Country Arts SA and Flinders University.



Mayor Noll with Mia Bellinger and Shari Noll.

Limestone Coast photographers Graeme Mellor and Alex Window's *North meets South* Exhibition attracted many fellow photographers to view their stunning collection of landscapes. The Geltwood Festival in April featured 3 outstanding exhibitions. Over 1,350 people visited the Gallery over the Festival week and a further 1,100 during the month.

The 2019 *Wattle Range Photographic Exhibition* was opened by Penola photographer and art connoisseur Jamie McDonald of the Side Project before a crowd of over 170 people. 370 outstanding photographs were entered and a great selection from our junior photographers. Mia Bellinger a junior who has developed her photography over a number of years won the Mayoral and Youth awards.

The Regional Art Galleries Association members and the Art Gallery of SA personnel visited the gallery in May and some great feedback was received. This year the Wattle Range Art Prize was awarded for the first time as an overall prize to the *Wattle Range Art Exhibition*. Penola artist Cate Bell was the successful winner of the Art Prize and the Sculpture award for 'Grape Stomper'. This annual exhibition continues to attract well-known artists with 202 entries across 5 categories. Robe artists Jo Jo Spook Exhibition *Postcards from a Motorhome* featured works constructed from manipulated plastics and collected beach debris, and inspired during a 6-week journey to Queensland, solo in a motor home.

## Gallery Highlights



# GLADYS SMITH EARLY LEARNING CENTRE

## Increased numbers of children attending have ensured another successful year at Gladys Smith Early Learning Centre.

Fulltime Equivalent children numbers have remained high throughout 2018/19 which has enabled the Centre to remain financially viable. The Centre's attendance has continued to increase with the average Fulltime Equivalent number of children in attendance each day being 44.7 compared to 35.3 in 2016/17.

Both the Emu and Wallaby rooms operate at capacity of 20 children in each room on most days, with a waiting list for each room. Over the past 12 months with increasing numbers, a number of new staff were employed. Every staff member is required to hold a minimum Certificate III qualification, Diploma or Bachelor in Early Childhood Education and Care. The knowledge, skill and passion of all our staff contributes to the best possible outcome for all children.

A highlight for 2019 staff member, Ellie Sullivan being selected as the winner of the Dianne Manhood Award for the Limestone Coast area. This award is funded by Wattle Range Council in member of Dianne Manhood, a past Director of the Gladys Smith Early Learning Centre to an educator displaying excellence in Early Childhood Education and Care.

Community connections continue to be strengthened throughout the year with excursions and incursions taking place on a regular basis. McArthur Park Kindergarten, Millicent North Kindergarten, Millicent High School, Cecelia Hart Court, Sheoak Lodge are just some connections the children have made within the community. Mrs Walker continues to visit on a regular basis, providing music, drama and dance.

A strong committed and vibrant Parent Committee meet monthly to plan and organise events for social gatherings, as well as raising funds for the Centre. Anzac biscuit baking, Fathers evenings, open nights, Quiz evening and Christmas celebrations are a few of our regular events which provide valuable opportunities for get-togethers and community connections.

Improvements to the Centre have included an upgraded outdoor sandpit, new blinds and improved lighting within the Emu Room areas and new blinds installed in the Wallaby outdoor verandah area.



Children care for the Centre's chickens.



Watering the seedlings.

SERVICING  
**120**  
CHILDREN  
FROM 95  
FAMILIES

**44.7 FULL TIME  
EQUIVALENT  
AVERAGE  
COMPARED  
TO 35.3 LAST  
FINANCIAL  
YEAR**

# STRATEGIC PLAN ACHIEVEMENTS



## Key Theme **COMMUNITY VIBRANCY + PRESENTATION**

**OBJECTIVE - GENERATE AND SUPPORT COMMUNITY VIBRANCY THROUGH ADVOCACY AND MAINTENANCE OF COMMUNITY SERVICES AND ENHANCED PUBLIC FACILITIES.**

1.1 ENHANCE PUBLIC SPACE AREAS INCLUDING PARKS, PUBLIC PLACES, CAR PARKING, STREET LIGHTING AND STREETSAPES TO PROVIDE VIBRANT, ATTRACTIVE AREAS.			
ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>1.1.1a</b> Develop an Open Space Plan for the Communities parks and gardens.	Develop Plan.	Due to commence in 2020/21.	0%
<b>1.1.1b</b> Finalise and implement the open space plan for the Millicent Domain.	Develop Plan.	Implementation of the Master Plan for the Domain has commenced with installation of new toilet, smart lighting, path works, landscaping. Council has been successful in obtaining \$400k in Federal and \$265K in State Government funding to support the implementation of the masterplan in 2019/20.	20%
<b>1.1.1c</b> Develop a hierarchy of Parks and Gardens and determine appropriate service standards for each asset, including mowing, nature strips, garden beds and other amenities.	Hierarchy of Parks and Gardens developed.	Due to commence in 2020/21.	0%
<b>1.1.2a</b> Finalise infrastructure requirements and work with the community to develop an incremental plan for the development of the Penola Town Square.	Complete Penola Town Square development.	The installation of lighting to the area and free WiFi was installed by South Australian Tourism Commission. Project to be completed in 2019/20 with installation of seating.	95%
<b>1.1.3a</b> Undertake re zoning and produce a master plan for the procurement, rehabilitation and development of the Millicent Railway corridor into a combined residential and community land precinct.	Millicent Railway Lands procured, rehabilitated and developed.	Soil and ground water sampling was undertaken at the Millicent Railway Lands to determine levels of contamination risk at the site. A full report of contamination level is expected to be considered in 2019/20.	10%
<b>1.1.4a</b> Review Council's Community Lands Register and work with other Government agencies to identify opportunities to develop any Crown Land.	Community Land Register is reviewed.	Community Land Register is to be reviewed in 2019/20.	0%
<b>1.1.5a</b> Retrofit street lighting to LED, and consider mandating LED lighting for all new developments.	LED lights installed.	Council through the Local Government Association is seeking an offer from South Australian Power Networks (SAPN) for upgrade of lighting to LED. In 2019/20 further advocacy will continue in relation to this project.	5%
<b>1.1.5b</b> Review current street lighting network and identify any priority black spot areas for in fill and/or expansion.	Blackspot lighting areas identified and lighting installed.	The audit is yet to commence. Work will begin with developing a GIS mapping layer for streetlighting.	0%
<b>1.1.6a</b> Review current parking allocation and determine if any additional expansion is required.	Car parking areas reviewed and expansion areas are identified.	Due to commence in 2020/21.	0%

**1.2 THROUGH APPROPRIATE PLANNING, DEVELOP VIBRANT, PRESENTABLE TOWNSHIPS THROUGHOUT THE WATTLE RANGE AREA.**

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>1.2.1a</b> Assist the development of ten year town plans for townships within the Council area.	Township Plans developed for all townships.	In 2018/19 township plans have been developed for Kalangadoo, Mount Burr, Furner, Tantanoola & Draft Plans for Hatherleigh, Glencoe.	90%
<b>1.2.2a</b> Undertake General Development Plan Amendment for the Penola township and surrounds.	General Development Plan Amendment for Penola developed.	State Government advised that all DPAs are to be deferred.	0%
<b>1.2.2b</b> Complete the Heritage Development Plan Amendment (DPA) for Beachport and lodge the Statement of Intent (SOI) for a DPA for the Beachport township.	Heritage DPA and SOI for Beachport Completed.	State Government advised that all DPAs are to be deferred.	0%
<b>1.2.3a</b> Develop a Tree Management Plan to assist in the appropriate management of trees and improved visual amenity of townships.	Tree Management Plan developed.	Tree Management Plan commenced and final plan to be adopted in 2019/20.	80%

**1.3 CONTINUE TO PROVIDE SUSTAINABLE, VIBRANT COMMUNITY FACILITIES.**

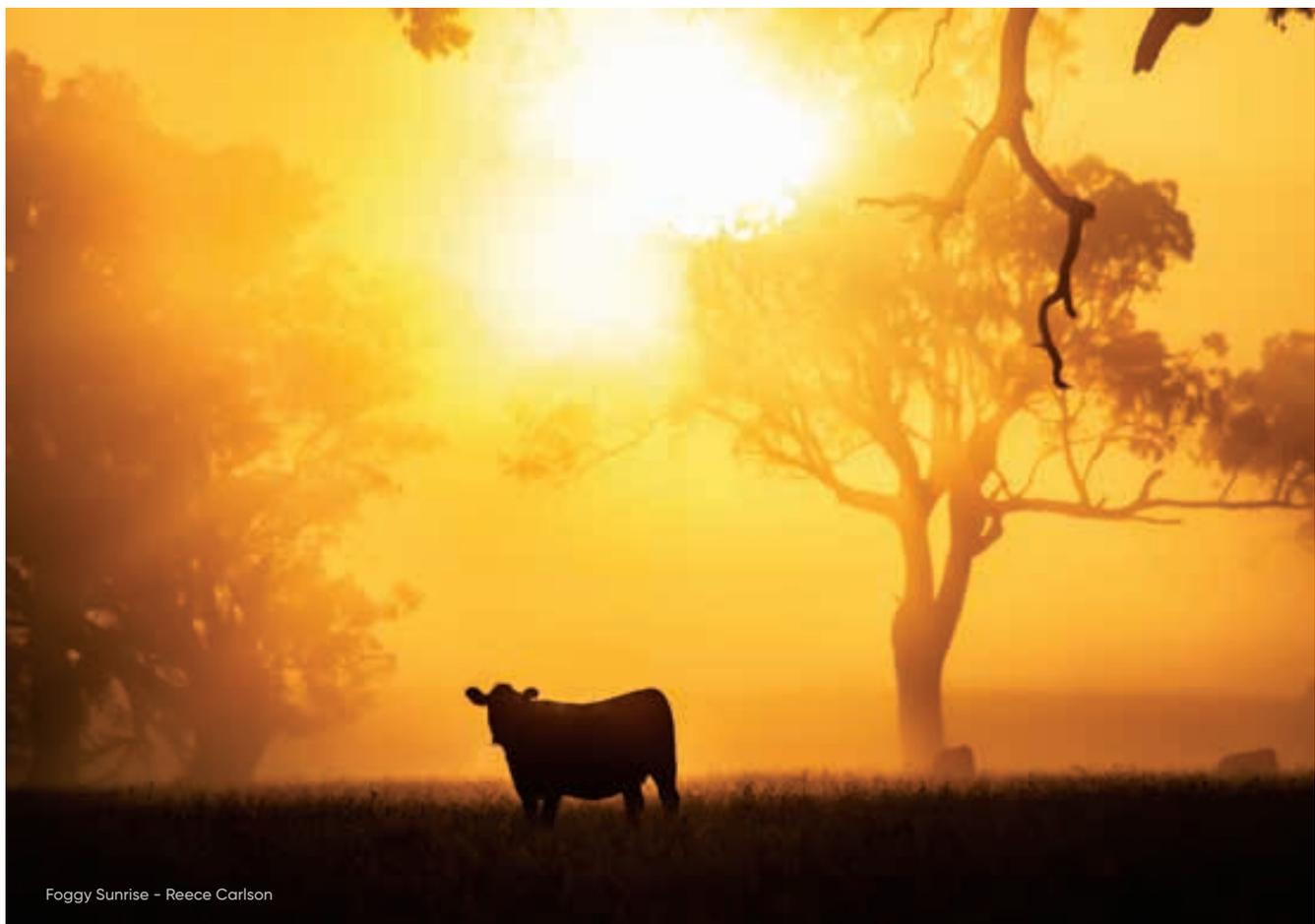
ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>1.3.1a</b> Review the library services, ensuring it continue to provide a quality service that meets the changing community requirements and expectations.	Library Services Review completed.	Library audit was undertaken by Libraries Board SA. A final report is expected into libraries funding will be conducted in 2019/20.	15%
<b>1.3.2a</b> Optimise the utilisation of both the Penola and Millicent Art Galleries through the development of annual schedule of events that showcase local arts and culture.	Annual schedule of art and culture events compiled.	Several gallery exhibitions were held and the review of art galleries will be undertaken in conjunction with a review of the Vistor Centre's.	50%
<b>1.3.3a</b> Review, rationalise and develop a Play Ground Maintenance and Renewal Plan that is aligned with Community needs.	Renewal Plan for playgrounds developed.	Playground assets are incorporated into the Building & Structures Asset Management Plan. Work to continue in developing the maintenance plan.	50%
<b>1.3.4a</b> Develop a register of "Shovel Ready" projects that have been identified by the Community or Council that may require grant funding before being able to proceed.	Register of 'Shovel Ready' projects developed.	Finalising the Millicent Domain MasterPlan allowed Council to attract \$650K in grant funding. Other funding opportunities have been progressed such as the Food Precinct study and the development of the placement/design strategies for the Millicent and Penola main street areas.	60%

**1.4 ADVOCATE AND WHERE POSSIBLE COLLABORATE FOR THE EXPANSION OF HEALTHCARE, EDUCATION, COMMUNITY AND WELFARE SERVICES THROUGHOUT THE WATTLE RANGE AREA.**

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>1.4.1a</b> Advocate for continued State and Federal funding and support for improved healthcare services across the Council area.	Advocacy of healthcare services undertaken.	Council liaised with the Millicent Medical Clinic, Millicent and Surrounds Health Advisory Group, Wattle Range area Social Issues Network for continuing medical services to the District.	75%
<b>1.4.1b</b> Advocate for continued State and Federal funding and support for improved education services across the Council area.	Advocacy of education services undertaken.	Council has developed a partnership with Uni SA Planning/Environmental/Urban Design students, which involves annual field trips to the Council area. Council has also committed \$40K to funding scholarships over the next four years to Uni SA and Flinders University students, to attract youth back to the District.	60%
<b>1.4.1c</b> Advocate for continued State and Federal funding and support for improved welfare services across the Council area.	Advocacy of welfare services undertaken.	Delivered community information sessions for the Council Of The Ageing (COTA) in Penola and Millicent addressing social issues and matters. Partnered with Unity Housing in holding an open day in Millicent to examine issues surrounding housing and social issues.	75%

## Key Theme COMMUNITY VIBRANCY + PRESENTATION

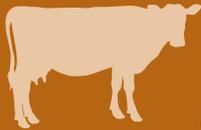
1.5 SUPPORT COMMUNITY EVENTS THAT ARE SUSTAINABLE AND PROVIDE LONGER TERM BENEFIT TO THE COMMUNITY AND VISITORS.			
ACTIONS	MEASURE	PROGRESS	% COMPLETE
<p><b>1.5.1a</b> Encourage community responsibility for events and support where appropriate these events through the provision of Council services such as traffic management, waste management, the cleaning of public amenities and financial assistance grants.</p>	<p>Provision of support for community events.</p>	<p>Assisted the Coonawarra vignerons in developing a new festival. Support was also provided to Glencoe for the 2019 Blade Shearing event and provided support for new disabled access to that building. Discussions are still continuing with Department of Environment and Water (DEW) regarding holding events at the Tantanoola Caves.</p>	<p>80% </p>
1.6 PROMOTE AND SUPPORT THE ESTABLISHMENT OF STRONG, SUSTAINABLE CLUBS AND VOLUNTEER ORGANISATIONS THROUGHOUT THE WATTLE RANGE AREA.			
ACTIONS	MEASURE	PROGRESS	% COMPLETE
<p><b>1.6.1a</b> Advocate for the cohabitation of various sporting clubs into multi-user facilities.</p>	<p>Advocacy of cohabitation of sporting clubs.</p>	<p>Financial support was committed to Penola and Kalangadoo sports clubs to assist in upgrading the club rooms and female Netball / Football change rooms at their facilities.</p>	<p>50% </p>
<p><b>1.6.1b</b> Advocate for Star Club accreditation across all sporting clubs to ensure that they are governed and managed sustainably.</p>	<p>Advocacy of Star Club accreditation.</p>	<p>COMPLETED - Council held a meeting of all sporting clubs to detail support for Star Club accreditation to ensure future grant funding. As a result a number of clubs have now attained full accreditation.</p>	<p>100% </p>
<p><b>1.6.2a</b> Implement the electronic management system for volunteer matching and continue the expansion of the volunteer matching program.</p>	<p>Volunteer matching program expanded and electronic management system developed.</p>	<p>COMPLETED - Volunteer program is live on Councils website and has been promoted to organisations and volunteers seeking volunteers.</p>	<p>100% </p>



Foggy Sunrise - Reece Carlson

# PROMOTING PROSPERITY

**39 NEW DWELLINGS APPROVED**



**8,067 HEAD OF CATTLE THROUGH THE MILLICENT SALEYARDS**

**TOTAL 51K VISITORS TO 3 VISITOR INFORMATION CENTRES**

**\$17.3M VALUE OF NEW DEVELOPMENT APPROVED**

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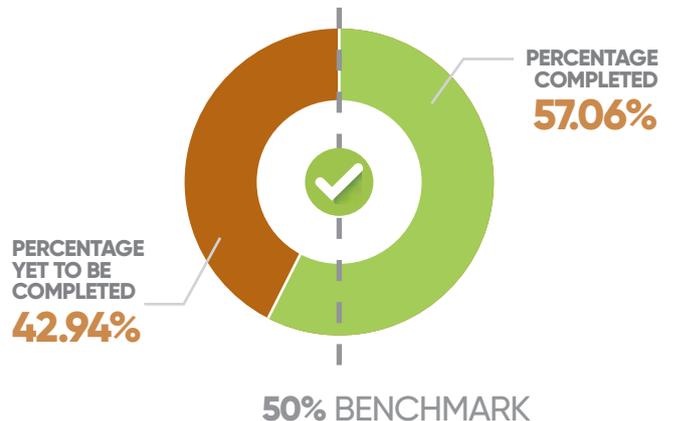
## Strategic Plan ACHIEVEMENTS



### ECONOMIC PROSPERITY

A sustainable and prosperous economy that supports local businesses and industry and creates employment and prosperity for the region.

**5 STRATEGIES 17 ACTIONS**



# ECONOMIC DEVELOPMENT

## UNI SA PARTNERSHIP

Over the last 12 months Council has developed an ongoing working relationship with the University of South Australia, and as a result has been host to two separate groups of students. The students, who are undertaking studies in urban and regional planning and infrastructure were invited by Council to participate in field studies across the district. During their stay, the 34 students toured the district extensively, meeting with community and industry representatives to determine the challenges and opportunities of heritage tourism and its use in new regional economies. This included projects such as the Millicent railyards, the Millicent main street rejuvenation and the Coonawarra rail corridor.

## AUSSIE TIMBER JOBS FIRST CAMPAIGN

In May 2019 six Limestone Coast Councils joined forces to launch a campaign #Aussietimberjobsfirst calling on the Federal opposition to also commit their support to the local timber processing industry. The Councils – Grant, Wattle Range, Robe, Kingston and Naracoorte Lucindale – advocate that our communities are suffering as fibre is being exported at unprecedented levels leaving local processors unable to source the vital resource.



Manager Economic Development, Roger Babolka with Uni SA students.



Town Planning Meeting in Millicent.

## DAIRY INDUSTRY SUPPORT

Early in 2018 Council, in conjunction with the District Council of Grant, engaged SED Advisory to undertake an independent review of the dairy industry across both Council districts. The review considered the potential future of the industry, opportunities for growth, as well as potential constraints to the industry's growth. The report was finalised and presented to Council in December 2018.

The review clearly showed the need for Council to continue to work closely in an advocacy role with all industry participants and stakeholders. Council's role going forward will be to identify and support the development of critical infrastructure requirements such as power, waste water, cattle underpasses and adequate road networks, as well as inward investment opportunities for both the dairy farms and milk processors, enabling long-term sustainability of the industry across both Council districts.

## INVESTMENT AND INTERNATIONAL ENGAGEMENT

Council continues to promote inward investment into the Wattle Range area and throughout the year dealt with a wide range of enquiries including hosting potential investors to the Council district. Investment groups looked at a variety of opportunities in the district, including renewable energy, tourism, manufacturing and value adding to agricultural products. The investors have been from both within Australia as well as internationally, including Asia, India, United Kingdom and the USA. Furthermore, Council staff continued to liaise with neighboring Councils to ensure that co-operation continues on broader regional development opportunities wherever possible. Council has also participated in interstate exchanges with the Southern Grampians shire on several occasions for business, innovation and information sharing initiatives.



Delegation visits Hollafresh, Tantanoola.



Holla Fresh, Tantanoola.

## CARAVAN PARKS REVIEW

In early 2019, Council invited tenders for the provision of services to undertake a review of the business functions of both the Southern Ocean Tourist Park, Beachport and the Southend Caravan Park. The reviews were to examine opportunities to improve the financial sustainability of the parks and undertake an investigation of infrastructure and the long-term impact on Council of ageing facilities and equipment. The consultants provided strategies to optimise land use and the facilities, which included alternative funding models, a review of the revenue streams, strategies to improve visitor throughput and cost saving initiatives and strategies. The reviewers also provided feedback on alternative ownership models going into the future for both parks.



## LIMESTONE COAST MIXED DOZEN INTERACTIVE WINE TRAILS

The Mixed Dozen project is an Interactive Wine Trails Project led by the Limestone Coast, partnering with South-Western Victoria, with an aim to connect and build on the wine tourism offering across the project area. A key outcome of the project is to develop a digital itinerary planning tool that will inform, entice and disperse the visitor ultimately increasing visitor numbers, length of stay and spend. The Project is bringing together wine associations, three levels of government, tourism bodies and other cooperative organisations to build on the region's capabilities and confidence in wine tourism. This will enable the region to better target, attract and host international wine visitors, with a focus on the growing Chinese, US and European markets. Council staff have been actively involved in the project from its initial concept and continues to be involved through participation on the Management Committee and through the provision of meeting facilities and administration support.

## DIGITAL SUPPORT FOR BUSINESS

Two rounds of Disaster Resilience workshops were held in Penola and Millicent in August 2018 and again in February 2019 in Beachport & Millicent. Council's Strategic Plan identified a need for businesses to be better prepared in times of emergency, natural disaster or significant impacts on their own business.

Council's Economic Development staff assisted in the facilitation of two pilot programs that provided businesses with a digital version of a disaster management program with over twenty businesses attending. Plans were developed on a number of potential impacts including fire, flooding, loss of suppliers, long term power outages and loss of key staff.

Council has worked closely with the Adelaide Business Hub to provide training and mentoring to local business. Workshops subsidised by the Australian Small Business Advisory Digital Solutions have been provided on the issues of Social Media & Digital Marketing and IP in a Digital World in both Millicent and Penola. 26 individuals took the opportunity to attend these sessions.



Social Media & Digital Marketing delivered in Millicent.

# DEVELOPMENT (PLANNING + BUILDING)

The transition to the new *Planning, Development and Infrastructure Act 2016 (PDI Act)* will be implemented in three phases across South Australia (Phase One – The Outback; Phase Two – Regional Councils (includes Wattle Range Council) and Phase Three – Metropolitan Councils). By July 2020, the *Development Act, 1993* will be replaced by the new *Planning, Development and Infrastructure Act, 2016*.

## NOTABLE *Development* DURING 2018/19

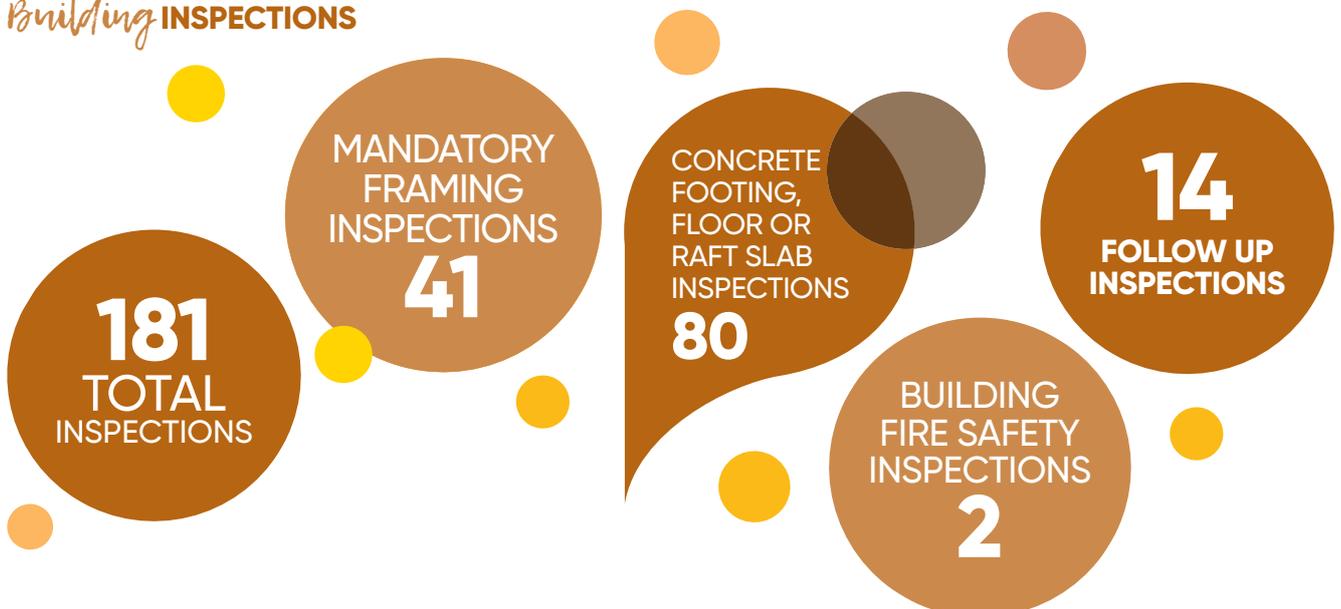
- Roundwood Solutions timber processing and treatment facility located at the old KCA Pulp Mill site **\$1.3M**
- Demolition of part of Warner Pavilion and construction of new female friendly changerooms and facilities, McCorquindale Park, Penola **\$410,000**
- Recreational Vehicle (RV) Park located at McCorquindale Park **\$80,000**
- Redevelopment of Baseball Clubrooms located at Bolton Oval **\$156,000**
- Former Landmark building located at Mount Gambier Road Millicent converted to Veterinarian Clinic **\$250,000**
- Former oil seed processing facility located at Aberle Street, Millicent converted to stock feed packaging, warehouse and offices **\$25,000**.

## *Development* STATISTICS

### A SUMMARY OF DEVELOPMENT ACTIVITY UNDERTAKEN IN 2018/19:-

	2018/19
Dwellings	39
Dwelling Additions	11
Outbuildings	149
Commercial	12
Industrial	14
Land Division	16
Signage	2
Planning Only	17
Farm Building	18
Change of Use	4
Other (i.e. Demolition)	27
<b>TOTAL</b>	<b>309</b>
<b>VALUE OF DEVELOPMENT \$</b>	<b>\$17,373,268</b>

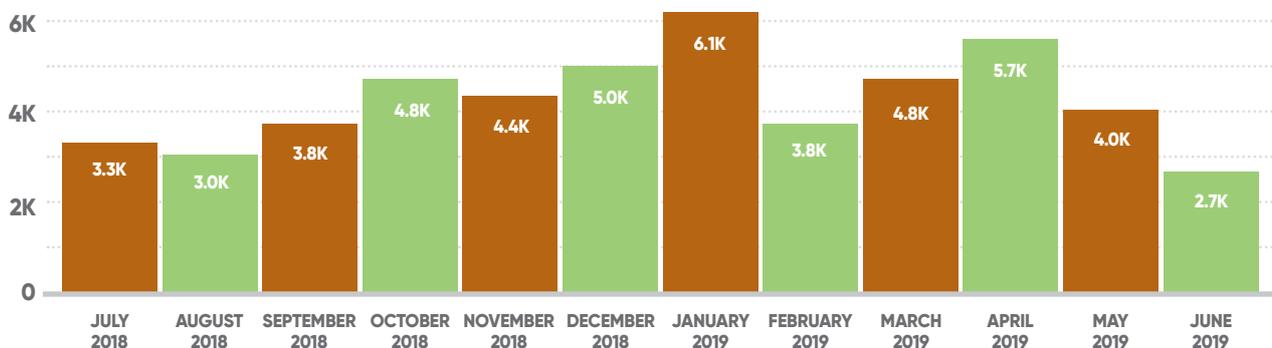
## *Building* INSPECTIONS



# TOURISM

**NEARLY 51,000 VISITORS CAME THROUGH OUR THREE ACCREDITED VISITOR INFORMATION CENTRES THIS FINANCIAL YEAR.**

**NUMBER OF VISITORS BY DATE**



Volunteers are key to ensuring the Wattle Range Council VICs are open seven days a week, providing local information to visitors on the unique tourism experiences across the Council area. This resource is fundamental in ensuring all visitors are provided with the best possible customer service. To support this, a 'familiarisation' day was held on 18 March for all volunteers and tourism staff, to ensure their knowledge of the tourism sector in the district remains up-to-date.

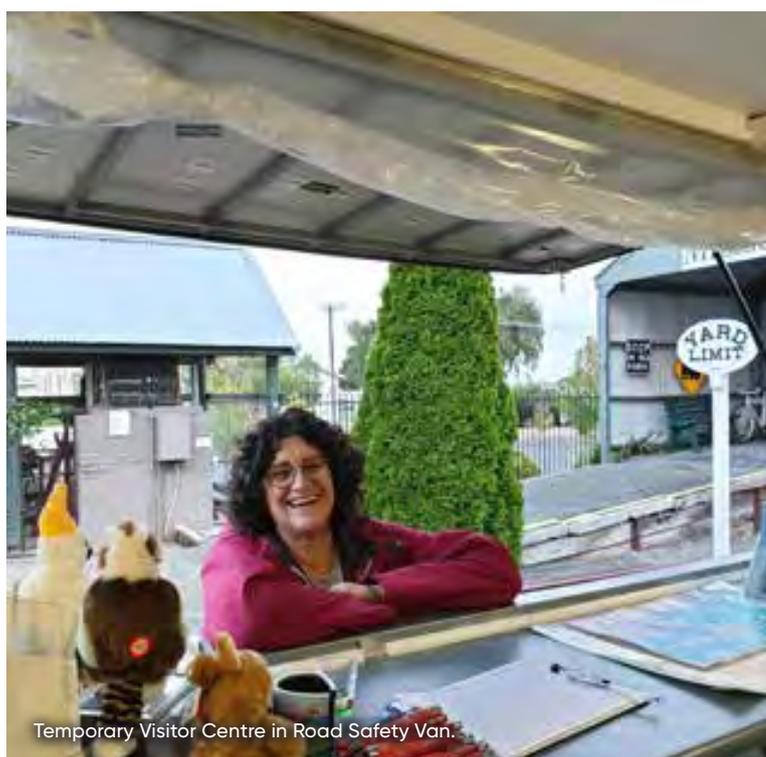
In the last 12 months the Millicent VIC has seen some dramatic changes with the refurbishing of the timber floors and some fresh paint. It was a big thanks to the Millicent Road Safety group for enabling the VIC to remain open during this time, by allowing the VIC staff to operate out of their Road Safety caravan for the four weeks. In August 2018 the Millicent VIC became the Agent and depot for the Premier Stateliner bus service, which resulted in nearly 950 visitors accessing the VIC to utilise the service.

The Penola VIC is a multipurpose facility which has been host to more than 200 meetings during the year, including community groups and local business associations. The Beachport VIC is also a multipurpose facility and includes a community library, which is constantly utilised by the local community.

The Wattle Range Council area attracted approximately 51,000 visitors through the three Visitor Information Centres (VIC's), including over 21,000 South Australians visiting our beautiful tourism assets. 15% of these visitors stayed for more than 1 night, whilst 33% of all visitor day trips came from outside South Australia to spend time exploring the Wattle Range Council region.



Refurbished floor, Millicent Visitor Centre.



Temporary Visitor Centre in Road Safety Van.

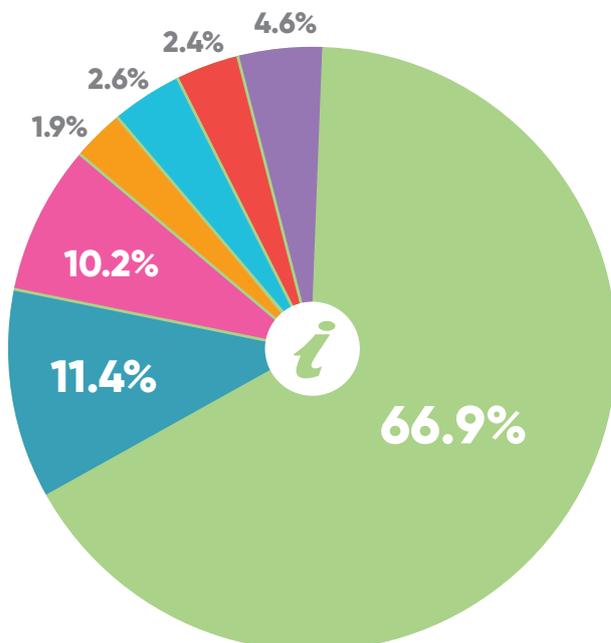
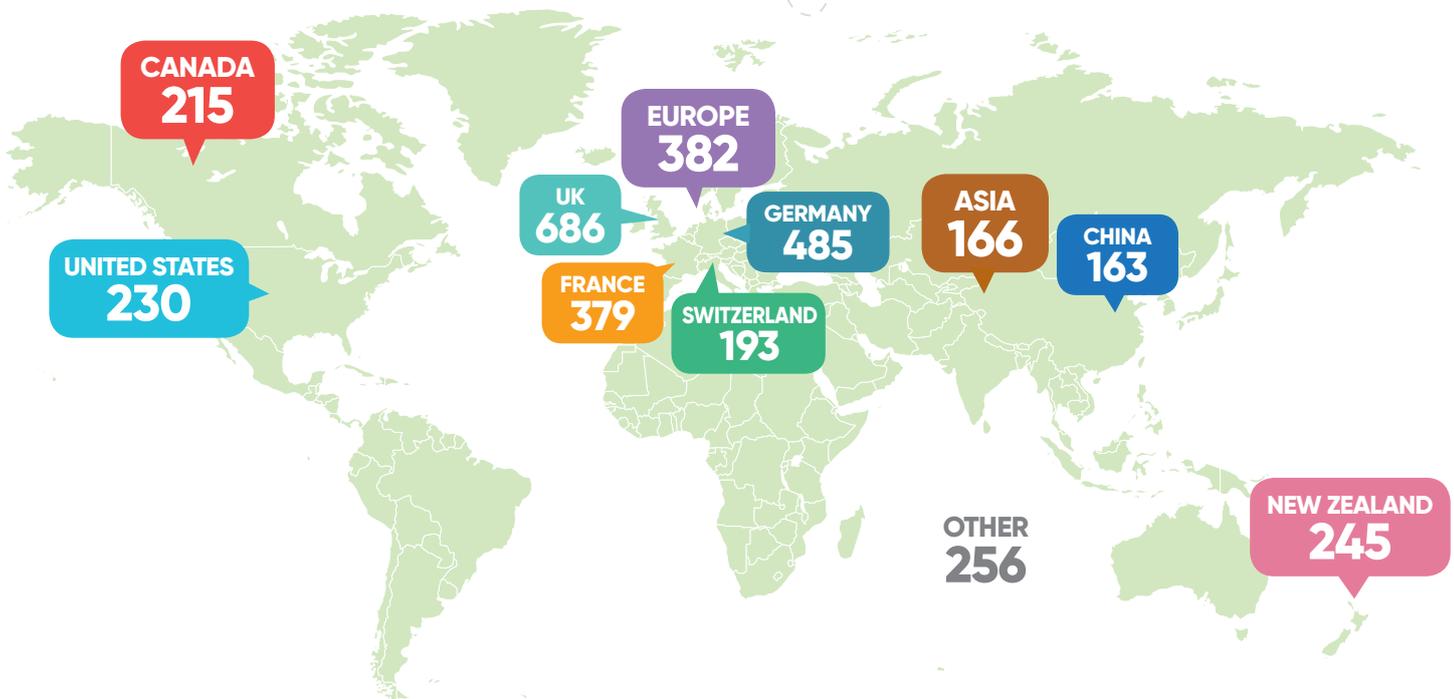
TOTAL  
**51K**  
VISITORS

OVER  
**14.5K**  
INTERSTATE  
VISITORS

OVER  
**3.4K**  
INTERNATIONAL  
VISITORS

**428K**  
REACHED BY  
VISITOR CENTRE  
FACEBOOK  
PAGES

## INTERNATIONAL VISITORS *by Country*



## VISITOR CENTRE ENQUIRIES

- TOURISM **32,849**
- COUNCIL **5,567**
- HISTORY/MUSEUM **4,973**
- INTERNET CONNECTION **951**
- LIBRARY **1,289**
- NATIONAL PARKS **1,198**
- BUS **2,240**

## VISITOR INFORMATION CENTRE CROSS BORDERS TOURISM CONFERENCE

Visitor Information Centre representatives from across Western Victoria and the Limestone Coast attended the 2018 conference in Millicent in November. The Cross Borders Conference provided an opportunity to showcase the Millicent area as a tourism destination, as well as an opportunity to network with the other VIC staff and managers. 26 delegates from across Limestone Coast and Western Victoria attended the Cross Borders Conference.

Delegates also spent time exploring the Tantanoola Caves, the Windfarm Drive, Canunda National Park, Lake McIntyre, and Mayura Station Tasting Room.



Cross Borders Conference delegates at the Mayura Station Tasting Room.

## SOUTHERN OCEAN TOURIST PARK

Park Managers, Dan and Heidi Prouse organised a number of activities for patrons of the park this year.

This included events such as pizza nights, rib night, fish & chip van, wine tasting, live music, New Years Eve disco, Easter hunt and craft activities and New Years Day BBQ breakfast. Throughout the year they have also supported a number of charitable activities, including assisting the Millicent combined churches in undertaking community drives for the donation of toys for children in need. The Park also assisted in the Food Bank Drive over the Easter/ANZAC Day period.

The Park also saw significant capital and equipment upgrades which included renovations to Amenities Block A, installation of solar systems on Amenities Blocks C and D, purchase of new washing machines, playground revamp, construction of new garage/storage shed at caretakers residence, new signage and garden beds and the purchase of a giant chess set. This year also saw further progression of the proposed recreational kitchen facility with the finalisation of the design work.

**38,760**

NIGHTS STAYED  
AT THE SOUTHERN  
OCEAN TOURIST  
PARK



Improvements at the Southern Ocean Tourist Park.



Guards of the Kiln - Tony Whitehead

## MILLICENT STOCK SALEYARDS

In 2018 Council engaged SED Advisory to undertake an independent review of the Millicent Saleyards giving advice with regards to the financial sustainability and future operations.

The review included examination of the current infrastructure with respect to future investments, suitability for purpose and need for ongoing upkeep, and an assessment of the industry as a whole. The review also examined the current competitive environment from other regional Saleyards and alternate sale methods now being employed by producers and buyers.

Council considered the results of the review in January 2019, culminating in a motion for Council to facilitate a public meeting for all interested Saleyard stakeholders to participate in a conversation to offer ideas, options or solutions for Millicent Saleyards. Additionally, if no realistic solution could be identified that would address the current deficits, the Saleyards would cease operation on the 30 June 2020.

Subsequently Council held a public meeting on Thursday 31 January 2019 to facilitate a discussion on suggestions of ways to enhance/improve business on the Saleyards land. As a result, interested stakeholders were invited to register their interest in joining an unofficial reference group to continue the discussions. The informal working group is made up of elected members, stock agents, farmers and staff. The group met twice in the 2018/19 financial year.

This financial year the Millicent Saleyards provided short term employment for two Saleyard Hands in a Government sponsored work program through Axis Employment. The Saleyard Hands were provided one on one training with Saleyards Manager Andrew Robinson and were taught a broad range of skills they can use in future employment.

Due to EPA requirements, the Saleyards installed a new irrigation system in 2019 now irrigating an extra 10 acre paddock. A new septic system was also installed at the Saleyards main building.

## SALEYARDS *at a glance...*

**19 SALE DAYS** | **8,067** *Head of Cattle* 

**\$9,133,854** TOTAL GROSS SALES

# STRATEGIC PLAN ACHIEVEMENTS



## Key Theme **ECONOMIC PROSPERITY**

**OBJECTIVE - A SUSTAINABLE AND PROSPEROUS ECONOMY THAT SUPPORTS LOCAL BUSINESSES AND INDUSTRY AND CREATES EMPLOYMENT AND PROSPERITY FOR THE REGION.**

### 2.1 SUPPORT AND ADVOCATE FOR IMPROVED INFRASTRUCTURE THAT ENHANCES AND CREATES ECONOMIC AND BUSINESS OPPORTUNITIES.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>2.1.1a</b> Advocate for public and private investment into additional energy infrastructure.	Advocacy for additional energy infrastructure.	Ongoing meetings are held with major energy users regarding the use of alternate energy use and current funding opportunities for transition to these alternate energies.	70%
<b>2.1.1b</b> Continue to advocate for and invest in the development of mobile phone towers for the identified telecommunication black spots areas.	Advocacy for development of mobile phone towers.	Kalangadoo obtained funding for installation of a tower with mobile and data accesses. Furner continues to be nominated for Blackspot funding.	80%

### 2.2 THROUGH APPROPRIATE PLANNING, DEVELOP OPPORTUNITIES TO EXPAND ECONOMIC AND BUSINESS OPPORTUNITIES THROUGHOUT WATTLE RANGE.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>2.2.1a</b> Develop an industrial land plan that identifies future light and heavy industrial development requirements for each of the major towns.	Industrial land plan developed.	Due to commence in 2020/21.	0%
<b>2.2.1b</b> Advocate for and facilitate the development of a master plan for an enhanced value adding production capability at Snuggery.	Advocacy for development of master plan for Snuggery.	Snuggery Food Precinct Review has commenced and a draft document will be available early in 2019/20.	80%
<b>2.2.2a</b> Undertake development of policies surrounding Home Based Businesses and Outdoor Dining.	Policies developed.	Work has commenced with review of internal documentation. Due for completion 2019/20.	20%
<b>2.2.2b</b> Increase compliance reviews with the Development Act, including areas of Muggleton and industrial areas of Millicent.	Compliance increased.	Several compliance issues were followed through and a media campaign was undertaken on illegal developments work will continue in this area 2019/20.	40%
<b>2.2.3a</b> Investigate a scheme that will incentivise main street businesses to upgrade shop facades.	Scheme to incentivise shop facade upgrades investigated.	Some investigatory work has commenced with assessment of other regions schemes. Work will continue into progressing the most viable option.	40%

### 2.3 EXPAND ON CURRENT INWARD INVESTMENT OPPORTUNITIES, MAXIMISING BUSINESS AND ECONOMIC CREATION OPPORTUNITIES FOR THE COUNCIL AREA.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>2.3.1a</b> Map the industry sectors and develop both domestic and international inward investment plans which identify high value primary production opportunities which are matched with value adding processing opportunities.	Inward investment plan and industry mapping completed.	Review of the value of the timber industry has been completed. Food precinct value adding review has commenced.	60%
<b>2.3.1b</b> Continue annual international and national economic/investment initiatives.	Investment initiatives undertaken.	A number of private investors and companies were met with over the past year to discuss a range of investment opportunities across the area.	60%
<b>2.3.2a</b> Conduct a feasibility study into the development of a Tier 3 export accredited multi-use service kill facility (beef, lamb, deer, pork).	Feasibility study of multi use service kill facility undertaken.	COMPLETED - Report completed and tabled to Council. The document has been provided to potential investors.	100%

**2.4 STRENGTHEN AND SUPPORT THE PROFESSIONAL AND ECONOMIC GROWTH OF LOCAL BUSINESSES AND JOB CREATION OPPORTUNITIES FOR THE AREA.**

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>2.4.1a</b> Facilitate economic development forums for the Council area at Millicent and Penola.	Economic development forums undertaken.	Meetings held between the Minister and Coonawarra vignerons to promote economic development opportunities. In addition a dairy review was undertaken and meetings were held with the timber industry in relation to timber resource access.	50% 
<b>2.4.1b</b> Facilitate the development of a Council wide leadership and professional development network group for upcoming professionals.	Professional development network group implemented.	The Limestone Coast LGA have commenced the development of training course fit for professionals. RDA Limestone Coast have hosted an event for Millicent new professionals in Mt Gambier, and further meetings are scheduled in the later part of 2019.	75% 
<b>2.4.2a</b> Develop strategies to assist businesses in times of emergency or significant financial duress/closure.	Strategies developed for businesses in times of emergency and financial duress.	COMPLETED - A business continuity planning workshop was delivered to businesses across the district which provided the attendees with strategies and tools to assist them in times of emergency.	100% 
<b>2.4.3a</b> Continue to invest in local traineeships, and advocate for job retention opportunities for our community, youth and improved workplace diversity.	Local traineeships supported.	Three trainees were employed with Council, through the Regional Traineeship Program and further trainees are expected to be employed in 2019/20 in childcare and customer service.	50% 

**2.5 PROMOTE WATTLE RANGE AS A TOURISM DESTINATION THROUGH PROVISION OF APPROPRIATE TOURIST FACILITIES AND ADVOCACY.**

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>2.5.1a</b> In collaboration with South Australian Tourism Commission, Limestone Coast LGA and Regional Development Australia, develop a formal Tourism Plan for the Wattle Range area.	Tourism Plan for Wattle Range developed.	Visitor Information Centre reviews have commenced with completion expected by end of 2019. In addition a Tourism Economic Development forum is planned for 2019/20.	15% 
<b>2.5.1b</b> Conduct a cost benefit analysis of continuing to pursue South Australian Tourism Industry Council accreditation.	Cost benefit analysis completed.	Tender brief has been prepared for Visitor Information Centre. In parallel discussions have commenced with SATIC and State counterparts regarding value for money from SATIC membership.	40% 
<b>2.5.2a</b> Investigate potential sites for enhancement of Council's policy on free camping and RV friendly camping sites.	Sites for Free camping and RV Friendly camping sites investigated.	Negotiations have concluded between the Penola community and the Campervan & Motorhome Club of Australia (CMCA) for the development of RV friendly park site at McCorquindale Park, Penola, construction to commence in 2019/20.	90% 



# OUR STREETS + PLACES

**\$1,004,000**  
SPENT ON  
MAJOR ROAD  
UPGRADES



**3,696**  
**SWIMMERS**  
AT THE NANGWARRY  
POOL

**\$704,200**  
SPENT ON COMMUNITY  
FACILITY PROJECTS

**OVER  
1500**  
PLANTS PLANTED  
IN PARKS AND  
STREETS

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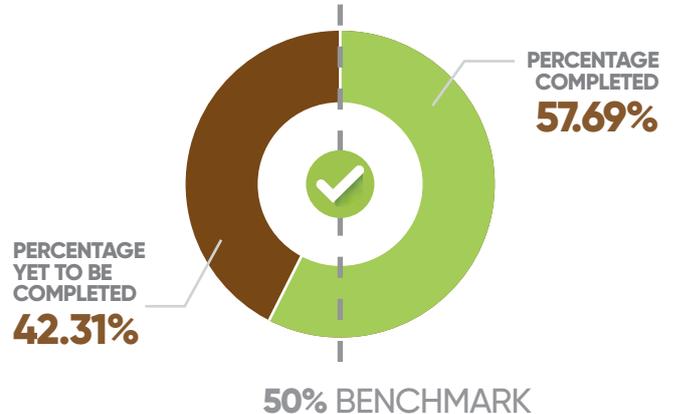
## Strategic Plan ACHIEVEMENTS



### INFRASTRUCTURE + ASSET SUSTAINABILITY

Provide functional, safe, fit for purpose assets that meet the changing needs of the community.

**5 STRATEGIES 29 ACTIONS**



# CAPITAL WORKS

**2.69KM**

OF ROADS  
RECEIVED A  
MAJOR UPGRADE  
**TOTAL COST  
\$1,004,000**

WANDILO FOREST  
ROAD RECONSTRUCTION  
- 1.7KM\*

KENNEDY ROAD (GLENCOE)  
SHOULDER WIDENING AND  
SEALING - 0.9KM\*

ABERLE STREET LINK - 90M

\*These projects were funded dollar for dollar  
under the Special Local Road Program.

**17.5KM**

OF SEALED  
ROADS RE-SEALED  
**TOTAL COST  
\$638,200**

**12.71KM**

OF ROADS  
RE-SHEETED  
**TOTAL COST  
\$549,300**

ST CLAIR ROAD - 1.07KM

BEVILAQUA ROAD - 1.97KM

POOLES ROAD - 1.50KM

BROOKS ROAD - 1.25KM

WIRE PADDOCK ROAD - 1.90KM

AGARS ROAD - 0.65KM

MANGA ROAD - 4.37KM

**297M**

OF KERBING  
**TOTAL COST  
\$90,500**

*Notable Projects*

SIXTH STREET, MILLICENT  
POOLE STREET, MILLICENT

**800M**

OF FOOTPATHS  
**TOTAL COST  
\$176,500**

*Notable Projects*

MAIN STREET/PARK TCE (MILLICENT) LOOP  
TO LINKING WITH EXISTING BELT ROAD PATH  
STAGED CONSTRUCTION OF PATH TO  
GELTWOOD MEMORIAL, SOUTHEND  
DAVENPORT STREET PEDESTRIAN  
MANAGEMENT PROJECT\*

*Sealing*

RENDELSHAM PARKING BAY  
BRIDGES DRIVE (SOUTHEND) PARKING BAY  
KIRIP ROAD BIKE LANE CONSTRUCTION  
ALLEYNES ROAD/MOUNT GAMBIER  
ROAD INTERSECTION  
KOORINE ROAD/MOUNT MCINTYRE  
ROAD INTERSECTION

ARTHUR STREET,  
PENOLA STORMWATER  
(STAGE 1 OF 2)

NEW PIPE AND PITS,  
EXCAVATION OF  
OUTFALL

**\$795,000**

\*Joint funded by State Blackspot Program.

# COMMUNITY FACILITIES

Council has undertaken a number of projects during 2018/19 to improve facilities for the community.

These projects are known as capital works upgrades. The decision to fund these projects is made by the Council when it adopts the budget and are a mix of requests that come from the public and projects identified through technical assessment by officers to address current problems.

**\$704,200**  
SPENT ON  
NOTABLE  
COMMUNITY  
FACILITY  
PROJECTS

## NOTABLE *Projects*

Penola Swimming Pool Heating  
**\$144,800**

- Bolton Oval Clubroom redevelopment **\$138,300**
- Beachport Museum Fire Safety Upgrade **\$80,500**
- Southern Ocean Tourist Park (including solar, garage, A block refurbishment) **\$75,700**
- Millicent RSL Hall – upgrades to kitchen facilities **\$64,300**
- Purpose built Records Storage Facility **\$55,000**
- Millicent Road Traffic School Upgrade **\$48,000**
- Fire Prevention Signs **\$25,200**
- Penola Town Square – Stage 3 **\$21,200**
- Entrance Signage **\$22,000**
- Southend Caravan Park fencing **\$16,300**
- Millicent VIC flooring **\$12,900**

Several of these projects are staged and will appear again in future budgets.



Penola Pool is now heated.



Work at the Bolton Oval clubroom.



Millicent Road Traffic School upgrade.

# PARKS + GARDENS

2018/2019 brought with it many challenges for the Parks and Gardens team which resulted in a busy year.

Environmental (weather) conditions impacted on the general maintenance work load, in particular the slashing program stretched out longer than normal together with the mowing of non-irrigated areas around the townships.

The tree rejuvenation program continued with the removal of old or storm damaged trees and the replanting of new ones. Fresh plantings in a lot of garden beds have been undertaken in a effort to improve township appearances. This included approximately 800 plants being planted.

Regular playground safety inspections detect faulty equipment which has resulted in a new platform and slide for the Nangwarry playground. Deterioration of plastic components has meant that we had to source and install new tunnel slides in the Domain playground in Millicent. New equipment in the form of a 'Skycarver' has further enhanced the play experience in the Domain playground.

The lawn cemetery in Penola was dethatched to improve safety for visitors and some of that material was used in the Beachport cemetery to improve overall appearance. Work commenced with the upgrade of the drain banks in the Domain by landscaping a 100 metre section. Up to 700 plants and trees were planted in this project. These additional plantings bring the overall plantings across the towns to approximately 1,500. A planting auger was purchased to assist with reducing the time of planting plants as well as improving success rates of new plantings. A new catcher mower was also replaced to ensure a reliable fleet of mowers to help deliver high quality services.

## NOTABLE *Capital Projects*

- Rendelsham Bore  
\$20,300
- Millicent Swimming Lake (including chlorine shed, plant room, maintenance & lake obstacle)  
\$69,600
- Millicent Domain (including playground equipment, CCTV, signage, seating and toilet)  
\$160,600
- Nangwarry Playground toilet \$35,200
- Nangwarry Pool shade  
\$26,400

**In October 2018 the Penola Town Square project was recognised by not-for-profit organisation Mainstreet SA, for the partnership between the Council and the community which brought to fruition the long-term vision for a central public space for Penola.**

**The Local Government Association Outstanding Partnership Award was presented to project advocate and community member Anne Johnson AM, along with Council's Manager Operations, Graham Knaggs who were proud to receive the accolade on behalf of the Town Square Working Group and the wider community.**





Summer Retreat - Graeme Mellor

## SWIMMING FACILITIES

Council operates three public swimming facilities in Nangwarry, Penola and the Millicent Swimming Lake from 1 November to 31 March each year. Entry to all facilities remain free and there are minimum hire fees for schools and community groups.

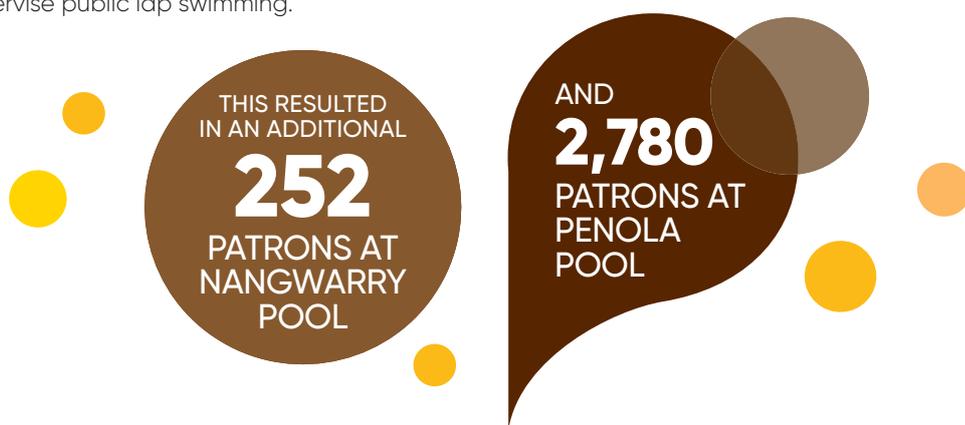
The number of public patrons during the 2018-19 swim season exceeded figures for the previous three year. The table below shows the estimated number of patrons during public opening hours and does not include private hire, schools events, swimming lessons or swim club.

FACILITY	2015-16	2016-17	2017-18	2018-19
PENOLA POOL	7,296	5,717	7,129	8,222
NANGWARRY POOL	1,896	-	-	3,696

Council Officers are unable to estimate the usage at the Millicent Swimming Lake. However, staff have observed that the facility is well utilised in warm to hot weather and there are a dedicated group of users who swim/walk regardless of the weather.

In addition to public opening hours, Council makes the swimming facilities available for private hire, as well as school, sporting and community groups. In the 2018-19 swim season, the Nangwarry Pool was hired for 5 days of school swimming lessons, 2 separate schools events and Vascswim.

The Millicent Swimming Lake was hired for 2 school events and Vascswim. The Penola Pool also hosted Vascswim, was used for 10 days of school swimming lessons, 2 regional Swimming Carnivals, 2 School Swimming Carnivals, SAPSASA training and carnivals and school events. The Penola Pool is also home to the Penola Amateur Swim Club who have training and supervise public lap swimming.



# SWIMMING FACILITIES

## SWIM SEASON *Highlights*

### **NANGWARRY POOL RE-OPENED**

In the pool's 50th year, the facility re-opened after a 2-season hiatus to allow refurbishment. More than 200 people attended the grand re-opening and support for the pool was reasonably consistent throughout the swim season. Other upgrades at Nangwarry included the replacement of the shade sail over the toddler pool, installation of a free BBQ by the Nangwarry community, donation of picnic tables and numerous working bees to improve the amenity of the site.

### **HEATING AT PENOLA**

With funding from the State Government's Fund My Neighbourhood program and the support of the Penola Amateur Swim Club and Bendigo Bank, Council installed solar tubing and an electric heat pump to increase the water temperature at Penola Pool to a minimum of 26 degrees. Automated pool blankets were also installed as part of the project.

### **50TH ANNIVERSARY OF MILLICENT SWIMMING LAKE**

Despite trying weather conditions on the official celebration day, many hundreds of people turned out to celebrate the 50th Anniversary of the Millicent Swimming Lake at a family fun day.

### **INFLATABLE OBSTACLE COURSE**

As part of the 50th Anniversary Celebrations, Council purchased an inflatable obstacle course, which was made available free of charge at the Millicent Swimming Lake for a week in January. The course was then inflated at Nangwarry Pool and Penola Pool for weekends in February. The course was a huge success, with many children (and some adults) enjoying the challenge for hours on end.



Council's new inflatable obstacle course on the Millicent Swimming Lake.

# STRATEGIC PLAN ACHIEVEMENTS



## Key Theme **INFRASTRUCTURE + ASSET SUSTAINABILITY**

**OBJECTIVE - PROVIDE FUNCTIONAL, SAFE, FIT FOR PURPOSE ASSETS THAT MEET THE CHANGING NEEDS OF THE COMMUNITY.**

<b>4.1 CREATE A SUSTAINABLE STOCK OF ASSETS, WITH APPROPRIATE LONG TERM ASSET PLANNING + OPTIMAL USE.</b>			
<b>ACTIONS</b>	<b>MEASURE</b>	<b>PROGRESS</b>	<b>% COMPLETE</b>
<b>4.1.1a</b> Biennially review and update the Plant and Equipment Management Plan.	Review completed.	COMPLETED - A 15 year plan renewal plan has been developed in preference to an asset management plan given the relatively short useable lives of the plant items.	100%
<b>4.1.1b</b> Develop and biennially review the Kerb and Gutter Asset Management Plan.	Review completed.	A Kerb and Gutter Asset Management Plan has been developed, review is due in 2019/20.	50%
<b>4.1.1c</b> Develop and biennially review the Stormwater Management Plans for Penola, Millicent, Kalangadoo and Beachport.	Plan developed.	A draft Stormwater Asset Management Plan has been developed. Further work is required in relation to the review of the Stormwater Management Plans.	25%
<b>4.1.1d</b> Develop and biennially review a Community Wastewater Management Schemes (CWMS) Asset Management Plan which includes Technical Management Plan for all four schemes.	Plan developed.	Asset Management Plan is currently under development due to delay in data collection/GIS. Review of operations manuals has commenced. A new Wastewater Irrigation Management Plan for Southend CWMS was approved by EPA. Revised Wastewater Irrigation Management and Environmental Monitoring Plan for Penola CWMS was submitted to EPA.	60%
<b>4.1.1e</b> Develop and review biennially the Building Asset Management Plan.	Plan developed.	A draft Asset Management Plan has been developed for buildings, with the final adoption expected to occur in early 2019/20.	95%
<b>4.1.1f</b> Develop and biennially review the Footpath Asset Management Plan taking into consideration footpath expansion plans for each of the district towns that is compliant with Disability and Discrimination Act requirements.	Plan developed.	A Footpath Asset Management Plan has been developed. A review is due in 2019/20 following assessment of the outcomes of the Disability Action Plan.	50%
<b>4.1.1g</b> Biennially review and update the Road Asset Management Plan.	Review completed.	A Road Asset Management Plan has been developed, review to be conducted in 2019/20.	10%
<b>4.1.2a</b> Develop and biennially review a Swimming Facilities Asset Management Plan.	Plan developed.	Expression of interest process was undertaken to determine if it is more cost effective and efficient to operate and supervise pools with 1 or more contractors rather than Council staff. The evaluation process is underway.	25%
<b>4.1.2b</b> Stage the implementation of the Cemetery Master Plan, considering the future cemetery requirements and scheduled expansion options as required.	Cemetery Master Plan implemented.	Preliminary works have commenced with future considerations in relation to the Millicent Cemetery. Implementation of the plan to commence in 2020/21.	10%
<b>4.1.2c</b> Review the Coonawarra and Millicent Airfields to maximise their ongoing financial sustainability.	Review completed.	Coonawarra Airfield lease not renewed. Millicent airfield review has been undertaken and review to be tabled to Council in 2019/20.	60%
<b>4.1.3a</b> Biennially review and update the Airfield Emergency Management Plan.	Plan developed.	COMPLETED - Works were undertaken as part of development of Business Continuity Plan for Council.	100%
<b>4.1.4a</b> Review existing plant and equipment stock and investigate new technological opportunities to enhance efficiency and effectiveness.	Review completed.	The review of the replacement of plant and equipment is continual in 2018/19. In reviewing the replacement of tip truck it was recommended that aluminium bodies be installed that can carry greater weight. Another example is the purchase of streetsweeper with the addition of a small crane to lift stormwater pit lids for cleaning.	30%
<b>4.1.5a</b> Review and implement operation, irrigation and monitoring plans for all four Community Wastewater Management Schemes (CWMS).	Review completed.	A new Wastewater Irrigation Management Plan for Southend CWMS was approved by the EPA. In addition a revised Wastewater Irrigation Management and Environmental Monitoring Plan for Penola CWMS was submitted to the EPA for approval.	45%

## Key Theme **INFRASTRUCTURE + ASSET SUSTAINABILITY**

4.2 PLAN AND PROVIDE FOR A SAFE LOCAL ROAD NETWORK THAT MEETS THE FUTURE AND CURRENT NEEDS OF OUR COMMUNITY.			
ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>4.2.1a</b> Update the Regional Transport Plan to include local significant roads that currently have high or proposed high future traffic usage.	Update of the Regional Transport Plan is completed.	COMPLETED - Significant local roads were identified and included within the updated Regional Transport Plan.	100% 
<b>4.2.2a</b> Review and update the current Roadside Vegetation Plan to meet with changed conditions and native vegetation requirements.	Review of the Roadside Vegetation Plan is completed.	A draft plan has been prepared and presented to Native Vegetation Council (NVC). The NVC have flagged a desire to amend the draft but have not yet moved forward with the task.	50% 
<b>4.2.3a</b> Review resheeting techniques including the use of stabilising agents to improve unsealed road longevity and ongoing efficiency gains.	Various techniques explored to improve resheeting of roads.	Council is currently looking at a by-product of local wood processing as an option to use these as stabilisation agent for roads. Council has trialled several commercial treatments with some success however have not been found to be cost effective to date.	50% 
<b>4.2.4a</b> Prepare a quarries report that will evaluate material locations and types of materials for the use on local road maintenance.	Report prepared regarding quarries.	Due to commence in 2020/21. As a preliminary stage staff have developed a GIS layer with information on the type of materials available from each of the quarries used.	50% 
<b>4.2.5a</b> Review and update the rolling program of dust mitigation works for rural road residences.	Review of dust mitigation on rural roads completed.	COMPLETED - Guidelines for assessing applications has been prepared and a 10 year rolling program is in place and annually updated.	100% 

4.3 ADVOCATE FOR SAFE AND TRAFFICABLE NETWORK OF STATE ROADS.			
ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>4.3.1a</b> Advocate for the completion of the Penola Bypass through State and Federal Government funding.	Advocacy for completion of Penola Bypass.	COMPLETED - Federal Government and State Government have made commitments to complete the Stage 2 section of the Penola Bypass.	100% 
<b>4.3.2a</b> Advocate for the upgrading of Mile Hill, Kangaroo Flat, Hatherleigh, Wattle Range, Kalangadoo Roads and the Princes and Southern Ports Highways.	Advocacy for the upgrade of State Government roads.	COMPLETED - Advocacy was undertaken through listing the roads as a priority in the "Ask of Government" document and was individually raised as a priority with MP Nick McBride (Member for MacKillop).	100% 



## Key Theme **INFRASTRUCTURE + ASSET SUSTAINABILITY**

### 4.4 PLAN FOR AND OPTIMISE COUNCILS STOCK OF BUILDING ASSETS WHILST MEETING THE FUTURE AND CURRENT NEEDS OF COMMUNITY.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>4.4.1a</b> Conduct a comprehensive review of the ongoing maintenance requirements for the Library and Civic & Arts Centre.	Review completed of the Library and Civic & Arts Building.	A building condition assessment was conducted and design works were completed on an upgrade to the foyer of the Civic & Arts Centre.	30% 
<b>4.4.2a</b> Review, improve, retrofit and/or rationalise Council's Halls to improve community patronage.	Review completed of halls.	Council has developed a draft 10 year works program for all buildings which addresses all identified issues with halls. Roll out of works will be staged due to funding availability.	80% 
<b>4.4.3a</b> Review future expansion requirements and options for the main Council Office.	Review completed of expansion requirements for the main Council Offices.	Plans for alteration to the current office site were completed in 2018/19. Council has now tendered for architectural plans to be undertaken which focuses on an alternate site at the Millicent Community Club.	33% 
<b>4.4.4a</b> Review the current public toilet facilities and identify opportunities for improvements, rationalisation and/or additions.	Review completed.	A preliminary assessment of public toilets was completed as part of the development of the Buildings Asset Management Plan. Annually amounts will be set aside as part of the annual plan and budget for the routine renewal of public toilet facilities.	30% 
<b>4.4.5a</b> Review and rationalise the requirement for multiple engineering depots across the district.	Review completed of depots across the district.	The review has commenced starting with an assessment of each of the current depot buildings and the findings have been included in the Draft Buildings and Structures Asset Management Plan.	50% 
<b>4.4.5b</b> Assess the future requirements for the Millicent Engineering Depot and investigate options to upgrade existing facilities to accommodate other depot staff and assets.	Options assessed for future upgrade of Millicent Depot.	The review has commenced starting with an assessment of each of the current depot buildings and the findings have been included in the Draft Buildings and Structures Asset Management Plan.	50% 
<b>4.4.6a</b> Schedule the staged removal of asbestos from all Council buildings.	Staged removal of asbestos from Council buildings completed.	Staged removal of asbestos from Council buildings has commenced. To date these removals are undertaken in conjunction with renovations/upgrades to Council buildings.	50% 
<b>4.4.6b</b> Review the cleaning services contract giving consideration to the level of service required, use of buildings, frequency of cleans and options for delivery of service.	Review completed.	COMPLETED – Cleaning contract reviewed and new contract signed.	100% 

### 4.5 PLAN FOR THE EXPANSION AND REPLACEMENT OF COUNCILS STOCK OF FOOTPATHS, WALKWAYS AND TRAILS, TO MEET THE FUTURE AND CURRENT NEEDS OF OUR COMMUNITY.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>4.5.1a</b> In conjunction with South Australian Tourism Commission (SATC) and the Coonawarra Vignerons Association, pursue funding opportunities to construct a walking /cycling trail within the rail corridor between Penola and Coonawarra.	Options evaluated for the development of a walking/cycling trail.	A feasibility study has been completed and discussions undertaken with UniSA to assist Council with options to help develop the trail.	40% 



# KEEPING THINGS CLEAN + GREEN

**335,708**  
KERBSIDE BINS  
COLLECTED



**3,420**  
DOGS  
REGISTERED

**67 WASTEWATER**  
APPLICATIONS  
APPROVED

**270**  
BURNING  
PERMITS  
ISSUED

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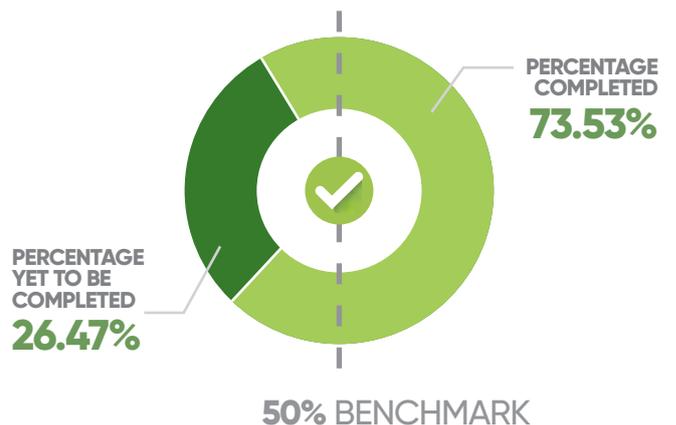
## Strategic Plan ACHIEVEMENTS



### ENVIRONMENTALLY SUSTAINABLE

Protect the natural assets & infrastructure of the region by leveraging additional environmental programs that will protect the environment for future generations.

**3 STRATEGIES 15 ACTIONS**



# WASTE MANAGEMENT SERVICES

## RESOURCE RECOVERY CENTRES AND WASTE TRANSFER STATIONS

Council operates five waste disposal facilities across the Wattle Range district. These facilities continue to be well used by residents and ratepayers and provide an essential service. In 2018/19, Council conducted an open tender process for the operation of waste facilities and transport of waste.

The result was a transition to a new contractor, with Veolia taking over the sites from 1 July 2019. Council appreciates the efforts of Cleanaway over the previous 7 years and will continue to work with them for the kerbside collection service.

**RATEPAYERS RECEIVE 12 WASTE DISPOSAL VOUCHERS PER RATES NOTICE. EACH VOUCHER ALLOWS FOR THE DISPOSAL OF UP TO A HEAPED TANDEM TRAILER LOAD OR 5 WHEELIE BINS OF SEGREGATED WASTE.**

## NEW KERBSIDE COLLECTION CONTRACTOR

Council was pleased to introduce 2 new trucks to the kerbside collection fleet, which have been customised with large photographs of local landmarks. The photos were selected from exhibits in the Wattle Range Photographic Competition.

## GREEN WASTE AND MULCH DAYS

Council continued to provide free green waste disposal at the waste facilities in Penola, Millicent and Beachport for the months of October and November. This initiative allows residents and ratepayers to clean up their properties in preparation for the fire danger season without using a waste disposal voucher.

This approach continues to be well supported with high volumes of green waste being received. Since November 2016, more than 33,000m<sup>3</sup> of mulch has been produced from green waste received at Council's waste facilities. This has been provided to community groups and individuals with more than 1,000 loads at 14 mulch days.



Cleanaway truck featuring Photographic Competition image.



### DID YOU KNOW?

GREEN WASTE FROM COUNCIL PARKS AND GARDENS IS MULCHED AND USED BACK IN THOSE GARDENS.

IN 2018/19, COUNCIL PRODUCED 1,075M3 OF MULCH FROM COUNCIL ACTIVITIES THAT WE REUSED IN LOCAL PARKS.

# WASTE MANAGEMENT *at a glance*

**335,708**  
KERBSIDE BINS  
EMPTIED



**213**  
STREET  
LITTER BINS  
EMPTIED



## PARTICIPATION RATES

(HOW MANY BINS PUT OUT COMPARED TO THE TOTAL ELIGIBLE)

GENERAL WASTE **76%** RECYCLING **63%** ORGANICS **45%**

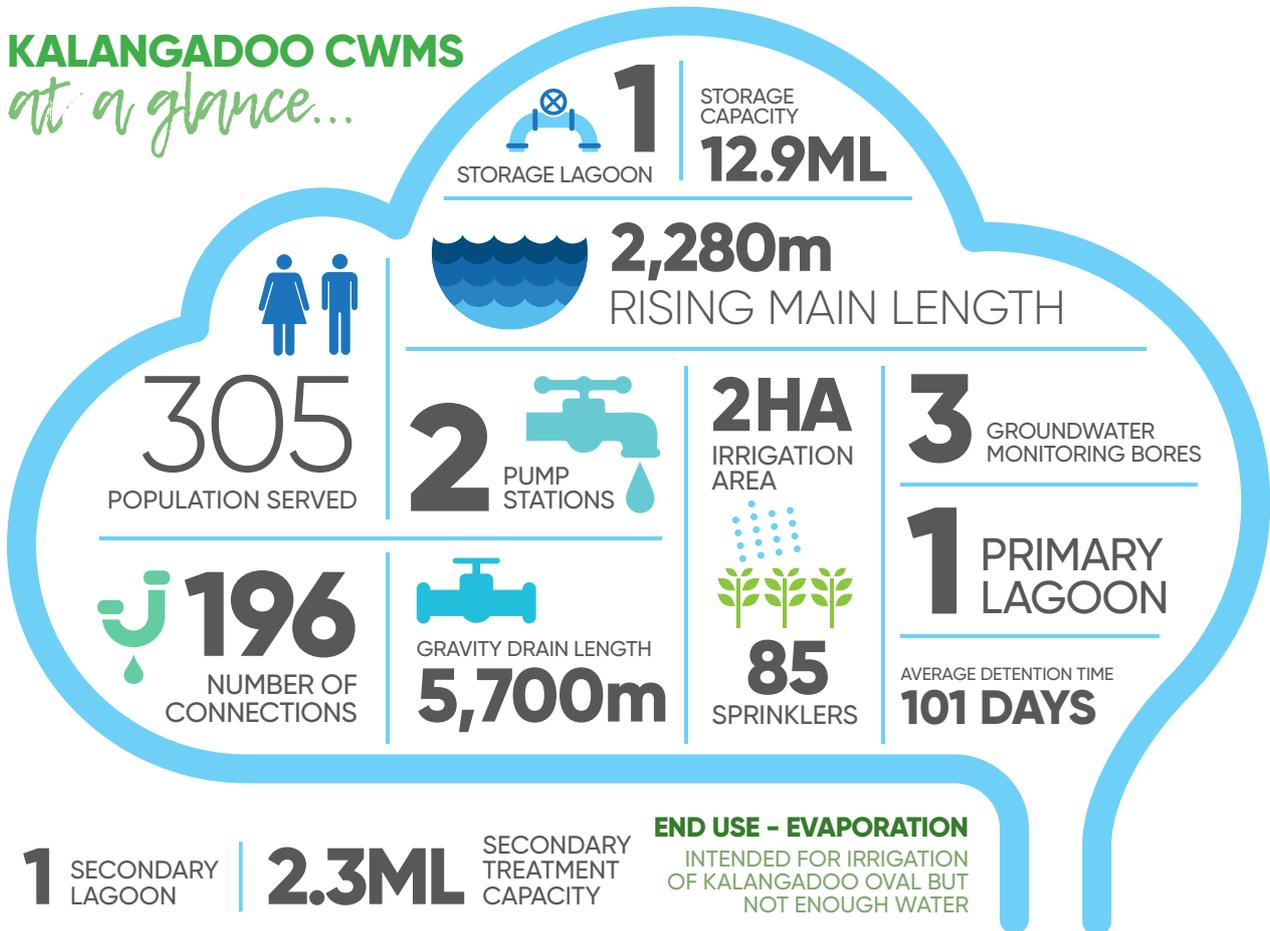


# WASTE WATER SYSTEMS

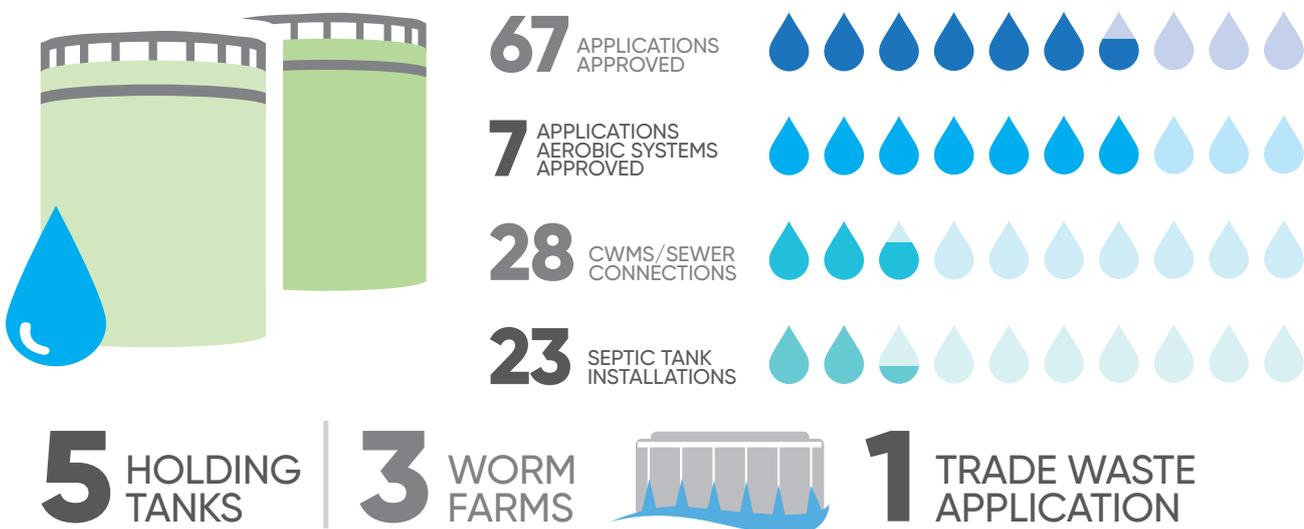
## COMMUNITY WASTE WATER MANAGEMENT SCHEMES

The Community Wastewater Management Systems in Penola, Kalangadoo and Southend use a septic tank at each property as the primary treatment and to collect sludge. However the Beachport CWMS is a full sewer system, meaning that the sludge is mixed with the water and is processed in our lagoons. There are no septic tanks involved.

### KALANGADOO CWMS *at a glance...*



## WASTE WATER CONTROL



# ENVIRONMENTAL INITIATIVES

## RECOGNITION OF SOUTHEND ADAPTATION STRATEGY

Wattle Range Council was awarded the overall prize in the Premier's Climate Awards for the Southend Adaptation Strategy. The award also resulted in a \$10,000 prize to be used for coastal projects.

The Adaptation Strategy was also awarded the winner of the Government category, recognising the strong commitment to community and strategic thinking by Council when it comes to coastal management.

Council adopted the Southend Adaptation Strategy in April 2018 and implementation of the actions has commenced.



Manager Environmental Services, Lauren Oxlade accepts Climate Award.

## POST OFFICE ROCK / SALMON HOLE EROSION

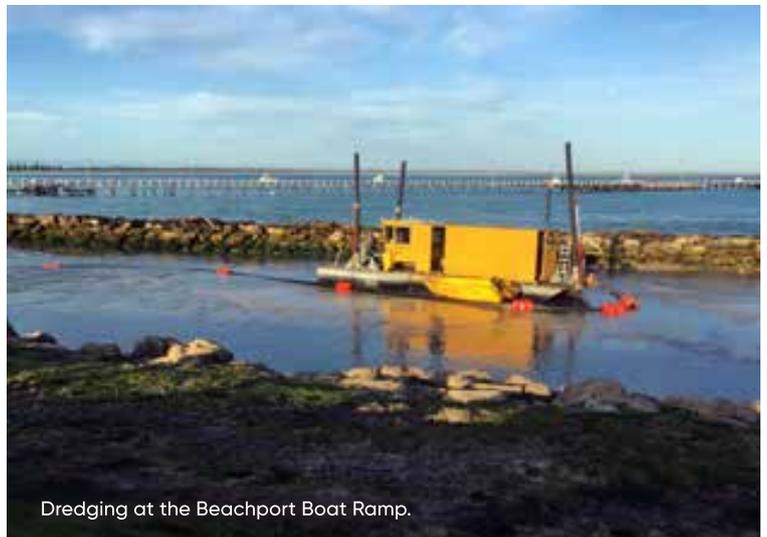
In 2018/19, Council commenced implementing the recommendations from a report on erosion at Post Office Rock and the Salmon Hole. Works included reconnecting the causeway between Point William and the shore, which had been breached by high tides and moving sand. This project was completed in April 2019 with funding from Council and the Coast Protection Board.

To ensure regular monitoring of erosion from this dune, Council has provided accommodation for Flinders University PhD candidate, Samuel Davidson, who is researching the use of drone technology to measure erosion. The research is comparing the effectiveness of drone monitoring on two sites, the Salmon Hole and a metropolitan Adelaide beach. In return for Council's support of the research, visualisation of the change in the dune shape and size, as well as calculations of the sand loss has been provided.

## DREDGING OF BEACHPORT BOAT RAMP

Following an open tender process, Victorian Marine Services (VMS) were awarded a seven (7) year contract for dredging services in the Beachport Boat Ramp. In late September 2018, VMS completed their first dredging campaign for Wattle Range with success.

Using a cutter suction dredge, the contractors were able to remove 6,602m<sup>3</sup> from the boat ramp basin, pumping it under the Beachport Jetty and alongside Groyne 8. A follow up campaign was completed in March 2019, removing a further 6,624m<sup>3</sup> from in and around the basin. Feedback from the community about the dredging has been positive.



Dredging at the Beachport Boat Ramp.

## RIVOLI BAY DATA COLLECTION AND MODELLING PROJECT

Following the recommendations of a number of coastal management reports, Council engaged Baird Australia to collect wave and current data for Rivoli Bay that will inform a numerical model. The purpose of the model will be to test a range of scenarios to improve beach stability and minimise erosion in Southend and Beachport.

The project commenced in May 2019 and is due for completion in April 2020. This project delivers on the recommendations from the WGA Report on Maintenance Options for the Beachport Boat Ramp, Wavelength's Southend Strategy and the Rivoli Bay Study prepared by WorleyParsons. Council is demonstrating its commitment to gathering good data and making evidence based decisions about the future management of our coast and investment in infrastructure.

# ENVIRONMENTAL HEALTH

## HEALTH *at a glance...*

**9** *Hairdressing and Beauty Salons*  
**REGISTERED + INSPECTED WITHIN COUNCIL AREA**

**10** *Food samples taken and tested*  
**WITH 90% RETURNING ACCEPTABLE LABORATORY TEST RESULTS**

**21** *Registered* **HIGH RISK MANUFACTURED WATER SYSTEMS**

**15** *Cooling* **TOWERS** | **6** *Warm Water* **SYSTEMS** | **26** *Public Rainwater* **TANKS TESTED**

## CASES REPORTED

from Communicable Disease Control Branch\*

Whooping Cough (Pertussis)

**5 Local / 174 State**

Influenza

**147 Local / 23,172 State**

Chicken Pox (Varicella Virus)

**26 Local / 3,466 State**

Chlamydia Trachomatis

**34 Local / 5,244 State**

Campylobacter

**27 Local / 3,054 State**

Salmonella

**5 Local / 573 State**

\* The figures for 2018/19 represent a significant increase in the number of local reported incidents for some of these communicable diseases.



In April Council received a commendation from the Minister for Health & Wellbeing in the 2019 Excellence in Public Health Awards. Council were Highly Commended in the Rural Councils category for outstanding contribution to public health, through the success of the 'Celebrate Seniors October' Program.

# GENERAL INSPECTORATE

## DOG *Statistics*

**3,420**

**DOGS REGISTERED**  
an increase of 200 from 17/18

**57%**

**OF DOGS DESEXED**

**91%**

**OF DOGS ARE MICROCHIPPED**

including 583 at the Penola Chip-Blitz Day

**78**

**TOTAL DOGS IMPOUNDED**

**39**

**OFFICIAL BARKING DOG COMPLAINTS**

**38**

**OFFICIAL WANDERING DOG COMPLAINTS**



**43**

**DOGS RETURNED TO OWNER BEFORE IMPOUNDED**

**18**

**DOGS REHOMED**

**59**

**DOGS IMPOUNDED + RETURNED TO OWNER**

**7**

**REPORTED DOG HARASSMENT**

3 human, 4 animal

**14**

**REPORTED DOG ATTACK**

5 human, 9 animal

**123**

**DOG EXPIATIONS (FINES) ISSUED**

**110 FOR UNREGISTERED DOGS**

## GENERAL INSPECTORATE

*at a glance...*

### EXPIATIONS

**12 PARKING INFRINGEMENTS**  
(7 BOAT RAMP)

**6 FIRE INFRINGEMENTS**

**5 OTHER INFRINGEMENTS**

(e.g. illegal collection of firewood, illegal dumping etc.)

**8 ABANDONED VEHICLES**

**22 ILLEGAL DUMPING INCIDENTS**

**NUISANCE COMPLAINTS**

**45 UNTIDY PREMISES**

**9 NOISE COMPLAINTS**

**2 SMOKE COMPLAINTS**

**2 LITTER COMPLAINTS**

**BUSHFIRE SAFETY**

**270 FIRE PERMITS ISSUED**

**479 LETTERS SENT**

**153 NOTICES ISSUED**

**23 NON-COMPLIANCES**

## *Did you know?*

**TOP 5 MOST POPULAR REGISTERED DOG BREEDS IN WATTLE RANGE...**

**610**

**AUSTRALIAN KELPIE**

**355**

**JACK RUSSELL**

**295**

**MALTESE**

**240**

**BORDER COLLIE**

**286**

**LABRADOR**

# STRATEGIC PLAN ACHIEVEMENTS



## Key Theme ENVIRONMENTALLY SUSTAINABLE

**OBJECTIVE – PROTECT THE NATURAL ASSETS AND INFRASTRUCTURE OF THE REGION BY LEVERAGING ADDITIONAL ENVIRONMENTAL PROGRAMS THAT WILL PROTECT THE ENVIRONMENT FOR FUTURE GENERATIONS.**

### 3.1 PROTECT COUNCIL'S NATURAL ASSETS, THROUGH PROACTIVE PLANNING IN CLIMATE ADAPTATION AND STRUCTURED INFRASTRUCTURE REPLACEMENT AND ENHANCEMENTS.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>3.1.1a</b> Develop and implement a Council specific climate adaptation plan considering protection of coastal infrastructure and energy efficiency in Council buildings / structures.	Climate Adaptation Plan developed.	Southend Adaptation Strategy and Post Office Rock investigations were completed in 2018/19.	33%
<b>3.1.2a</b> Implementation of action plan for renewal of coastal infrastructure including groynes and revetment works in Rivoli Bay.	Action plan for renewal of groynes undertaken.	Rivoli Bay data collection and modelling project commenced in 2018/29 with the collection of wave and current data for both Southend and Beachport. Purpose of this is to calibrate a numerical model which can be used to test different scenarios for groynes and other infrastructure and the beaches in Rivoli Bay.	60%
<b>3.1.3a</b> Investigate options for managing coastal erosion at the Salmon Hole / Post Office Rock and understand the likely impacts on the Pool of Siloam and the Beachport township.	Options evaluated for managing coastal erosion.	Project to reconnect the causeway from Post Office Rock to the shore was completed in April 2019.	90%

### 3.2 MAINTAIN STRONG AND POSITIVE RELATIONSHIPS WITH FEDERAL AND STATE GOVERNMENT DEPARTMENTS, ADVOCATING FOR INCREASED INVESTMENT IN COASTAL AND ENVIRONMENTAL PROTECTION WITHIN THE COUNCIL AREA.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
<b>3.2.1a</b> Lobby the South East Natural Resources Management Board (SENRM) for additional resources and funding towards environmental projects in Wattle Range.	Lobbying undertaken.	Various environmental projects were discussed with the South East Natural Resources Management Board (SENRM) through their strategic planning processes and further advocacy will continue.	70%
<b>3.2.1b</b> Actively participate in environmental projects in the Wattle Range area including revegetation works, volunteering and coastal projects.	Environmental projects participated in.	Various environmental projects were discussed with the South East Natural Resources Management Board (SENRM). In 2018/19 Council participated in aerial spraying of boxthorn in the coastal area.	50%
<b>3.2.1c</b> Lobby Department for Planning, Transport and Infrastructure (DPTI) to construct the proposed Groyne in the vicinity of the Beachport Jetty.	Lobbying undertaken.	COMPLETED - in 2018/19 a letter was sent to the State Government formally requesting the construction of a groyne near the Beachport Jetty.	100%
<b>3.2.1d</b> Lobby the South Eastern Water Conservation & Drainage Board (SEWCDB), Department of Environment, Water and Natural Resources (DEWNR) and South East Natural Resources Management Board (SENRM) to minimise the impact of Coastal Erosion as a result of outflows from the Southend Drain.	Lobbying undertaken.	COMPLETED - Lobbying was undertaken as part of the development of the South End Climate Adaptation Plan.	100%
<b>3.2.1e</b> Lobby Department of Environment, Water and Natural Resources (DEWNR), the South Eastern Water Conservation and Drainage Board (SEWCDB), and the South East Natural Resources Management Board (SENRM) to investigate and implement improvement strategies to the flows and health of Lake George.	Lobbying undertaken.	COMPLETED - A letter was remitted to the various agencies in relation to seeking the implementation of a reflows project into Lake George.	100%
<b>3.2.1f</b> In partnership with the Limestone Coast Local Government Association (LCLGA), contribute to the development of a Regional Climate Adaptation Plan.	Assisted in development of the regional climate adaptation plan.	COMPLETED - Contributed and assisted to the development of the Regional Climate Adaptation Plan.	100%

<b>3.3 MINIMISE THE FINANCIAL IMPACT OF WASTE MANAGEMENT ON THE COMMUNITY AND PROVIDE A SERVICE THAT MEETS THE CURRENT AND FUTURE NEEDS OF THE COMMUNITY.</b>			
<b>ACTIONS</b>	<b>MEASURE</b>	<b>PROGRESS</b>	<b>% COMPLETE</b>
<b>3.3.1a</b> Following completion of the trial period, review the waste disposal vouchers system at Council's waste facilities.	Review of waste disposal vouchers undertaken.	COMPLETED – As part of the review of the waste strategy the waste disposal voucher system was reviewed and the system was continued.	100% 
<b>3.3.1b</b> Undertake a review of properties with access to the kerbside collection, as outlined in Council's Waste Management Strategy.	Review completed of properties with access to the kerbside collection.	COMPLETED – A kerbside collection service boundary review was completed in May 2017. Changes to kerbside collection services were implemented from 1 July 2017 and all new services will be in place from 1 September 2017.	100% 
<b>3.3.1c</b> Investigate options for kerbside green waste disposal including composting.	Options evaluated for green waste disposal.	Some preliminary investigation has been undertaken as to green waste disposal including investigating composting. In the interim green waste mulch days are continuing as a disposal alternative.	20% 
<b>3.3.1d</b> Investigate options for collaboration with other Councils for kerbside collection and other waste services.	Options evaluated for collaboration of kerbside waste collection.	COMPLETED – Waste collection services agreement signed with Cleanaway. Collaboration options were explored with other Councils but did not provide the same level of cost advantage as the new agreement.	100% 
<b>3.3.2a</b> Design and construct a new Waste Transfer Station at Beachport.	Design and construction completed.	Requirements for the new site have been drafted in consultation with waste contractors. A concept plan is currently being developed for the new site and a EPA licence application process has commenced.	20% 
<b>3.3.3a</b> Lobby the State Government to limit the financial and resourcing impacts of proposed waste reforms including; increases to the solid waste levy, increased reporting, greater infrastructure requirements.	Lobbying undertaken.	A submission was made to Parliamentary Inquiry into Recycling. Council advocated for reduced waste fees and greater investment by State Government in waste infrastructure through the auspices of the Regional Waste Committee and through the development of a Regional Waste Infrastructure Plan to guide future investment.	60% 



Beach Sky - Tamara Roberts



# GOVERNANCE COMPLIANCE

**507**  
RESOLUTIONS  
MADE AT 13 FORMAL  
COUNCIL MEETINGS



**8,444**

ELECTORS REPRESENTED  
BY 11 ELECTED MEMBERS

**40**  
RESOLUTIONS  
MADE IN  
CONFIDENCE

**4**  
FREEDOM OF  
INFORMATION  
APPLICATIONS

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# GOVERNANCE COMPLIANCE

## ELECTED MEMBER ALLOWANCES

Elected Member allowances are payable in accordance with the Local Government Act, Remuneration Tribunal of South Australia determination and the *Council Member Allowances & Benefits Policy*.

In addition to prescribed allowances and benefits all members are provided with a Surface Go device, a \$300/annum telecommunications reimbursement and reimbursement of approved professional training and development expenses to assist members with the conduct of their duties. The Mayor is also provided with a fully maintained motor vehicle, mobile phone contribution of \$100/month, furnished office space and limited administrative support.

The total allowances (including travel time) and re-imbursements of expenses paid to Council Members during 2018/19 are provided below:

COUNCIL MEMBER	ALLOWANCE	OTHER	TELECOMMUNICATIONS	TRAVEL (PRESCRIBED)	TOTAL
Dale Price	\$12,516.70		\$300.00		<b>\$12,816.71</b>
Dean Burrow	\$12,806.71		\$300.00	\$1,664.64	<b>\$14,771.35</b>
Deb Agnew	\$10,835.00		\$300.00	\$1,249.84	<b>\$12,384.84</b>
Dennis Muhovics	\$1,462.36				<b>\$1,462.36</b>
Des Noll	\$41,700.00		\$1,100.00		<b>\$42,800.00</b>
Glenn Brown	\$11,701.95				<b>\$11,701.95</b>
Graham Slarks	\$10,425.00		\$300.00		<b>\$10,725.00</b>
Gwenda Lawlor	\$1,462.36				<b>\$1,462.36</b>
John Drew	\$12,106.71		\$300.00		<b>\$12,406.71</b>
Kevin McGrath	\$12,516.71		\$300.00		<b>\$12,816.71</b>
Moira Neagle	\$11,303.62		\$300.00		<b>\$11,603.62</b>
Peter Dunncliff	\$12,106.71	\$600.00	\$300.00		<b>\$13,006.71</b>
Peter Gandolfi	\$6,726.83		\$400.00		<b>\$7,126.83</b>
Rick Paltridge	\$11,125.00		\$300.00		<b>\$11,425.00</b>
Robert Dycer	\$1,827.95				<b>\$1,827.95</b>
Sharon Cox	\$12,860.71		\$300.00		<b>\$13,160.71</b>
<b>TOTAL</b>	<b>\$183,484.33</b>	<b>\$600.00</b>	<b>\$4,500.00</b>	<b>\$2,914.48</b>	<b>\$191,498.81</b>

## ELECTED MEMBER TRAINING AND DEVELOPMENT

The *Local Government Act, 1999* requires that Council must prepare and adopt a training and development policy for its Elected Members. The Policy is aimed at assisting Elected Members in the performance and discharge of their functions and duties.

The following Training Courses and Conferences were attended by Elected Members:-

- New Council Induction/Familiarisation
- Understanding Team Dynamics presented by Di Monty Training
- Rating Review and General Finance Overview (Module 4 – Financial Management and Reporting as provided by the LGA)
- Introduction to Local Government (Module 1 as provided by the LGA)
- Customer Service Request training (Crs Agnew, Neagle & Paltridge)
- Legal Responsibilities (Module 2 as provided by the LGA)
- ICAC Information Session (Mayor Noll)
- Council and Committee Meetings (Module 3 as provided by the LGA)
- Media Training presented by Georgina McGuinness (Mayor Noll, Crs Agnew, Burrow, Cox, Drew, Neagle & Paltridge)
- Records Awareness Training presented by Wendy Fewsdale (Mayor Noll, Crs Agnew, Brown, Burrow, Cox, Drew, Dunncliff, McGrath, Neagle, Paltridge & Slarks)
- Audit Committee Training (Mayor Noll & Cr Drew)

# GOVERNANCE COMPLIANCE

## ELECTOR REPRESENTATION

Section 12 of the *Local Government Act, 1999* requires Councils to undertake a review of its Elector Representation as determined by the Minister.

Council conducted its last Elector Representative Review in 2013/14. Following the completion of the review the State Electoral Commission approved the Council proposal which sets Council's structure as follows:

- Mayor as the principal member of Council, elected at large by the community
- 4 Wards with a total of 11 Councillors, consisting of
  - Corcoran Ward – 5 Councillors
  - Kintore Ward – 2 Councillors
  - Riddoch Ward – 2 Councillors
  - Sorby Adams Ward – 2 Councillors
- An alteration to the existing ward boundaries with the Kintore Ward boundary absorbing portions (Rocky Camp area) of the Corcoran Ward to allow for all wards to be within the allowed elected rations of +/- 10%.

## ELECTOR REPRESENTATION QUOTA

Wattle Range Council has been categorised by the Local Government Grants Commission as a Rural Agriculture Very Large Council. The current representation quota (Electors per Councillor) in comparison to other Council's within this group are outlined as follows:

COUNCIL	TOTAL MEMBERS (INC. MAYOR)	NUMBER OF ELECTORS	REPRESENTATION QUOTA
Alexandrina	12	20,350	1,695
Barossa Council	12	17,600	1,466
Berri Barmera	9	7,307	811
Copper Coast	11	11,226	1,122
Light Regional	11	10,316	937
Loxton Waikerie	11	8,158	741
Murray Bridge	10	14,334	1,433
Port Pirie	10	12,970	1,279
Victor Harbor	10	12,313	1,231
<b>Wattle Range</b>	<b>12</b>	<b>8,444</b>	<b>703</b>
Yorke Peninsula	12	8,770	730

Derived from information provided by the Electoral Commission of SA, current as at 11 July 2019 Wattle Range Council has 8,444 electors represented by 11 Elected Members plus the Mayor. The representation quota was 703.

Local Government authorities throughout the state are placed in groups of similar size and type. Wattle Range Council is grouped with ten other Councils in this category in South Australia.

The statewide average representation quota for the reporting period was 1,736. The representation quota for a Council is the amount ascertained by dividing the number of electors for the area of the Council (as at the last closing date under the *Local Government (Elections) Act 1999*) by the number of members who constitute the Council (ignoring any fractions resulting from the division and expressed as a quota) *Local Government Act, 1999*.

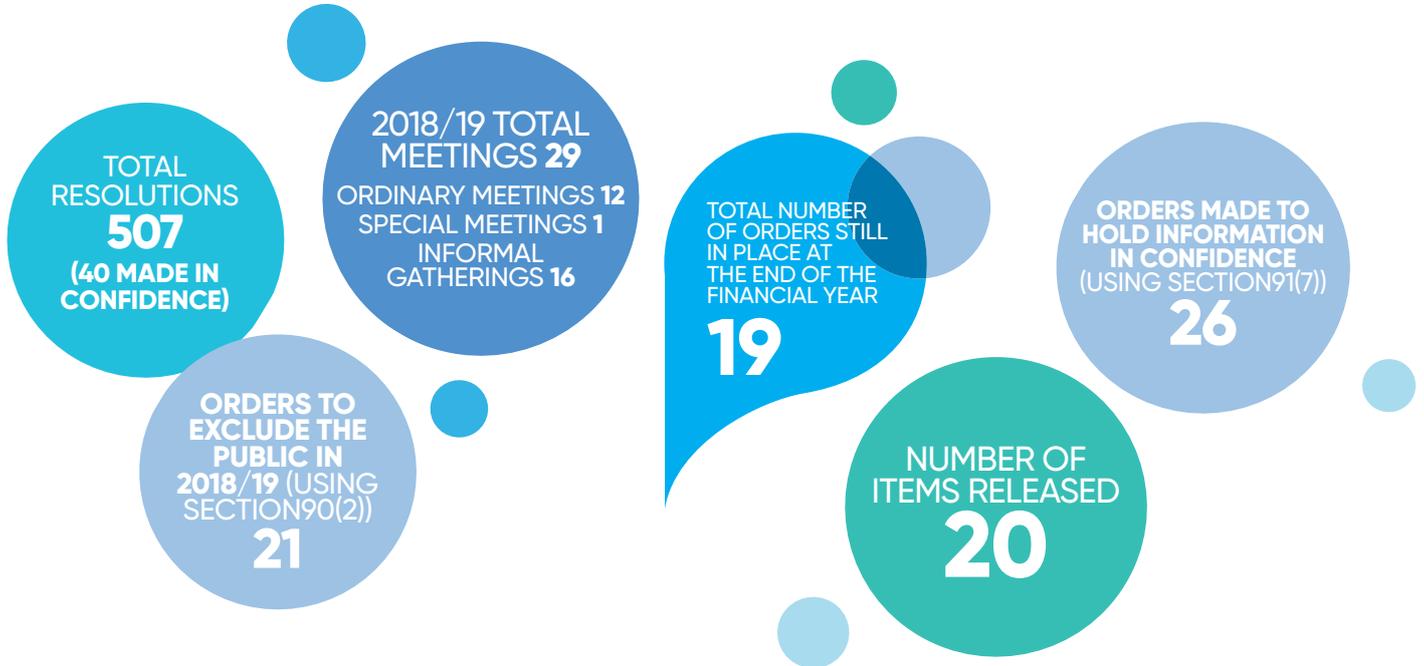
## REPRESENTATION QUOTA *Electors per Councillor*



# GOVERNANCE COMPLIANCE

## MEETINGS AND CONFIDENTIALITY PROVISIONS

Council meetings are generally conducted in a public environment, however there are some circumstances where it may be necessary or appropriate for specific items to be considered in confidence. Section 90 of the *Local Government Act* details the circumstances where this may occur.



### \*REASONS FOR EXCLUDING THE PUBLIC AND GOING INTO CONFIDENCE (ONE OR MORE REASONS MAY APPLY PER ORDER) -

Personal Affairs (using section 90(3)(a)):	<b>4</b>
Commercial advantage (using section 90(3)(b)):	<b>5</b>
Commercial info of confidential nature (using section 90(3)(d)):	<b>4</b>
Matters affecting security and safety (using section 90(3)(e)):	<b>2</b>
Provided confidentially by Minister of the Crown or public authority (using section 90(3)(j)):	<b>1</b>
Tenders (using section 90(3)(k)):	<b>11</b>

**THE TABLE OVER PAGE PROVIDES DETAILS OF ITEMS THAT HAVE BEEN CONSIDERED IN CONFIDENCE PURSUANT TO SECTION 90 OF THE LOCAL GOVERNMENT ACT.**

## ITEMS CONSIDERED IN CONFIDENCE

DATE OF MEETING	SUBJECT	18/19 s90(2) ORDER TO EXCLUDE THE PUBLIC	18/19 s91(7) ORDER TO RETAIN INFORMATION IN CONFIDENCE	18/19 s91(7) ORDERS THAT EXPIRED/ REVOKED/ CEASED	91(7) ORDER STILL OPERATIVE AT END OF 30 JUNE 2019
9/4/19	2019 Annual Review of Confidential Orders	✓		✓	
9/4/19	Davenport Street Pedestrian Management - Blackspot Program	✓	✓		✓
9/4/19	Millicent Community Hub Carpark Stage 2	✓	✓		✓
9/4/19	Verbal Complaint Report	✓	✓		✓
19/3/19	Annual Review of Confidential Orders	✓		✓	
12/3/19	Records Storage Facility	✓	✓		✓
12/2/19	Millicent Community Club	✓			
12/2/19	Millicent Community Club		✓		✓
15/1/19	Environmental Protection Authority - Deputation	✓		✓	
15/1/19	Review of Eligible Section 184 - Sale of Properties for Unpaid Rates	✓	✓		✓
11/12/18	2019 Australia Day Awards Nominations	✓	✓	✓	
11/12/18	Evaluation of Tenders and Approval of a Contractor for Waste Facility Operation	✓	✓		✓
11/12/18	Motion on Notice - Millicent Community Club	✓	✓		✓
11/12/18	Proposed Sale - Council Land at Lots 43 to 45 and Lot 628 March Court, Penola	✓	✓	✓	
11/9/18	Arthur Street Drainage Construction	✓	✓		✓
11/9/18	Banking Services Tender	✓	✓		✓
11/9/18	Prime Mover Truck Replacement	✓	✓		✓
11/9/18	Wheel Loaders (4WD 12T) Replacement	✓	✓		✓
14/8/18	Evaluation of Tenders and Approval of a Contractor for Dredging Services	✓	✓		✓
14/8/18	Evaluation of Tenders and Approval of Contractor for Green Waste Mulching	✓	✓		✓
14/8/18	Remission of Rates Request	✓	✓		✓
10/7/18	Extension of Cleaning Services Contract	✓	✓		
10/4/18	Review of Eligible Section 184 - Sale of Properties - Unpaid Rates			✓	
13/3/18	Motor Grader Replacement			✓	
13/2/18	Council Land Options - Mount Gambier Road Millicent		✓		✓
16/1/18	Evaluation of Tenders and Approval of a Contractor for Kerbside Waste and Recycling Collection			✓	
12/12/17	2018 Australia Day Award Nominations		✓	✓	
12/12/17	Bitumous Reseals and new Seal Construction 2017/18			✓	
14/11/17	Purchase of a Dredge Pipe			✓	
12/9/17	Evaluation of Tenders and Approval of a Contractor for Chlorine Upgrade, Concrete Repairs and Repainting of Nangwarry Pool			✓	
8/8/17	Septic Tank Desludging 2017 - 2021			✓	
11/7/17	Letter from Emma Chidlow, Australia Day Council of SA re Nominations are now open for Public Service Medal 2018			✓	
14/2/17	Provision of Resources for Council Facilities			✓	
14/2/17	Review of Business Operations Gladys Smith Early Learning Centre Millicent			✓	
4/10/16	Interim Audit Management Letter - Dean Newbery & Associates				✓
10/5/16	Beachport Industrial Land Division			✓	
8/12/15	2016 Australia Day Awards Nominations			✓	
10/11/15	Review of Eligible Section 184 - Sale of Properties - Unpaid Rates			✓	
16/12/14	2015 Australia Day Awards Nominations			✓	
29/5/12	Penola Bypass Road - Road Openings - Compensation		✓		✓
8/5/12	Penola Bypass Road - Road Openings - Compensation		✓		✓

## EQUAL OPPORTUNITY

Wattle Range Council's Equal Employment Opportunity Program is designed to ensure that all persons have equal opportunities with others in securing employment at Council and that these same opportunities are available to employees when a promotion, an advancement or a lateral movement opportunity arises. This program is implemented Council wide in all recruitment processes, both internal and external to ensure consistency and fairness.

## RISK MANAGEMENT/WORK, HEALTH AND SAFETY

Council was successful in winning a LGA Best Practice Award for the design of a Kerb Lifter. The "Kerb Lifter" was designed to reduce the amount of manual handling within the job. The new lift is attached to a crane on the back of a truck and the pre-cast kerb is then lifted into place via the crane, resulting in the amount of manual handling being reduced by approximately 80% and therefore reducing the potential risk of injury.

The "Kerb Lifter" has made the process of laying pre-cast kerbing safer, faster and a lot easier for all workers including our ageing workforce.

The use of this attachment has had some broader benefits including; enabling workers to undertake the kerbing task who have in the past been unable to do so.

It has also eliminated the potential for slips, trips and falls for workers as they are no longer required to manually carry and lay awkward and heavy pre-cast kerbing.

Extensive work has been undertaken to implement the Skytrust software system to assist with elements such as training and development, incident reporting and investigations, hazards, risks and for storage of safety documentation.

Council's Risk Profile continues to be evaluated and monitored, this is linked into the Risk Register and Business Continuity Plan which continue to be developed and improved with input from all levels of staff and closely monitored by the Executive Leadership Team.

Council continues to work closely with the LGAWCS & LGRS to support a continues safe environment for all workers.

## REVIEW OF INTERNAL DECISIONS

Wattle Range Council is committed to transparent decision making processes and to providing access to a fair and objective procedure for the internal review of decisions.

The Internal Review of Council Decisions Procedure provides guidance for dealing with formal requests for internal review of decisions of Council, its employees, and other people acting on behalf of Council. Council's records indicate that no internal reviews were undertaken during the 2018-19 period.

## INFORMATION STATEMENT

Each year Council publishes an Information Statement in accordance with the provisions of the *Freedom of Information Act, 1991* and the *Local Government Act, 1999*.

## FREEDOM OF INFORMATION APPLICATIONS

Four formal Freedom of Information applications were received by Council during the 2018-19 financial year under the *Freedom of Information Act 1991*, summarised below.

ACCESS GRANTED IN FULL	1
REFUSED ACCESS	2
RECORDS DO NOT EXIST	1



Above: Council's CEO congratulates staff on the LGA Best Practice Award.  
Right: The 'Kerb Lifter' in action.



## COMPETITIVE PURCHASING OF GOODS AND SERVICES

Council delivers its services in a variety of ways including in-house provision, contract for service, competitive tendering and resource sharing, and has adopted a service provision policy to "provide quality services that meet customer needs by utilising resources (physical, financial and human) efficiently and effectively."

Council has a Procurement Policy which was developed to provide transparency and accountability in purchasing and acquisition of goods and services.

The underlying principle of the Policy is to ensure that Council purchases deliver best value for money, taking account of the efficiency of the process and an acceptable level of commercial risk.

Council utilises local providers of goods and services where practicable and offering equivalent value for money at an acceptable level of risk relative to other providers.

## NATIONAL COMPETITION POLICY

Council has an obligation under Clause 7 of the National Competition Policy, to include certain relevant information pertaining to the application of competition principles, in its Annual Report as follows:

- Council has determined that it has no 'Significant Business Activities' as defined in the Clause 7 statement.
- Council's By Laws were reviewed in 2011/12 having regard to the competition principles.
- Council has adopted a Complaints Process for the Principles of Competitive Neutrality.
- No complaints were received for 2018/19.

## COMMUNITY LAND

Council is required to have in place Community Land Management Plans for all land that is classified as "Community Land" in accordance with the requirements of the Local Government Act.

Council periodically prepares and adopts Community Land Management Plans for new

community land parcels and reviews its existing Management Plans for community land parcels as the need arises.

Also, any land acquired or purchased by Council is automatically classified as community land unless excluded prior to acquisition. Typically, any land purchased or held for operational purposes (e.g. car parking, depots) is excluded from the Community Land classification.

Prior to adopting a new Management Plan, Council is required to undertake public consultation in accordance with the Local Government Act.

During 2018-19 Council did not amend or implement any new Community Land Management Plans.

Council also has an obligation to undertake public consultation prior to the leasing of any community land should the use not be consistent with a relevant land management plan. During the 2018-19 period Council has undertaken three separate consultations directly relating to leasing of community land and all resulted in no public comment being received by Council.

During this period Council successfully completed the process to formally revoke the community land classification of land situated at 12 – 14 Bowden Street, Penola.

This property is more commonly referred to as Ulva Cottage and The Bond Store and has since been transferred to the National Trust of South Australia.

In April 2019 Council also agreed to commence the formal public consultation process to revoke the community land classification of land situated at 8-10 Railway Terrace, Beachport. It is anticipated that the formal consultation process will commence in July 2019.

## POLICY AND ADMINISTRATION DOCUMENTS

There are a number of registers, codes, policies and procedural administrative documents used by Council in the conduct of its affairs, many of which are available by visiting Council's website or for public inspection at Council Offices.

The following is a list of mandatory documents required to be kept in accordance with the *Local Government Act 1999* or *Local Government (Elections) Act 1999*.

### REGISTERS

- By-Laws Register
- Community Land Register
- Fees and Charges Schedule
- Register of Elected Members' Allowances and Benefits
- Register of Interests – Elected Members
- Register of Interests – Officers
- Register of Public Land
- Register of Salaries and Allowances

### POLICIES

- Caretaker Policy and Guidelines
- Community Engagement Policy
- Complaint Handling Policy
- Procurement Policy
- Council Member Training & Development Policy
- Council Member Allowances & Benefits Policy
- Informal Gathering Policy
- Internal Review of Council Decisions Policy
- Naming of Roads Policy
- Order Making Policy
- Prudential Management Policy

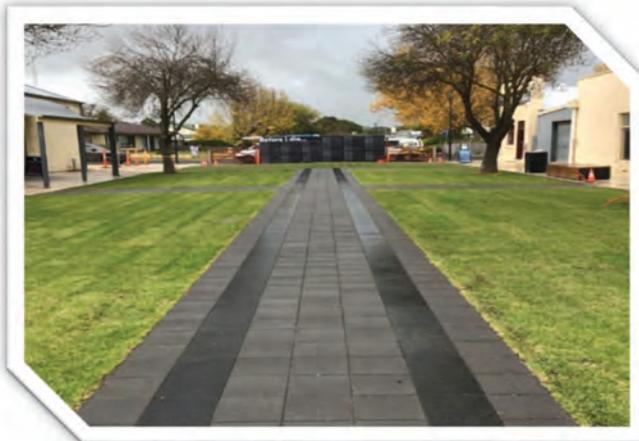
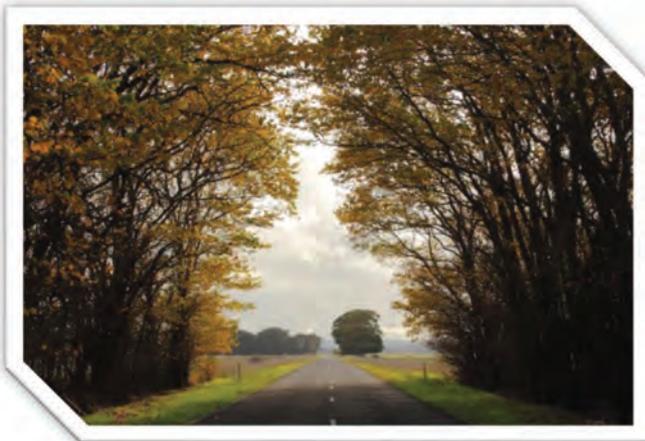
### CODES

- Code of Conduct for Council Members (Gazette)
- Code of Conduct for Employees (Prescribed by Legislation)
- Code of Practice – Discretionary Procedures (Procedures at Meetings)
- Code of Practice – Public Access to Council and Committee Meetings and Associated Documents.



# APPENDIX 1

## ANNUAL FINANCIAL STATEMENTS 2018/19



Wattle Range Council  
Annual Financial Statements  
2018 – 2019

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## WATTLE RANGE COUNCIL

### General Purpose Financial Reports for the year ended 30 June 2019

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## WATTLE RANGE COUNCIL

### ANNUAL FINANCIAL STATEMENTS for the year ended 30 June 2019

#### CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2019 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.

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Ben Gower  
**CHIEF EXECUTIVE OFFICER**

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Des Noll  
**MAYOR**

Dated 14 October 2019



## WATTLE RANGE COUNCIL

### STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2019

	Notes	2019 \$'000	2018 \$'000
<b>INCOME</b>			
Rates	2	18,620	18,424
Statutory charges	2	306	318
User charges	2	2,344	2,269
Grants, subsidies and contributions	2	4,768	4,073
Investment income	2	195	154
Reimbursements	2	145	273
Other income	2	463	501
<b>Total Income</b>		<b>26,841</b>	<b>26,012</b>
<b>EXPENSES</b>			
Employee costs	3	9,022	8,457
Materials, contracts & other expenses	3	9,943	9,138
Depreciation, amortisation & impairment	3	4,709	4,483
Finance costs	3	341	473
<b>Total Expenses</b>		<b>24,015</b>	<b>22,551</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>2,826</b>	<b>3,461</b>
Asset disposal & fair value adjustments	4	(1,158)	(1,143)
Amounts received specifically for new or upgraded assets	2	813	640
<b>NET SURPLUS / (DEFICIT)</b>		<b>2,481</b>	<b>2,958</b>
Transferred to Equity Statement			
<b>Other Comprehensive Income</b>			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	10,962	4,613
Impairment (expense) / recoupments offset to asset revaluation reserve	9	-	238
<b>Total Other Comprehensive Income</b>		<b>10,962</b>	<b>4,851</b>
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>13,443</b>	<b>7,809</b>

This Statement is to be read in conjunction with the attached Notes.



## WATTLE RANGE COUNCIL

### STATEMENT OF FINANCIAL POSITION

as at 30 June 2019

ASSETS	Notes	2019 \$'000	2018 \$'000
<b>Current Assets</b>			
Cash and cash equivalents	5	13,168	10,836
Trade & other receivables	5	1,646	1,326
Inventories	5	439	565
<b>Total Current Assets</b>		<b>15,253</b>	<b>12,727</b>
<b>Non-current Assets</b>			
Financial Assets	6	332	279
Infrastructure, Property, Plant & Equipment	7	235,954	225,610
<b>Total Non-current Assets</b>		<b>236,286</b>	<b>225,889</b>
<b>Total Assets</b>		<b>251,539</b>	<b>238,616</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	8	2,649	2,325
Borrowings	8	658	918
Provisions	8	1,877	1,842
<b>Total Current Liabilities</b>		<b>5,184</b>	<b>5,085</b>
<b>Non-current Liabilities</b>			
Borrowings	8	4,698	5,356
Provisions	8	285	246
<b>Total Non-current Liabilities</b>		<b>4,983</b>	<b>5,602</b>
<b>Total Liabilities</b>		<b>10,167</b>	<b>10,687</b>
<b>NET ASSETS</b>		<b>241,372</b>	<b>227,929</b>
<b>EQUITY</b>			
Accumulated Surplus		71,098	68,832
Asset Revaluation Reserves	9	168,530	157,568
Other Reserves	9	1,744	1,529
<b>TOTAL EQUITY</b>		<b>241,372</b>	<b>227,929</b>

This Statement is to be read in conjunction with the attached Notes.



## WATTLE RANGE COUNCIL

### STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2019

2019	Notes	Accumulated	Asset	Other Reserves	TOTAL EQUITY
		Surplus	Revaluation Reserve		
		\$'000	\$'000	\$'000	\$'000
Balance at end of previous reporting period		68,834	157,568	1,527	227,929
Restated opening balance		68,834	157,568	1,527	227,929
<b>Net Surplus / (Deficit) for Year</b>		<b>2,481</b>	-	-	<b>2,481</b>
<b><u>Other Comprehensive Income</u></b>					
Gain on revaluation of infrastructure, property, plant & equipment	9	-	10,962	-	10,962
Impairment (expense)/ recoupments offset to asset revaluation reserve	9	-	-	-	-
Transfers between reserves	9	(217)	-	217	-
<b>Balance at end of period</b>		<b>71,098</b>	<b>168,530</b>	<b>1,744</b>	<b>241,372</b>

(Continued Next Page)



## WATTLE RANGE COUNCIL

### STATEMENT OF CHANGES IN EQUITY (continued)

2018	Notes	Accumulated Surplus \$'000	Asset Revaluation Reserve \$'000	Other Reserves \$'000	TOTAL EQUITY \$'000
Balance at end of previous reporting period		63,989	154,918	1,213	220,120
Restated opening balance		63,989	154,918	1,213	220,120
<b>Net Surplus / (Deficit) for Year</b>		2,958	-	-	2,958
<b><u>Other Comprehensive Income</u></b>					
Gain on revaluation of infrastructure, property, plant & equipment	9	-	4,613	-	4,613
Impairment (expense)/ recoupments offset to asset revaluation reserve	9	2,201	(1,963)	-	238
Transfers between reserves	9	(316)	-	316	-
<b>Balance at end of period</b>		<b>68,832</b>	<b>157,568</b>	<b>1,529</b>	<b>227,929</b>

This Statement is to be read in conjunction with the attached Notes



## WATTLE RANGE COUNCIL

### STATEMENT OF CASH FLOWS for the year ended 30 June 2019

	Notes	2019 \$'000	2018 \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Rates - general & other		18,602	18,378
Fees & other charges		330	343
User charges		2,320	2,626
Investment receipts		216	144
Grants utilised for operating purposes		5,126	4,378
Reimbursements		160	300
Other revenues		700	1,297
<u>Payments</u>			
Employee Costs		(8,976)	(8,298)
Materials, contracts & other expenses		(10,471)	(11,231)
Finance payments		(301)	(485)
<b>Net Cash provided by (or used in) Operating Activities</b>	10	<b>7,706</b>	<b>7,455</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		813	640
Sale of replaced assets		168	159
Sale of surplus assets		163	11
Repayments of loans by community groups		11	48
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(3,537)	(3,622)
Expenditure on new/upgraded assets		(2,043)	(1,086)
Loans made to community groups		(31)	-
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(4,456)</b>	<b>(3,850)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<u>Receipts</u>			
Proceeds from Borrowings		-	-
<u>Payments</u>			
Repayments of Borrowings		(918)	(1,132)
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>(918)</b>	<b>(1,132)</b>
<b>Net Increase (Decrease) in cash held</b>		<b>2,332</b>	<b>2,473</b>
Cash & cash equivalents at beginning of period	10	10,836	8,363
<b>Cash &amp; cash equivalents at end of period</b>	10	<b>13,168</b>	<b>10,836</b>

This Statement is to be read in conjunction with the attached Notes



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

*The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.*

##### 1. Basis of Preparation

###### 1.1. Compliance with Australian Accounting Standards

This general-purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

###### 1.2. Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

###### 1.3. Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

###### 1.4. Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

##### 2. The Local Government Reporting Entity

Wattle Range Council is incorporated under the *Local Government Act 1999* and has its principal place of business at 1 George Street, Millicent. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

##### 3. Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.



## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES (continued)

In recent years, the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

Year	Cash Payment Received	Annual Allocation	Difference	
2015/16	\$1,198,074	\$2,454,540	-	(\$1,256,466)
2016/17	\$3,870,022	\$2,554,572	+	\$1,315,450
2017/18	\$3,019,004	\$2,876,647	+	\$142,357
2018/19	\$3,243,327	\$2,915,614	+	\$327,713

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 14 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

The actual amounts of untied grants received during the reporting periods (including the advance allocations) are disclosed in Note 2.

#### 4. Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 12.

#### 5. Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

#### 6. Infrastructure, Property, Plant & Equipment

##### 6.1. Land under Roads

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

##### 6.2. Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.



## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES (continued)

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

#### **6.3. Materiality**

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of Capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

#### **6.4. Subsequent Recognition**

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

#### **6.5. Depreciation of Non-Current Assets**

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

#### **6.6. Impairment**

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets carried at fair value whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not assessed for impairment.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.



## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Payables

##### **6.7. Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

##### **6.8. Payments Received in Advance & Deposits**

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

#### Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates and is recorded as part of "Payables".

#### Employee Benefits

##### **6.9. Salaries, Wages & Compensated Absences**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

<i>Weighted average discount rate</i>	<i>1.900% (2018, 2.340%)</i>
<i>Weighted average settlement period</i>	<i>10 years (2018, 10 years)</i>

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

##### **6.10. Superannuation**

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 17.

#### Leases

Lease arrangements have been accounted for in accordance with AASB 117.

In respect of finance leases, where Council substantially carries the entire risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.



## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES (continued)

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

#### GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

#### Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2019 reporting period and have not been used in preparing these reports.

AASB 15	Revenue from Contracts with Customers
AASB 16	Leases
AASB 1058	Income of Not-for-Profit Entities

Standards containing consequential amendments to other Standards and Interpretations arising from the above - AASB 2010-7, AASB 2014-1, AASB 2014-3, AASB 2014-4, AASB 2014-5, AASB 2014-6, AASB 2014-7, AASB 2014-8, AASB 2014-9, AASB 2014-10, AASB 2015-1, AASB 2015-2, AASB 2015-3, AASB 2015-4, AASB 2015-5, AASB 2015-6 and AASB 2015-.

(Standards not affecting local government have been excluded from the above list.)

AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-Profit Entities, which will commence from 1 July 2019, affect the timing with which revenues, particularly special purpose grants, are recognised. Amounts received in relation to contracts with sufficiently specific performance obligations will in future only be recognised as these obligations are fulfilled.

AASB 16 Leases, which will commence from 1 July 2019, requires that the right of use conveyed by leasing contracts - except leases with a maximum term of 12 months and leases for non-material amounts - be recognised as a form of Infrastructure, Property, Plant and Equipment, and that the lease liability be disclosed as a liability.

Although the effect on profit and loss will be non-material, the value of the Right of use asset, and the lease liability, to be disclosed is \$5,000 at 30 June 2019.



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 2 – INCOME

Notes	2019 \$'000	2018 \$'000
<b>RATES REVENUES</b>		
<u>General Rates</u>	<b>15,377</b>	15,067
Less: Mandatory Rebates	<b>(199)</b>	<b>(201)</b>
Less: Discretionary rebates, remissions & write offs	<b>(78)</b>	<b>(59)</b>
	<b>15,100</b>	14,807
<u>Other Rates</u> (including service charges)		
Natural Resource Management levy	<b>963</b>	956
Waste Collection & Disposal	<b>1,321</b>	1,457
Community Wastewater Management Systems (CWMS)	<b>1,168</b>	1,136
	<b>3,452</b>	3,549
<u>Other Charges</u>		
Penalties for late payment	<b>68</b>	68
	<b>68</b>	68
Total	<b>18,620</b>	18,424
<b>STATUTORY CHARGES</b>		
Development Act fees	<b>156</b>	171
Health & Septic Tank Inspection fees	<b>27</b>	19
Animal registration fees & fines	<b>101</b>	106
Other Licences / fines / expiation fees	<b>22</b>	22
	<b>306</b>	318
<b>USER CHARGES</b>		
Cemetery fees	<b>154</b>	154
Childcare fees	<b>1,016</b>	994
Caravan Park fees	<b>672</b>	664
Livestock Saleyards	<b>137</b>	127
Rental / Lease fees	<b>182</b>	169
Beachport Boatyard	<b>-</b>	23
Aerodrome fees	<b>23</b>	25
Beachport Boatramp	<b>23</b>	23
Hall Hire	<b>15</b>	14
Sundry	<b>122</b>	76
	<b>2,344</b>	2,269
<b>INVESTMENT INCOME</b>		
Local Government Finance Authority	<b>190</b>	143
Banks & Other	<b>1</b>	1
Loans to Community Organisations	<b>4</b>	10
	<b>195</b>	154



**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**NOTE 2 - INCOME (continued)**

	Notes	2019 \$'000	2018 \$'000
<b>REIMBURSEMENTS</b>			
- for private works		56	45
- other		89	228
		145	273
 <b>OTHER INCOME</b>			
Insurance & Other Recoupments		167	285
Sundry		296	216
		463	501
 <b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>			
Amounts received specifically for new or upgraded assets		813	640
Other grants, subsidies and contributions		4,768	4,073
		5,581	4,713
2019	2018		
Untied - Financial Assistance Grant		4,242	3,156
Roads to Recovery		386	773
Childcare		38	-
Library & Communications		57	25
Sundry		45	119
<b>Sub Total</b>		4,768	4,073
 <i>The functions to which these grants relate are shown in Note 2.</i>			
 <b>- Sources of grants</b>			
Commonwealth government		31	54
State government		5,536	4,588
Other		14	71
		5,581	4,713
 <b>- Individually Significant Item</b>			
<i>On 19 June 2019, Council received payment of the first two instalments of the 2019/20 Grant Commission (FAG) grant. In 2016/17, 2017/18 and again in 2018/19 a prepayment of FAG grants was made. On 27 June 2019, Council received payment for 2019/20 &amp; 2020/21 Supplementary Local Road Funding. This has materially increased Council's operating results in the previous year, as this amount was recognised as income upon receipt. Similarly, material adverse effects will be experienced when grant payments are restored.</i>		1,786	1,458
		540	-
		2,326	1,458



**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**NOTE 2 - INCOME (continued)**

	Notes	2019 \$'000	2018 \$'000
<b>Conditions over grants &amp; contributions</b>			
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows</i>			
<i>Unexpended at the close of the previous reporting period</i>		-	-
<i>Less: expended during the current period from revenues recognised in previous reporting periods</i>			
<i>Childcare</i>		-	-
<i>Subtotal</i>		-	-
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>			
<i>Childcare</i>		12	-
<i>Subtotal</i>		12	-
<i>Unexpended at the close of this reporting period</i>		12	-
<i>Net increase (decrease) in assets subject to conditions in the current reporting period</i>		12	-



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 3 – EXPENSES

	Notes	2019 \$'000	2018 \$'000
<b>EMPLOYEE COSTS</b>			
Salaries and Wages		7,418	6,840
Employee leave expense		803	832
Superannuation - defined plan contributions	17	590	534
Superannuation - defined benefit plan contributions	17	148	144
Workers' Compensation Insurance		286	334
Income Protection Insurance		106	149
Less: Capitalised and distributed costs		(329)	(376)
<b>Total Operating Employee Costs</b>		<b>9,022</b>	<b>8,457</b>
 <b>Total Number of Employees</b>		 <b>110</b>	 <b>104</b>
<i>(Full time equivalent at end of reporting period)</i>			
 <b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		25	25
Bad & Doubtful Debts		5	15
Elected Members' Expenses		238	253
Election Expenses		60	6
Operating Lease Rentals –cancellable leases	16	3	3
<i>Subtotal - Prescribed Expenses</i>		<b>331</b>	<b>302</b>
 <u>Other Materials, Contracts &amp; Expenses</u>			
Contractors		4,411	4,084
Energy		504	434
Materials		896	1,021
Fuel		520	480
Insurance		472	432
Legal Expenses		154	84
Levies paid to government - NRM levy		967	961
Telephone		119	133
Water		146	123
Subscriptions		176	185
Financial Assistance		108	138
Licence Fees		292	278
Advertising		67	71
Postage		48	49
Registration		98	95
Sundry		634	268
<i>Subtotal - Other Materials, Contracts &amp; Expenses</i>		<b>9,612</b>	<b>8,836</b>
<b>Total Other Materials, Contracts &amp; Other Expenses</b>		<b>9,943</b>	<b>9,138</b>



## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

### Note 3 - EXPENSES (continued)

	Notes	2019 \$'000	2018 \$'000
<b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>			
<b><u>Depreciation</u></b>			
Buildings (Market Value)		12	12
Buildings (Level 3)		524	520
Structures (Level 2)		129	115
Structures (Level 3)		263	266
<i>Infrastructure</i>			
- Sealed Roads		1,186	1,183
- Unsealed Roads		745	746
- Kerb & Gutter		260	259
- Footpaths		156	118
- CWMS (Community Wastewater Management Schemes)		631	462
- Stormwater Drainage		36	37
Plant & Machinery		753	752
Furniture & Fittings		14	13
<b><u>Impairment</u></b>			
CWMS		-	(238)
		<b>4,709</b>	4,245
Less: Impairment expense offset to asset revaluation reserve	9	-	238
<b>Total Depreciation, Amortisation &amp; Impairment</b>		<b>4,709</b>	<b>4,483</b>
 <b>FINANCE COSTS</b>			
Interest on Loans		341	473
<b>Total Finance Costs</b>		<b>341</b>	<b>473</b>



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

Notes	2019 \$'000	2018 \$'000
<b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>		
<i>Assets renewed or directly replaced</i>		
Proceeds from disposal	168	159
Less: Carrying amount of assets sold	864	1,298
<b>Gain (Loss) on disposal</b>	<b>(696)</b>	<b>(1,139)</b>
 <i>Assets surplus to requirements</i>		
Proceeds from disposal	163	11
Less: Carrying amount of assets sold	625	15
<b>Gain (Loss) on disposal</b>	<b>(462)</b>	<b>(4)</b>
 <b>NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS</b>	 <b>(1,158)</b>	 <b>(1,143)</b>



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 5 - CURRENT ASSETS

	Notes	2019 \$'000	2018 \$'000
<b>CASH &amp; EQUIVALENT ASSETS</b>			
Cash on Hand and at Bank		1,141	367
Short Term Deposits & Bills, etc		<u>12,027</u>	<u>10,469</u>
		<u><b>13,168</b></u>	<u><b>10,836</b></u>
 <b>TRADE &amp; OTHER RECEIVABLES</b>			
Rates - General & Other		819	801
Accrued Revenues		11	32
Debtors - general		516	265
GST Recoupment		220	153
Prepayments		87	44
Loans to community organisations		9	42
Total		<u>1,662</u>	<u>1,337</u>
Less: Allowance for Doubtful Debts		<u>16</u>	<u>11</u>
		<u><b>1,646</b></u>	<u><b>1,326</b></u>
 <b>INVENTORIES</b>			
Stores & Materials		<u>439</u>	<u>565</u>
		<u><b>439</b></u>	<u><b>565</b></u>

Aggregate write-downs and other losses recognised as an expense, and reversals of these, were not material in amount in either year. All such reversals occurred principally as a result of clerical inaccuracies during stores operations.



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 6 – NON-CURRENT ASSETS

<b>FINANCIAL ASSETS</b>	Notes	<b>2019 \$'000</b>	<b>2018 \$'000</b>
<b>RECEIVABLES</b>			
Loans to Community Organisations		<u>332</u>	<u>279</u>
		<b>332</b>	<b>279</b>



**WATTLE RANGE COUNCIL**  
**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
for the year ended 30 June 2019

**Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

ASSET CATEGORY	FAIR VALUE LEVEL	2018 \$'000				2019 \$'000			
		AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Land - Community	3	10,956	-	-	10,956	11,025	-	-	11,025
Land - Other	2	6,691	22	-	6,713	6,954	-	-	6,954
Buildings – Market Value	2	1,190	-	(24)	1,166	1,190	-	(36)	1,154
Buildings	3	36,726	773	(7,122)	30,377	36,309	1,365	(7,564)	30,110
Structures	2	5,266	402	(2,250)	3,418	5,224	716	(2,359)	3,581
Structures	3	14,426	189	(3,625)	10,990	14,355	365	(3,877)	10,843
Infrastructure									
- Sealed Roads	3	114,787	1,502	(32,569)	83,720	113,850	3,140	(33,128)	83,862
- Unsealed Roads	3	37,604	777	(11,265)	27,116	37,162	1,371	(11,725)	26,808
- Kerb & Gutter	3	20,673	136	(5,643)	15,166	20,629	226	(5,925)	14,930
- Footpaths	3	8,034	295	(1,734)	6,595	8,015	415	(1,875)	6,555
- CWMS	3	36,674	44	(15,464)	21,254	47,145	28	(16,188)	30,985
- Stormwater	3	4,231	-	(1,091)	3,140	4,200	835	(1,126)	3,909
Plant & Equipment	2	-	10,829	(6,061)	4,768	-	11,109	(6,200)	4,909
Furniture & Fittings	2	-	327	(223)	104	-	345	(237)	108
WIP	-	-	127	-	127	-	221	-	221
<b>TOTAL INFRASTRUCTURE PROPERTY, PLANT &amp; EQUIPMENT</b>		297,258	15,423	(87,071)	225,610	306,058	20,136	(90,240)	235,954
<i>Comparative Totals</i>		284,731	12,894	(75,540)	222,085	297,258	15,423	(87,071)	225,610

*This Note continues on the following pages.*



**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (continued)**

Asset Category	2018	CARRYING AMOUNT MOVEMENTS DURING YEAR							2019
	\$'000	\$'000							\$'000
	CARRYING AMOUNT	Additions		Disposals	Depreciation	Impairment	Transfers	Net Revaluation	CARRYING AMOUNT
	New/Upgrade	Renewals							
Land - Community	10,956	-	-	-	-	-	-	69	11,025
Land - Other	6,713	-	-	(292)	-	-	-	533	6,954
Buildings – Market Value	1,166	-	-	-	(12)	-	-	-	1,154
Buildings	30,377	229	301	(335)	(524)	-	62	-	30,110
Structures	3,418	117	179	(22)	(129)	-	18	-	3,581
Structures	10,990	45	131	(60)	(263)	-	-	-	10,843
Infrastructure									
- Sealed Roads	83,720	487	1,151	(369)	(1,186)	-	59	-	83,862
- Unsealed Roads	27,116	-	594	(128)	(745)	-	(29)	-	26,808
- Kerb & Gutter	15,166	-	90	(66)	(260)	-	-	-	14,930
- Footpaths	6,595	48	72	(4)	(156)	-	-	-	6,555
- CWMS	21,254	-	28	(26)	(631)	-	-	10,360	30,985
- Stormwater	3,140	791	-	-	(36)	-	14	-	3,909
Plant & Equipment	4,768	201	880	(187)	(753)	-	-	-	4,909
Furniture & Fittings	104	-	18	-	(14)	-	-	-	108
WIP	127	125	93	-	-	-	(124)	-	221
<b>TOTAL I.P.P &amp; E</b>	<b>225,610</b>	<b>2,043</b>	<b>3,537</b>	<b>(1,489)</b>	<b>(4,709)</b>	<b>-</b>	<b>-</b>	<b>10,962</b>	<b>235,954</b>
<i>2018 Comparative Totals</i>	<i>222,085</i>	<i>1,086</i>	<i>3,622</i>	<i>(1,313)</i>	<i>(4,483)</i>	<i>-</i>	<i>-</i>	<i>4,613</i>	<i>225,610</i>

*This Note continues on the following pages.*



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2019

#### Note 7 – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (continued)

##### **Valuation of Assets**

##### **General Valuation Principles**

*Accounting procedure:* Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

*Highest and best use:* For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

*Fair value hierarchy level 2 valuations:* Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

*Fair value hierarchy level 3 valuations of land:* Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

*Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets:* There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.



**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**Note 7 – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (continued)**

**Capitalisation Thresholds**

	<b>2019</b>	<b>2018</b>
Buildings - new construction/extensions	\$5,000	\$5,000
Other structures	\$5,000	\$5,000
Road construction & reconstruction	\$5,000	\$5,000
Paving & Footpaths, Kerb & Gutter	\$1,000	\$1,000
Stormwater	\$1,000	\$1,000
CWMS	\$5,000	\$5,000
Office Furniture & Equipment	\$1,000	\$1,000
Other Plant & Equipment	\$2,000	\$2,000
Library Books	\$1,000	\$1,000
Other Assets	\$1,000	\$1,000

**Estimated Lives**

	<b>2019</b>	<b>2018</b>
<b>Plant, Furniture &amp; Equipment</b>		
Office Equipment	5 to 10 years	5 to 10 years
Office Furniture	10 to 20 years	10 to 20 years
Vehicles and Road-Making Equip	5 to 8 years	5 to 8 years
Other Plant & Equipment	5 to 15 years	5 to 15 years
<b>Building &amp; Other Structures</b>		
Sub Structure	100 to 200 years	100 to 200 years
Super Structure	100 to 200 years	100 to 200 years
Roof	75 to 150 years	75 to 150 years
Services (Electrical)	30 to 60 years	30 to 60 years
Services (Fire)	20 to 40 years	20 to 40 years
Services (Hydraulics)	30 to 70 years	30 to 70 years
Services (Mechanical)	30 to 70 years	30 to 70 years
Services (Security)	20 to 40 years	20 to 40 years
Services (Transport)	25 to 50 years	25 to 50 years
Site Infrastructure	45 to 90 years	45 to 90 years
Site Services	30 to 60 years	30 to 60 years
Fitouts & Fittings	30 to 60 years	30 to 60 years
Fitouts (Floor Coverings)	25 to 60 years	25 to 60 years
Sheds/Shelters	40 to 120 years	40 to 120 years
Playground Equipment	20 to 40 years	20 to 40 years
Lighting	25 to 50 years	25 to 50 years
Effluent Disposal Point	30 to 60 years	30 to 60 years
Fencing	25 to 100 years	25 to 100 years
<b>Infrastructure</b>		
Sealed Roads – Surface	25 to 150 years	25 to 150 years
Sealed Roads – Pavement /Sub Base	150 to 900 years	150 to 900 years
Unsealed Roads	35 to 175 years	35 to 175 years
Paving & Footpaths, Kerb & Gutter	15 to 80 years	15 to 80 years
Drains	80 to 100 years	80 to 100 years
Culverts	50 to 75 years	50 to 75 years
Bores	10 to 40 years	10 to 40 years
Stormwater - Pipes	60 to 80 years	60 to 80 years
Stormwater - Other	15 to 100 years	15 to 100 years
CWMS – Pipes	60 to 100 years	60 to 80 years
CWMS – Mechanical & Electrical	25 to 50 years	10 to 15 years
CWMS – Other	25 to 120 years	15 to 100 years
<b>Other Assets</b>		
Various Other Assets	5 to 50 years	5 to 50 years



## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

### Note 7 – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (continued)

#### Land

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition; land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land is recognised at Fair Value. The last revaluation was derived by utilising the valuations as at 30<sup>th</sup> June 2019 by the Valuer Generals Office. Additions are recognised on the cost basis.

#### Buildings & Structures

Building and other structures assets were valued by Assetic Pty Ltd at market and depreciated current replacement cost as at the 1<sup>st</sup> July 2016. All acquisitions made after the respective date of valuation are recorded at cost.

#### Infrastructure

Unsealed road and Sealed road assets were valued by Assetic Pty Ltd based on a condition assessment of Moloney Asset Management Systems. The condition assessment and assets were valued at depreciated current replacement cost as at the 30<sup>th</sup> June 2016. All acquisitions made after the respective dates of valuation are recorded at cost.

Kerb & Gutter assets were valued by Council officers at depreciated current replacement cost during the reporting period ended 30<sup>th</sup> June 2016. All acquisitions made after the respective dates of valuation are recorded at cost.

Footpath assets were valued by Council officers at depreciated current replacement cost during the reporting period ended 30<sup>th</sup> June 2017. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater Drainage assets were valued by Council officers at depreciated current replacement cost during the reporting period ended 30<sup>th</sup> June 2017. All acquisitions made after the respective dates of valuation are recorded at cost.

Community Wastewater Management Schemes (CWMS) were valued by Assetic Pty Ltd at depreciated current replacement cost as at the 1<sup>st</sup> July 2018. All acquisitions made after the respective dates of valuation are recorded at cost. Following this revaluation the cost of depreciation of CWMS increased by \$169,442

#### Plant, Furniture & Equipment

These assets are recognised on the cost basis.

#### All other assets

These assets are recognised on the cost basis.



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 8 - LIABILITIES

	Notes	2019 \$'000		2018 \$'000	
		Current	Non-current	Current	Non-current
<b>TRADE &amp; OTHER PAYABLES</b>					
Goods & Services		1,963	-	1,713	-
Amounts Received in Advance		250	-	225	-
Accrued Expenses - employee entitlements		222	-	208	-
Accrued Expenses - other		187	-	147	-
Deposits, Retentions & Bonds		27	-	32	-
		<b>2,649</b>	-	<b>2,325</b>	-
<b>BORROWINGS</b>					
Loans		658	4,698	918	5,356
		<b>658</b>	<b>4,698</b>	<b>918</b>	<b>5,356</b>
<b>PROVISIONS</b>					
Employee Entitlements (including on costs)					
Annual Leave		787	-	755	-
Long Service Leave		1,090	285	1,087	246
		<b>1,877</b>	<b>285</b>	<b>1,842</b>	<b>246</b>

All interest-bearing liabilities are secured over the future revenues of the Council.



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 9 - RESERVES

ASSET REVALUATION RESERVE	Notes	1/7/2018 \$'000	Net Increments (Decrements) \$'000	Transfers, Impairments \$'000	30/6/2019 \$'000
Land		7,698	602	-	8,300
Buildings		25,017	-	-	25,017
Structures		8,508	-	-	8,508
<b>Infrastructure</b>					
Sealed Roads		55,467	-	-	55,467
Unsealed Roads		36,609	-	-	36,609
Kerb & Gutter		4,690	-	-	4,690
Stormwater Drainage		4,622	-	-	4,622
CWMS		8,870	10,360	-	19,230
Footways		6,087	-	-	6,087
<b>TOTAL</b>		<b>157,568</b>	<b>10,962</b>	-	<b>168,530</b>
<i>2018 Totals</i>		154,918	2,412	238	157,568

OTHER RESERVES	Notes	1/7/2018 \$'000	Transfers to Reserve \$'000	Transfers from Reserve \$'000	30/6/2019 \$'000
Specific Fund		1,302	1,996	(1,769)	1,529
Aged Accommodation		15	-	(15)	-
Other Reserves		98	-	-	98
Land Development		92	-	-	92
Service Station		22	5	-	27
<b>TOTAL OTHER RESERVES</b>		<b>1,529</b>	<b>2,001</b>	<b>(1,784)</b>	<b>1,746</b>
<i>2018 Totals</i>		1,213	2,241	(1,925)	1,529



## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

### Note 9 – RESERVES (continued)

#### **PURPOSES OF RESERVES**

##### **Asset Revaluation Reserve**

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

##### **Other Reserves**

##### **Specific Fund**

The specific fund is used to record transactions related to rates for a specific purpose i.e. CWMS and waste collection/disposal. The funds in this reserve are available for future maintenance of CWMS and waste collection/disposal.

##### **Aged Accommodation**

The aged accommodation reserve was originally for establishment of an Aged Care and Medical Facility at Beachport. There was a subsequent community agreement to use the reserve to purchase equipment for Beachport Medical Clinic.

##### **Other Reserve**

Other Reserve consists of a number of miscellaneous reserves that have been in existence for a number of years for a multitude of activities. Over the next twelve months these reserves will be reviewed and the number of specific items reduced.

##### **Land Development**

This reserve holds the funds received (net of expenditure) following the sale of Mount Burr House.

##### **Service Station Sinking Fund**

As per the Lease with the Service Station a contribution can be charged which will be used for future works associated with the Service Station, Millicent.



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 10 - RECONCILIATION TO CASH FLOW STATEMENT

##### (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2019 \$'000	2018 \$'000
Total cash & equivalent assets	5	<u>13,168</u>	<u>10,836</u>
Balances per Cash Flow Statement		<u>13,168</u>	<u>10,836</u>

##### (b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		2,481	2,958
<b>Non-cash items in Income Statement</b>			
- Depreciation, amortisation & impairment		4,709	4,483
- Net increase (decrease) in unpaid employee benefits		46	159
- Change in allowances for under recovery		5	8
- Grants for capital acquisitions treated as Investing Activity		(813)	(640)
- Net (Gain) Loss on Disposals		1,158	1,143
		<u>7,586</u>	<u>8,111</u>
<b>Add (Less): Changes in Net Current Assets</b>			
- Net (increase) decrease in receivables		(358)	123
- Net (increase) decrease in inventories		126	40
- Net increase (decrease) in other provisions		42	-
- Net increase (decrease) in trade & other payables		310	(819)
<b>Net Cash provided by (or used in) operations</b>		<u>7,706</u>	<u>7,455</u>

##### (c) Non-Cash Financing and Investing Activities

	<u>-</u>	<u>-</u>
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##### (d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	13	11
LGFA Cash Advance Debenture Facility	9,010	9,010

Council has immediate access to a short-term draw-down facility, and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 11 – FUNCTIONS

INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES

FUNCTION	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL 2019 \$'000	ACTUAL 2018 \$'000	ACTUAL 2019 \$'000	ACTUAL 2018 \$'000	ACTUAL 2019 \$'000	ACTUAL 2018 \$'000	ACTUAL 2019 \$'000	ACTUAL 2018 \$'000	ACTUAL 2019 \$'000	ACTUAL 2018 \$'000
Business Undertakings	1,039	997	2,096	1,978	(1,057)	(981)	-	-	15,496	14,458
Community Services	1,253	1,241	2,188	1,878	(935)	(637)	105	58	14,071	13,128
Culture	17	11	112	120	(95)	(109)	-	-	189	176
Library Services	39	40	533	547	(494)	(507)	27	25	3,327	3,104
Economic Development	171	165	904	695	(733)	(530)	-	-	224	209
Environment	46	59	663	593	(617)	(534)	20	50	23,102	21,554
Recreation	75	95	2,159	1,962	(2,084)	(1,867)	301	110	30,509	28,465
Regulatory Services	330	398	959	925	(629)	(527)	-	-	864	806
Transport	1,802	1,706	5,265	5,061	(3,463)	(3,355)	2,338	2,181	123,073	118,755
Governance Services	21,765	21,037	8,768	8,488	12,997	12,549	2,790	2,289	37,181	34,690
Unclassified Activities	304	263	368	304	(64)	(41)	-	-	3,506	3,271
<b>TOTALS</b>	<b>26,841</b>	<b>26,012</b>	<b>24,015</b>	<b>22,551</b>	<b>2,826</b>	<b>3,461</b>	<b>5,581</b>	<b>4,713</b>	<b>251,539</b>	<b>238,616</b>

Excludes net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 11 - FUNCTIONS (continued)

The activities relating to Council functions are as follows:

**Business Undertakings:**

Effluent Drainage, Caravan Parks, Council Housing, Saleyards, Land Development, Private Works

**Community Services:**

Childcare Centre, Community Halls, Public Toilets (Clean and Maintain), Community Grant Scheme, Community Event Support, Community and Youth Development, Civic and Arts Centre.

**Culture:**

Local History and Galleries.

**Library Services:**

Millicent and Branch Libraries.

**Economic Development:**

Millicent, Beachport and Penola Visitor Centres Operation, Limestone Coast Regional and Promotional Marketing.

**Environment:**

Storm Water Drainage (Construct and Maintain), Street Lighting, Street Cleaning, Coastal Protection, Operate and Maintain Domestic Waste Disposal and Collection Dumps and Transfer Stations.

**Recreation:**

Parks and Gardens Maintenance, Sport Facilities, Sport and Recreation Grant Scheme, Swimming Lake and Pools.

**Regulatory:**

Development, Planning and Building Services, Dog Regulation and Control, Health Inspection, Fire Prevention and Parking Control.

**Transport:**

Sealed and Unsealed Road Construction and Maintenance, Footpaths and Kerbing.

**Governance and Support Services:**

Elected Member Support, Council Offices, Legislative Compliance and Reporting, Risk Management, Corporate Services, Engineering Administration.

**Unclassified Activities:**

Public Debt Transactions, Plant and Machinery Operations, Depot Expenses.



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 12 - FINANCIAL INSTRUMENTS

##### Recognised Financial Instruments

<b>Bank, Deposits at Call, Short Term Deposits</b>	<b>Accounting Policy:</b> Carried at lower of cost and net realisable value; Interest is recognised when earned.
	<b>Terms &amp; conditions:</b> Short term deposits have an average maturity of 1 day and average interest rates of between 1.25% and 1.50% (2018: 1 day, 1.25% and 1.75%).
	<b>Carrying amount:</b> approximates fair value due to the short term to maturity.
<b>Receivables - Rates &amp; Associated Charges (including legals &amp; penalties for late payment)</b>	<b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.
	<b>Terms &amp; conditions:</b> Secured over the subject land, arrears attract interest of 0.550% (2018: 0.560%) although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.
	<b>Carrying amount:</b> approximates fair value (after deduction of any allowance).
<b>Receivables - Fees &amp; other charges</b>	<b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.
	<b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.
	<b>Carrying amount:</b> approximates fair value (after deduction of any allowance).
<b>Receivables - other levels of government</b>	<b>Accounting Policy:</b> Carried at nominal value.
	<b>Terms &amp; conditions:</b> Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of the Governments of the Commonwealth & State.
	<b>Carrying amount:</b> approximates fair value.
<b>Liabilities - Creditors and Accruals</b>	<b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.
	<b>Terms &amp; conditions:</b> Liabilities are normally settled on 30-day terms.
	<b>Carrying amount:</b> approximates fair value.
<b>Liabilities - Interest Bearing Borrowings</b>	<b>Accounting Policy:</b> Carried at the principal amounts. Interest is charged as an expense as it accrues.
	<b>Terms &amp; conditions:</b> secured over future revenues, borrowings are repayable (2 repayments per year with fixed terms between 7 and 20 years); interest is charged at fixed (or variable - describe) rates between 4.75% and 7.00% (2018: 4.75% and 7.00%)
	<b>Carrying amount:</b> approximates fair value.
<b>Liabilities - Finance Leases</b>	<b>Accounting Policy:</b> accounted for in accordance with AASB 117.



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 12 - FINANCIAL INSTRUMENTS (continued)

##### Liquidity Analysis

2019	Due < 1 year \$'000	Due > 1 year; ≤ 5 years \$'000	Due > 5 years \$'000	Total Contractual Cash Flows \$'000	Carrying Values \$'000
<b>Financial Assets</b>					
Cash & Equivalents	13,168	-	-	13,168	13,168
Receivables	1,978	-	-	1,978	1,978
<b>Total</b>	<b>15,146</b>	<b>-</b>	<b>-</b>	<b>15,146</b>	<b>13,168</b>
<b>Financial Liabilities</b>					
Payables	2,240	-	-	2,240	2,240
Current Borrowings	962	-	-	962	658
Non-Current Borrowings	-	3,342	3,107	6,449	4,698
<b>Total</b>	<b>3,201</b>	<b>3,342</b>	<b>3,107</b>	<b>9,651</b>	<b>5,356</b>

2018	Due < 1 year \$'000	Due > 1 year; ≤ 5 years \$'000	Due > 5 years \$'000	Total Contractual Cash Flows \$'000	Carrying Values \$'000
<b>Financial Assets</b>					
Cash & Equivalents	10,835	-	-	10,835	10,836
Receivables	793	217	145	1,155	815
<b>Total</b>	<b>11,628</b>	<b>217</b>	<b>145</b>	<b>11,990</b>	<b>11,651</b>
<b>Financial Liabilities</b>					
Payables	2,208	-	-	2,208	2,208
Current Borrowings	1,269	-	-	1,269	918
Non-Current Borrowings	-	3,768	3,642	7,410	5,356
<b>Total</b>	<b>3,477</b>	<b>3,768</b>	<b>3,642</b>	<b>10,887</b>	<b>8,244</b>

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2019		30 June 2018	
	Weighted Average Interest Rate %	Carrying Value \$'000	Weighted Average Interest Rate %	Carrying Value \$'000
Other Variable Rates	4.00	0	4.00	0
Fixed Interest Rates	5.84	5,356	5.84	6,274
		5,356		6,274



## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

### Note 12 - FINANCIAL INSTRUMENTS (continued)

#### **Net Fair Value**

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

#### **Risk Exposures**

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates based on cash inflows. Council also has available a range of bank overdraft and short-term draw down facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk adverse manner.



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 13 - COMMITMENTS FOR EXPENDITURE

<u>Notes</u>	2019 \$'000	2018 \$'000
<b>Other Expenditure Commitments</b>		
Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:		
Audit Services	20	39
Waste Management Services	6,087	7,316
Employee Remuneration Contracts	1,011	1,596
Cleaning Contract	121	118
	<u>7,239</u>	<u>9,069</u>
These expenditures are payable:		
Not later than one year	1,899	1,999
Later than one year and not later than 5 years	4,123	4,635
Later than 5 years	1,217	2,435
	<u>7,239</u>	<u>9,069</u>



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 14 - FINANCIAL INDICATORS

	2019	2018	2017
<i>These Financial Indicators have been calculated in accordance with Information Paper 9 Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.</i>			
<b>Operating Surplus Ratio</b>	<b>10.5%</b>	13.3%	11.4%
This ratio expresses the operating surplus as a percentage of total operating revenue.			
<b>** Adjusted Operating Surplus Ratio</b>	<b>7.5%</b>	12.8%	6.7%
<b>Net Financial Liabilities Ratio</b>	<b>(18.5%)</b>	<b>(7.0%)</b>	10.0%
Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.			
<b>** Adjusted Net Financial Liabilities Ratio</b>	<b>(15.8%)</b>	<b>(7.0%)</b>	5.0%
<b>Asset Renewal Funding Ratio</b>	<b>73%</b>	84%	90%
Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets and excludes new capital expenditure on the acquisition of additional assets divided by the optimal level of such expenditure per I&AMP as noted in the Long-Term Financial Plan.			

*\*\* In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Ratios correct for resulting distortion in the key ratios for each year and provide a more accurate basis for comparison.*



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 15 - UNIFORM PRESENTATION OF FINANCES

The following is a high-level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis. The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2019 \$'000	2018 \$'000
Income	26,841	26,012
Expenses	<u>(24,015)</u>	<u>(22,551)</u>
	<u>2,826</u>	<u>3,461</u>
<b>Net Outlays on Existing Assets</b>		
Capital Expenditure on renewal and replacement of Existing Assets	(3,537)	(3,622)
Add back Depreciation, Amortisation and Impairment	4,709	4,483
Proceeds from Sale of Replaced Assets	<u>168</u>	<u>159</u>
	<u>1,340</u>	<u>1,020</u>
<b>less Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets <i>(including investment property &amp; real estate developments)</i>	(2,043)	(1,086)
Amounts received specifically for New and Upgraded Assets	813	640
Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	<u>163</u>	<u>11</u>
	<u>(1,067)</u>	<u>(435)</u>
<b>Net Lending / (Borrowing) for Financial Year</b>	<u>3,099</u>	<u>4,046</u>



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 16 – OPERATING LEASES

<u>Notes</u>	2019 \$'000	2018 \$'000
<b><i>Lease payment commitments of Council</i></b>		
Council as entered into a non-cancellable operating lease for photocopying equipment. The lease does not impose any additional restrictions on Council in relation to additional debt or further leasing. The lease in relation to the photocopying equipment permits Council, at expiry of the lease to elect to re-lease, return or acquire the equipment leased. The lease does not contain any escalation clauses.		
Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows;		
These expenditures are payable:		
Not later than one year	3	3
Later than one year and not later than 5 years	2	5
Later than 5 years	-	-
	<u>5</u>	<u>8</u>



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 17 – SUPERANNUATION

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

##### Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9.50% in 2018/19; 9.50% in 2017/18). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

##### Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2017/18) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of salary for Salarylink members to their Marketlink account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink Fund is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willie Towers Watson as at 30 June 2017. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

##### Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.



## **WATTLE RANGE COUNCIL**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019**

#### **Note 18 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION**

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

##### **LAND UNDER ROADS**

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 2,441 km of road reserves of average width 20 metres.

##### **POTENTIAL INSURANCE LOSSES**

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

##### **BANK GUARANTEES**

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to \$193,493 (2018: \$214,701) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

##### **LEGAL EXPENSES**

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of one appeal against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.



## WATTLE RANGE COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

#### Note 19 - RELATED PARTY DISCLOSURES

##### KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 33 persons were paid the following total compensation:

	2019 \$'000	2018 \$'000
Salaries, allowances & other short-term benefits	2,130	2,091
Post-employment benefits	-	-
Long term benefits	-	-
Termination benefits	-	-
<b>TOTAL</b>	<b>2,130</b>	<b>2,091</b>

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

	2019 \$'000	2018 \$'000
Contributions for fringe benefits tax purposes	50	61
Planning and building applications fees	1	2
Rentals for Council property	-	-
<b>TOTAL</b>	<b>51</b>	<b>63</b>

##### PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

Key Management Personnel (KMP) and relatives of KMP's own a retail business from which various supplies were purchased as required either for cash or on 30-day account. Purchases from this one business was \$23,064.10 during the year on normal commercial terms.

Four (4) close family members of key management personnel are employed by Council in accordance with the terms of the Award, and as recorded in the public Register of Salaries maintained in accordance with section 105 of the *Local Government Act 1999*.

Two (2) key management personnel or close family members (including related parties) lodged planning and building applications during the year.

## INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL REPORT

### To the members of the Wattle Range Council

#### Opinion

We have audited the accompanying financial report of the Wattle Range Council (the Council), which comprises the Statement of Financial Position as at 30 June 2019, Statement of Comprehensive Income, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate of Council.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2019, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

#### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*. This responsibility includes determining that the basis of preparation described in Note 1 is appropriate to meet the need of the members. The Council's responsibility also includes designing, implementing and maintaining internal controls relevant to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Council.
- Conclude on the appropriateness of the Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**DEAN NEWBERY & PARTNERS  
CHARTERED ACCOUNTANTS**



**JIM KEOGH  
PARTNER**

Signed on the 7<sup>th</sup> day of November 2019,  
at 214 Melbourne Street, North Adelaide

## INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE WATTLE RANGE COUNCIL

### Opinion

In our opinion, the Council has complied, in all material respects, with Section 129(1)(b) of the *Local Government Act 1999* in relation to the Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2018 to 30 June 2019.

### Basis for opinion

We have audited the Internal Controls of the Wattle Range Council (the Council) under the requirements of *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2018 to 30 June 2019 have been conducted properly and in accordance with law.

We conducted our engagement in accordance with Standard on Assurance Engagements *ASAE 3150 Assurance Engagements on Controls* issued by the Auditing and Assurance Standards Board.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

### Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applying Auditing Standard *ASQC 1 Quality Control for Firms that Perform Audits and Review of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking the assurance engagement.

### Assurance Practitioner's Responsibilities

Our responsibility is to express an opinion on the Council's compliance with *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law.

ASAE 3150 requires that we plan and performed our procedure to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the control objectives and the controls operating effectively through the period.

An assurance engagement to report on the designed and operating effectiveness of controls involves performing procedures to obtain evidence about the suitability of the design of the controls to achieve the control objectives and the operating effectiveness of the controls throughout the period. The procedures selected depend on our judgement, including the assessment of the risks that the controls are not suitably designed or the controls did not operate effectively. Our procedures included testing the operating effectiveness to the controls that we consider necessary to achieve the control objectives identified. An Assurance engagement of this type also includes evaluating the suitability of the control objectives.

#### **Limitation on Use**

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

#### **Limitations of Controls**

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on operating effectiveness of controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

#### **DEAN NEWBERY & PARTNERS CHARTERED ACCOUNTANTS**

A handwritten signature in black ink, appearing to read 'JK', is positioned above the name and title of the signatory.

**JIM KEOGH  
PARTNER**

Signed on the 7<sup>th</sup> day of November 2019  
at 214 Melbourne Street, North Adelaide, South Australia, 5006



## WATTLE RANGE COUNCIL

### ANNUAL FINANCIAL STATEMENTS for the year ended 30 June 2019

#### CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Wattle Range Council for the year ended 30 June 2019, the Council's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.

A handwritten signature in black ink, consisting of a stylized 'B' and 'G' intertwined, positioned above a horizontal line.

Ben Gower  
**CHIEF EXECUTIVE OFFICER**

A handwritten signature in black ink, consisting of a stylized 'M' and 'S' intertwined, positioned above a horizontal line.

Michael Schultz  
**PRESIDING MEMBER  
AUDIT COMMITTEE**

Dated 17 October 2019

## **Certification of Auditor's Independence**

I confirm that, for the audit of the financial statements of the Wattle Range Council for the year ended 30 June 2019, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



**JIM KEOGH**

**Partner**

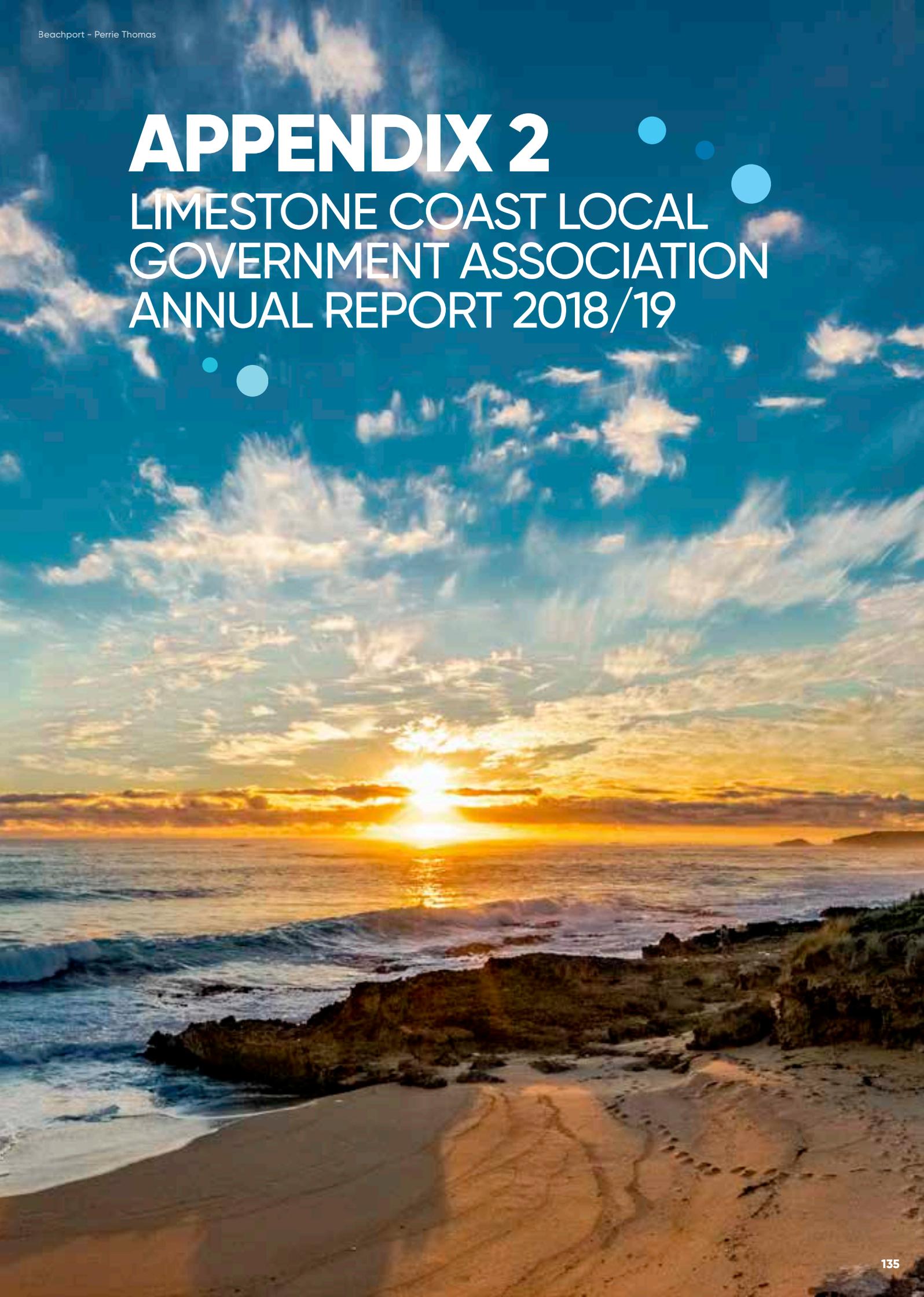
**DEAN NEWBERY & PARTNERS**

**CHARTERED ACCOUNTANTS**

**Dated this 7<sup>th</sup> day of November 2019**

# APPENDIX 2

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION ANNUAL REPORT 2018/19



# LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION



## ANNUAL REPORT 2018-19



# WELCOME

I am pleased to report that the Limestone Coast Local Government Association (LCLGA) has continued its excellent work in meeting its objectives of advocacy and representation for our seven constituent councils. Through our structure which includes our member councils, the elected Board, the various internal committees and our representation on a range of external committees we have continued to remain focused on delivering a wide range of outcomes for the Limestone Coast region.

Our purpose remains focused on achieving the five regional strategies that guided the work of the LCLGA

- 1. Infrastructure:** Regional leadership and advocacy to ensure that regional infrastructure is fit for purpose and has the capacity to meet the region's current and future needs.
- 2. Sustainable Economy:** Regional leadership and advocacy to promote a thriving and sustainable economy capitalising on our diverse resources, sustaining growth, prosperity and employment throughout the region.
- 3. Environmental Sustainability:** Advocacy and partnerships to responsibly manage our natural environment and resources, ensuring sustainability and diversity.
- 4. Community and Social Wellbeing:** Advocacy and partnerships to enhance the quality of life, health and opportunities for our regional communities.
- 5. LCLGA governance, leadership and financial sustainability:** Regional leadership and effective Constituent Council coordination to ensure that LCLGA continues as an efficient and well-governed regional organisation.

Some of the major highlights for the year have included;

- The implementation and prioritisation of critical projects identified in the Limestone Coast Regional Growth Strategy & Action Plan
- The Limestone Coast Waste & Resource Recovery Infrastructure Plan which identifies investment priorities and opportunities in new/expanded waste and resource recovery infrastructure for the Limestone Coast over the

next 10 years. This includes infrastructure to collect, transfer, process and dispose of waste via municipal services and facilities

- The Limestone Coast Regional Sporting Academy which inducted 42 athletes into the Academy for the 2018/19 iteration and welcomed Hockey SA and Athletics SA as official partners of the Academy
- The Limestone Coast Leadership Program inducted its first 16 participants, 9 Female & 7 Males

The next 12 months is going to see many developing opportunities for the LCLGA as we continue to implement and prioritise the critical projects identified in the Limestone Coast Regional Growth Strategy Action Plan. There is a strong, organised and collaborative economic development community in the Limestone Coast, with local government being an important enabler of this collaboration. We believe the Limestone Coast Regional Growth Strategy provides a strong foundation for a strong and vibrant regional community that can substantially grow its already significant contribution to the state GDP.

The new 2019 - 2024 LCLGA Strategic Plan will underpin and take direction from the key regional priorities identified in the Limestone Coast Regional Growth Strategy (LCRGS). The Limestone Coast Regional Growth Strategy builds on the current directions, strategies and leadership within the region. It will enable the Limestone Coast region to prioritise key strategic projects that can both drive and achieve future growth. It is recognised that without a clear set of strategic projects that link to existing and future regional plans, growth may not be achieved. In implementing the new Strategic Plan, LCLGA will work with our key partners to ensure that key regional needs and issues are addressed

by complementary regional action, with an emphasis on collaboration, brokerage, facilitation and partnership

We would like to extend a special thank you to those agencies that have partnered with us over the past twelve months. Without your valuable contribution, time and efforts many of our projects would not go ahead. South Australian Tourism Commission, Office for Recreation Sport and Racing, RDA Limestone Coast, Local Government Association of South Australia, Motor Accident Commission, the University of South Australia and the Australian Federal Government and finally our member Councils – your continued support is very much appreciated.

We acknowledge the tremendous efforts of Federal Member of Parliament Mr Tony Pasin MP and State Members Mr Troy Bell MP and Mr Nick McBride MP. Your assistance and support are not only valued but greatly appreciated.

On behalf of the Board I would like to acknowledge the efforts of our dedicated staff over the past 12 months: Dominic Testoni, Michaela Bell, Tony Elletson, Biddie Shearing, June Saruwaka, Rob Forgan, Prae Wongthong, Ali Auld, Sophie Bouchier, Mae Steele, Nicole Moran & Tony Wright, , particularly during the transition period between LCLGA Executive Officers.

The Annual Report includes a detailed overview of the entire operations and what has been achieved on your behalf. I commend this years' report to you and would like to acknowledge the continued support of the constituent council Mayors, elected members and Chief Executive Officers

## **Mayor Erika Vickery**

President LC LGA



# INTRODUCTION

This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2018 to 30th June 2019. It has been prepared pursuant to the Local Government Act 1999 to report to Constituent Councils on the work and operation of the Association for the preceding financial year.

This Report details the activities of the Association to represent and serve the seven Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation and innovation.

## OUR ASSOCIATION

LCLGA was established as a regional body on 6th October 1885. LCLGA is a regional subsidiary representing its Constituent Councils and is established pursuant to Section 43 of the Local Government Act 1999 by the Constituent Councils.

The Association is comprised of the following Constituent Councils:

1. District Council of Grant
2. Kingston District Council
3. City of Mount Gambier
4. Naracoorte Lucindale Council
5. District Council of Robe
6. Tatiara District Council
7. Wattle Range Council

Under its Charter, LCLGA's objectives are to:

- › Work in association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association to assist in the achievement of their aims and objectives.
- › Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- › Facilitate and co-ordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- › Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- › Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- › Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- › Undertake projects and activities that benefit its region and its communities.
- › Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- › Implement programs that seek to deliver local government services on a regional basis.

# THE LCLGA BOARD

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.

## LCLGA BOARD MEMBERS 2018-19

COUNCIL	DELEGATE	DEPUTY BOARD MEMBER/S
City of Mount Gambier	Mayor Andrew Lee (until November 2018) Mayor Lynette Martin (OAM)	Deputy Mayor Sonia Mezinac
District Council of Grant	Mayor Richard Sage	Cr Gillian Clayfield
Wattle Range Council	Mayor Peter Gandolfi (until November 2018) Mayor Des Noll	Deputy Mayor Glen Brown Cr Dale Price
District Council of Robe	Mayor Peter Riseley (until November 2018) Mayor Alison Nunan	Cr Peter Riseley
Kingston District Council	Mayor Reg Lyons (until November 2018) Mayor Kay Rasheed	Cr Jodie Gluyas Cr Chris England
Naracoorte Lucindale Council	Mayor Erika Vickery (OAM)	Cr Scott McLachlan Cr Craig McGuire
Tatiara District Council	Mayor Graham Excell	Cr David Edwards Cr Robert Mock

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2018 - 2019. Meetings are hosted by Constituent Councils on a rotational basis.

## OFFICE BEARERS 2018-19

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2019, Mayor Erika Vickery was again elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Richard Sage was elected as LCLGA Vice President.

During 2018 - 2019, the Executive Officer role was filled by Dominic Testoni (until January 2019) and Tony Wright (commenced 3rd June 2019).

Galpins are the appointed Auditor.

During 2018 - 2019, LCLGA engaged the following staff to deliver regional programs:

STAFF MEMBER	ROLE
Tony Wright (commenced 3rd June 2019)	Executive Officer
Dominic Testoni (until 15th January 2019)	Executive Officer
Biddie Shearing (15th January – 3rd June 2019)	Interim Executive Officer
Michaela Bell	Project Manager
Tony Elletson	STARCLUB Field Officer - Limestone Coast Regional Sporting Academy Coordinator
Biddie Shearing	Tourism Development Manager
Rob Forgan (until 31st August 2018)	Regional Community Road Safety Officer
Ali Auld (commenced 10th December 2018)	Special Projects (Road Safety Officer & Leadership)
Prae Wongthong (until November 2018) June Saruwaka (commenced 26th November 2018 returned Maternity Leave)	Regional Waste Management Coordinator
Prae Wongthong	Climate Adaptation Project Officer
Mae Steele	Executive Support Officer
Nicole Moran	Sports Trainee

# LCLGA WORKING PARTIES & COMMITTEES

## DELEGATES TO THE LOCAL GOVERNMENT ASSOCIATION OF SOUTH AUSTRALIA

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

COUNCIL	LC LGA REPRESENTATIVE
LGA Board	Mayor Erika Vickery
SAROC	Mayor Erika Vickery LCLGA EO Mayor Richard Sage

SAROC is an important LGA committee for non-metropolitan Councils. Membership is drawn from each of the six non-metropolitan Regional Local Government Associations with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.

## ASSOCIATION COMMITTEES AND WORKING PARTIES

To undertake specific projects or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working parties. LCLGA acknowledges the work of all who have contributed to the following committees and working parties throughout 2018 - 2019.

*(The current appointments are listed, as of 8th February 2019)*

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LC LGA Roads and Transport Management Group	Cr Jamie Jackson (Presiding Member) Mr Aaron Hillier	Tatiara District Council
	Cr Kate Amoroso CEO or delegated staff member	City of Mount Gambier
	Mr Steve Bourne	Naracoorte Lucindale Council
	Mr Dave Worthley	Kingston District Council
	Mr Peter Halton Mr Daryl Sexton (Proxy)	Wattle Range Council
	Mr Adrian Schutz	District Council of Grant
	Mr Trevor Hondow Cr Bob Bates (Proxy)	Robe District Council
	LCLGA EO Ms Ali Auld	LCLGA
Limestone Coast Economic Development Reference Group	Mr Trevor Smart Mayor Erika Vickery	Naracoorte Lucindale Council
	Cr Jodie Elliot CEO or delegated staff member (Proxy)	District Council of Grant
	Mr Ben Gower Mr Steve Chapple	Wattle Range Council
	Cr Frank Morello CEO or delegated staff member	City of Mount Gambier
	Mayor Peter Riseley	District Council of Robe
	Mr Andrew MacDonald	Kingston District Council
	CEO or delegated staff member	Robe District Council
	Mayor Graham Excell Ms Anne Champness	Tatiara District Council
LCLGA EO Mrs Michaela Bell	LCLGA	

# LCLGA WORKING PARTIES & COMMITTEES

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LCLGA Regional Waste Management Steering Committee	Mr David Worthley	Kingston District Council
	Mr Steve Bourne	Naracoorte Lucindale Council
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier
	Mr Leith McEvoy	District Council of Grant
	Mr Nick Brown	Robe District Council
	Mr Andrew Pollock Mr Aaron Hillier (Proxy)	Tatiara District Council
	Mr Peter Halton Ms Lauren Oxlade (Proxy)	Wattle Range Council
	Mrs June Saruwaka LCLGA EO	LCLGA
Limestone Coast Climate Adaption Committee Members	Mayor Richard Sage Cr Brad Mann (Observer) CEO or delegated staff member	District Council of Grant
	Mayor Peter Riseley CEO or delegated staff member	District Council of Robe
	Mr Steve Bourne	Naracoorte Lucindale Council
	Cr Miles Hannemann Mr Rocky Callisto (Proxy)	Tatiara District Council
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier
	Ms Lauren Oxlade Mr Peter Halton (Proxy)	Wattle Range Council
	Mr Andrew MacDonald	Kingston District Council
	Mr David Wheaton	RDA Limestone Coast
	Ms Michelle Benison	Department of Environment, Water and Natural Resources
	Ms Kerry DeGaris	South East Natural Resources Management Board
	Mr Tim Collins	Department of Environment, Water and Natural Resources
	LCLGA EO Mrs Prae Wongthong Mrs Michaela Bell	LCLGA
Tourism Management Group	Ms Jane Fetherstonhaugh Mr Mike Ryan	District Council of Grant
	CEO or delegated staff member	District Council of Robe
	Mrs Sally Klose	Naracoorte Lucindale Council
	Mr Andrew MacDonald	Kingston District Council
	Mr Steve Chapple Mr Roger Balbolka	Wattle Range Council
	Ms Donna Foster	City of Mount Gambier
	Mr Kingsley Green Ms Anne Champness	Tatiara District Council
	Mrs Biddie Shearing LCLGA EO	LCLGA

# LCLGA WORKING PARTIES & COMMITTEES

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
Regional Sport & Recreation Advisory Group	Cr Kate Amoroso CEO or delegated staff member	City of Mount Gambier
	Ms Jane Fetherstonhaugh Ms Jayne Miller (Proxy)	District Council of Grant
	Ms Heather Schinkel	Kingston District Council
	Mrs Sally Klose	Naracoorte Lucindale Council
	CEO or delegated staff member	District Council of Robe
	Ms Naomi Fallon	Tatiara District Council
	Ms Sarah Mrzec Mr Steve Chapple	Wattle Range Council
	Mr Tony Elletson	LCLGA

## ASSOCIATION REPRESENTATION - OUTSIDE ORGANISATIONS

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LC LGA to keep in touch with communities and have input to new and existing initiatives.

During 2018-2019, LCLGA made or continued the following appointments to other organisations.

*(The current appointments are listed, as of 8th February 2019)*

BOARD / COMMITTEE	REPRESENTATIVE (FROM 2016)	COUNCIL
South East Zone Emergency Management Committee (ZEMC)	Mr Nick Serle	City of Mount Gambier
	LCLGA EO (Delegate)	LCLGA
Limestone Coast Zone Emergency Centre Committee (ZEST)	LCLGA EO (Local Government Controller)	LCLGA
	Mr Ben Hood (Local Government Deputy Controller)	City of Mount Gambier
Green Triangle Freight Action Plan - Implementation Management Group	Mr Peter Halton	Wattle Range Council
	Mr Steve Bourne (Proxy)	Naracoorte Lucindale Council
Limestone Coast Community Services Roundtable	Mayor Erika Vickery	Naracoorte Lucindale Council
	Cr Julie Reis	District Council of Grant
Limestone Coast Industry Leaders Group	LCLGA EO	LCLGA
Regional Development Australia Limestone Coast	Mayor Erika Vickery	Naracoorte Lucindale Council
Limestone Coast Bushfire Management Committee	Mr David Hood	Naracoorte Lucindale Council
	Mr Roger Balbolka	Wattle Range Council
Southern Border Fire Coordination Association	Mr Roger Balbolka	Wattle Range Council
Local Government Association of SA - LGA Board	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
South Australian Regional Organisation of Councils (SAROC)	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
	Mayor Richard Sage	District Council of Grant
	LCLGA EO	LCLGA

# 1. INFRASTRUCTURE

DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
1.1 Existing and future regional infrastructure is fit for purpose and has the capacity to meet the region's needs.	Regional Leadership	<p>Lead the implementation of the LCLGA 2030 Regional Transport Plan</p> <p>Lead the process to develop a needs based regional infrastructure plan, objectively prioritising all major infrastructure development required in the region</p>	<p>Our Roads and Transport Management Group has continued to investigate ways in which the Regional Plans can be used to attract additional funding to the region.</p> <p>The LCLGA has continued to work with RDA LC to support the development of the Limestone Coast Infrastructure Audit &amp; Regional Prospectus. The Audit consolidates existing information detailing the regions infrastructure incorporating hard &amp; soft, identifies gaps &amp; deficiencies, key improvements and prioritised infrastructure needs. Both Projects are led by RDA LC with the Investment Prospectus showcasing the investment opportunities across the region.</p>
	Advocacy	Advocate for appropriate State and Australian Government investment in the upgrade, maintenance and operation of the South-East drainage and bridge network, in partnership with the South East Natural Resources Management Board, RDALC and the South Eastern Water Conservation and Drainage Board.	The LCLGA have continued to prosecute the regions concerns with the continued under-investment in the road and bridge network and highlighted the importance of this network to the continued economic viability of the region.
	Council Coordination	Effectively coordinate regional submissions for the Special Local Roads Program to maximise investment in regional road infrastructure.	LCLGA submitted nine prioritised applications for funding under the Special Local Roads Program (SLRP) for 2018-2019, requesting a total \$1,760,000 (refer to table below)
1.2 Councils to protect built heritage, heritage spaces and the region's cultural heritage.	Council Coordination	Effectively coordinate and manage a regional Heritage Advisory Service for the benefit of Constituent Councils and private owners.	<p>LCLGA engages Habitable Places Architects to deliver the Limestone Coast Heritage Advisory Services to Constituent Councils on a fee-for-service, under an Agreement for 2016-2021.</p> <p>The Heritage Adviser works closely with and under the direction of Councils' planning and development assessment staff to provide timely and considered professional advice that includes:</p> <ul style="list-style-type: none"> <li>• Heritage conservation advice</li> <li>• Statutory DA assessment and advice</li> <li>• Policy advice to Council</li> <li>• Local Heritage Development Plan Amendments</li> <li>• CDAP/Heritage Committee</li> <li>• State Heritage Unit</li> </ul> <p>A copy of the Heritage Advisors Annual Report for 2018-2019 is available from participating councils or the LCLGA.</p>

# 1. INFRASTRUCTURE

	DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
1.3	Development of a regional approach to the maintenance and provision of improved and new infrastructure and utility services.	Advocacy	Advocate for the region for improved and sustainable services from State and Australian Governments in meeting our regional needs for: <ul style="list-style-type: none"> <li>• Roads</li> <li>• National Broadband Network</li> <li>• Mobile phone coverage</li> </ul>	LCLGA has continued to work with RDA Limestone Coast, the LGA South Australia and Federal and State members of parliament to ensure our region is recognised for continued mobile black spot funding.

## SPECIAL LOCAL ROADS

	COUNCIL	ROAD	ROAD TYPE	ESTIMATED PROJECT COST \$	\$ SLRP SOUGHT
1	Tatiara District Council	Brown Terrace	Freight	145,000.00	73,000.00
2	Tatiara District Council	Ramsay Terrace	Freight	260,000.00	130,000.00
3	Tatiara District Council	Railway Terrace South	Freight	367,000.00	183,500.00
4	District Council Grant	Mingbool Road	Freight	400,000.00	200,000.00
5	Wattle Range Council	Wandilo Forest Road	Freight	550,000.00	275,000.00
6	Wattle Range Council	Kennedy Road (Glencoe)	Freight	300,000.00	150,000.00
7	Naracoorte Lucindale Council	Old Caves Road	Tourism	1,235,000.00	618,000.00
8	District Council Robe	Bagdad Road / Dairy Range Road	Freight	262,000.00	131,000.00
				<b>\$ 3,519,000.00</b>	<b>\$ 1,760,000.00</b>

# 2. SUSTAINABLE ECONOMY

	DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2017-18
2.1	A growing and diverse economy, based on the region's natural assets and innovative community, under the priorities of: Premium Food and Wine from our Clean Environment; and Growing Advanced Manufacturing.	Regional Leadership	<p>Convene the Limestone Coast Economic Development Reference Group and lead the implementation of the Limestone Coast Economic Diversification Group Work Plan.</p> <p>The Group continues to be an important forum to further regional priorities. The Group consists of LCLGA members, RDA Limestone Coast and State Government representatives through Primary Industries and Regions SA (PIRSA) and the Department of State Development. Some of the major projects discussed include:</p> <ul style="list-style-type: none"> <li>&gt; Limestone Coast Regional Growth Strategy &amp; Action Plan implementation and prioritisation of critical projects.</li> <li>&gt; Limestone Coast Red Meat Cluster. The LCLGA continues to financially support the Limestone Coast Red Meat Cluster</li> <li>&gt; SEGRA Conference 2020</li> <li>&gt; Limestone Coast Regional Leadership Program</li> <li>&gt; Designated Area Migration Agreements (DAMA)</li> <li>&gt; Advocate for and support industry in the adoption of the Limestone Coast Brand.</li> </ul>
		Advocacy	<p>Strongly advocate for investment, projects, legislation/ policy review or development to promote economic growth in the region.</p> <p>We continue to have a strong working relationship with the RDA Limestone Coast and cooperate on regional projects. In partnership with the Regional Australian Institute (RAI) and with support from RDA LC and each of the seven constituent councils the LC LGA developed a Regional Growth Strategy and Action Plan. It provides the evidence base, priority areas for focus, strategic directions, and potential actions required to give regional confidence.</p>
		Partnership	<p>Partner with RDA Limestone Coast to drive economic development projects for the Region.</p> <p>THE LCLGA recognise the importance of resourcing the RDA LC so that they can continue to represent the regions interests. The Limestone Coast Regional Growth Strategy and supporting Action Plan will assist with further discussions with RDA LC in determining funding arrangements and the delivery of identified projects in which the RDALC could potentially lead.</p>

# 2. SUSTAINABLE ECONOMY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
2.2	A thriving and well-supported tourism industry, growing the region's status as a visitor destination.	Advocacy	<p>Advocate for state government investment in industry support, marketing and projects to enable the growth of the regions tourism industry.</p> <p>Advocate for the SATC to successfully market the Limestone Coast to increase visitor numbers. Advocate for and support industry leadership within regional tourism.</p>	LCLGA has continued to represent the region at the State Level. We have been representing the regions views to the State body and has sought direction from the LCLGA TIDM on many occasions to ensure our work plans remain relevant and aligned with other regional areas, including cross-border and the South Australian Tourism Commission.
		Delivery	<p>Deliver a Regional Tourism Industry Development Program for the Limestone Coast.</p>	The regional tourism program continues to be a strategic partnership between LCLGA and the South Australian Tourism Commission. The focus has been to facilitate activities that develop business capacity, grow the visitor economy. This is achieved through a comprehensive work plan which aligns LCLGA Strategic Priority No.2 - SUSTAINABLE ECONOMY: A thriving and well supported tourism industry, growing the regions status as a visitor destination. This body of work is also aligned to the South Australian Regional Visitor Strategy 2020. This financial year the LCLGA has continued to deliver on the LCLGA Priorities to Grow the Visitor Economy by 2020 through it's Implementation Plan.
2.3	A sustainable population base with the skills and capability to grow regional economic development.	Advocacy	<p>Assist key regional bodies and the South Australian Government with the objective to grow our population, develop our regional workforce, and to build skills and capability in our communities.</p> <p>Advocate for the infrastructure and services required to both attract and service a growing and diverse population, in particular recognising changing demographics.</p>	The Limestone Coast Regional Growth Strategy identified 'Invigorating the working age population, by attracting and retaining more people across the region to fill key skills gaps and support vibrant and sustainable regional communities' as a priority area for growing the population in the Limestone Coast. The LCLGA continues to investigate a migration program to attract new people to the region, targeting immediate labour and skills shortage opportunities as well as larger regionally planned and coordinated programs over the medium and long term.

# 2. SUSTAINABLE ECONOMY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
3.1	Local Government is a key partner in the sustainable management of the environment and natural resources in the region.	Advocacy and Partnership	Through implementation of the Local Government Resource Industry Protocol 2015 lead appropriate regional action to ensure that resource development projects, including mining and unconventional gas, are environmentally sustainable, have approval of impacted landholders, provide community consultation and are governed by legislation and regulation appropriate to the Limestone Coast	LCLGA continues to represent the region with regard to unconventional gas exploration and mining practices that are environmentally sustainable. Each member Council continues to communicate with their respective constituents.
		Partnership	In partnership with Natural Resources South East and RDALC, participate in the Climate Change Vulnerability Assessment and Planning Project.	In partnership with Natural Resources South East and RDALC, the LCLGA continued to implement the Limestone Coast Regional Climate Adaptation Plan. With the support of the Limestone Coast Climate Adaptation Committee (LCCAC) the Limestone Coast Climate Education and Awareness Strategy (CEAS) was developed by the Climate Adaptation Project Officer. The CEAS forms the commitment of the Limestone Coast Local Government Association (consisting of 7 Constituent Councils) to ensure that the community and partner stakeholders have the information and support they need to make the right decisions.
3.2	A regional approach to landfill minimisation and innovative waste management.	Delivery	Coordinate shared resources for the Regional Waste Management Coordinator to deliver a regional approach to waste management.	The primary purpose of the position is to develop a regional approach to landfill minimization and innovative waste management. The management committee is made up of representatives of each of the member councils and meet bi-monthly to set priorities and monitor the work program.
		Delivery	In partnership with Constituent Councils, implement the South East Regional Waste Management Strategy to facilitate a regional approach to waste management.	In response to the China Sword Policy, the seven Constituent Councils in the Limestone Coast Region, developed the Limestone Coast Region Waste and Resource Recovery Infrastructure Plan, which was adopted by the LCLGA Board in April 2019. Work on the plan commenced during the 2017/18 financial year and was completed in April 2019.
3.3	Well-managed and protected terrestrial, wetland, coastal and marine environments, with active partnership from all responsible organisations.	Partnership	Partner with the SA Dept of Environment, Water and Natural Resources South East & Coastal Councils to access external funding to deliver coastal projects in the region targeting biodiversity conservation, sustainable strategies and community engagement.	<p>With the support of the Limestone Coast Climate Adaptation Committee (LCCAC) the Climate Adaptation Project Officer successfully applied for funding through the Natural Disaster Resilience Program (NDRP) to deliver the following projects;</p> <ul style="list-style-type: none"> <li>&gt; Lidar Mapping project for the coastline from SAVIC Border to the top of the Coorong</li> <li>&gt; Develop Sea level Rise Flood Inundation mapping in the Limestone Coast of 12 settlements in the Limestone Coast in 6 sea level scenarios. The mapping will identify high risk areas and assets that are threatened (social, cultural, built and environmental) by projected sea level rise and storm surge, Identify areas for future development that are not likely to be at risk, Plan amendments to restrict future development in areas likely to be at risk and Build community resilience for emergency management</li> </ul>

# 3. ENVIRONMENTAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
4.1	Regional communities have access to appropriate health and education services and facilities.	Advocacy	<p>Advocate for expanded mental health and drug treatment services and support in the Limestone Coast.</p> <p>Encourage and support the initiatives of Constituent Councils to be expanded regionally, particularly regarding suicide prevention and other priority issues with significant impacts on regional areas.</p>	The LC LGA continues to support the Substance Misuse Limestone Coast project and has engaged a Project Officer to deliver the Program in the region. The work of Substance Misuse Limestone Coast (SMLC) has focused on research by the Parliament in Victoria, inquiry in to the Supply and Use of Methamphetamines, and in the subsequent Parliament of Victoria, Ice Action Plan.
4.2	Regional communities have access to programs and facilities promoting a healthy lifestyle.	Partnership and Delivery	<p>Partner with the Office of Recreation and Sport to deliver the STARCLUB Program for the Limestone Coast.</p> <p>Explore opportunities to undertake regional projects to provide facilities or infrastructure for community recreation and amenity.</p>	<p>Our StarClub program continues to be one of the largest programs run in South Australia and our Project Manager has been able to impart the benefits of the program onto a large number of regional sporting bodies. This has enabled many small sporting organisations to increase their level of professionalism and governance structures.</p> <p>The SFO provided advice and support to 25 clubs looking to apply for grants. In the 2018/19 financial year over \$1.6million of Office and Recreation and Sport Funding has been given to Limestone Coast Clubs and Associations.</p>
4.3	Local Government is a key regional partner in emergency management, road safety and other community safety programs.	Council Coordination	Assist to coordinate Constituent Councils' role in Zone Emergency Management to ensure appropriate role for Local Government in emergency response and recovery.	The LCLGA continues to be a member of the Zone Emergency Management Committee and the Zone Emergency Centre with responsibility for regional emergency preparedness and response planning and implementation.
		Partnership and Delivery	Partner with the Motor Accident Commission (MAC), and work with relevant State agencies and community road safety groups to implement the South East Road Safety Strategy, including the engagement of a Regional Community Road Safety Officer to coordinate regional efforts to reduce road crashes and trauma.	The Limestone Coast Local Government Regional Road Safety Partnership is unique in South Australia and continues to work on road safety issues that affect all our 7-member councils. Sponsored by DPTI and supported by regional stakeholders the program continues to provide evidence that builds a clear case for the successful delivery of road safety initiatives in the region from the very region it serves. The employment of a Regional Community Road Safety Officer (0.6 FTE) provides leadership and coordination within our region. This position has enabled stronger links to our association's internal operations, e.g. its links to the LCLGA Roads and Transport Working Group and member Council's infrastructure developments. Local Government is a key partner in the continuing campaign "Towards Zero Together" the State Road Safety Strategy 2020. This has assumed greater importance with the Australian Government demanding that road safety is an essential criterion when applying for Commonwealth road infrastructure funding.

# 3. ENVIRONMENTAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2017-18
5.1	LCLGA is recognised as the regional leadership body which provides a framework and coordination for other regional groups.	Regional Leadership	<p>Lead regional advocacy and action on priority issues, and actively engage and coordinate partner organisations' action on common regional issues.</p> <p>Facilitate active engagement and participation of Constituent Councils on issues and decisions that impact their communities.</p>
5.2	Regional Local Government is effective and cost efficient.	Council Coordination	<p>As the peak Local Government body in the region, LCLGA continues to work closely with our local Members of Parliament, Federal Member for Barker Mr Tony Pasin, Member for Mount Gambier Mr Troy Bell, and Member for Mackillop Mr Nick McBride, and commends the work they do on behalf of our region. Additional to maintaining these close working relationships we also maintain close contact with both the State and Federal Government and regularly meets with Ministers and senior agency staff on issues relevant to the Region. During 2018 - 2019, LCLGA maintained its close partnership with the Hon Stephan Knoll MP, Minister for Transport Infrastructure and Local Government and the Hon. Tim Whetstone MP, Minister for Primary Industries and Regional Development.</p> <p>The Planning, Development and Infrastructure Act 2016 (PDI Act) provides for groups of Councils (and potentially other bodies) to enter into Planning Agreements with the Minister for Planning to form a Joint Planning Board. The LCLGA working group consisting of LCLGA Board members, Council CEOs, LCLGA Executive Officer and Jeff Tate of Jeff Tate Consulting successfully developed a Business Case, recommending three planning functions:</p> <ul style="list-style-type: none"> <li>&gt; Preparation of a Regional Plan (this is the only mandatory function of a Joint Planning Board – if there is no Joint Planning Board the Regional Plan would be prepared by the State Planning Commission)</li> <li>&gt; Forming a Regional Assessment Panel and appointing an Assessment Manager, with Panel meetings alternating between the north and south of the region, to replace the current Council appointed panels</li> <li>&gt; Undertaking such research and planning for other local government functions for the Councils that are parties to the Planning Agreement that may be requested by them from time to time (noting that approval of any such plans would remain with the Councils).</li> </ul> <p>The LCLGA continues to coordinate and convene the following:</p> <ul style="list-style-type: none"> <li>&gt; Roads and Transport Working Group</li> <li>&gt; Limestone Coast Economic Development Reference Group</li> <li>&gt; Regional Waste Management Steering Committee</li> <li>&gt; Regional Sport and Recreation Advisory Group</li> <li>&gt; Limestone Coast Climate Adaptation Committee</li> <li>&gt; Tourism Management Group</li> </ul>

# 4. COMMUNITY AND SOCIAL WELLBEING

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2017-18	
5.3	A well-governed regional organisation.	Delivery	Coordinate Constituent Councils and the LGA to develop and implement sound governance and decision-making practises that re open, accountable and comply with relevant legislation.	LCLGA commenced the review process of the 2014-2019 Strategic Plan. The new 2019 – 2024 LCLGA Strategic Plan will underpin and take direction from the key regional priorities identified in the Limestone Coast Regional Growth Strategy (LCRGS).
5.4	LCLGA maintains its reputation with State and Australian Governments as a leading Local Government body and effective advocate for the Limestone Coast.	Advocacy	Lead effective and targeted advocacy campaigns, responses and input on priority regional issues, in partnership with Constituent Councils, the LGA and regional organisations as appropriate.  Continue to be active members of SAROC and the LGA Board to support LCLGA's advocacy on regional issues and issues affecting Local Government.	LCLGA continues to provide feedback and submissions on behalf of the Limestone Coast region and our Constituent Councils.  President of the LCLGA Mayor Erika Vickery and the LCLGA Executive Officer continue to attend SAROC meetings and have input into the many regional issues that are elevated to the LGASA Board for consideration.
5.5	Effective communications with Constituent Councils, partner organisations and the community.	Delivery	Communicate regularly and openly with Constituent Councils on all decision making and relevant operational matters	The LCLGA EO and Project staff continue to meet regularly with Constituent Councils LCLGA Project staff provide bimonthly reports to LCLGA Constituent Councils
			Undertake actions to raise the profile of the Association within the region, including the use of media, website and other formats	The LCLGA continues to renew and maintain their website along with other relevant social media platforms.
			Ensure effective LCLGA representation on key outside organisations	Continued LCLGA representation on key outside organisations.
5.6	LCLGA financial processes are transparent and efficient, ensuring a sustainable financial position.	Delivery	Implement an annual program of budget development, consultation, adoption and review.  Ensure that the LCLGA Board and Constituent Councils are provided with bimonthly financial and performance reports, and an Annual Report.  Explore approaches to attract funding for LCLGA to deliver or partner on priority regional projects.	We continue to hold our bi-monthly Board meetings across the Limestone Coast with the full suite of financial reports and project reports being tabled for consideration.  Budgets are prepared and sent out for Council feedback throughout April and May each year with final adoption of the Annual Budget taking place at the August Board meeting.  Throughout the year many motions are also tabled for the Board's consideration and we thank those member Councils for utilising the strength of the regional body to prosecute their case to the State and Federal levels.  Throughout the year our staff continually monitor the grants environment to assess opportunities as they arrive. In this past year we have been able to attract additional funding via ad-hoc grant programs.

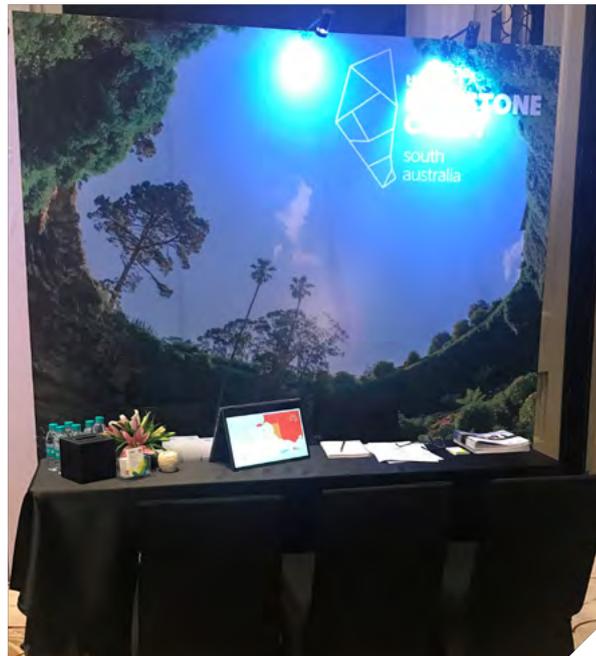
# REGIONAL TOURISM

The South Australian Tourism Commission has one strategic partnership with each region in South Australia (there are 11 regions including Limestone Coast).

The Limestone Coast Local Government Association (LCLGA) is the preferred partner and we enjoy a strong working relationship which supports the strategic alliance. The SATC provides \$45k pa to LCLGA, plus access to a further \$20kpa (matched 1:1) for consumer facing activity.

This financial agreement outlines pertinent KPI's to be achieved like being an in-region liaison for industry, political acumen and local intelligence. In addition, there is a requirement for the Tourism Industry Development Manager to assess certain funding applications that may have a tourism outcome, for example Events Funding.

The LCLGA Tourism Management Group continues to monitor and oversee the implementation of the regional Priorities to Grow the Visitor Economy by 2020 within our Regional Tourism Framework.



Limestone Coast Booth at India Travel Mission, Jaipur, August 2018

## INDUSTRY

### The Limestone Coast Collaborative

Custodians of the Limestone Coast Regional Brand

### 24 x Tourism & Business Interest Groups

875 tourism business across the region

### South Australian Tourism Industry Council

The peak body of the SA Tourism Industry

**Delivering on the promise**

**Consumer Facing Activities**

## REGIONAL LEADERSHIP

### Limestone Coast Local Government Association

Consisting of 7 local councils

### Limestone Coast Economic Development Group

A group of high level leaders and economic practitioners focused on driving the region forward with their LCED Group Work Plan.

### Regional Development Australia Limestone Coast

**Capacity Building + Facilitation**

**Advocacy + Support**

**Leadership**

## GOVERNMENT

### South Australian Tourism Commission

**Regions SA / PIRSA**

**Dept. Environment, Water, Natural Resources**

**Austrade**

**AusIndustry**

**Leadership**

**Capacity Building + Support**

**Funding**



## PRIORITY 1: GROW OUR SHARE IN INTERNATIONAL VISITOR EXPENDITURE

The Limestone Coast was represented at the following Trade Events, specifically targeting our key international markets of United Kingdom, Europe/ Germany, United State of America, India, South East Asia, SE Asia and China.

- > India Travel Mission – Jaipur & Mumbai, August 2018. Secured 90 business to business face appointments with leading travel wholesalers and travel planners from across India. This was a Tourism Australia managed event and is invitation only.
- > Australian Tourism Exchange – Perth, April 2019. Secured 120 business to business appointments with wholesalers, online travel agents, inbound tour operators and tourism suppliers from Australia, United States of America, United Kingdom, Germany, Italy, France, Indonesia, China, New Zealand & Europe and is invitation only.

The Limestone Coast continues to be a financial member of the Australian Tourism Export Council (ATEC) which enables the region to be viewed credibly when being represented internationally and domestically in the trade distribution system. The region also holds a position on the South Australian Branch Committee of ATEC.

In support of the above trade activity, the region hosted several familiarisations with wholesalers, travel influencers and media from various countries, some as a result of meetings held previously at Trade Events. These familiarisations were hosted in partnership with the South Australian Tourism Commission and Tourism Australia.

The Limestone Coast international visitation is 45,309 with 306,019 nights valued at \$18m. (Tourism Research Australia International Visitor Survey, year ending March 2019).

## PRIORITY 2: BUILD ADVOCACY AND FORMALISE ACTIVITIES FOR THE 'VISITING FRIENDS & RELATIVES' SECTOR

Together with South Australian Tourism Commission and Tourism Australia, the Limestone Coast assisting in hosting trade and media familiarisations to increase reach through traditional media channels and social media, including WeChat.

## PRIORITY 3: USE EVENTS TO GROW VISITATION

As part of our strategic partnership with the South Australian Tourism Commission, the Tourism Industry Development Manager supported 7 applications in the Regional Events and Festivals funding programme. 5 events were successful in receiving money to contribute towards their marketing efforts that could lead to increased visitation and expenditure in the region. This is the highest number of events that have been funded through this program since its inception.

The region was successful in securing triple j's One Night Stand for September 14th, 2019 in Lucindale. It is acknowledged, like most events in the region, the level of volunteer commitment and passion to secure this event and in its delivery is paramount to its success. The tourism industry development manager is supporting the delivery of this event where applicable and liaising with the SATC to ensure the Limestone Coast maximises on this exposure.



## PRIORITY 4: BUILD A REGIONAL PROPOSITION TO ATTRACT CORPORATE AND BUSINESS TRAVELLERS

The Limestone Coast continued to be a regional member of the Adelaide Convention Bureau (ACB) and continue to monitor the on-line pitch portal and our regional profile within this members-only section.

The Limestone Coast was represented at the following business trade events to promote our destination, highlight pre and post itineraries to large scale delegations in Adelaide and to facilitate smaller scale conferences or business events to the Limestone Coast.

- › Connect SA - Adelaide, August 2018.  
Limestone Coast was one of only 34 exhibitors. 75 Professional Conference Organisers (PCO's) attended. This is an exclusive event managed by the ACB as part of the regional membership.
- › Destination SA - Adelaide, March 2019.  
(1day event) Limestone Coast secured 19 business to business appointments. This is an exclusive event managed by the ACB as part of the regional membership.

In support of this activity, LCLGA developed a brochure to assist PCO's to plan a business event in the Limestone Coast which also included sample itineraries for Pre and post touring.

The tourism industry development manager also supported the pitch preparation (including event convenor familiarisation) for the Sustainable Economic Development Regional Australia National Conference to be hosted in the Limestone Coast in August 2020, announcement pending in August 2019.

## PRIORITY 5: WORK TOGETHER TO RAISE THE PROFILE OF THE LIMESTONE COAST

As part of our strategic partnership with the (SATC) the Limestone Coast was featured as part of a large-scale Winter Campaign with a number of creative executions including Billboards in capital cities, Social media platforms.

All tactical links back to [www.southaustralia.com](http://www.southaustralia.com) This marketing activity generated high volumes of interest with the biggest month ever for domestic traffic to [sa.com](http://sa.com), and the campaign has generated the most ATDW leads out to operators in a month as well as travel partner leads.

# PROJECT REPORT REGIONAL TOURISM



*Participants - Growing Wine Tourism, UniSA Campus, Mount Gambier November 2018*

The LCLGA continued to play an integral role in the Mixed Dozen Project as part of a large consortia, with 12 stakeholders with a total of \$350k. In conjunction with Wine Australia and Primary Industries, Regions SA (PIRSA) the project brings together wine associations and other symbiotic organisations to build capabilities and confidence to better target, attract and host international wine visitors.

A digital consumer-facing portal that will inform, entice and disperse travellers across the region, ultimately increasing length of stay and depth of meaningful experience. The tourism industry development manager is the vice-chair of the steering committee and is on target to meet the project milestones.

When representing the region, the Limestone Coast Regional Brand is used and supported to create awareness.



*Trade Presentation front cover*

# WASTE MANAGEMENT

Local government plays a vital role in waste management in the region by providing municipal and resource recovery services, with the aim of reducing waste sent to landfill and increasing resource recovery rates. The Regional Waste Management Project continues to make strides to better manage waste in the region despite the ongoing challenges faced in the waste industry, such as limited markets for recyclables and increasing solid waste levy.



66,863

POPULATION



22,659

TONNES OF WASTE GENERATED



9,460

TONNES OF WASTE RECOVERED - 42%

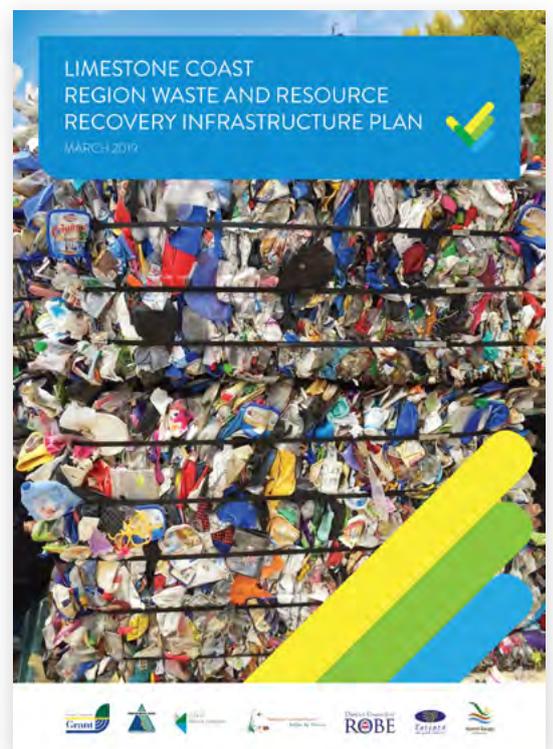
## LIMESTONE COAST WASTE AND RESOURCE RECOVERY INFRASTRUCTURE PLAN

In response to the China Sword Policy, the seven Constituent Councils in the Limestone Coast Region, developed the Limestone Coast Region Waste and Resource Recovery Infrastructure Plan (the Limestone Coast Plan) which was adopted by the LCLGA Board in April 2019. Work on the plan commenced during the 2017/18 financial year and was completed in April 2019.

The Limestone Coast Plan assesses current waste and resource recovery infrastructure and waste management in the region; explores potential waste generation, gaps and opportunities over a 10-year period to identify infrastructure and costs for the region. It does not include ongoing infrastructure costs.

It was necessary to consider waste and resource recovery infrastructure planning to ensure that waste volumes generated in the region can be managed in an efficient, effective and safe manner, and targets set by the state can be met by the region. It was also beneficial to consider current and potential waste and resource recovery infrastructure in the region to:

- › Maximise diversion of waste from landfill
- › Achieve economies of scale
- › Identify what critical mass is needed to justify potential infrastructure
- › Increase employment opportunities in the region through waste and resource recovery
- › Identify potential innovative infrastructure that may help achieve targets
- › Reduce operating costs for Council's waste management



The Limestone Coast Plan was endorsed by the LCLGA Board in April 2019. To find out more about the plan go to [www.lclga.sa.gov.au](http://www.lclga.sa.gov.au)

## LIMESTONE COAST WASTE AND RESOURCE RECOVERY IMPLEMENTATION PLAN

Following the adoption of the Limestone Coast Plan by the LCLGA Board, an Implementation Plan was developed which identified four priority areas to align to the priority areas of the Limestone Coast Local Government Association Regional Waste Strategic Direction 2018 - 2023.

**TABLE 1** LIMESTONE COAST WASTE AND RESOURCE RECOVERY IMPLEMENTATION PLAN PRIORITY AREAS

KEY AREA	OBJECTIVE
1. Resource recovery and innovation	Identify and encourage innovative cost-effective ways to increase resource recovery and local reuse.
2. Behaviour change	Achieve behaviour change that reduces waste generation and increases resource recovery.
3. Regional collaboration	Foster relationships for the aggregation of services through joint procurement to maximise resource recovery and cost effectiveness.
4. Market development	Identify and establish industry relationships to build market opportunities to maximise resource recovery and local reuse.

The Limestone Coast Plan provided an infrastructure action list based on short, medium and long- term priorities. Table 3 lists the priorities and actions to be undertaken at regional level.

**TABLE 2** REGIONAL INFRASTRUCTURE PROJECTS

HARD INFRASTRUCTURE
Regional MRF <sup>1</sup>
Shared mobile steel baler
Glass to road base
Plastics and other (e.g. tyres) applications to road base
Innovative infrastructure options
<ul style="list-style-type: none"> <li>&gt; paper/cardboard remanufacturing in local area;</li> <li>&gt; small scale combustion energy from waste;</li> <li>&gt; organics processing including anaerobic digestion, biochar and regional biomass plant;</li> <li>&gt; hazardous waste treatment plant</li> </ul>
SOFT INFRASTRUCTURE
Increasing demand for recycled products
Sound partnerships
Education and engagement
Advocate for packaging changes
Supporting commercial sector

1. MRF - Material Recycling Facility. A specialised plant that receives, separates and prepares recyclable materials for marketing to end-user manufacturers.

## WASTE LESS, DIVERT MORE

The Waste Less, Divert More project, was a project jointly funded by the Limestone Coast Councils and Green Industries South Australia, through the Recycle Right Grant funding. The project cost a total \$16,500. The project focus was on reducing food waste disposed in the general waste bin through raising awareness on food waste, its impacts and how households can reduce it thus saving money and the environment.

This was done through producing awareness material (see images below) and a video which was broadcast on WIN Network for a period of 3 months (July - September). The broadcast reached approximately 89,700 audiences across the Limestone Coast, Riverland, Murray Lands, Western Victoria and Southern New South Wales and is now available on YouTube entitled Waste Less Divert More TV Commercial <https://www.youtube.com/watch?v=E6sBShv0TKE>



Board Game



Meal Plan Fridge



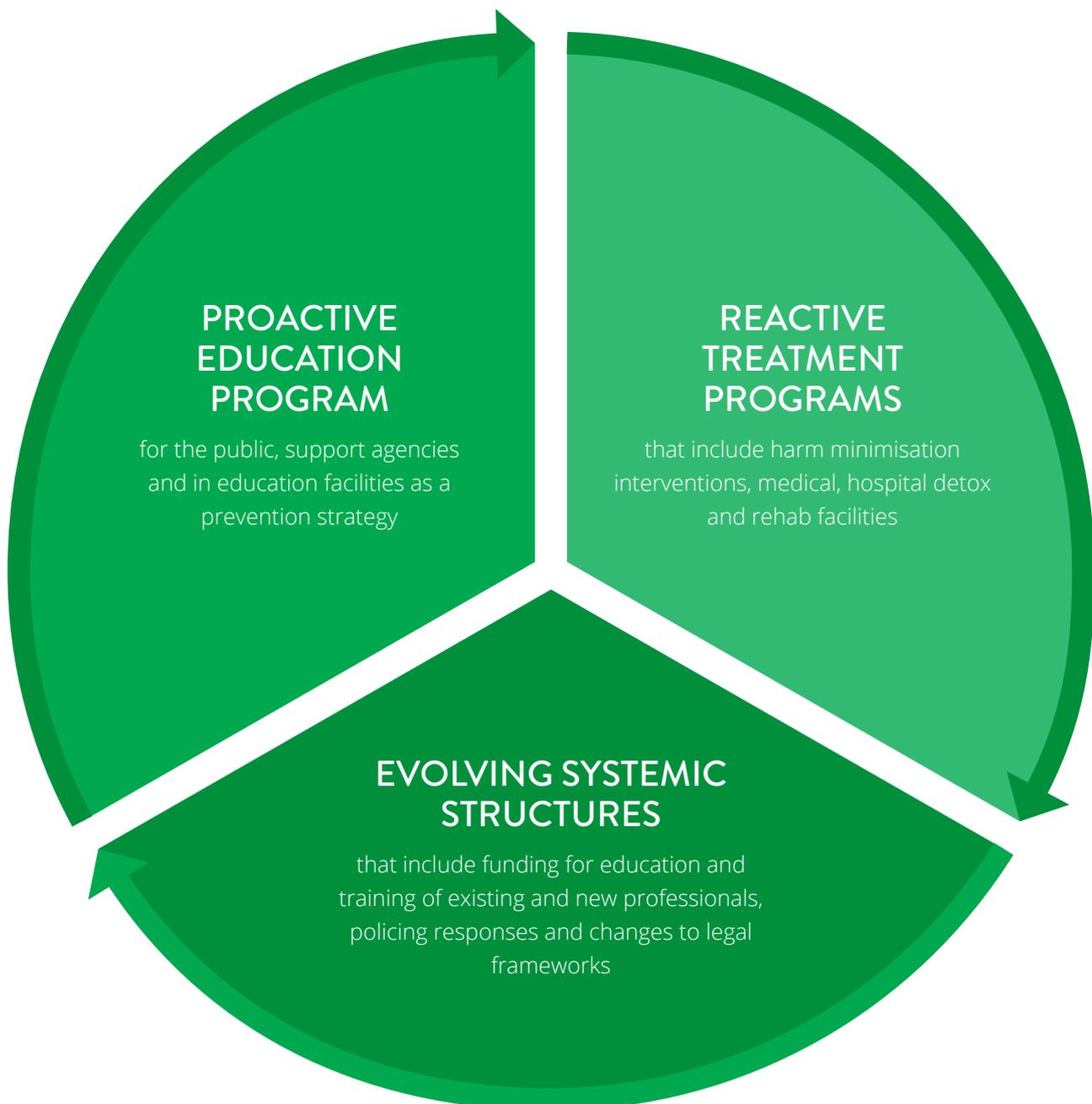
Tea Towel

## LIMESTONE COAST WASTE AND RESOURCE RECOVERY IMPLEMENTATION PLAN

The work of Substance Misuse Limestone Coast (SMLC) has focused on research by the Parliament in Victoria, September 14 inquiry in to the Supply and Use of Methamphetamines, and in the subsequent Parliament of Victoria, March 2015, the Ice Action Plan. These reports make it clear that an effective response to alcohol and other drug use in rural and regional communities requires tailored interventions that consider the specific, evidenced based needs of the community.

While the issues and responses are complex, SMLC have focused on our objectives which match key elements of the Victorian Ice Action Plan and the South Australian Alcohol and Other Drug Strategy 2017-2021.

SMLC is progressing elements of these stages which are in our priority areas.



## PRIORITY ONE: PROVIDE SUPPORT FOR SCHOOLS TO IMPLEMENT SUSTAINABLE EVIDENCE-BASED ALCOHOL & OTHER DRUG EDUCATION

Substance use and mental health issues are the leading cause of burden of disease for young people, causing incredible morbidity, behavioural problems, mental illness, loss of income to self and global economy. Mental illness and substance use disorders begin in adolescence & early adulthood 15-24 years and the delays to seek treatment is incredibly long with the median delay to seek treatment being 18 years for alcohol treatment (Gore et.al. 2011).

To mitigate this, SMLC is proactively promoting evidence based and sustainable alcohol and other drug education in schools using current best practice. In researching what that is, the Alcohol and Drug Foundation advised that secondary schools in Australia can access Climate Schools. Climate Schools is an innovative and engaging way to empower students to gain knowledge about their health and wellbeing.

Climate Schools aims to change and strengthen the school climate around alcohol and other drug education and the modules provide curriculum-consistent health education courses proved to reduce harm and improve student well-being.



### Currently Using Climate Schools:

Tenison Woods College, Allendale East Area School, Millicent High School, Millicent Community Learning Centre, Independent Learning Centre, Grant High School FLO, Grant High School (purchased) and Mt Gambier High School (purchased).

Research in NSW has shown that CLIMATE Schools improves student outcomes by reducing alcohol bingeing and consumption, cannabis and ecstasy use, thereby reducing harms related to using those substances and increasing knowledge about alcohol, cannabis and psychostimulants.

Since then the Millicent High School Wellbeing Coordinator teamed with SMLC and together visited 4 Upper Limestone Coast Schools, promoting Climate Schools with evidence in the form of evaluations completed by Millicent High School. Confidence is building for the program in the education sector as more schools are engaging in the on-line program.

## PRIORITY TWO: COMMUNITY EDUCATION TO BUILD KNOWLEDGE & PREVENT HARM

As a follow on from the 2017/2018 Community Forums, the Rotary Club of Naracoorte and the Rotary Club of Millicent along with the Naracoorte/Lucindale and Wattle Range Councils, supported SMLC in the delivery of their respective Community Forum "The Ice Update". Evaluations showed that regional communities desire ongoing information on alcohol and other drug issues and what services are available locally. The Naracoorte/Lucindale event was opened by Mayor Vickery and the Millicent event was opened by Manager of Crime Prevention SAPOL, Sgt Andrew Stott. Approximately 40 local people attended both events.

# SUBSTANCE MISUSE LIMESTONE COAST



*LCLGA President, Mayor Vickery opens the Naracoorte Community Forum*



*Participants at the Naracoorte and Wattle Range Community Forums.*



## PRIORITY THREE: COORDINATING WORKFORCE TRAINING FOR AGENCIES WORKING IN THE WELFARE SECTOR

In December 2018, SMLC coordinated training for front line staff employed in the welfare and education sector, and who work with families affected by substance use. This was funded by the Limestone Coast Local Government Association. 33 Limestone Coast front line staff registered for two trainings held at UniSA Mount Gambier. Evaluations showed that participants do not have access to ongoing professional development due to Agency budgets. This is because the competitive tendering process restricts agencies to add training and the associated costs of travel and accommodation to capital cities where trainings are commonly held, into their tender budgets.



*Staff from agencies at training delivered at UniSA and coordinated by SMLC.*



# SUBSTANCE MISUSE LIMESTONE COAST

## PRIORITY FOUR: ESTABLISHING COMMUNITY PARTNERSHIPS

To deliver primary prevention programs to reduce isolation and loneliness in each Council area, targeting vulnerable populations. Seed funding came from LC LGA Council Membership and Rotary Clubs.

It was identified by SMLC and ADF in research that loneliness and isolation contribute to vulnerability and to reduce this by giving people opportunities to re-connect with community contributes to positive communities and reduces the uptake alcohol and other drugs.



Community think tanks in Keith and other Council areas are part of the process of establishing community partnerships.



## PRIORITY FIVE: TO ESTABLISH A BOARD REPRESENTING DIVERSE COMMUNITY INTERESTS TO BUILD AND CHAMPION THE DEVELOPMENT OF SUBSTANCE MISUSE INFRASTRUCTURE AND A COMMUNITY BASED COLLABORATIVE MODEL

Knowledge gained from the Western Region Alcohol and Drug Centre suggests that Board members need to be proactively selected for their networks and an ability to garner broad based support of development strategies. <https://wrad.org.au/>

SMLC Committee Members along with Mayor Vickery visited WRAD and its Director Geoff Soma to hear the story of WRAD's successful operations and how the concept can be transferable to other regional locations. WRAD's success is contributable to their strategically handpicked Board, which represents the diverse skills needed to lead a standalone regional alcohol and other drug centre.



*City of Mount Gambier Library Manager Georgina Davison and District Council of Grant Community Development Officer Jayne Miller joined SMLC Project Coordinator Sophie Bouchier to learn about the Planet Youth Model with the Icelandic Planet Youth Team.*

## OTHER HIGHLIGHTS

- › The Alcohol and Drug Foundation (ADF) asked to use SMLC's case study of Tenison Woods College using Climate Schools in a peer mentoring project between their Year 10 and Year 9 students, as an example of best practice in peer supports in schools on their website. Permissions were granted for this to occur. <https://community.adf.org.au/implement/stories/connection-reduce-substance/>
- › The ADF invited SMLC to present at their June Prevention in Practice Conference detailing the collaboration between SMLC, Tenison Woods College and Climate Schools and to be on the panel of speakers to answer further questions about school collaborations.
- › The Federal Department of Health has recognised SMLC and the proactive work that is being accomplished and has granted \$525,000 over three years as of 1st July 2019. This will assist our momentum in building a sustainable community-based collaborative that incorporates public education programs, training and education for professionals and reactive treatment programs.
- › SMLC has transitioned to the LCLGA office with LCLGA acting as the auspicing agency for all SMLC grant funding.
- › SMLC presented to the South Australian Network of Drug and Alcohol Services our work and plans at their June Forum to South Australian alcohol and other drug agencies
- › SMLC, along with 9 other Australian Local Drug Action Team sites have been invited to collaborate with the ADF and Planet Youth to pilot a highly successful Icelandic preventative model in two Council areas. The Planet Youth Model complements the school education program Climate Schools, which is now in place in Allendale East Area School and most City of Mount Gambier secondary schools. This informed the decision of trialling Planet Youth in these two Council areas. A workshop was held in Melbourne in June for all 10 Australian sites and District Council of Grant Community Development Officer Jayne Miller and City of Mount Gambier Library Manager Georgina Davison joined Sophie Bouchier to learn about the model and how we will begin implementation.

**References:** M Gore, Fiona & J N Bloem, Paul & Patton, George & Ferguson, Jane & Joseph, Véronique & Coffey, Carolyn & Sawyer, Susan & D Mathers, Colin. (2011). Global burden of disease in young people aged 10-24 years: A systematic analysis. *Lancet*. 377. 2093-102. 10.1016/S0140-6736(11)60512-6.

Local Government recognises the importance of sporting and recreation clubs to regional communities and is pleased to partner with the Office for Recreation and Sport to deliver the Star Club Program in the Limestone Coast. The Star Club Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA hosts the Starclub Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the Office of Recreation and Sport.



The long term goals of this program are:

- › to ensure clubs in the region are compliant with State and Federal Legislation,
- › clubs are financially stable through prudent self-management and have access to appropriate funding
- › maintain and build on membership, players and volunteers within the club.

The STARCLUB Field Officer provides support to clubs and associations in a number of areas:

#### **FUNDING AND FINANCIAL STABILITY**

Awareness of grant availability and application support, increased eligibility through Starclub membership, and education and training regarding financial stability.

#### **VOLUNTEER MANAGEMENT**

Sourcing and retaining volunteer support, running nationally-accredited training and education locally, information on education and training courses, providing templates for job descriptions for volunteers, Volunteer Management Policy assistance, ideas to involve, recognise and reward volunteers, and providing information on Succession Plans and complaints / conflict procedure.

#### **COMPLIANCE**

Occupational Work, Health and Safety for club staff and volunteers, Child Protection, constitutions - update, review or start from scratch, incorporation, affiliation with State or national bodies, compliance with the Discrimination Act, risk management and information on licensing requirements for clubs selling alcohol.

**PLANNING** - long term maintenance of facilities, Strategic Planning, job descriptions, Codes of Conduct, Good Sports Program and Play by the Rules program.

The Starclub Field Officer is guided by the Regional Sport and Recreation Advisory Group, established with membership from all Constituent Councils. This Group provides direction and feedback for the Starclub Field Officer as well as determining issues for clubs and associations that can be dealt with on a regional level.

The STARCLUB Field Officer program delivered the following outcomes in 2018-19:

- Had 121 face to face meetings with clubs/associations providing support in the STARCLUB Program, as well as Funding, Strategic Planning, Facility Planning, Sports Tourism Opportunities, Conflict Resolution, Volunteer Support, Financial guidance and various other sports related issues. Plus provided support to clubs with hundreds of phone calls and emails received.
- Grant Assistance given to Clubs and Associations. The SFO provided advice and support to 25 clubs looking to apply for grants. In the 2018/19 financial year over \$1.6million of Office and Recreation and Sport Funding has been given to Limestone Coast Clubs and Associations
- The STARCLUB Field Officer also provided the following training and education for clubs in the region.
  - 2 Funding Information Workshops (in partnership with ORSR). Mount Gambier - 25 attendees, representing 20 clubs. Naracoorte – 23 attendees, representing 12 clubs and 3 council representatives.
  - 2 Child Safe Officer Courses. Mount Gambier - 15 attendees, representing 9 clubs. Millicent – 11 attendees, representing 7 clubs.
  - 2 Sideline Helpers Courses. Mount Gambier – 20 attendees, representing 9 clubs. Naracoorte - 10 attendees, representing 6 clubs.
- The SFO has worked with 4 clubs across the region on putting together their Strategic Plan. This has been a free service for clubs. To get a private consultant to come in and put together a plan would cost clubs hundred and maybe even over a thousand dollars. A strategic plan helps clubs become sustainable long term and is an essential tool when applying for funding, especially facility improvement funding.
- Below is a table comparing the regions STARCLUB numbers from 2016-17 to 2017-18. In all areas we have seen an increase in clubs registering and progressing through the program. This is due to the support councils have shown to the program.

STARCLUB STATUS	2017-18	2018-19
<b>Level 1 - Registered</b> Number of sport and recreation organisations registered in the STARCLUB program	227	250
<b>Level 2 - Submitted</b> All questions have been answered online as either <i>Yes, No</i> or <i>In Progress</i>	57	65
<b>Level 3 - Provisional online status achieved</b> At least 3 questions in each of Parts 1-5 must be answered YES including all mandatory questions	46	50
<b>Level 4 - Full STARCLUB recognition achieved</b> A consultant has met with the club and determined if the club has appropriately met criteria for 'Recognition'	37	45

# LIMESTONE COAST REGIONAL SPORTING ACADEMY



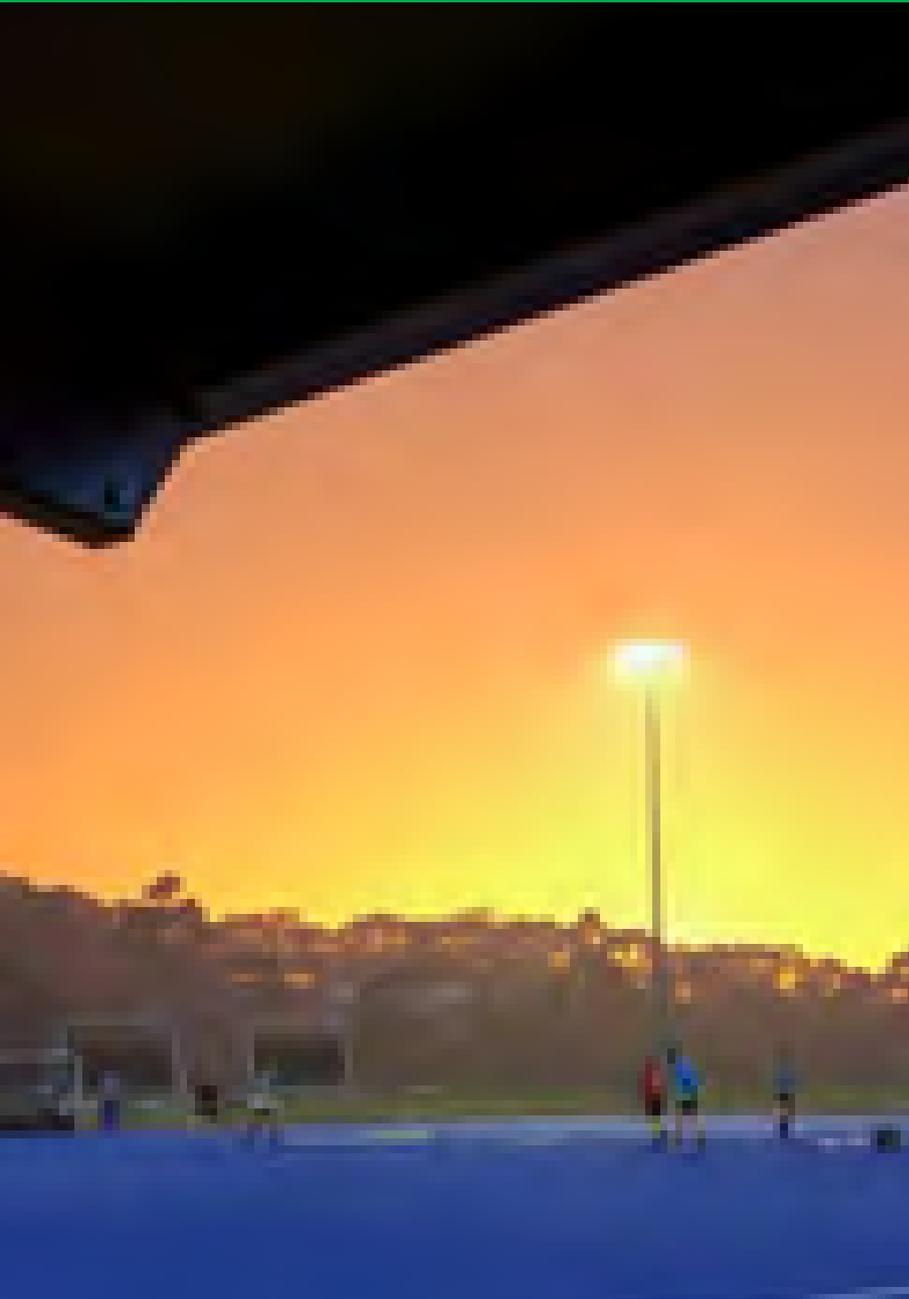
In partnership with the Office for Recreation, Sport and Racing and the LCLGA, the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.



In June 2018 the LCLGA were successful in acquiring a grant through the ORS to extend the program for a further 12 months with an additional 12 months of funding promised if the LCRSA met certain requirements. Once again the LCLGA partnered with the ORSR and the second year of the LCRSA was launched in October 2018. We were pleased to welcome Hockey SA and Athletics SA as official partners of the Academy and were able to offer skill-based sessions for athletes in these sports and coaching development for local coaches as well.



# LIMESTONE COAST REGIONAL SPORTING ACADEMY



We inducted 42 athletes into the Academy for the 2018/19 iteration. There are 15 athletes in the Hockey program, 5 in the Athletics program and 22 in the Lonestar Program.

These athletes are provided with a 12-month Gym membership, a 12-month Elite Athlete Strength and Conditioning Program (2 sessions a week at the gym and an at home program), Coaching, Educational Sessions (Sports Psychology, Media Training, Coping with Pressure, Sporting Routines and Sports Nutrition), and High level testing at the University of SA's High Performance Centre in Adelaide. We are also able to live stream our Education sessions to athletes across the region who are unable to attend due to travel.

The program has given the athletes the chance to understand the training and preparation requirements to become an elite athlete, as well as improve their performances at school as well as on the field or track.

We also continued our partnership with Uni SA, who provide us with the Education sessions and Testing. The LCRSA is extremely pleased to also be supported by the M & G Hotel Group, who have provided us with 30 nights of free accommodation for athletes and families, as well as a reduced rate for athletes and families on an ongoing basis.



# LIMESTONE COAST REGIONAL SPORTING ACADEMY

The current intake of Athletes will complete the 12-month program at the end of November 2019. From there we are looking to expand the program once again. The Academy is in the process of finalising partnerships with SASI (South Australian Sports Institute) to include a cycling program in the Academy next year. We were lucky to have Olympic Gold Medallist Brett Aitken come and do some Talent ID Testing earlier this year and we have identified some amazing talent. We are also working with Tennis SA and South Australian Cricket Association (SACA) to have skill-based programs from these sports in the program also.

The Academy is also working with Local Government and Businesses to ensure the program can be a long term one in the region.

The LCRSA athletes have done the Academy and our region extremely proud, competing at State and National levels in the past year. All have been great ambassadors for the program. We look forward to continue supporting our current and future LCRSA athletes in the coming years.



**The LCRSA has four main objectives:**

- > To identify regional sporting talent
- > To educate and develop youth in the region
- > To provide pathways to State and national representation
- > To develop the skills of regional coaches
- > Outside of these four main sporting objectives, our key goal is to help young people become leaders in our communities.



## OBJECTIVES

The overarching responsibility of the Government of SA Regional Community Road Safety officer is to advance road safety in the South East region whilst promoting and raising awareness of Government of SA road safety programs. The priority work areas identified for 2018 / 2019:

- > Government of SA Campaign Support and Digital Engagement
- > Community and Industry Engagement



Government of South Australia

## GOVERNMENT OF SA CAMPAIGN SUPPORT

Our strong relationship with regional print and electronic media enabled the promotion of Government of SA campaign messages throughout the year. The use of our social media (Facebook) was instrumental in pushing the messages out to the media, local members and community road safety groups.

Campaigns such as ‘Think who you’ll leave behind’ ‘No ones driving if your distracted’ ‘The 10 year hangover’ ‘Be Safe Be Seen’ and ‘Our town could save your life – rest every two hours’ are good examples of supporting Government of SA’s statewide campaigns. The ‘No Winners Here’ weekly road safety message continued to be circulated to all community road safety groups, Councils, regional media and interested stakeholders.

The same road safety message was updated each week and placed on the pages of 7 country football associations in South Australia during the football and netball season highlighting the unnecessary level of road trauma on regional and rural roads.

Country Footy SA were able to post this the weekly update on the pages of the majority of SA country football leagues on the weekend of the SA Country Football Championships. The weekly emails usually carry a themed State Government road safety message.



The use of social media that began in 2016 is now an important part of our communications package. Facebook posts highlighting campaigns, issues and events are also used to educate all road users. Regular social media posts promote and share current Government of SA road safety campaigns.

Opportunities are also seized to promote timely road safety messages that relate to regional issues for example, fatigue, drink/drug driving, distraction and speed. TV and Radio campaigns through winter promoting ‘Drive to the Conditions’ ‘See and Be Seen’ ‘Headlights On’.

# REGIONAL ROAD SAFETY

An innovative bus safety campaign in collaboration with MP for Mt Gambier Mr Troy Bell, Department of Education and Regional Bus Service providers was designed and implemented this year. Every school has been requested to include this in their newsletter each term. Artwork has been provided to all councils.

The Limestone Coast has a high tourist visitation rates and the self-drive market comprises most of our visitors. Recognising this creative info-page and accompanying editorial was placed into the 'long shelf life' regional tourism magazine 'Stay Another Day'.

Partnering with The Little Blue Dinosaur Foundation through the Christmas holiday time promotes road safety awareness with key messages of 'Hold my Hand' and 'Slow Down – Kids Around' building awareness for both locals and tourists.

## Road safety focus

### Driver caution urged as school returns

AS CHILDREN across the region return to classrooms this week to continue their schooling journey, drivers are urged to behave appropriately around school zones.

Thousands of school children in Mount Gambier and across the Limestone Coast will be back on the footpaths as the second term of 2019 kicks off.

Mount Gambier Police officer in charge Senior Sergeant Chris King called on the community to obey the road rules and speed limits around school zones.

"We will increase our police presence around schools now the term has begun and if you do not drive to the rules you can expect to be dealt with accordingly," Snr Sgt King said.

RAA senior road safety manager Charles Mountain warned motorists to expect extra activity on the roads.

"Remember to allow more time for commuting if you have been leaving a little later over the past couple of weeks," Mr Mountain said.

"Stick to 25kph when travelling through school zones when students are present and watch out for car doors opening.

"Remember parked vehicles can make it harder for drivers to spot younger children trying to cross the road."

"Stop, one step back from the kerb, look, for traffic to your right left and right again, listen for the sounds of approaching traffic and think whether it is safe to cross."

The plea comes amidst a new campaign launched by the LCLGA reminding the community about the road rules associated with school buses.

"Protect our treasures" is a new campaign reminding the community that bus safety is everyone's responsibility.

"When bus lights are flashing and they have stopped for children, drivers must slow down to 25kph," Ms Auld said.

"It is everyone's responsibility to ensure children make it to school and home safely.

"Teach children to be aware, protect themselves and watch out for traffic."



# PROTECT OUR TREASURES SLOW DOWN. BE AWARE.



## CHILDREN CAN COME OUT OF NO-WHERE!

## INDUSTRY AND COMMUNITY ENGAGEMENT

In step with the South Australian Road Safety Strategy – Towards Zero Together workplace activities aligning with the region's key industries and major employers. In association with the Safe Freight Network (Forestry/manufacturing SA and Vic) and The Green Triangle Freight Action Plan Group progress is being made on improving workplace driving, road safety culture and the interaction of the Heavy Vehicle industry with other road users. These networks include the various sectors that comprise the regional freight task, forestry, livestock, fluids, bulk and general freight and contractors.

Input and feedback provided on regionally significant reviews and projects such as GHD Advisory, Princess Highway Corridor Strategy and RAA's Limestone Coast Issues Paper

Provide funding assistance and collaboration for promotion of the Annual Regional "Lights and Car Safety Check" championed by Rotary in the Limestone Coast. Evening sessions were held at Bordertown, Naracoorte, Millicent and Mount Gambier in April 2019 with over 300 vehicles taking advantage of the services



Training resources shared from the ARRB and NRSPP and the LGA Training Services alert industry of informative and business improvement (road safety/resultant economic benefits) opportunities

Raised opportunities through the media for the community to engage in community consultation and "Have their Say" on road safety issues, e.g. the proposed changes to kangaroo culling



Promote the availability of partner programs and current road safety programs delivered by RYDA, RAA – Street Smart and Street Smart Primary, The Little Blue Dinosaur Foundation, MFS- RAP

Promote and utilise the existence of Funding Grants, e.g. RAA's Regional Safety Grants, Bendigo Bank Community Fund, OTR and Foundation for Regional and Rural Renewal (FRRR) 'Small Grants' program

Regional Community Road Safety Officer is a member of LCLGA's Roads and Transport Working Group and the LGA SA steering committee for the 'Guide to a Local Government Road Safety Strategy and Action Plan

Promote and increase road safety awareness by promoting National Events such as 'National Ride to School Day' 'Walk Safely to School Day' 'National Ride to Work Day' 'National Police Remembrance Day' 'Fatality Free Friday' together with international 'World Day of Remembrance for Road Traffic Victims' and 'Global Road Safety Week'

Increase awareness of available regional support for road safety victims by promoting Road Trauma Support Team SA and The Limestone Coast Grief and Trauma Support Team. Supporting and where required sourcing resources and financial assistance to the Limestone Coast Road Safety Groups. Mount Gambier and District Road Safety Group, Wattle Range Road Safety Group and Tatiara Road Safety Group.

# LIMESTONE COAST LEADERSHIP PROGRAM



The community capacity building program aims to develop people for Boards, Council, Community Leadership, Project Development and Governance, Industry and Business Associations and Sport, Recreation and Service Clubs. To stimulate and foster a diverse range of leaders in our region to support regional opportunities and address our challenges.

The program is delivered by the Leaders Institute of SA and includes the following topics:

- > Adaptive Leadership
- > Leadership Frameworks and Tools
- > Leading Change
- > Governance and Finance
- > Presentations and Public Speaking
- > Developing Teams and Motivating Others
- > Reactive v Creative Leadership

Through the program participants are placed into working groups to undertake Community Action Projects, these projects address real regional issues. Participants benefit through the journey, learning deeply about collaborative working and gaining valuable hands-on experience in complex fields and issues, while exploring the social and economic dynamics and issues across our region.

The projects undertaken in 2019 include:

- > Engaging Young Volunteers
- > Waste Management
- > Start-up Business and Entrepreneurs
- > Housing Shortfalls



# LIMESTONE COAST LEADERSHIP PROGRAM

## THE LIMESTONE COAST LEADERSHIP PROGRAM PARTNERS

### KEY PARTNERS PROVIDING INITIAL FUNDING FOR 1 YEAR

The Australian Government through the Building Better Regions Fund, Regional Development Australia Limestone Coast, Primary Industries and Region SA, Department of Industry and Skills and program host LCLGA.



### PROGRAM SCHOLARSHIP PARTNERS 2019

L.V. Dohnt, Beach Energy, EML, South East Natural Resource Management Board, Disability Workforce Project, City of Mt Gambier and District Council of Grant with Tatiara District Council and SADA joining in 2020.



LCLGA Constituent Councils have also provided in kind venue and catering support.



### PARTICIPANTS FOR 2019

- > 16 (9 Female and 7 Male)
- > Inclusion Aboriginal, Migrant, Disability and Disadvantaged
- > Inclusion representatives from each of the seven Limestone Coast Council Areas

Participants are expected to: attend induction session, overnight workshops, monthly full day workshops and graduation event, in addition to out of session community action project work, substantial pre reading and research and written reflections.

# LIMESTONE COAST LEADERSHIP PROGRAM

*"The inaugural 2019 Limestone Coast Leadership Program has exceeded all expectations, and more. Not only have I had the opportunity to meet some amazing people and learn the skills needed to become a good leader, it has given me the chance to reflect on who I am and who I want to be in the future"*

*Paul*

*"The LCLGA Limestone Coast Leadership program has provided me with an opportunity to undertake study to not only better myself, but to become a better asset to our local community. "The tools that we have been provided, has seen me shift the way I act, I reflect and the outcomes achieved as a result."*

*Michael*

*"My experience of the Leadership Course has been a journey which has seen so much self-discovery to date. I've felt challenged, vulnerable, emotional and empowered. Sometimes all on the same day!"*

*Fiona*

*"The CAP project has provided a valuable benefit of applying what we are learning with other participants, giving us an opportunity to discuss a range of matters, including different perspectives and ideas"*

*Tracy*



## PLANNING FOR COASTAL HAZARDS AND SEA LEVEL RISE IN THE LIMESTONE COAST

Many coastal settlements in the Limestone Coast region have been vulnerable to the impacts of coastal flooding and erosion. At some locations, these impacts will be exacerbated in the future due to sea level rise as a result of our changing climate.

Following the acquired LiDAR data over the coast between Kingston and the Victorian / SA border in 2018, the LCLGA obtained funding through the National Disaster Resilient Program (NDRP) to map areas that could potentially be vulnerable to coastal flooding by sea level rise and storm surge. Based on six sea level rise scenarios, the flood maps will assist coastal councils in addressing coastal hazards, as well as building community resilience.

Six sea level rise scenarios are:

1. 2019: mean high water spring tide level
2. 2050: mean high water spring tide level + 30 cm
3. 2100: mean high water spring tide level + 1 m
4. 2019: 1 in 100 (ARI) storm surge
5. 2050: 1 in 100 (ARI) storm surge + 30 cm
6. 2100: 1 in 100 (ARI) storm surge + 1 m

The flood maps revealed a range of vulnerability to sea level rise from minimal to extreme.

This data will enable Councils, development planners, emergency management agencies, natural resource managers to:

- > Identify areas for future development that are not likely to be at risk;
- > Plan amendments to restrict future development in areas likely to be at risk;
- > Develop conservation, mitigation and adaptation strategy;
- > Build community resilience for coastal hazards emergency management; and
- > Educate and raise awareness about climate change.

Online web application tool which incorporates the best available science and local data is currently being developed to allow communities and coastal managers to visualize the risks imposed by coastal hazards and sea level rise on the people, economy and coastal habitats in order to identify solutions for enhancing resilience and reducing risks where possible. This will follow by series of workshops on different approaches as well as printed and digital collaterals.

## SOUTH AUSTRALIA COASTAL COUNCILS ALLIANCE

Limestone Coast LGA is the lead region in the statewide project, funded through the Local Government Research and Development Scheme, to establish a South Australian Coastal Councils Alliance on behalf of the 34 Coastal Councils in the state. This was based on the recognition that protection and management of the coastline and coastal assets are becoming increasingly complex and costly for Councils. Growing intensity and frequency of storm events, flooding, erosion, sand loss, pollution and development pressures are evident across the State.

The project commenced in December 2019 with Anita Crisp and Prae Wongthong being appointed as Project Coordinator and Project Officer respectively. The main outcomes of the project are to:

1. Establish the governance and resourcing arrangements for a South Australian Coastal Councils Alliance that supports an informed, coordinated advocacy voice.
2. Prepare advocacy documents that include current and emerging coastal issues and costings, and options for more sustainable funding and cost-sharing arrangements.

As of June 2019, interviews were conducted with all 34 coastal Councils and the Coastal Councils Alliance initiative was featured at the recent LGA Showcase in April - with a presentation and display booth generating positive feedback and additional Council input. Feedback has overwhelmingly reinforced that now, more than ever, Coastal Councils in South Australia need a strong, united voice to help find solutions to the increasing cost, liability and resourcing impacts facing local government.

To date, a discussion paper on the management of jetties has been prepared for Councils; work is well underway to identify current and emerging coastal management works and costings across Councils in SA; and a review of funding and legislative arrangements here and in other jurisdictions has also commenced.

To help shape the final administrative arrangements and terms of reference for the full Coastal Councils Alliance and guide transition by the end of 2019, the next step is to establish an Executive Committee, comprising representatives from Councils within each of the coastal zones (South, Metropolitan, North and West).

The project will complete in December 2019 with the SA Coastal Councils Alliance being formalised by November.



# ACKNOWLEDGEMENTS

The LCLGA acknowledges the LCLGA Board Members, Constituent Council Mayors, Elected Members, Chief Executive Officers and staff for their support of the regional role of the Association.

During 2018 - 2019, the LCLGA Board engaged a small team to implement a diverse and comprehensive regional work plan; Michaela Bell (Projects Manager), Tony Elletson (LCLGA Star Club Field Officer), Biddie Shearing (LCLGA Tourism Industry Development Manager) Prae Wongthong (Climate Adaptation Project Officer & Regional Waste Management) and Mae Steele (Executive Support)

The team also farewelled Dominic Testoni (Executive Officer) in January 2019 and welcomed Tony Wright as the new LCLGA Executive Officer in June 2019. The LCLGA also welcomed to the team Ali Auld (Special Projects Road Safety & Leadership), Nicole Moran (Sports Trainee) and Sophie Bouchier (Substance Misuse Officer), June Saruwaka also returned from Maternity Leave to continue in the role of Regional Waste Coordinator. We also farewelled Rob Forgan (Regional Community Road Safety Officer) and wish him well in his retirement

The Local Government Research and Development Scheme funding has enabled LCLGA to undertake a range of additional projects throughout the year, both through additional Research and Development Fund projects and via the Regional Capacity Building Grants.

The Local Government Association SA has continued to provide strong support to LCLGA and its members throughout the year. LCLGA acknowledges the contributions of SAROC members, LGA Regional Executive Officers, Chief Executive Officer Matt Pinnegar and the many LGA staff that have supported LCLGA throughout the year.

Tony Wright  
Executive Officer

# LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

## FINANCIAL REPORTS

30 JUNE 2019





**Limestone Coast Local Government  
Association**

**FINANCIAL STATEMENTS  
FOR THE YEAR ENDED  
30 June 2019**

# **Limestone Coast Local Government Association**

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**Limestone Coast Local Government Association**

**STATEMENT OF COMPREHENSIVE INCOME  
AS AT 30 JUNE 2019**

	Note	2019 \$	2018 \$
<b>Income</b>			
Local Government Council Contributions	2	642,404	680,629
Other Contributions	2	498,859	422,510
Other Income	2	119,141	(61,102)
Project Income	2	130,069	291,200
Unbudgeted Project Income	2	7,063	86,000
<b>Total Income</b>		<u><b>1,397,536</b></u>	<u><b>1,419,237</b></u>
<b>Expenses</b>			
Operating Expenses	3	(284,088)	(231,237)
Salaries and Wages	4	(578,040)	(554,842)
Project Expenditure	5	(510,764)	(650,180)
Unbudgeted Project Expenditure	5a	(54,459)	(47,136)
<b>Total Expenses</b>		<u><b>(1,427,351)</b></u>	<u><b>(1,483,395)</b></u>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<u><b>(29,815)</b></u>	<u><b>(64,158)</b></u>
<b>Other Comprehensive Income</b>			
Transfer to accumulated surplus of prior year unspent project funds	1(l), 2	460,021	-
<b>Total Other Comprehensive Income</b>		<u><b>460,021</b></u>	<u><b>-</b></u>
<b>TOTAL COMPREHENSIVE INCOME</b>		<u><b>430,206</b></u>	<u><b>(64,158)</b></u>

*The accompanying Notes form part of these financial statements*

Limestone Coast Local Government Association

STATEMENT OF FINANCIAL POSITION  
AS AT 30 JUNE 2019

	Note	2019 \$	2018 \$
<b>Assets</b>			
<b>Current Assets</b>			
Cash and Cash Equivalents	6	869,155	891,218
Trade and other receivables	7	109,323	47,608
<b>Total Current Assets</b>		<u>978,478</u>	<u>938,826</u>
<b>Total Assets</b>		<u>978,478</u>	<u>938,826</u>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Trade and other payables	8	65,047	24,605
Staff Benefits	9	41,632	31,047
Other Liabilities	10	97,455	553,892
<b>Total Current Liabilities</b>		<u>204,134</u>	<u>609,544</u>
<b>Non Current Liabilities</b>			
Staff Benefits	9	14,856	-
<b>Total Current Liabilities</b>		<u>14,856</u>	<u>-</u>
<b>Total Liabilities</b>		<u>218,990</u>	<u>609,544</u>
<b>Net Assets</b>		<u>759,488</u>	<u>329,282</u>
<b>Member's Funds</b>			
Accumulated surplus		759,488	329,282
<b>Total Members Funds</b>		<u>759,488</u>	<u>329,282</u>

The accompanying Notes form part of these financial statements

**Limestone Coast Local Government Association**

**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30 JUNE 2019**

	<b>Accumulated Surplus</b>
	<b>\$</b>
<b>2019</b>	
Balance at the beginning of the year	329,282
Surplus for the year	(29,815)
Other Comprehensive Income	460,021
Balance at the end of year	<u>759,488</u>
<b>2018</b>	
Balance at the beginning of the year	393,440
Surplus for the year	(64,158)
Balance at the end of year	<u>329,282</u>

*The accompanying Notes form part of these financial statements*

Limestone Coast Local Government Association

STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30 JUNE 2019

	Note	2019 \$	2018 \$
<b>Cash from operating activities</b>			
Receipts from members		642,404	680,642
Other receipts		725,544	738,608
Payments to suppliers		(1,390,011)	(1,392,063)
<b>Net cash provided from operating activities</b>	<b>11</b>	<u><b>(22,063)</b></u>	<u><b>27,187</b></u>
<b>Net increase in cash held</b>		(22,063)	27,187
Cash at beginning of financial year		891,218	864,031
<b>Cash at end of financial year</b>	<b>6</b>	<u><b>869,155</b></u>	<u><b>891,218</b></u>

*The accompanying Notes form part of these financial statements*

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019**

**Note 1: Statement of Significant Accounting Policies**

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards (including Australian Accounting Interpretations) and the Local Government Act (1999). The association is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected noncurrent assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue on by the members of the committee.

**(a) Comparatives**

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

**(b) Cash and cash equivalents**

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

**(c) Income taxes**

The activities of the Association are exempt from taxation under the Income Tax Assessment Act 1997.

**(d) Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

**(e) Leases**

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

**(f) Impairment of assets**

At the end of each reporting period, the association assesses whether there is any indication that an asset may be impaired. The assessment will consider both external and internal sources of information. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of that asset, being the higher of the asset's fair value less costs to sell and its value-in-use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is immediately recognised in profit or loss.

Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset where it is not possible to estimate the recoverable amount of an individual asset, the association estimates the recoverable amount of the cash-generating unit to which the asset belongs.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019**

**Note 1: Statement of Significant Accounting Policies (cont)**

**(f) Impairment of assets (cont.)**

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

**(g) Revenue**

Prior Year Policy:

Non-reciprocal grant revenue is recognised in the statement of comprehensive income when the association obtains control of the grant and it is probable that the economic benefits gained from the grant will flow to the association and the amount of the grant can be measured reliably.

If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied. When grant revenue is received whereby the association incurs an obligation to deliver economic value directly back to the contributor, this is considered a reciprocal transaction and the grant revenue is recognised in the statement of financial position as a liability until the service has been delivered to the contributor, otherwise the grant is recognised as income on receipt.

Revenue from membership subscriptions are recognised as income in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is determined by reference to the membership year.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customer.

Current Policy:

Amounts received in relation to contracts with sufficiently specific performance obligations are only recognised as the obligations are fulfilled.

Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument.

All revenue is stated net of the amount of goods and services tax (GST)

**(h) Trade and other payables**

Accounts payable and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the association during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

**(i) Trade and other receivables**

These include amounts due from ATO and accrued interest on deposits in financial institutions. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

**(j) Salaries, Wages & Compensated Absences**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019**

**Note 1: Statement of Significant Accounting Policies (cont)**

**(j) Salaries, Wages & Compensated Absences (cont.)**

No accrual is made for sick leave as experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave. Sick leave shall be portable from Council to Council. A local government employee shall be entitled to carry sick leave credits from the previous employing Council (or Councils) to the present Council provided the service is continuous as defined by the Local Government Act 1934 but such credits shall not be available until sick leave credits accrued at the employee's employing Council have been exhausted. The employing Council may recover from previous employing Councils a contribution towards the cost of sick leave granted in accordance with this contribution towards the cost of sick leave granted in accordance with this subclause.

**(k) Critical Accounting Estimates and Judgments**

Key estimates

(i) Impairment - general

The association assesses impairment at the end of each reporting period by evaluation of conditions and events specific to the association that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions

**(l) New and Amended Accounting Policies Adopted**

The association have elected to early adopted AASB 1058 (Income of Not for Profit Entities) and AASB 15 (Revenue from Contracts with Customers) effective 30 June 2019 utilising the cumulative effect method. The cumulative effect of transition is shown as an adjustment to retained earnings at the date of initial application and no adjustments are made to comparatives figures

AASB 16 Leases, which will commence from 1 July 2019, requires that the right of use conveyed by leasing contracts except leases with a maximum term of 12 months and leases for non-material amounts be recognised as a form of Infrastructure, Property, Plant and Equipment, and that the lease liability be disclosed as a liability. At 30 June 2019, a preliminary assessment has been made by the association and it is anticipated that the association has no leases to which this treatment will need to be applied.

**Limestone Coast Local Government Association**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019**

**Note 2: Revenue**

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
<b>Local Government Contributions</b>		
City of Mount Gambier	180,098	190,243
District Council of Grant	78,125	83,063
Wattle Range Council	134,442	142,573
Naracoorte Lucindale Council	90,027	95,581
District Council of Robe	43,453	45,644
District Council of Tatiara	75,842	80,631
District Council of Kingston	40,417	42,894
<b>Total</b>	<b><u>642,404</u></b>	<b><u>680,629</u></b>
<b>Other Contributions</b>		
South Australian Tourism Commission	49,013	89,747
Local Government Association	248,846	154,777
Regional Development Australia	30,000	37,986
Starclub Funding	106,000	75,000
Road Safety Funding (Motor Accident Commission)	65,000	65,000
<b>Total</b>	<b><u>498,859</u></b>	<b><u>422,510</u></b>
<b>Other Income</b>		
Interest Revenue	15,891	22,483
Funds Carried Forward	37,252	(90,085)
Sundry Income	65,998	6,500
<b>Total</b>	<b><u>119,141</u></b>	<b><u>(61,102)</u></b>
<b>Project Income</b>		
Department of Environment and Water	58,910	68,000
Federal Grants	6,750	223,200
Sports Academy Contribution	13,182	-
Participant Fees (Limestone Coast Leadership Program)	24,091	-
SA Coastal Councils Alliance	9,000	-
Building Better Regions Fund	18,136	-
<b>Total</b>	<b><u>130,069</u></b>	<b><u>291,200</u></b>
<b>Unbudgeted Project Income</b>		
Uni South Australia	-	6,000
NDRP Funding LiDAR Mapping	-	45,000
RD Limestone Coast	-	30,000
SATC Signage	-	5,000
Green Industries SA	2,063	-
SA Fire & Emergency Services Commission	5,000	-
<b>Total</b>	<b><u>7,063</u></b>	<b><u>86,000</u></b>
<b>Other Comprehensive Income</b>		
Funds Carried Forward	173,376	-
Project Liability Income	286,645	-
<b>Total</b>	<b><u>460,021</u></b>	<b><u>-</u></b>
<b>Total Income</b>	<b><u>1,857,557</u></b>	<b><u>1,419,237</u></b>

**Limestone Coast Local Government Association**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019**

**Note 3: Other Operating Expenses**

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
Advertising	15,656	5,028
Audit fees	2,900	2,807
Bank Charges	498	1,204
Chairperson's Allowance	2,895	8,000
Computing	12,538	8,597
Consultancy	20,352	-
Governance	16,005	8,161
Insurance	7,685	13,502
Legal Fees	-	407
Minor Equipment	7,403	11,085
Motor Vehicle	53,690	53,740
Office Expenses	22,583	19,852
Rent	25,227	27,412
Seminars	5,118	3,160
Trade Shows	42,082	29,427
Training	6,928	5,491
Travel and Accommodation	42,528	33,364
<b>Total</b>	<b>284,088</b>	<b>231,237</b>

**Note 4: Salaries and Wages**

Salaries and Wages	500,833	495,946
Superannuation	46,957	46,221
Oncosts	4,809	6,434
Leave provision movement	25,441	6,241
<b>Total</b>	<b>578,040</b>	<b>554,842</b>

**Note 5: Project Expenditure**

Coastal Alliance	37,663	-
Leadership Program	81,255	-
Drug Action	-	40,000
Coastwatchers	-	217,200
Heritage Advisor	62,870	62,870
RDA Limestone Coast	90,781	88,740
Brand Development	9,325	15,600
Regional Growth Plan	6,050	81,086
Planning Reform	13,546	7,431
Climate Project	122,162	60,207
Sports Academy	46,996	29,681
Road Safety	1,307	7,965
Star Club	-	7,750
Tourism	13,871	23,773
Waste	24,938	7,877
<b>Total</b>	<b>510,764</b>	<b>650,180</b>

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019

Note 5a: Unbudgeted Project Expenditure	2019	2018
	\$	\$
Substance Misuse	40,000	-
Waste	14,459	-
Rating Equity State Project	-	600
Special Local Roads Program	-	6,536
Mixed Dozen	-	5,000
Regional Infrastructure Audit	-	5,000
Red Meat Cluster	-	30,000
	<u>54,459</u>	<u>47,136</u>

Note 6: Cash and cash equivalents

Petty Cash	500	250
Cash at bank	176,856	212,738
Term Deposit	691,799	678,230
<b>Total</b>	<u>869,155</u>	<u>891,218</u>

Note 7: Trade and other receivables

Trade and Other Receivables	109,323	47,608
<b>Total</b>	<u>109,323</u>	<u>47,608</u>

Note 8: Trade and other Payables

Trade and other payables	43,233	44,313
Accrued Expenses	12,979	-
GST Payable	(1,698)	(30,798)
PAYG Payable	10,533	11,090
<b>Total</b>	<u>65,047</u>	<u>24,605</u>

Note 9: Staff Benefits

Current:		
Annual Leave Provision	41,632	31,047
	<u>41,632</u>	<u>31,047</u>
Non Current:		
Long Service Leave Provision	14,856	-
	<u>14,856</u>	<u>-</u>
<b>Total</b>	<u>56,488</u>	<u>31,047</u>

**Limestone Coast Local Government Association**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019**

**Note 10: Unspent Project Funds**

The unexpended funds reserve represent funds set aside for the future use on projects manage by the association

	<b>2019</b>	<b>2018</b>
<b>Star Club Field Officer</b>	\$	\$
Balance brought forward	<b>38,453</b>	42,453
Expenses/Transfer	<b>(38,453)</b>	(4,000)
Project funds not expended at year end	<u>-</u>	<u>38,453</u>
 <b>Regional Waste Management</b>		
Balance brought forward	<b>27,186</b>	50,124
Funding Contributions	-	2,062
Expenses/Transfer	<b>(27,186)</b>	(25,000)
Project funds not expended at year end	<u>-</u>	<u>27,186</u>
 <b>Planning</b>		
Balance brought forward	<b>57,204</b>	65,004
Expenses/Transfer	<b>(57,204)</b>	(7,800)
Project funds not expended at year end	<u>-</u>	<u>57,204</u>
 <b>Tourism</b>		
Balance brought forward	<b>151,851</b>	182,080
Project Contribution (South Australian Tourism Commission)	<b>20,000</b>	-
Expenses/Transfer	<b>(151,851)</b>	(30,229)
Project funds not expended at year end	<u>20,000</u>	<u>151,851</u>
 <b>Procurement</b>		
Balance brought forward	<b>10,000</b>	7,000
Project Contribtuion	-	3,000
Expenses/Transfer	<b>(10,000)</b>	-
Project funds not expended at year end	<u>-</u>	<u>10,000</u>
 <b>Training</b>		
Balance brought forward	-	3,000
Expenses/Transfer	-	(3,000)
Project funds not expended at year end	<u>-</u>	<u>-</u>

**Limestone Coast Local Government Association**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019**

**Note 10: Unspent Project Funds (cont)**

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
<b>Attraction &amp; Retention</b>		
Balance brought forward	-	25,000
Expenses/Transfer	-	(25,000)
Project funds not expended at year end	<u>-</u>	<u>-</u>
 <b>Rubble Royalty</b>		
Balance brought forward	<b>102,310</b>	45,894
Project Contribution	<b>81,053</b>	101,416
Expenses/Transfer	<b>(183,363)</b>	(45,000)
Project funds not expended at year end	<u>-</u>	<u>102,310</u>
 <b>Climate Change Project</b>		
Balance Brought forward	<b>115,112</b>	100,986
Project Contribution	-	115,111
Expenses/Transfer	<b>(115,112)</b>	(100,985)
Project funds not expended at year end	<u>-</u>	<u>115,112</u>
 <b>Limestone Coast Collaborative</b>		
Balance Brought forward	-	5,000
Expenses/Transfer	-	(5,000)
Project funds not expended at year end	<u>-</u>	<u>-</u>
 <b>Limestone Coast Sports Academy</b>		
Balance brought forward	<b>16,319</b>	-
Project Contribution	<b>35,692</b>	16,319
Expenses	<b>(52,011)</b>	-
Project funds not expended at year end	<u>-</u>	<u>16,319</u>
 <b>Regional Signage Partnership</b>		
Balance brought forward	<b>10,457</b>	-
Project Contribution	-	10,457
Expenses/Transfer	<b>(10,457)</b>	-
Project funds not expended at year end	<u>-</u>	<u>10,457</u>

**Limestone Coast Local Government Association**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019**

**Note 10: Unspent Project Funds (cont)**

	<b>2019</b>	<b>2018</b>
<b>Waste Infrastructure Plan</b>	<b>\$</b>	<b>\$</b>
Balance brought forward	<b>25,000</b>	-
Project Contribution	-	25,000
Expenses/Transfer	<b>(25,000)</b>	-
Project funds not expended at year end	<u>-</u>	<u>25,000</u>
 <b>Limestone Coast Leadership</b>		
Project Contribution	<b>13,000</b>	-
Project funds not expended at year end	<u>13,000</u>	<u>-</u>
 <b>ADF Alcohol &amp; Drug Foundation</b>		
Project Contribution	<b>9,925</b>	-
Project funds not expended at year end	<u>9,925</u>	<u>-</u>
 <b>Regional Coastal Alliance</b>		
Project Contribution	<b>54,530</b>	-
Project funds not expended at year end	<u>54,530</u>	<u>-</u>
 <b>Total unspent funds reserves</b>	 <u><b>97,455</b></u>	 <u><b>553,892</b></u>

**Note 11: Reconciliation of cash flow from operations with surplus for year**

Net surplus for the year	430,206	(64,158)
<i>Changes in assets and liabilities</i>		
(Increase)/decrease in trade and other receivables	(61,715)	65,583
Increase/(decrease) in trade and other payables	40,999	(7,843)
Increase/(decrease) in staff benefits	25,441	6,241
Increase/(decrease) in other liabilities	<b>(456,994)</b>	27,364
	<u><b>(22,063)</b></u>	<u>27,187</u>

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019**

**Note 12: Financial Instruments**

Details of the significant accounting policies and methods adopted including the criteria for the recognition, the basis of measurement and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in Note 1 Summary of Significant Account Policies.

**Categorisation of Financial Instruments**

	Note	2019		2018	
		Due < 1 Year	Due > 1 Year	Due < 1 Year	Due > 1 Year
<b>Financial Liabilities</b>		\$	\$	\$	\$
Trade and other Payables	8	43,233	-	44,313	-
<b>Total Financial liabilities</b>		<b>43,233</b>	<b>-</b>	<b>44,313</b>	<b>-</b>
<b>Financial Assets</b>					
Cash and cash equivalents	6	691,799	-	678,230	-
<b>Total Financial Assets</b>		<b>691,799</b>	<b>-</b>	<b>678,230</b>	<b>-</b>

Receivable and payable amounts disclosed exclude amounts relating to statutory receivables and payables.

The fair values disclosed in the table above have been based on cash and cash equivalents, trade and other receivables and trade and other payables short term instruments in a nature whose carrying value is equal to fair value.

**i. Credit Risk**

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligation that could lead to a financial loss to the association.

Credit risk is managed through maintaining procedures to regularly monitor the financial stability of customers and counterparties and by investing surplus funds in financial institutions that maintain a high credit rating.

There is no collateral held by the association securing trade and other receivables.

**ii. Liquidity Risk**

Liquidity risk arises from the possibility that the association might accounting difficulty in settling its debts or otherwise meeting its obligations related to financial liabilities. The association manages this risk by preparing and monitoring budgets, only investing surplus cash with major financial institutions and proactively monitoring the recovery of unpaid debts.

No assets have been pledged as security for any liabilities.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019**

**Note 12: Financial Instruments (cont)**

**iii. Market Risk**

Exposure to interest rate risk arises on financial liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect future cash flows.

The following table illustrates sensitives to the association's exposure to changes in interest rates.

	2019		2018	
	% Weighted Average Interest rate	Carrying Value	% Weighted Average Interest rate	Carrying Value
<b>Financial liability:</b>	\$	\$	\$	\$
Trade and other Payables	0.0%	43,233	0%	44,313
<b>Financial Assets</b>				
Term Deposit	2.3%	691,799	2.5%	678,230

**Note 13: Contingent Liabilities and Contingent Assets**

At 30 June 2019, the association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in this financial report.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2019**

### **Note 14: Capital Commitments**

At 30 June 2019, the association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in this financial report.

### **Note 15: Events after the end of the reporting period**

Since the reporting date, there have been no events that would materially impact on the contents of this report.

### **Note 16: Economic Dependence**

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Committee believe that the Local Councils and other bodies will continue to fund the Association.

### **Note 17: Capital Management**

The Committee controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Committee ensures that the overall risk management strategy is in line with this objective. The committee operates under policies approved by the board. Risk management policies are approved and reviewed by the board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities, supported by financial assets. There have been no changes to the strategy adopted by the Committee to control the capital of the entity since the previous year.

## Limestone Coast Local Government Association

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

#### Note 18: Related Party Transactions

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	<b>2019</b>
	<b>\$</b>
Short term employee benefits incl. Allowan	110,512
Post employment benefits	10,223

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

<b>\$</b>	<b>2019</b>	<b>2018</b>
under \$50,000	1	1
\$50,000 to \$100,000	0	0
\$100,000 to \$150,000	1	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members. There were no transactions with other related parties.

#### Note 19: Association Details

The registered office of the association and principal place of business is;

Limestone Coast Local Government Association  
Level 1, 9 Bay Road  
Mount Gambier SA 5290

**Limestone Coast Local Government Association**

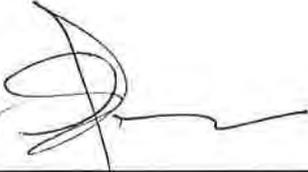
**STATEMENT BY MEMBERS OF THE COMMITTEE  
FOR THE YEAR ENDED 30 JUNE 2019**

In the opinion of the committee, the Financial Statements comprising of the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and Notes to the Financial Statements:

1. Presents a true and fair view of the financial position of Limestone Coast Local Government Association as at 30 June 2019 and its performance for the year ended on that date in accordance with Accounting Standards and other mandatory professional reporting requirements.
2. At the date of this statement, there are reasonable grounds to believe that Limestone Coast Local Government Association will be able to pay its debts as and when they fall due.

The Committee is responsible for the reliability, accuracy and completeness of the accounting records and the disclosure of all material and relevant information.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:



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**Mayor Erika Vickery**  
**President**  
Date: 14.10.19



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**Tony Wright**  
**Executive Officer**  
Date: 15.10.19

**Limestone Coast Local Government Association**

**STATEMENT BY MEMBERS OF THE COMMITTEE  
FOR THE YEAR ENDED 30 JUNE 2019**

**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2019, the Association's Auditor, Tim Muhlhausler has maintained his independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



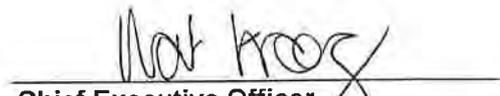
**President  
LC Local Government Association**



**Chief Executive Officer  
District Council of Grant**



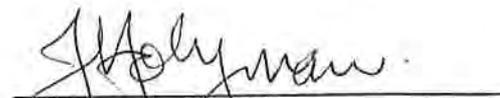
**Chief Executive Officer  
City of Mount Gambier**



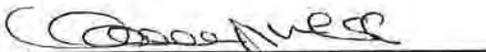
**Chief Executive Officer  
Kingston District Council**



**Chief Executive Officer  
Naracoorte Lucindale Council**



**Chief Executive Officer  
District Council of Robe**



**Chief Executive Officer  
Tatiara District Council**



**Chief Executive Officer  
Wattle Range Council**

David Chant CA, FCPA  
Simon Smith CA, FCPA  
David Sullivan CA, CPA  
Jason Seidel CA  
Renaë Nicholson CA  
Tim Muhlhauser CA  
Aaron Coonan CA  
Luke Williams CA, CPA  
Daniel Moon CA



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## INDEPENDENT AUDITOR'S REPORT

### To the members of the Limestone Coast Local Government Association

#### Opinion

We have audited the accompanying financial report of the Limestone Coast Local Government Association, which comprises the statement of financial position as at 30 June 2019, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the statement by the Executive Officer and the Chairperson.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Association as at 30 June 2019, and its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

#### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Association in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Association's Responsibility for the Financial Report

Association is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Association determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Association is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Association either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

## Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit of the financial report in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of Association's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



**Tim Muhlhausler** CA Registered Company Auditor  
Partner

15/10/2019



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