



Wattle Range
COUNCIL

WATTLE RANGE COUNCIL ANNUAL REPORT 2015/16





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A full copy of this report is available for inspection at any of the Council's Offices during office hours or may be downloaded from Council's website www.wattlerange.sa.gov.au

Cover photo: Eddy Bay - Simon Whennan, 2016
 Inside cover photo: Arboretum - Graeme Mellor

OUR COUNCIL

MAYOR'S MESSAGE



I'm pleased to present the 2015/16 Annual Report for the Wattle Range Council. I hope you find the report informative as it contains details of Council activities throughout the year.

The Wattle Range Council continues to pursue economic development in the region and it is pleasing that in recent months Blue Lake Dairy has commenced work building a powdered milk packaging plant at Snuggery. Also in our Council area, the Midfield Group is well into construction of its milk drying and packaging plant at the former SAFRIES plant near Penola. Both plants will have a positive result in creating local employment opportunities.

As a Council, we will continue to pursue capital investment in the region to create employment opportunities particularly in value adding product from Wattle Range.

There has been considerable international interest in our food and wine. Council works with our local businesses to promote our premium products to new markets and has supported visits of business delegations to the region who are exploring new purchasing contracts.

I would like to thank former CEO Mr Peter Harriott for his contribution to the Wattle Range Council and wish Peter and his wife Cathy the best for the future. Peter resigned from his position to take up the role as CEO of the Greater Shepparton City Council in Victoria.

Following Peter's resignation, a selection panel was established and the position of CEO was advertised throughout the State. Mr Ben Gower was appointed to the position and commenced with Council in April this year. Ben has extensive experience as a Royal Australian Airforce Officer and holding senior executive private sector roles.

I anticipate that Ben will bring a personal approach using his private sector experience to deliver services to our communities on behalf of Council.

I would like to thank all elected members for their contribution and the Council staff, inside and out, for their work in delivering services to the community.

To the many volunteers throughout Wattle Range, on behalf of Council, I also thank you for your efforts.

Peter Gandolfi
MAYOR



OUR COUNCIL

CHIEF EXECUTIVE OFFICER'S MESSAGE



2015/16 was a year of continued focus on delivering against our long term goals and objectives. A number of key infrastructure projects were completed throughout the year that include improvements to the;

- Beachport groynes
- Penola Town Square
- Carparks at the Millicent RSL, Millicent Community Hub, Beachport Boat Ramp and Surf Beach
- Millicent Swimming Lake – shade structure
- Beachport Museum – Fire Prevention works
- Southern Ocean Tourist Park
- Sealing and resheeting of several roads

Work was also commenced on the development of our future Community Strategic Plan which will guide Council's priorities, budget considerations and decision making over the next decade. This overarching Community Plan will be supported by individual Town Plans that reflect the different needs of each of our diverse communities. In developing these plans, we have and will continue to listen to the needs of each community through a variety of feedback mechanisms – the most important being face to face discussions with businesses, community groups and individuals.

Economic development and the creation of jobs has been, and will continue to be, a key focus for us. While it is not a traditional area of responsibility for Local Government, we have worked closely with both the private and the public sectors in an attempt to attract inward investment to our region to ultimately grow our local economy. We have an abundance of high quality food, forestry and tourism opportunities on our doorstep, and we are aiming to capture more of the value chain through the development of additional processing capabilities before our products are exported from the region. I am confident that

the work carried out over the last 12 months will continue to bear fruit in the future and create further job opportunities for local residents.

We continue to work closely with State and Federal authorities on the Penola Bypass project to improve transport productivity and the ongoing safety of our residents.

Within Council, work was commenced on a number of internal efficiency initiatives that include the development of a number of software based administrative support systems that will enable Council staff to measure, analyse and improve operational performance with the aim of delivering services faster, better and more cost effectively.

I would like to thank the Mayor, Councillors and staff who have worked closely with me over the last 6 months. A thank you also to the various community groups and individuals who assist Council in so many ways to deliver our projects and services.

Ben Gower
CHIEF EXECUTIVE OFFICER

Photo:
Ready for Shearing
Steven Gray, 2016



CORPORATE GOVERNANCE

Winter Fire
Mary Whitehead
2016



CORPORATE GOVERNANCE

ABOUT OUR COUNCIL

Wattle Range Council was formed on 1st July 1997 following an amalgamation between the former District Councils of Beachport, Millicent and Penola.

The Council extends from the Coast to the Victorian Border incorporating the seaside towns of Beachport and Southend extending inland to Millicent as the major service centre and easterly across to the historic town of Penola and world renowned wine region of Coonawarra. Wattle Range Council is one of the most diverse and productive rural areas in South Australia.

VISION

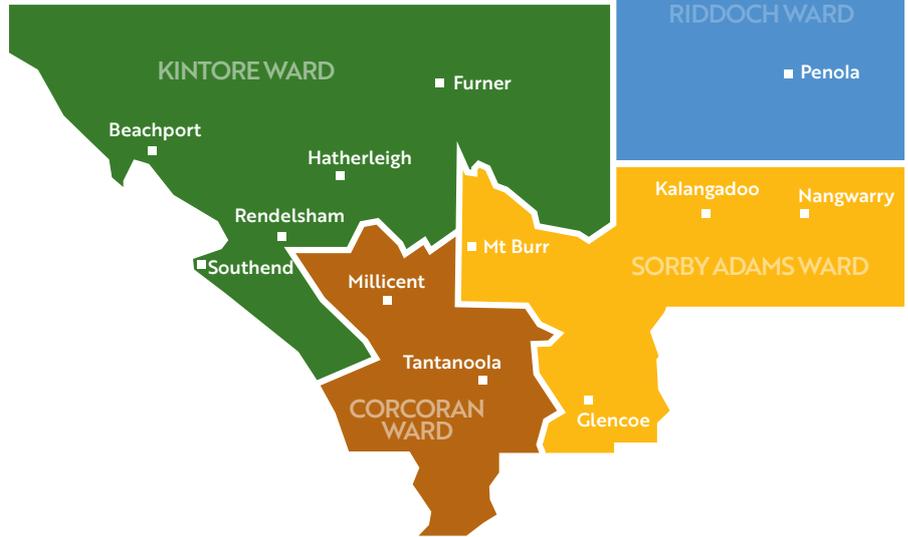
Wattle Range Council will be recognised for the quality of life enjoyed by the community in a vibrant and prosperous Region.

MISSION

Wattle Range Council in partnership with our community will provide leadership to achieve sustainable management, the provision of appropriate services to our diverse communities, and development opportunities in a responsible manner.

GENERAL INFORMATION

13 TOWNSHIPS
TOTAL COUNCIL AREA
394, 602HA



\$3,176M
 CAPITAL VALUE OF
 PROPERTIES AS AT
 1ST JULY, 2015

11,460
 ESTIMATED
 POPULATION
 AS AT 30TH
 JUNE 2015



TOTAL ROADS 2,447KM
ROADS – SEALED 518KM
ROADS – UNSEALED 1,929KM



**TOTAL
 PROPERTIES**
9,699

**RATEABLE
 PROPERTIES**
8,944

**NON-
 RATEABLE
 PROPERTIES**
755

CORPORATE GOVERNANCE

COUNCIL ELECTED MEMBERS 2015/16

Wattle Range Council comprises a Mayor and 11 Elected Members representative over 4 Wards. In addition to being members of the full Council, appointments are made to a variety of Committees.



MAYOR

Peter Gandolfi

Council Meetings Attended

14

■ ● ★ ★



CORCORAN WARD

Cr. Glenn Brown

Council Meetings Attended

15

■ ★ ★ ★ ★



CORCORAN WARD

Cr. John Drew

Council Meetings Attended

17

● ★ ★ ★



CORCORAN WARD

Cr. Sharon Cox

Council Meetings Attended

16

■ ★ ★ ★



CORCORAN WARD

Cr. Gwenda Lawlor

Council Meetings Attended

16

■ ★ ★



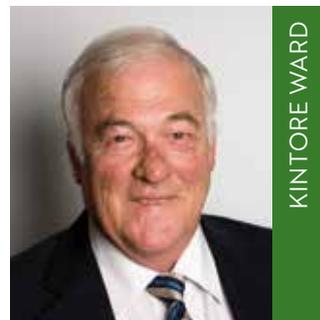
CORCORAN WARD

Cr. Dennis Muhovics

Council Meetings Attended

16

■ ■ ● ● ★ ★



KINTORE WARD

Cr. Peter Dunicliff

Council Meetings Attended

17

■ ■ ● ● ★ ★



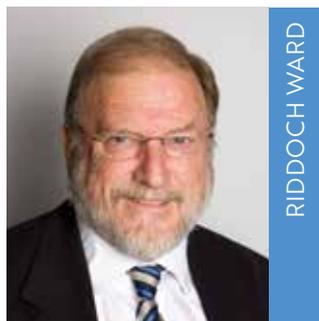
KINTORE WARD

Cr. Kevin McGrath

Council Meetings Attended

14

■ ● ★ ★ ❖



RIDDOCH WARD

Cr. Dean Burrow

Council Meetings Attended

15

■ ★ ★



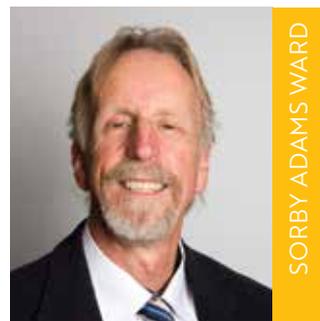
RIDDOCH WARD

Cr. Robert Thornett

Council Meetings Attended

15

★ ★



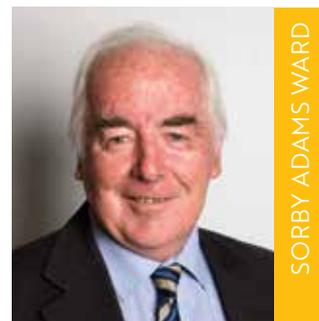
SORBY ADAMS WARD

Cr. Dale Price

Council Meetings Attended

16

● ● ★ ★



SORBY ADAMS WARD

**Cr. Rob Dycer
Deputy Mayor**

Council Meetings Attended

16

■ ● ● ★ ★

Legend: Elected Member Committee Representation

- Audit Committee
- Beachport Boat Ramp Advisory Committee
- Beachport Recreation Centre Management Committee
- Development Assessment Panel
- Greenrise Lake Advisory Committee
- Kalangadoo Riddoch Institute Management Committee
- Lake George Management Committee
- Lake McIntyre Management Board
- Nangwarry Forestry and Logging Museum
- Limestone Coast Local Government Association
- ❖ Rendelsham Community Hall Management Committee
- ★ Strategic Planning and Development Policy Committee
- ★ Tantanoola Institute Hall Management Committee
- ★ Wattle Range Marine Facilities Development Committee
- ★ Wattle Range Social Issues Planning Committee
- ★ Wattle Range Youth Development Foundation

CORPORATE GOVERNANCE

COUNCIL COMMITTEES

Council has established the following key Committees to manage, operate and control certain facilities or to advise on or act in areas of Council responsibility.

Section 41 Committees

■ Beachport Recreation Centre Management Committee

Responsible for managing, operating and administering the use of the Beachport Recreation Centre and its facilities.

■ Beachport Boat Ramp Advisory Committee

Responsible for advising Council on issues surrounding the maintenance, operation, management and improvement of the boat ramp facilities (and immediate surrounds).

Economic Development Advisory Committee

Responsible for providing business knowledge to assist Council to determine the long term economic development needs of the Council area. (In recess).

■ Greenrise Lake Advisory Committee

Responsible for the care, protection, management, operation and improvement to the Greenrise Lake.

● Kalangadoo Riddoch Institute Management Committee

Responsible for the care, protection, management, operation and improvement of the Kalangadoo Riddoch Institute.

● Lake George Management Committee

Responsible for the care, protection, management, operation and improvement of Lake George and surroundings.

● Lake McIntyre Management Committee

Responsible for the care, protection, management, operation and improvement of Lake McIntyre Reserve.

● Nangwarry Forestry and Logging Museum Committee

Responsible for the care, protection, management,

operation and improvement of the Nangwarry Forestry and Logging Museum.

❖ Rendelsham Community Hall Management Committee

Responsible for the care, protection, management, operation and improvement of the Rendelsham Community Hall.

★ Tantanoola Institute Hall Management Committee

Responsible for the care, protection, management, operation and improvement of the Tantanoola Institute Hall.

★ Wattle Range Marine Facilities and Development Committee

Accountable for maintaining and enhancing the quality of existing marine facilities and their immediate environs, while liaising with Council in relation to the operation, management and demand for marine facilities.

★ Wattle Range Social Issues Planning Committee

Responsible for providing advice to Council, in relation to social issues that are of concern to committees and to implement and develop agreed strategies.

★ Wattle Range Youth Development Foundation

Responsible for providing assistance to youth within the Council area who have been selected to participate in an event at the State, State Country or National level.

Other Committees

■ Audit Committee

Established pursuant to Section 126 of the *Local Government Act, 1999*. Responsibilities include, review of Council's annual financial statements, accounting, internal control, reporting and other financial management systems, strategic management and annual business plans and liaise with Council auditors in relation to financial affairs.

■ Development Assessment Panel

Established pursuant to Section 56A of the *Development Act 1993*. Acts as a delegate of the Council in accordance with the requirements of the *Development*

Act, 1993 and assess and review development matters referred by Councils Authorised Officers.

★ Strategic Planning and Development Policy Committee

Established pursuant to 101A of the *Development Act, 1993* and Section 41 of the *Local Government Act, 1999*. The Committee is responsible for providing advice to the Council in relation to strategic planning and development policy issues.

Wattle Range Building Fire Safety Committee

The Wattle Range Building Fire Safety Committee is a Sub Committee established under the LC LGA Building Fire Safety Committee. The Committee is established pursuant to Section 71 of the *Development Act, 1993* to ensure that Councils satisfy their obligations in relation to fire safety provisions as detailed in the Act.

Section 43 Committee

● Limestone Coast Local Government Association

The Limestone Coast Local Government Association (LCLGA) is a regional subsidiary body established pursuant to Section 43 of the *Local Government Act, 1999* by the seven Constituent Councils in the Limestone Coast region of South Australia. The Association undertakes a coordinating, advocacy and representational role on behalf of its member Councils. Council appointments have been made to the following LCLGA Committees and Working Parties: LCLGA Road and Transport Working Group, LCLGA Building Fire Safety Committee, LCLGA Development Assessment Panel Working Party, LCLG Inspectorate Group, LCLG Supervisory Officers Association, Limestone Coast and Coorong Coastal Management Committee, LC Economic Diversification Reference Group, LCLGA Regional Waste Management Steering Committee, LC Regional Trails Implementation Group.

CORPORATE GOVERNANCE

ALLOWANCES

In accordance with Section 76 of the Local Government Act 1999, allowances payable to elected members are determined independently by the Remuneration Tribunal of South Australia. Wattle Range Council has been classified with similar size Councils in Group 3. In determining the allowances, the allowance for a Councillor is determined, with the Deputy Mayor being 1.25 times of that of a Councillor whilst the Mayor is 4 times that of a Councillor.

Under the Act allowances will be adjusted on the first, second and third anniversaries of periodic elections to reflect changes in the Consumer Price Index (CPI) under a scheme prescribed by the Regulations.

The following allowances were applied on 7 November, 2015 being the first anniversary of the last periodic election:

MAYOR
\$51,784

DEPUTY MAYOR
\$16,183

COUNCILLORS
\$12,946

For those elected members who have been appointed Presiding Members of a Council Committee that is not a Prescribed Committee, an allowance of \$152 per meeting with a maximum amount of \$911 per annum is also payable.

Travel time allowances are also paid to elected members of non metropolitan Councils for those whose usual place of residence is within the relevant Council area and is located at least 30 kms from that Council's principal office, via the most direct road route.

In addition to the above prescribed allowances, the Mayor is provided with a fully maintained motor vehicle, mobile phone allowance of \$100/month and reimbursement of expenses related to Council business.

Elected members are also entitled to claim reimbursement of expenses incurred in undertaking official Council business and are paid an additional allowance of \$300 per annum towards the maintenance of an internet connection and communication costs associated with Council related activities.

ELECTED MEMBER TRAINING AND DEVELOPMENT

The Local Government Act, 1999 requires that Council must prepare and adopt a training and development policy for its Elected Members. The Policy is aimed at assisting Elected Members in the performance and discharge of their functions and duties.

The following Training Courses and Conferences were attended by Elected Members:-

- Local Government Association AGM and Conference
- Local Government Association General Meeting and Conference
- Local Government Association State Roads and Works Conference
- Local Government Association Mayors and Chairpersons Seminar
- Norman Waterhouse Conflict of Interest Training

A number of internal workshops were held to provide orientation and background information to elected members. Topics for the workshops included Financial Management, Economic Development initiatives, Policy & Procedure reviews and project updates.

CONFIDENTIALITY PROVISIONS

Council meetings are generally conducted in a public environment, however there are some circumstances where it may be necessary or appropriate for specific items from a meeting to be considered in confidence. Section 90 of the Local Government Act sets out the specific circumstances where this may occur.

2015/16 COUNCIL MEETINGS

17 FORMAL
COUNCIL MEETINGS HELD

5 SPECIAL MEETINGS
12 ORDINARY MEETINGS

513
RESOLUTIONS ON A BROAD RANGE OF ISSUES

16 ITEMS
WERE CONSIDERED 'IN CONFIDENCE'
(3% OF TOTAL NUMBER OF RESOLUTIONS)

Tables on the following pages list orders made to Council during 2015/16. These came under two sections of the *Local Government Act, 1999*.

CORPORATE GOVERNANCE

Date of Meeting	Subject	Reason - Section 90 (3)	Reason - Section 91 (7) – Section 91 (9)(c)
14 July 2015	Evaluation of Tenders – Contractor for Green Waste Mulching	(k)	Report and documents remain in confidence until 14 July 2016 or revoked by CEO
8 September 2015	Evaluation of Tenders for Contractor for Cleaning Services	(k)	Report and documents remain in confidence until 8 September 2016 or revoked by CEO
10 November 2015 8 December 2015 9 February 2016	Review of Eligible Section 184 – Sale of Properties – Unpaid Rates	(a)	Report and documents remain in confidence until further order of the Council or revoked by CEO
25 November 2015	Appointment of Recruitment Firm	(k)	Report and documents remain in confidence until 25 November 2016 or revoked by CEO
8 December 2015	2016 Australia Day Awards Nominations	(a)	Report and documents remain in confidence until further order of the Council or revoked by CEO
8 December 2015	Motor Grader Replacement	(k)	Report and documents remain in confidence until further order of the Council or revoked by CEO
19 January 2016	Lot 44, 7 Ritchie Street, Nangwarry	(a)	Report and documents remain in confidence until further order of the Council or revoked by CEO
27 January 2016	Appointment Chief Executive Officer	(a)	Minutes released 5 April 2016
12 April 2016	Annual Review of Confidential Orders	(a)(b)(h)(i)(k)(m)	Minutes released 13 April 2016
3 May 2016	Tender Assessment & Appointment – External Audit Services	(k)	Minutes remain in confidence until 3 May 2017. Report and documents remain in confidence until further order of the Council or revoked by CEO
10 May 2016	Beachport Industrial Land Division - Proposal for Council Purchase and Management	(a)(d)	Minutes, Report and documents remain in confidence until further order of the Council
10 May 2016	Appointment of External Auditor	(k)	Minutes were released on 30 May 2016. Report and documents remain in confidence until further order of the Council or revoked by CEO
10 May 2016	Economic Development Activities - Verbal Report	(b)(d)	Report and documents were released on 11 May 2016. Minutes remain in confidence until further order of the Council or revoked by the CEO
14 May 2016	Street Lighting Replacement Program - SA Power Networks	(d)	Minutes, Report and documents remain in confidence until further order of the Council or revoked by the CEO
14 May 2016	Evaluation of Tenders and Approval of a Contractor to dispose of Kerbside Green Waste	(k)	Report and documents remain in confidence until 14 June 2017 or revoked by CEO
14 June 2016	Additional Scope of Works - Solar Cells Installation Project	(k)	Report and documents remain in confidence until 14 June 2017 or revoked by CEO

CORPORATE GOVERNANCE

Orders made under 91 (7) that expired, ceased or were revoked during 2015/16

17 confidential items were released during the 2015/16 financial year.

Date of Meeting	Subject	Reason - Section 90 (3)	Reason - Section 91 (7) – Section 91 (9)(c)
11 October 2011	Civic and Arts Centre	(i)	Minutes 14 December 2015 and Report and documents 13 April 2016
8 November 2011	Development Plan Amendment – Dwellings on Rural Allotments	(m)	Minutes 14 December 2015 and Report and documents 13 April 2016
12 June 2012	Civic and Arts Centre – Van Riet Claim	(i)	Minutes 14 December 2015 and Report and documents 13 April 2016
14 August 2012	Civic and Arts Centre – Van Riet Claim	(i)	Minutes 14 December 2015 and Report and documents 13 April 2016
8 April 2014	Chief Executive Officer's Annual Performance Review	(a)(e)	Minutes 9 April 2014 and Report and documents 13 April 2016
10 June 2014	Penola Bypass Road	(a)	14 December 2015
12 August 2014	Evaluation of Tenders for Contract – Supply of Bulk Fuel August 2014-June 2017	(k)	Minutes 13 April 2014 and Report and documents 30 August 2015
9 September 2014	Supply of Electricity for Small Tariff Sites (Metered Supply)	(k)	Minutes 10 September 2014 and Report and documents 9 September 2015
25 November 2014	Tender Evaluation for the Supply and Delivery of a Truck and Road Maintenance Body	(k)	Minutes 26 November 2014 and Report and documents 25 November 2015
25 November 2014	Evaluation of Tenders for Contract – Bitumenous Surfacing of Roads	(k)	Minutes 26 November 2014 and Report and documents 25 November 2015
16 December 2014	Evaluation of Tenders for Sand Management Services at the Beachport Boatramp	(k)	Minutes 17 December 2014 and Report and documents 16 December 2015
20 January 2015	Evaluation of Tenders for Harvest, Re-establishment and Sale of Product at Council Pine Plantations	(k)	Minutes 21 January 2015 and Report and documents 20 June 2016
20 January 2015	Evaluation of Tenders for Cleaning of Council Facilities	(k)	Minutes 21 January 2015 and Report and documents 20 June 2016
20 January 2015	Evaluation of Tenders for Pavement Linemarking	(k)	Minutes 21 January 2015 and Report and documents 20 June 2016
14 April 2015	Chief Executive Officer's Annual Performance Review	(a)	14 December 2015
27 January 2016	Appointment of Chief Executive Officer	(a)	5 April 2016
12 April 2016	Annual Review of Confidential Orders	(a)(b)(h)(i)(k)(m)	13 April 2016

CORPORATE GOVERNANCE

19 items remain in confidence as at 30 June 2016

Date of Meeting	Subject	Reason - Section 90 (3)
8 May 2012	Penola Bypass Road – Road Openings – Compensation	(b)
29 May 2012	Penola Bypass Road – Road Openings – Compensation	(b)
16 December 2014	2015 Australia Day Award Nominations	(a)
14 April 2015	Position of Manager Human Resources	(a)
9 June 2015	Beachport Museum – Building Fire Safety Issues	(h)
14 July 2015	Evaluation of Tenders – Contractors for Green Waste Mulching	(k)
8 September 2015	Evaluation of Tenders – Contractor for Cleaning Services	(k)
10 November 2015	Review of Eligible Section 184 – Sale of Properties – Unpaid Rates	(a)
25 November 2015	Recruitment of CEO – Appointment of Recruitment Firm	(k)
8 December 2015	2016 Australia Day Awards Nomination	(a)
8 December 2015	Motor Grader Replacement	(k)
19 January 2016	Lot 44, Ritchie Street, Nangwarry	(a)
3 May 2016	Tender Assessment & Appointment – External Audit Services	(k)
10 May 2016	Beachport Industrial Land Division – Proposal for Council Purchase	(a)(d)
10 May 2016	Appointment of External Auditor	(k)
10 May 2016	Economic Development Activities – Various	(b)(d)
14 June 2016	Street Lighting Replacement Program – SA Power Networks	(d)
14 June 2016	Evaluation of Tenders and Approval of a Contractor to Dispose of Kerbside Green Waste	(k)
14 June 2016	Additional Scope of Works – Solar Cells Installation Project	(k)

POLICY AND ADMINISTRATION DOCUMENTS

There are a number of registers, codes, policies and procedural administrative documents used by Council in the conduct of its affairs, many of which are available by visiting Council's website or for public inspection at Council Offices. The following is a list of mandatory documents required to be kept in accordance with the Local Government Act 1999 or Local Government (Elections) Act 1999.

Policies

- Caretaker Policy and Guidelines
- Community Engagement Policy
- Complaint Handling Policy
- Contracts & Tenders – Purchasing Policy

- Council Member Training & Development Policy
- Elected Members Allowances, Support and Facilities Policy
- Informal Gathering Policy
- Internal Review of Council Decisions Policy
- Naming of Roads Policy
- Order Making Policy
- Prudential Management Policy

Codes

- Code of Conduct for Council Members (Gazette)
- Code of Conduct for Employees (Gazette)
- Code of Practice – Discretionary Procedures (Procedures at Meetings)

- Code of Practice – Public Access to Council and Committee Meetings and Associated Documents

Registers

- By-Laws Register
- Community Land Register
- Fees and Charges Schedule
- Register of Elected Members' Allowances and Benefits
- Register of Interests – Elected Members
- Register of Interests - Officers
- Register of Public Road
- Register of Salaries and Allowances

CORPORATE GOVERNANCE

ELECTOR REPRESENTATION QUOTA

Wattle Range Council has been categorised by the Local Government Grants Commission as a Rural Agriculture Very Large Council.

The current representation quota (Electors per Councillor) in comparison to other Councils within this group are outlined as follows:

Council	Total Members (inc. Mayor)	Number of Electors	Representation Quota
Alexandrina	12	19,006	1583
Barossa Council	12	16,815	1401
Berri Barmera	9	7,287	809
Copper Coast	11	10,669	969
Light Regional	11	9,845	895
Loxton Waikerie	11	8,183	743
Murray Bridge	10	13,800	1,380
Port Pirie	10	12,679	1,267
Victor Harbor	10	11,956	1,195
Wattle Range	12	8,411	700
Yorke Peninsula	12	9,155	762

Derived from information provided by the Electoral Commission of SA, current as at February 2016, Wattle Range Council has 8411 electors represented by 11 Elected Members plus the Mayor. The representation quota was 700.

Local Government authorities throughout the state are placed in groups of similar size and type. Wattle Range Council is grouped with ten other Council in this category in South Australia.

The statewide average representation quota for the reporting period was 1636. The representation quota for a Council is the amount ascertained by dividing the number of electors for the area of the Council (as at the last closing date under the Local Government (Elections) Act 1999) by the number of members who constitute the Council (ignoring any fractions resulting from the division and expressed as a quota) *Local Government Act, 1999*, schedule 4.

ELECTOR REPRESENTATION

Section 12 of the Local Government Act, 1999 requires Councils to undertake a review of its Elector Representation as determined by the Minister.

Council last conducted its last Elector Representative Review in the 2013/14 year.

This change was implemented at the 2014 Periodic Election.

**SA AVERAGE
REPRESENTATION
QUOTA PER
COUNCILLOR**



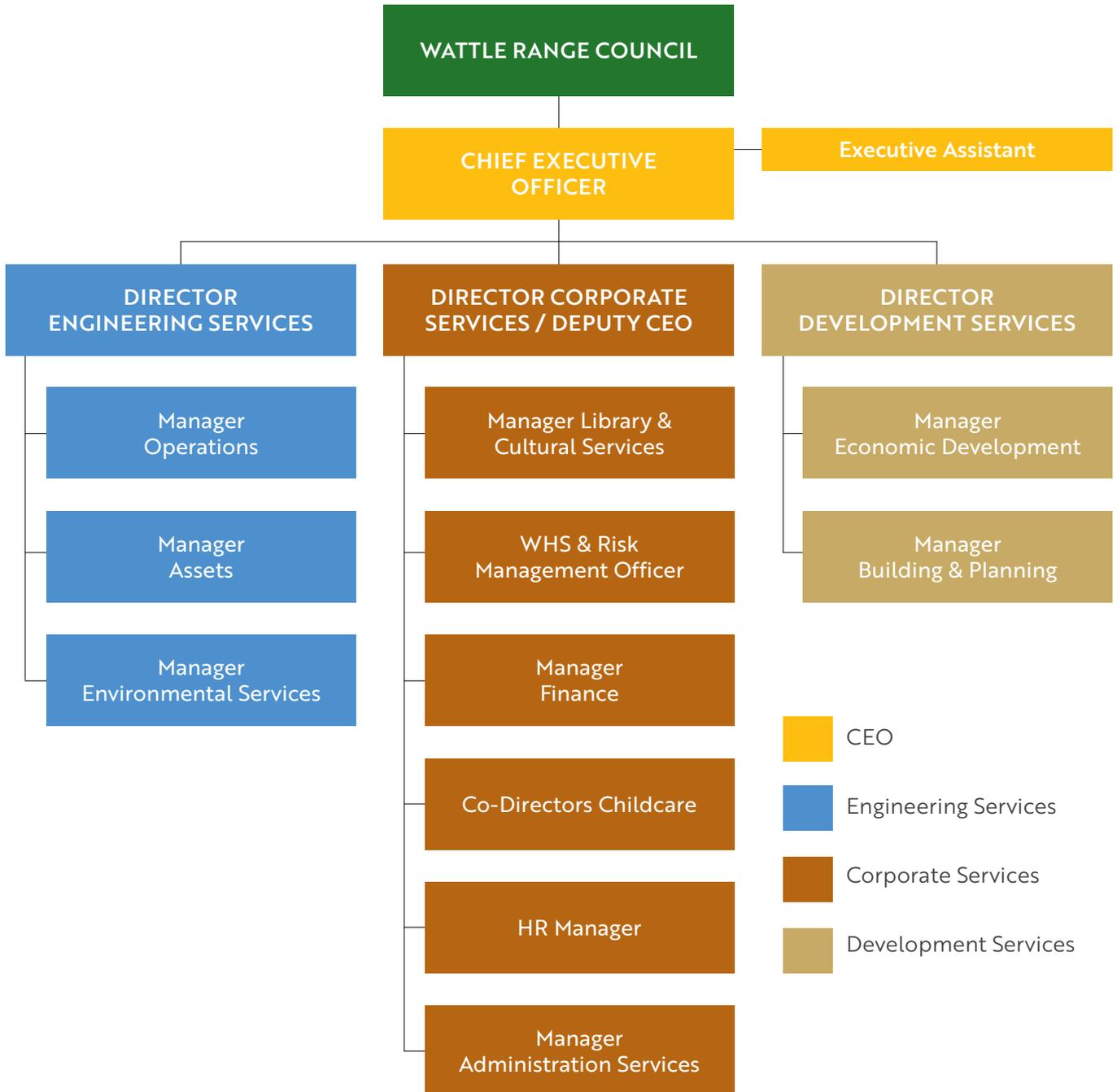
CORPORATE GOVERNANCE

CORPORATE STRUCTURE

The Chief Executive Officer is responsible for the day to day management of the Council to ensure Council's policies and directions are implemented by Staff. The current Organisational

Structure as reflected below provides for the management of Council's operations under an Executive Leadership Team consisting of the Chief Executive Officer and 3 departmental Directors and the Executive Assistant.

The Directors are responsible for the organisational divisions of Engineering, Development and Corporate Services. Managers are responsible for individual portfolios within each of these divisions.



CORPORATE GOVERNANCE

EXECUTIVE LEADERSHIP TEAM (ELT)

The role of Council's ELT is to provide advice to Council on strategies and policy direction, to implement Council decisions and to ensure that Council complies with its statutory obligations. They are also responsible for carrying out the regulatory and service roles of the local government body.

The ELT comprises the Chief Executive Officer, Director Corporate Services/Deputy Chief Executive Officer, Director Development Services, Director Engineering Services and Executive Assistant.

Council Staff operate under a system of delegated authority according to their level of training and responsibility. This promotes accountability and allows for the efficient functioning of operational and administrative activities.

Council's Chief Executive Officer and all three Directors are employed on individual performance based fixed term contracts. Allowances paid to members of the ELT (excluding the Executive Assistant) include provision of a motor vehicle for private use, mobile telephone and statutory superannuation.

Members of the Executive Leadership Team are as follows:



Mr Ben Gower

Chief Executive Officer

Mr Peter Harriott (Resigned January, 2015); Mr Ben Gower (Commenced April, 2016)



Mr Paul Duka

Director Corporate Services /
Deputy Chief Executive Officer



Mr Steve Chapple

Director Development Services

Mr Edward Scanlon (Resigned September, 2015); Mr Steve Chapple (Appointed October, 2015)



Mr Peter Halton

Director Engineering Services



Ms Catherine Allen

Executive Assistant

Ms Sheryl Caston (Resigned October, 2015); Ms Catherine Allen (Commenced October, 2015)



CORPORATE GOVERNANCE

HUMAN RESOURCES

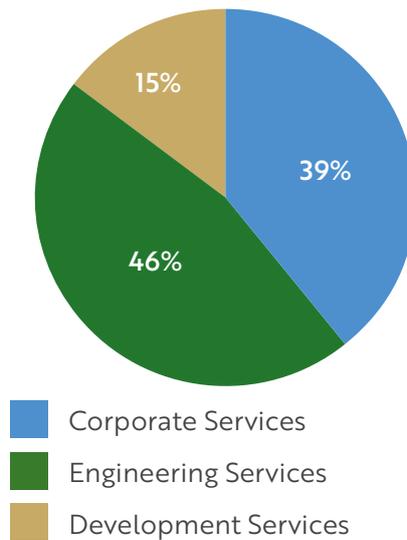
During 2015/16 Council employed 117 people in 98.1 Full-Time Equivalent positions. The average employee of Council is 47 years and 9 months old and has worked for Council for 11 years and 10 months.

Ongoing development in the area has seen the additional positions established in the Development and Planning Section.

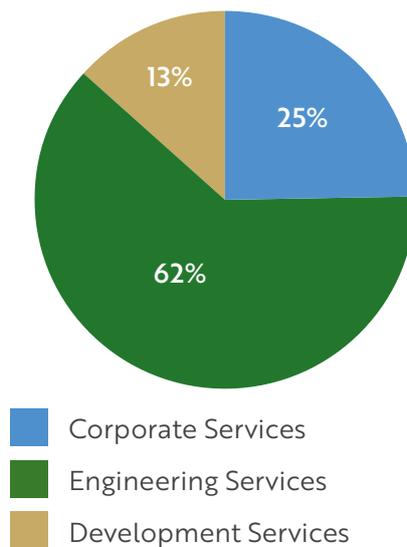
The proportion of Council's workforce employed full-time increased from 68% to 71%.

Engineering, which includes Road Maintenance and Construction and Parks & Gardens, continues to be Council's largest employment area with 45% of the people and having 62% of full-time positions.

Total Employees



Full-time Employees



REVIEW OF INTERNAL DECISIONS

Wattle Range Council is committed to transparent decision making processes and to providing access to a fair and objective procedure for the internal review of decisions.

The Internal Review of Council Decisions Procedure provides guidance for dealing with formal requests for internal review of decisions of Council, its employees, and other people acting on behalf of Council.

Council did not receive any Internal Review requests during 2015/16.

INFORMATION STATEMENT

Each year Council publishes an Information Statement in accordance with the provisions of the Freedom of Information Act, 1991 and the Local Government Act, 1999.

FREEDOM OF INFORMATION APPLICATIONS

A total of three (3) formal Freedom of Information applications were processed by the Wattle Range Council during the 2015/16 financial year under the *Freedom of Information Act, 1991*.

Of the three applications processed, one application was received in the 2014/15 financial year, but finalised within the 2015/16 financial year. Two of the applications were granted full access to the documents, whilst the other application was granted partial access to the documents detailed in the applications.

Negotiations for both of Council's Enterprise Agreements were renegotiated during 2015/16. Under the AWU Agreement three annual increases of 2.9% were agreed and the ASU Agreement agreed on three 2.8% increases. These Agreements determine the pay and conditions for all employees other than the four members of the Executive Leadership Team who are engaged on individual contracts.

Photo:
Coonawarra Budburst
Jodie Smith-Deland, 2014



CORPORATE GOVERNANCE

COMPETITIVE PURCHASING OF GOODS AND SERVICES

Council delivers its services in a variety of ways including in-house provision, contract for service, competitive tendering and resource sharing, and has adopted a service provision policy to "provide quality services that meet customer needs by utilising resources (physical, financial and human) efficiently and effectively."

Council has a Contracts and Tender Policy which was developed to provide transparency and accountability in purchasing and acquisition of goods and services.

The underlying principle of the Policy is to ensure that Council purchases deliver best value for money taking account of the efficiency of the process and an acceptable level of commercial risk.

Council utilises local providers of goods and services where practicable and offering equivalent value for money at an acceptable level of risk relative to other providers.

NATIONAL COMPETITION POLICY

Council has an obligation under Clause 7 of the National Competition Policy, to include certain relevant information pertaining to the application of competition principles, in its Annual Report as follows:

- Council has determined that it has no 'Significant Business Activities' as defined in the Clause 7 statement.
- Council's By Laws were reviewed in 2011/12 having regard to the competition principles.
- Council has adopted a Complaints Process for the Principles of Competitive Neutrality.
- No complaints were received for 2015/16.

EQUAL OPPORTUNITY

Wattle Range Council is an equal opportunity employer and will employ the best person for a vacant position. Employees are encouraged to attend training courses to improve their skills base and their opportunity for advancement in their careers.

COMMUNITY LAND

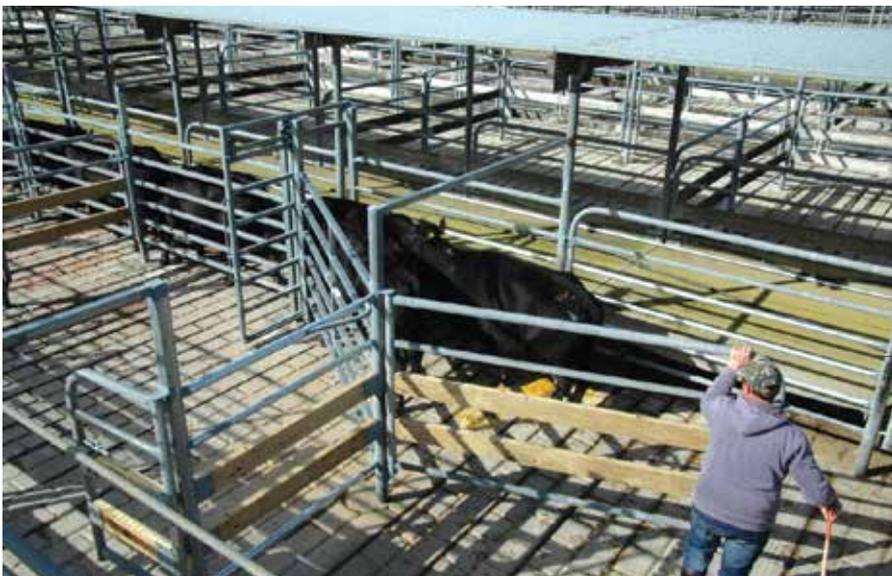
Council is required to have in place Community Land Management Plans for all of its land that is classified as "Community Land" in accordance with the requirements of the Local Government Act.

Council receives land from some new subdivisions usually in the form of reserves, drainage reserves and roads. Roads are excluded from the definition of Community Land.

Council periodically prepares and adopts Community Land Management Plans for new community land parcels and reviews its existing Management Plans for community land parcels as the need arises.

Also, any land acquired or purchased by Council is automatically classified as community land unless excluded prior to acquisition. Typically, any land purchased or held for operational purposes (e.g. car parking, depots) is excluded from the Community Land classification.

Prior to adopting a new Management Plan, Council is required to undertake public consultation in accordance with the Local Government Act.



Cattle being loaded into the branding raceway. Note: The handler is positioned behind the gate at all times. The gate is fitted with slam shut latches to enable the handler to push the gate shut and minimises the need to manually lock gates.

CORPORATE GOVERNANCE

RISK MANAGEMENT/WORK HEALTH AND SAFETY

Council has continued to perform well in Risk Management and is tracking well in comparison to other Councils in the region as shown in the table below.

As part of the Risk Management Framework a review of the Risk Matrix has been updated and all documents across Risk and WHS are being reviewed to reflect these changes, this includes 105 High and Medium Safe Work Method Statements (Risk Assessments)

The Business Continuity Plan has been heavily revised as a result of both internal and external reviews. Consequently, 14 High Risks and 11 Medium Risks to Critical Business Functions have been identified and the ELT and Management group are in the process of developing Incident Response Plans.

Council won the 2015 LGA Best Practice Award, for the Millicent Saleyards New Branding Raceway this resulted in Rob Edwards presenting Council with \$15,000.

The \$15,000 was used to upgrade the loading ramps at the saleyards so they met Australian Standards. The Branding Raceway was designed with emergency access gates that can be opened to release any stock that go down in an emergency situation.

These gates open outwards to provide safety for stock handlers providing a barrier between the worker and the cattle. This was an initiative of the Saleyards Manager.

Over the past 12 months Council Workplace Emergency Evacuation plans have been updated and put in place.

Asbestos audits have been carried out on all Council buildings and plans have been updated to comply with new legislation. This has resulted in asbestos removal in certain areas and new signage has been put in place.

Council's Health and Safety Committee continue to be a key force in the organisation assisting in meeting the 5 Key Elements in the Performance Standards for Self Insurers which include procedural changes, monitoring of hazards and making recommendations to ELT for continual improvement and changes in the workplace to create a safer environment for workers.

Council scored 95% from the LGA Workers Compensation Scheme KPI Audit and received a rebate of \$45,320. The rebate is driven by the successful completion of Council's WHS/IM Systems Action Plan, the sustained reduction in new claims over a long period showing the benefit of Council

continuing to invest wisely in safety management systems and reap rewards through rebates and other distributions. Council along with the LGAWCS continue to invest in accident prevention and Return to Work systems to maximise future Rebate potential.

In the next 12 months Council will be continue to focus on improving WHS compliance, which includes contractor monitoring, volunteer management and putting programs in place to reduce manual handling incidents among our workforce.



RISK MANAGEMENT REVIEW

WATTLE RANGE COUNCIL 74.5

REGIONAL AVERAGE 59.2

LOCAL GOV. AVERAGE 63.5

2015/16 Risk Profile - Review

Section	Wattle Range Council	Regional Average	Local Gov. Average
Reputation & Integrity	5.5	5.0	5.4
Strategic Risk & Governance	7.0	4.9	5.4
Procurement, Contract Management Systems	8.0	6.6	6.9
Volunteers / Vulnerable Groups / Committees	6.5	6.1	6.7
People	8.0	5.0	5.4
Environment / Vegetation / Trees	5.0	5.5	6.1
Emergency Management	9.0	5.8	6.2
Community Land Recreation / Leisure Services	8.5	6.2	6.7
Road & Footpath Management	8.5	6.4	6.7
Use by other parties - facilities / land	8.5	6.5	7.0
TOTAL	74.5	59.2	63.5

CORPORATE GOVERNANCE

COMMUNICATIONS AND MEDIA

This year Council issued 48 media releases on various issues. The Mayor, Elected Members, CEO and Executive Leadership Team also handle direct media enquiries regularly.

In a new initiative for 2015 /16, Council published a fortnightly communication in the Penola Pennant and South Eastern Times. This regular column provides the community with information about Council's notices, activities and events. A two page spread outlining the highlights of Council's 2015/16 Annual Business Plan was also produced in the local newspaper publications.

In addition to the existing Facebook pages of the Visitor Information Centres and the Millicent Library, Council has further entered the realm of social media with the establishment of a page dedicated to the 'Wattle Range Council 2020 Vision'. Communication initiatives through this media have included community engagement in business plans and budgets, community surveys on a range of projects and proactive notifications such as rates reminders and hazard alerts. This page has reached 134 followers with boosted posts reaching over 4,000 people on some occasions. Approximately 70% of people reached are in the 18 to 44 year old age group. Council intends to further develop its presence in this space in the coming year with the goal of the Council page becoming a valuable source of latest news and event information for the community.

Council's Community Development Officer has developed an e-mailing list of community and sporting groups, health and educational organisations for the dissemination of relevant information on issues of interest.

The Council website redevelopment was completed in February 2016 and a team of staff meet on a regular basis to ensure content is reviewed and updated.

COMMUNITY ENGAGEMENT

Wattle Range Council acknowledges the benefits that can be derived from meaningful communication and consultation with the community and values input from residents and stakeholders who have an interest in issues affecting their lives, where Council has responsibility and influence.

Council's Community Engagement Policy incorporates a framework based on the International Association for Public Participation (IAP2) model, adapted for Local Government purposes. It ensures that Council's responsibilities to effectively communicate and engage with its stakeholders are fulfilled and there is adequate opportunity for residents to be involved in consultation and communication about issues of concern, to present information, to provide options for consideration and to ensure Council decisions are informed and sound.

Copies of the Council's Community Engagement Policy are available for inspection at no cost at each of Council's Offices or can be downloaded from Council's website.

Community Consultation was undertaken on the following issues:

- Beachport Boat Ramp Carpark Design
- Council's new Community

Strategic Plan (Council's 2020 Vision)

- Waste Management Strategy
- Closure and sale of a number of road reserves
- Lease of community land parcels
- Future of recreation in Nangwarry
- Draft Annual Business Plan & Budget for 2016/17, and
- New Community Engagement Policy

Council surveyed the community on the following issues:

- Future of the Millicent Christmas Street Party
- Council's Community Strategic Plan (2020 Vision)
- Footpaths
- Youth issues
- The future of recreation in Nangwarry
- Operations at the Millicent Saleyards

A community meeting was called regarding the future of recreation in Nangwarry and Council also facilitated a forum with the community of Penola in the development of its Town Plan.

The Mayor and CEO hold monthly meetings with residents and ratepayers at the Millicent, Penola and Beachport offices on a rotational basis. Residents and ratepayers are invited to discuss, by appointment, issues relevant to Council with the Mayor and CEO in a private and confidential setting.



31 INDIVIDUAL MAYOR/CEO

APPOINTMENTS HELD WITH
RESIDENTS & RATEPAYERS

CORPORATE GOVERNANCE

INFORMATION TECHNOLOGY

Council operates the IT Vision 'Synergy Soft' software system as its Local Government corporate system. This system manages the majority of Council related activities including financial management systems, building/planning applications, mapping, leases/licences, records management, human resource management etc.

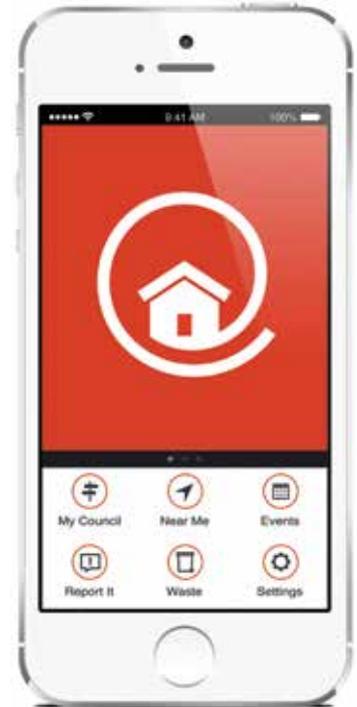
In addition to the IT Vision system, the 'One Library Management' system is operated to manage Library services activities within Council and also enables access to more than 130 public libraries across South Australia.

Various other programs and systems are operated by individual departments to assist them in their day to day operations.

Council utilises the Local Government Associations Unity system to facilitate its webpage. The webpage is designed to provide information about Council activities, programs and services. The page is reviewed and updated regularly to provide details of latest news within Council. Council in conjunction with local web design business HelloFriday have updated the look of the website, which went live with the new mobile friendly design early 2016. The website had 281,307 visits for the year.

Council continues to utilise the 'My Local Services' App with almost 150 people currently using the App across the Council region. The App was designed by the Local Government Association to deliver information about local services to local communities via smartphones and tablet devices. Information such as community events, kerbside collection services, council facilities and a reporting tool can easily be accessible on most mobile devices. Further information in relation to the 'App' can be obtained from Council's website.

During the last year Council's telephone system was replaced after the lease on the previous phone system had expired. The phone system and phones were replaced at all Council offices by Green Triangle Electronics.



281,307

↑ WEBSITE VISITS



COMMUNITY PLAN

Imagination
Simon Whennan
2016



COMMUNITY PLAN

COMMUNITY PLAN 2009-2014

Wattle Range Council adopted its current Strategic Management Plan (SMP), titled "Community Plan 2009 - 2014" in 2009/2010, following extensive consultation with target interest groups and the wider community. The Plan was reviewed and updated in 2012.

Council's determination to focus on the key goals in its Community Plan has enabled Council to achieve significant progress toward the delivery of services and facilities desired by the Community, in a manner which will be financially sustainable over the long term.

The Community Plan focuses on the 7 Key Strategic Directions of Service Delivery, Organisational Excellence, Community Well Being, Positive Ageing, Economic Vibrancy, Environmental Sustainability and Asset Management.

The 2015 / 2016 Annual Business Plan has been developed in order to maintain the focus of the Key Strategic Directions and Key Strategies contained in the Community Plan. Following are the Strategic Directions and subordinate Key Strategies contained in the Community Plan, accompanied by noted outcomes achieved to date.

STRATEGIC DIRECTION 1 – SERVICE DELIVERY

There will be transparency and accountability within Council's governance arrangements with open measurement of performance against the Community Plan and other key indicators.

Strategies	Actions
Increase community communication channels – newsletters, media releases + website	Newspaper feature Council Communications, increased media releases, and increased number of focus groups meetings
	Mayor and CEO meetings with residents occur monthly in Penola, Millicent and Beachport
	Develop a Social Media Policy and develop a Social Media presence using Facebook
	Website updated and current.
Encourage and support the use of volunteers in our community, recognising local expertise and experience	Continue volunteers assistance in the Millicent Library/Gallery, Lake McIntyre and Visitor Information Centres
	Council hosts regional familiarisation tours for VIC volunteers to increase local knowledge and establish relationships with local tourism operators
	Regular promotion of volunteer opportunities at Council
	Volunteer matching events / Council networking evenings
Improve and enhance the availability of public information	Regular media releases and fortnightly Council Communications column
	Mayor and CEO meetings with residents occur monthly in Penola, Millicent and Beachport
	Website updated for upcoming events and latest news.
	Develop a Social Media Policy and develop a Social Media presence using Facebook
Ensure the organisation is financially accountable and sustainable	Long Term Financial Plan updated and financial sustainability targets set
	Adoption of Asset Management Plans for all Asset Categories
	Review of monthly Council financial reporting format
	Quarterly reviews of Council Budget by Managers and Directors
	Increased accountability and responsibility for Council Budget by Managers

COMMUNITY PLAN

STRATEGIC DIRECTION 1 – SERVICE DELIVERY

Strategies	Actions
Develop cost effective staffing arrangements	Cost sharing with Robe and Kingston Councils for staff in the area of Environmental Health
	Promote cross training of staff to provide extra flexibility and knowledge within Council
	Organisational review has led to change in staff arrangements and structure
Consider sale of assets not providing community benefits	Sale of land and property surplus to Council needs has commenced
	Review remaining tree plantations and cleared plantations for viability to replant or sell
Increase revenue streams from sources other than rates	Council's fees and charges reviewed in light of increasing cost base
	Sale of property surplus to Council requirements
	Asset management plans adopted for major asset categories
Sustainably manage Council's infrastructure	Condition assessments and revaluations undertaken on regular basis as per Asset Accounting Policy
	Setting of targets for asset renewal and sustainability in line with Local Government Financial Sustainability targets
	Increased funding and focus on renewal of existing assets
Council services will be responsive to community needs	Manager Economic Development to regularly attend business association meetings
	Development of Community Township Plans
	Mayor and CEO meetings with residents occur monthly in Penola, Millicent and Beachport
	Community Development Officers regular attendance at Community Group meetings
	Survey the community regularly to assess community needs
Liaise with other organisations to establish more services locally i.e. Services SA	Liaison with State Government and Country Health SA to advocate maintenance and increase in health services in the Council region
	Liaison with State Government Departments, non-government organisations and LCLGA in the delivery of the Regional Health and Wellbeing Plan
	Review the "Ask of Government" lobbying document for the attention of the State Government. This document advocates for an increase in human services
	Liaison with agencies regarding the provision of training, support and advice to businesses
Deliver efficiently and effectively, relevant services using the most appropriate service delivery models	Procurement of goods and services in accordance with Council's Purchasing / Procurement policy to ensure best value for money to Council
	Cost sharing with Robe and Kingston Councils for staff in the area of Environmental Health
	Closer relationship with Local Government Association Procurement (LGAP)
	Explore Regional combined contracts opportunities for greater efficiency
	Cross organisation service provision in social services through Community Development Officer (CDO)
Provide equity of access to all communities within the Council area	Council continues to operate branch offices in Beachport and Penola
	Addressing road and transport issues in all WRC communities through the development and review of the 10 year road renewal plan

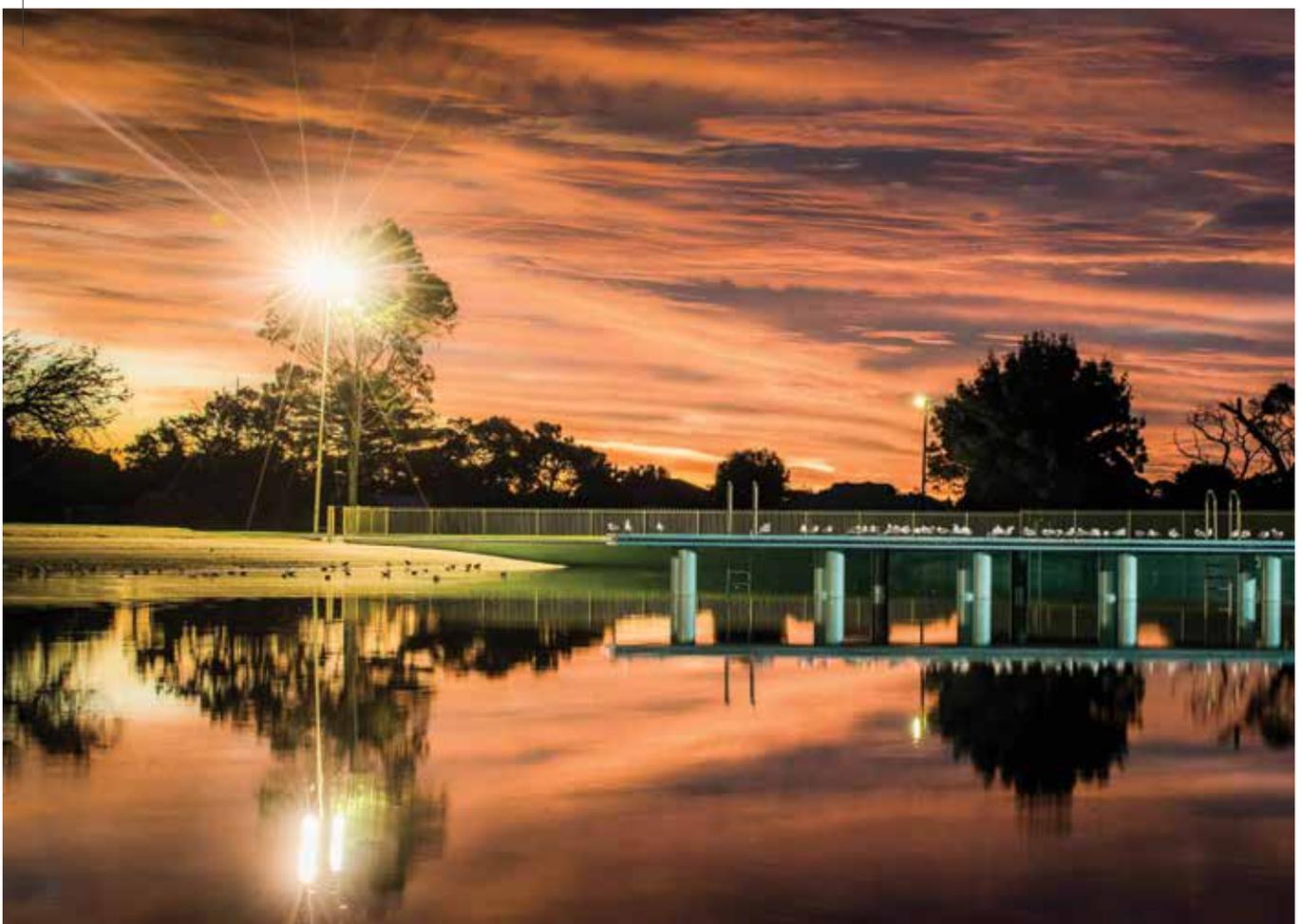
COMMUNITY PLAN

STRATEGIC DIRECTION 2 – ORGANISATIONAL EXCELLENCE

Develop a strong governance approach to Council’s operations that support good decision making.

Strategies	Actions
Develop and implement a range of actions designed to further strengthen Council approach to best practice governance and demonstrates our commitment to comply with all relevant legislation and reducing Council’s exposure to identified risks	Update all Policies & Procedures
	Attendance at Independent Commissioner Against Corruption legislation training by staff
	Regular meetings of the Audit Committee to discuss financial and other risk management issues
Protect employees health and safety in the workplace	Employee Immunisation program
	Continued promotion and support of Healthy Lifestyles Program
	Smoke Free Policy being developed
	Staff training in various WHS/Risk Management programs are kept current
	Prevention of Bullying and Harassment Training
	Conducting Risk Assessments
	Asbestos Handling and Awareness

Photo:
The Bronze Pond
Darren Galwey, 2016



COMMUNITY PLAN

STRATEGIC DIRECTION 3 - COMMUNITY WELL BEING

The quality of life will be enhanced by the provision of facilities and services to provide a safe, vibrant and healthy community.

Strategies	Actions
Improve consultation with youth	Coordinate and participate in the Youth Week program
Advocate with educational and training providers to establish accessible tertiary education programs	Five scholarships of \$1,000 each to students from the Council area studying at Flinders University in Adelaide
	One scholarship of \$500 provided to a student from the Council area studying Tourism at Flinders University in Adelaide
	Build stronger links with Universities to enable graduates to work on projects within WRC
Recreational and sporting facilities will be appropriate to the needs of each community	Continue to support community guarantee of loans for Community groups
Development of multiuse facilities and the rationalisation of existing facilities within the Council area	Develop a concept plan and evaluate uses for the whole Domain area in Millicent
Promote healthy lifestyles within the community	Support the Life Be In It Community Challenge & participation in the LCLGA regional trails program
	Implementation of Council's Regional Health Plan
	Promote Food Safety Star Rating Program
	Promote events that encourage healthy lifestyles
	Continue funding LCLGA and promotion of STAR Club (Regional Sport and Recreation Officer)
Advocate for the provision of health, transport and other services	Advocate for the return of health services lost – maternity services, chemotherapy chair, drug and alcohol services
	Review Regional Health and Wellbeing Plan and actions to ensure community health outcomes are met
	Continued to support school programs e.g. by providing virtual parenting resources
Provide improved library services across Council area	Further development and promotion of One Card System allowing access to books and publications across the State
	Provision of access to e-books
	Developed library service at Beachport
	Provided access to wireless internet at Kalangadoo
Sponsor and promote events and festivals	Continue to promote and sponsor events and festivals
Work with other government agencies and organisations to address social issues	Wattle Range Social Issues Committee responded to social needs across Wattle Range
	Support and advocate for the introduction of 'Out of School Hours Care' to the Millicent Community
	Strong lobbying of State Government and Country Health SA to maintain health services at Millicent and Penola Hospitals
Foster community safety in the planning and delivery of Council services	Regional Health and Wellbeing Plan created

COMMUNITY PLAN

STRATEGIC DIRECTION 4 - POSITIVE AGEING

Provide support to older people through the provision of services and facilities that enable and encourage participation in social life and recognise the achievements and contributions made by older people.

Strategies	Actions
Design and maintain and where appropriate upgrade facilities and infrastructure to ensure older people in our communities can function within a safe environment	Survey residents and review footpaths in townships to make safe and trafficable for older persons
To promote and support social recreational and cultural activities that encourages the participation of older people such as: libraries, men's sheds, community gardens, walking trails, recreation and sporting venues	Continue to support Seniors Month program
Develop and support Seniors Month	Continue to support Seniors Month program
Promote and support the provision of affordable housing and accessible accommodation in residential care facilities	Rate rebate provided to Boneham Cottage Homes Aged Care facility in Millicent
Encourage and attract investment in retirement facilities in the Council area	Assess sites for a potential retirement village and attract developers that are interested in investment in retirement facilities

STRATEGIC DIRECTION 5 – ECONOMIC VIBRANCY

Wattle Range Council is a thriving area that encourages and facilitates sustainable new business and supports existing business growth.

Strategies	Actions
Work in partnership with Regional Development Australia Limestone Coast to create sustainable economic development in the Council area and in the Region generally	Work with the RDALC to attract grants from the State Government for business cluster funding – including the Limestone Coast collaborative and training
	Coordinate with RDALC business training sessions such as tender writing, marketing and social media, conducted by the RDALC
	Provide input into RDALC's work plan and KPIs and continue to monitor services provided to Wattle Range
Work in partnership with Regional Development Australia to promote tourism growth in the area	Regular meetings with the RDA Tourism Officer to progress tourism development in the region, priorities being accommodation development
	Financial contribution by Council for the funding via LCLGA of a regional Tourism Officer

Photo: Fun in the Sun - Melanie Halton, 2016



COMMUNITY PLAN

STRATEGIC DIRECTION 5 – ECONOMIC VIBRANCY

Strategies	Actions
Promote tourism opportunities through the Visitor Information Centres	Maintain strong visitation to Beachport, Millicent and Penola Visitor Information Centres
	Region-wide RV Friendly status maintained and promoted
	Continue to update promotional displays in Penola, Millicent and Beachport Visitor Information Centres to ensure they provide relevant and timely information
	VIC staff have increased number of events, accommodation and attraction listings on the Australian Tourism Data Warehouse and tourism related websites
	Continue to provide assistance to a tourism operator to develop a new touring product
	Production of a self-drive tourism marketing campaign proposal for a joint campaign between the Councils in the LCLGA region in conjunction with the SA Tourism Commission
	Promote tourism assets in the area through advertising and editorial in regional visitor guides, radio, newspaper features and tourism magazines
Advocate with educational and training providers to establish accessible programs	Five scholarships of \$1,000 each to students from the Council area studying at Flinders University in Adelaide
	One scholarship of \$500 provided to a student from the Council area studying Tourism at Flinders University in Adelaide
	Provide opportunities for students studying at University to undertake work experience or participation in projects with Council departments
Sponsor and promote events and festivals in conjunction with other parties	Continue to promote and sponsor events and festivals
Provide and maintain physical infrastructure necessary for industry growth	Advocate for the expansion of mains gas and electricity infrastructure to main industrial areas
	Update regional transport plan priority roads
Facilitate and develop improved transport routes	Completed acquisition of road corridor for Penola Bypass
	Advocate and lobby for the completion of Stage 2 of Penola Bypass
Work with the community and businesses to develop vibrant town centres	Complete Community Township Plans
	Complete Penola Town Square development
Increase revenue streams from sources other than residential rates	Review business units of Council to develop strategies to improve long term viability
	Develop a Long Term Strategic Plan for Southern Ocean Tourist Park
	Council's fees and charges reviewed in light of increasing cost base
	Sale of property surplus to Council requirements
Develop an Economic Development Policy	Review the Economic Development Plan / Strategy to ensure currency of document

COMMUNITY PLAN

STRATEGIC DIRECTION 5 – ECONOMIC VIBRANCY

Strategies	Actions
Further strengthen relationships with Austrade, RDA in order to promote the Council area as a place for investment	Schedule regular communication and meetings with RDA and LCLGA along with relevant State Government representatives in the region such as DMITRE and PIRSA
Promote the Council area as a region for intensive food production	Include and promote the Wattle Range Council district as the number one Local Government Area in Australia for net primary productivity by the Regional Australia Institute, in Councils core investment documents
Continue to enhance the streetscape of business centres	Develop township community plans
Lobby Federal Government to improve telecommunication/roll out of NBN	Make submissions to the mobile phone blackspot funding for improved telecommunications infrastructure and services in the region
Continue to improve and maintain Council's website	Continuous updating of Council's website to keep it relevant and up to date and increase functionality
Support the expansion of fishing and aquaculture	Businesses assisted in expansion and start up of fishing and aquaculture opportunities
Maintain and improve coastal infrastructure, boatramps, caravan parks etc.	Continue to progress the recommendations of the Rivoli Bay Study and Lake George Study Maintain the Beachport Boat Ramp and improve access to basin
Support development of alternative energy initiatives i.e. biomass, geothermal, windfarms	Advocacy and public information sessions for alternative energy initiatives such as biomass, geothermal and windfarms
Promote, attract and support festivals, events and attractions that add value to the Council area	Continue to promote and sponsor events and festivals

Photo: Southend Big Bash - Darren Galwey, 2016



COMMUNITY PLAN

STRATEGIC DIRECTION 6 – ENVIRONMENTAL SUSTAINABILITY

There will be a well-planned blend of built and natural environment to ensure its sustainability and diversity to the community.

Strategies	Actions
Ensure that new development within the Council area is of a suitable standard and appropriately located	Provide a statement of requirements/guidelines for land divisions to developers
Achieve an appropriate balance between open space and development	Provide a statement of requirements/guidelines for land divisions to developers
Deliver innovative practices which promote environmental sustainability: Waste management, pollution prevention, biodiversity	Completed closure plan works associated with Canunda Landfill facility
	Increase funds for green waste shredding to reduce build up of green waste
Promote environmental initiatives undertaken by Council and the community, including alternative energy	Support the replacement of street lighting with energy efficient LED lighting
	Install LED lighting Penola Stadium
Maintain and develop Council's parks, gardens, reserves, sports fields and streetscapes	Geltwood Grove - landscaped existing retention basin with native grasses, plants and a rock feature
	Contour and landscaped drain, Millicent Domain
	Install Irrigation/water system tennis court area, Millicent Domain
	Complete works to bridge barrier Williams Road Millicent similar to George Street
Advocate with appropriate government Departments to protect and conserve the coast and marine environment	Lobby state government for increased funds for Coastal protection
Implement a stormwater management scheme for Penola	Replace stormwater drainage in Arthur Street Penola
Develop and manage Community Wastewater Management Schemes as appropriate	Undertake a condition assessment and revaluation of CWMS
	Develop an Asset Management Plan for CWMS assets
Advocate for a suitable long term solution for Lake George and surrounding area	Review and prioritise outcomes of the Lake George Study
Ensure the protection and recognition of cultural and heritage assets	Complete Beachport Heritage Development Planning Amendment
Support and promote Natural Resource Management Board's programs and projects	Prepare a submission to the South East Natural Resources Board surrounding additional projects for coastal protection works within the Council area
Implement land management and maintenance regimes that minimise bushfire risk on Council land	Allocate funds for roadside vegetation in the Council area
Assess the potential impacts of Climate Change in relation to Council operations and services and implement adaption strategies	In combination with the LCLGA review regional climate change adaption plan
Work with Coastal Protection Board to identify coastal management issues and the development of mitigation strategies	Scheduled replacement of groynes within Rivoli Bay Lobby state government for increased funds for Coastal protection
Complete the closure and rehabilitation of the Canunda and Towers Road landfill site	Canunda landfill rehabilitation and closure completed

COMMUNITY PLAN

STRATEGIC DIRECTION 7 – ASSET MANAGEMENT

Procedures and processes will be in place to prudently manage infrastructure that meets the needs of our community and that can be sustained within Council's financial resources.

Strategies	Actions
Ensure new and renewable assets are managed within the framework of a long term asset management plan	Review the Asset Management Policy and Strategy developed in 2013/14, which set a long term direction for closing the asset renewal funding gap
Focus on ensuring the financial sustainability of Council	Long Term Financial Plan updated and financial sustainability targets set
	Adoption of Asset Management Plans for all Asset Categories
	Review of monthly Council financial reporting format
	Quarterly reviews of Council Budget by Managers and Directors
	Increased accountability and responsibility for Council Budget by Managers
Implement best practice asset management planning, including an increased focus on sustainable maintenance and renewal of assets	Adoption of Asset Management Plans for all Asset Categories
	Setting of targets for asset renewal and sustainability in line with Local Government Financial Sustainability targets
	Increased funding and focus on renewal of existing assets
Provide improved infrastructure for the safer movement for pedestrians, cyclists and people using motorised personal vehicles within the townships of the districts, focussing on high use areas	Seek grant funding to assist in development of an off road shared path for Millicent Domain area
	Completion of shared path Nangwarry
Develop an Asset Management Plan for the Southern Ocean Tourist Park to maintain and improve facilities to maximise the attractiveness of the park and the financial return to Council	Prepare a ten year financial and asset management plan to ensure the park continues to be profitable in the medium to long term
Develop and implement a 5/10 year forward improvement plan for the Council's sealed/unsealed road network	Road Asset Management Plan reviewed and updated following condition assessment
	Update 10 year renewal schedule
Develop and preserve Council's parks, gardens and reserves to maximise their potential as a tourist attraction and as a community asset	Scheduled maintenance of parks, gardens and reserves
Develop an improvement plan for townships	Township Community Plans to be developed for all main townships

COMMUNITY PLAN 2017-2021

In early 2016 Council commenced a comprehensive review of the Community Plan. Once completed it will set out the longer term strategy for Council over the next four years. To date this has involved undertaking a number of surveys which has resulted in over 10% of the community having input into the new plan's development to date.

It is anticipated that in the latter part of 2016 a new Plan will be distributed for public comment with adoption expected at the end of 2016.

FINANCE

There Once was a Time
Julie Eustace
2016



FINANCE

FINANCIAL PERFORMANCE

Council has reported another strong year financially in 2015/16. Council's Operating Surplus (before Capital Items) is \$1.56 million, comparatively in 2014/15 the Operating Surplus was \$3.3 million; largely the difference is attributed to the accounting for the prepayment of the 2015/16 Financial Assistance Grants paid in advance in 2014/15.

Following adjustments to assets and a revaluation of Council's sealed road assets The Total Comprehensive Income reported for 2015/16 was a surplus of \$37.495 million.

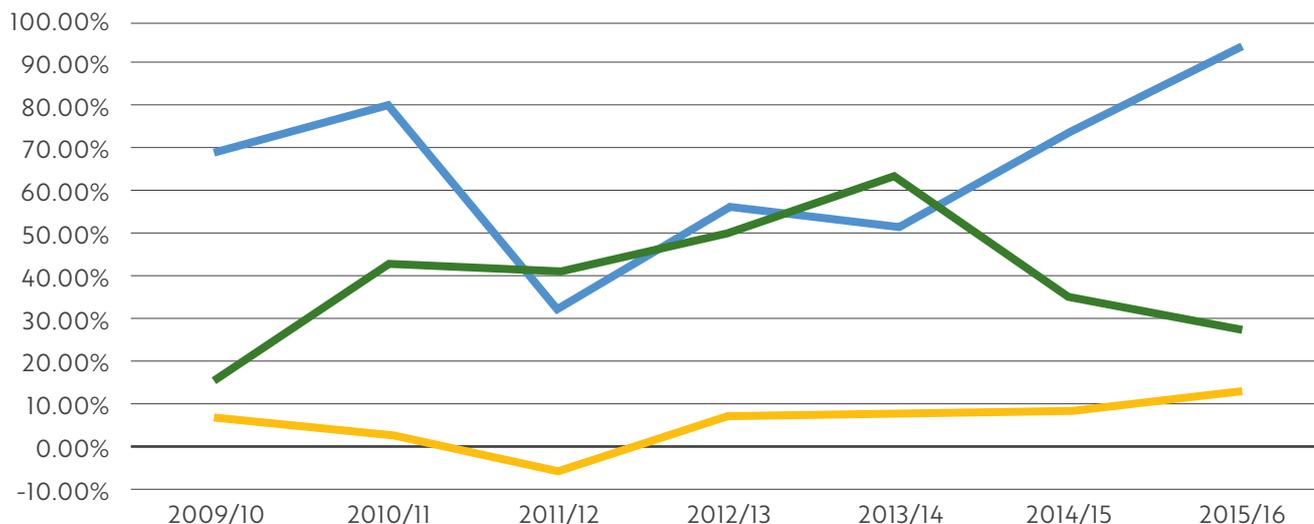
Wattle Range Council – Comprehensive Income Statement 2015/2016

	\$'000
INCOME	
Rates	17,046
Statutory charges	239
User charges	1,728
Grants, subsidies and contributions	2,457
Investment income	93
Reimbursements	167
Other income	782
Total Income	22,512
EXPENSES	
Employee costs	7,532
Materials, contracts & other expenses	8,191
Depreciation, amortisation & impairment	4,626
Finance costs	602
Total Expenses	20,951
OPERATING SURPLUS / (DEFICIT)	1,561
Asset disposal & fair value adjustments	(171)
Amounts received specifically for new or upgraded assets	741
NET SURPLUS / (DEFICIT) transferred to Equity Statement	2,131
OTHER COMPREHENSIVE INCOME	
Changes in revaluation surplus - infrastructure, property, plant & equipment	35,449
Impairment (expense) / recoupments offset to asset revaluation reserve	(85)
Total Other Comprehensive Income	35,364
TOTAL COMPREHENSIVE INCOME	37,495

Council monitors its financial performance through three (3) Key Financial Indicators these being the Operating Surplus Ratio, Net Financial Liabilities Ratio and Asset Sustainability Ratio. In 2015/16 Council improved performance in all three key indicators.

FINANCE

Financial Indicators Trend Analysis



— Asset Sustainability Ratio
 — Net Financial Liabilities Ratio
 — Adjusted Surplus Ratio

The Adjusted Operating Surplus Ratio has been adjusted for the prepayment of the Federal Assisted Grants to better reflect actual performance. The result for 2015/16 is 13% which continues to reflect the strong budgetary constraint Council has adopted in the past three years.

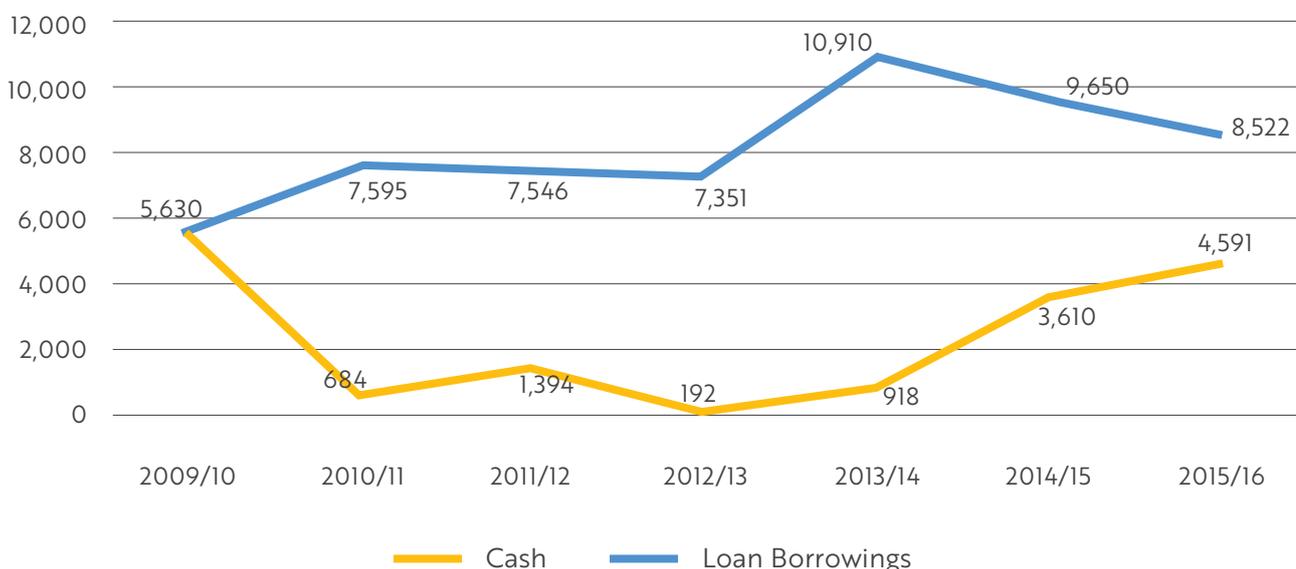
The Net Financial Liabilities Ratio is a key performance indicator of Council indebtedness. Council has set a target of not exceeding 100% for this ratio. For the year ended 2015/16 Council result was

28% which is reflective of Council decreasing its debt exposure. Council's net debt at 30 June 2016 (including cash advance facilities) was \$8.5 million, a decrease of approximately \$1.1 million compared to the same time in the previous year. There were no new loans drawn down in 2015/16.

Council's cash and cash equivalents as at 30 June 2016 total \$4.59 million. This is an increase of cash holdings from 2014/15 of \$981,000. Council's focus particularly in recent years

is on paying debt down and not drawing new loan borrowings. Consequently Council's cash holding continues to increase to offset its exposure to fixed loan borrowings, the net effect of these treasury management measures has reduced Council's debt exposure.

Net Borrowings \$,000



FINANCE

The Asset Sustainability Ratio is a key financial indicator of whether Council is renewing and replacing assets when they fall due. Council's target is to obtain a range between 80% - 100%. For 2015/16 Council's performance was 94%, which is well within the benchmark range.

In total Council's capital expenditure for the past year was \$5.03 million. In 2015/16 Council was the beneficiary of additional funding from Roads to Recovery which assisted its focus on renewal of roads throughout the district. In total 17.1 km of unsealed roads were re-sheeted and 21.10 km of sealed roads

were resealed. Other projects completed throughout the year include the completion of the sealing of the Beachport boat ramp carpark, Millicent Swimming Lake change rooms refurbishment, landscaping at the Domain parklands in Millicent and the scheduled replacement of major plant items.

Wattle Range Council – Statement of Financial Position 2015/2016

Assets	\$'000
Current Assets	
Cash and cash equivalents	4,591
Trade & other receivables	1,478
Inventories	457
Total Current Assets	6,526
Non-current Assets	
Financial Assets	369
Infrastructure, Property, Plant & Equipment	200,245
Total Non-current Assets	200,614
Total Assets	207,140
Liabilities	\$'000
Current Liabilities	
Trade & Other Payables	2,421
Borrowings	1,115
Provisions	1,638
Total Current Liabilities	5,174
Non-current Liabilities	
Borrowings	7,407
Provisions	209
Total Non-current Liabilities	7,616
Total Liabilities	12,790
NET ASSETS	194,350
EQUITY	
Accumulated Surplus	63,238
Asset Revaluation Reserves	130,070
Other Reserves	1,042
TOTAL EQUITY	194,350

Further details of Capital Projects completed in 2015/16 appear in the Assets & Infrastructure section of this annual report and a complete version of the Audited Annual Financial Statements are attached to the electronic copy of this report.

FINANCE

ANNUAL AUDIT

Wattle Range Council's Annual Financial Statements for 2015/16 were audited by Council's Auditors Dean Newbery & Partners, who were appointed as Council's Auditors in May 2016, for a five year term, pursuant to Section 128 of the Local Government Act 1999.

Remuneration paid to Council's Auditors for the provision of Audit Services during 2015/16 pursuant to Section 129 of the Local Government Act 1999 was \$27,500.

AUDIT COMMITTEE

Council's Audit Committee was established in February 2007, pursuant to Section 126 of the Local Government Act 1999 and held five (5) meetings during 2015/16.

The Committee is responsible for assisting Council in fulfilling its corporate governance responsibilities in regard to:

- Business risk management
- Compliance with legal and regulatory obligations
- The establishment and maintenance of the internal control framework
- The reliability and integrity of financial information for inclusion in financial statements and other financial reports
- Monitoring the financial performance of Council
- Development of a long-term financial plan and associated policies
- Safeguarding the independence of the internal and external auditors
- Audit, accounting and financial reporting obligations

The Audit Committee consists of five members, being the Mayor, three Elected Members and one independent person, not being a member of Council.

The Chairperson of the Committee is the Independent Member of the Committee. The Independent Member is appointed to the Committee for a term of four years in line with the Council Elections. All Elected members are invited to attend each meeting as well as being provided with an agenda for each meeting.

Council Staff including the Chief Executive Officer, Director Corporate Services and Manager Financial Services are generally in attendance at each meeting. The Committee invites annually the External Auditor to attend a meeting.

A full list of items considered by Council's Audit Committee is available via the Committee's meeting agendas and minutes on Council's website.

The Committee consists of the following members:-



Mayor Gandolfi

Audit Committee Meetings Attended

4



Chairperson M. Schultz

Audit Committee Meetings Attended

5



Cr Dycer

Audit Committee Meetings Attended

4



Cr Lawlor

Audit Committee Meetings Attended

4



Cr Brown

Audit Committee Meetings Attended

4

FINANCE

YOUR RATES

On an annual basis Council reviews and sets the rates revenue for the forthcoming year as part of the Annual Business Plans development. The funds raised from rating revenue assist Council to maintain an appropriate level of both statutory and discretionary services to the Community, whilst pursuing the key goals in Council's Community (Strategic) Plan. The services provided by Council reflect both its obligations under a range of legislation and the Community's expressed desire for specific services, facilities and infrastructure.

Council's challenge annually is to achieve these outcomes without presenting an unrealistic rate burden on the Community. While Council receives some money from sources including State and Federal government grants and subsidies, fee paying services and commercial activities, the largest portion of Council's revenue is generated by General Rates.

In addition, Councils also raises Separate Rates for specific purposes and Service Charges for the provision of services provided to the Community.

Rating Strategy

Before Council can set its rates each financial year it must review its Rating Strategy to assess if previous rating decisions are appropriate or need to be amended for the coming year.

The Rating Strategy is a broad statement by the Council of the approach that it will take in determining rates, and the reasons for this approach.

Following a review of Council's General Rating Policy during the development of Council's 2015/16 Annual Business Plan, Council adopted the use of three Differential "rates in the dollar" applied to the Capital Value of land for rateable properties in the defined Township, Rural Living and Rural areas, in conjunction with a Minimum Rate payable by

all properties in the Wattle Range Council area in 2015/16.

The Rating Strategy for 2015/16 was adopted by Council in June 2015.

General Rates

In the context of the anticipated economic challenges facing our community in 2015/16, Council adopted an increase in General Rate Revenue of 4%. Council provides an additional rebate of General Rates of \$50 to all eligible pensioners and self-funded retirees for the purpose of providing relief from increased costs of living.

Service Charges

Council raised Service Charges for the provision of Community Wastewater Management Systems in the towns of Penola, Southend and Kalangadoo & Beachport. For 2015/2016 the increase was 4%. The following is a summary of application of the charges.

CWMS Service Charges	Category	Charge Per Unit
Kalangadoo, Penola & Southend	Occupied	\$573
Beachport	Occupied	\$653
Kalangadoo, Penola & Southend	Vacant	\$429
Beachport	Vacant	\$490

In addition to the CWMS charges, a Domestic Kerbside Waste Collection Service Charge was levied on properties in defined kerbside collection areas, the increase was 4% and was applied on the following basis.

Waste Collection Service Charges	Charge Per Unit
3 Bins	\$307
2 Bins	\$237

Please note that concessions of 60% of the Domestic Kerbside Waste Collection Service Charges were provided to pensioners.

Separate Levy

In 2015/16, Council raised a Separate Levy of \$41.65 per rateable property for payment of the Natural Resources Management Board levy of \$301,839. This levy is collected on behalf of the State Government and is not retained by Council.

FINANCE

Mandatory Rebates

In 2015/16, 33 properties received Mandatory Rebates of General Rates totalling \$75,092 details are as follows:

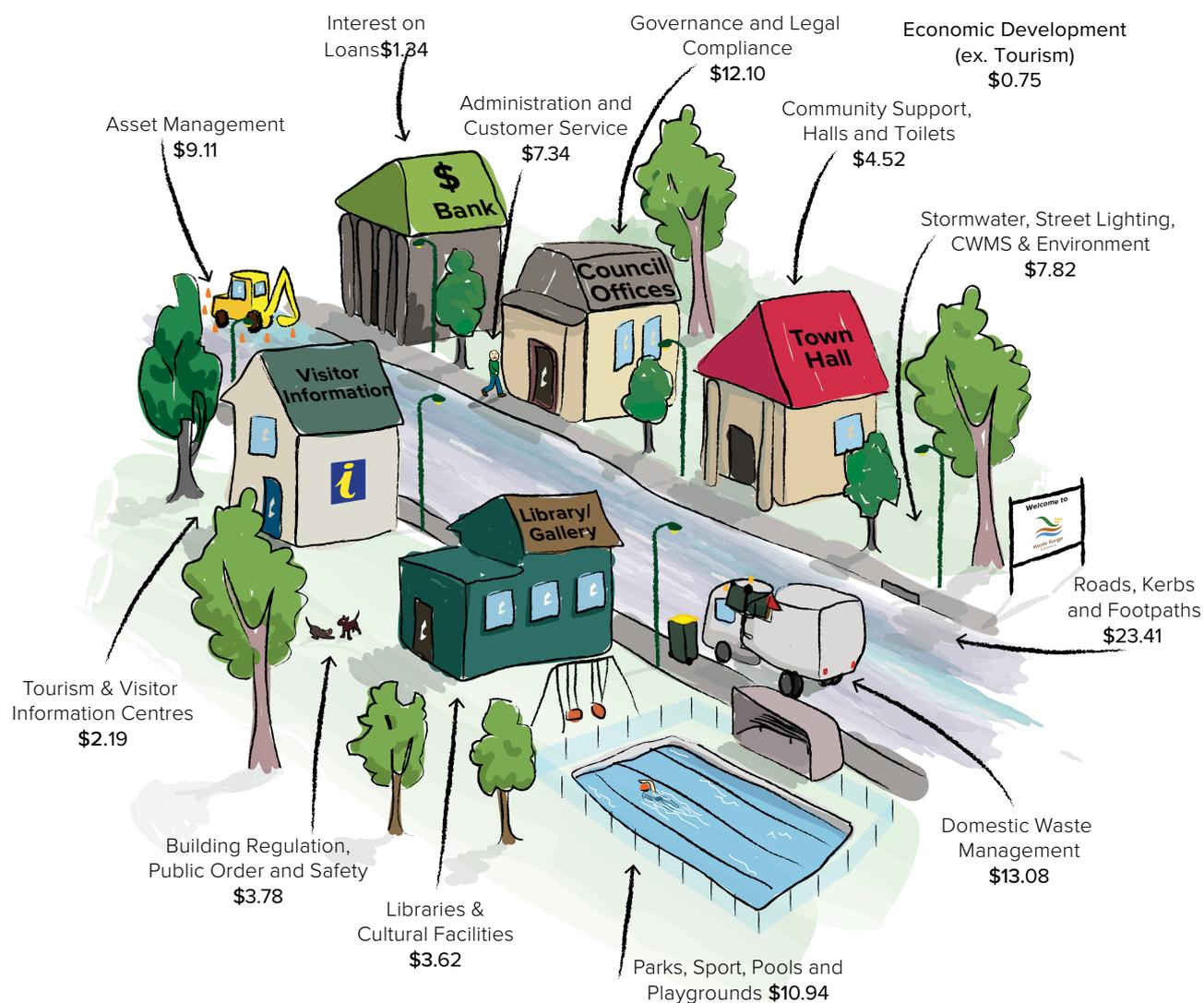
Reason	No. of Rebates	Value
Health Services	2	\$1,236
Community Services	2	\$30,456
Religious	27	\$25,356
Educational	2	\$18,044

Discretionary Rebates

44 Discretionary Rebates of General Rates totalling \$48,495 were approved by Council in 2015/16 and details are as follows:

Reason	No. of Rebates	Value
Educational	2	\$2,169
Aged Accommodation	2	\$7,676
Community Services	40	\$38,650

EVERY \$100 OF YOUR RATES IS SPENT ON...



COMMUNITY

Seas of Time
Simon Whennan



COMMUNITY

2016 AUSTRALIA DAY AWARDS

Australia Day Awards are awarded in each of the 4 Council Wards in the following categories – Citizen of the Year; Young Citizen of the Year and Community Event of the Year.

Council is responsible for the administration, promotion and awarding of the Australia Day Awards and provides a financial contribution to local Lions Clubs to assist with the Australia Day breakfast in each Ward.

Awards are presented at Breakfast functions hosted by Lions Clubs in Millicent, Penola, Kalangadoo and Beachport in conjunction with other Service Clubs and Community Organisations on Australia Day.

In 2016 approximately 1,400 people attended the four functions across the Council area. These events aim to recognise outstanding contributions to the Local Community either in the past year or over a period of years by an individual or event and provide a focus for community Australia Day celebrations.

Citizen of the Year

Corcoran Ward	Sue Van der Heul
Kintore Ward	Dawn Williams
Riddoch Ward	Mark Edwards
Sorby Adams Ward	Peter Burford

Young Citizen of the Year

Riddoch Ward	Ashlee Sullivan
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Community Event of the Year

Corcoran Ward	Millicent Bowling Club – Night Bowls
Sorby Adams Ward	Kalangadoo Remembers Committee – 100 Year Gallipoli ANZAC Commemoration Service Mount Gambier Branch of National Trust - Blades of Glencoe



Photo: Dawn Williams is presented with the 2016 Citizen of the Year Award (Kintore Ward) by Mayor Peter Gandolfi.

COMMUNITY

WATTLE RANGE YOUTH DEVELOPMENT FOUNDATION

A total of \$5,400 worth of grants were awarded to 27 recipients through the Wattle Range Youth Development Foundation who gained selection to compete at

State, National or International level within their chosen sports, each receiving \$200. Details of the grants provided during 2015/16 are as follows:

Georgia Clarke	2015 Australian U13 Girls Hockey Championships, Sydney NSW
Thomas Graney	2015 School Sport Australia Pacific Games 12 & Under Softball Championships, Adelaide, SA
Conall Schultz Frazer Bradley Mason Galwey	2016 Southern Cross Basketball Challenge, Melbourne, VIC
Mitchell Nitschke	2015 State Country Cricket Carnival, Adelaide, SA
Jessica Allan Alana Winter Olivia Fuller Madison Turner Josh Werchon Tanner Stuart Ella Little Madison Haggett Hannah Nitschke Paige Nitschke Joel Dent Emily Winter Kate Walker Emma Gould	Australian Junior Basketball Country Cup, Albury, NSW
Sam Klemm	2016 SACA Under 14 Junior Premier League, Adelaide, SA
Sam Willis	2016 SACA Under 17 Shield, Adelaide, SA
Jessica Allan Olivia Fuller	Under 18 Womens Australian National Junior Basketball Championships, Adelaide, SA
Madison Haggett	Under 14 Girls Pacific Easter Classic Basketball Tournament, Tauranga, New Zealand
Emily Winter	Under 16 Girls Pacific Easter Classic Basketball Tournament, Tauranga, New Zealand
Aaron Zerk	SAPSASA State Under 12 Softball Team, Werribee, VIC

Photo: Mayor Gandolfi with the Australian Junior Basketball Country Cup representatives

\$5,400
WORTH OF GRANTS
**AWARDED TO
27 RECIPIENTS**



COMMUNITY

FINANCIAL ASSISTANCE GRANTS

Council operates two (2) Financial Assistance Grant Schemes, which enable community and sporting groups and organisations within the Wattle Range Council area to access funding toward projects and events which provide a benefit to the community. A total of \$55,000 is provided in two separate rounds with priority consideration being given to applicants who contribute at least 50% of the project cost from their own resources either cash or in kind.

The Community Financial Assistance Grant Scheme is a broad scheme available to all community groups for projects, events and initiatives which provide a benefit to the local community.

The Community Sport and Recreation Grant Scheme specifically aims to provide funding for Sport and Recreation Groups in our area, to foster the development of sport and recreation.

COMMUNITY FINANCIAL ASSISTANCE GRANT RECIPIENTS

Round One

Organisation	Grant
Nangwarry Museum & Community Hall – undertake extensions to surgery room to include nurses room with toilet	\$2,000
The South East Junction, Mental Health Activity and Resource Centre Inc. – purchase materials for workshops	\$2,000
5 THE FM - supply and install solar panels to the 5THE FM building	\$2,000
McArthur Park Kindergarten - construct an outdoor mud kitchen	\$2,000
Saint Anthony's Catholic Primary School - construct a walking track, seating and plantation in Geltwood Grove Reserve area	\$2,000
Millicent & District Community Club - to clean and paint the exterior of the Community Club Building	\$1,500
	\$11,500

Round Two

Organisation	Grant
Beachport District Development Association - to complete a further section of the Muggleton Bike Track	\$2,000
Penola Players Inc - upgrade of sound and light system	\$2,000
Beachport Branch of the National Trust of South Australia -purchase of storage cupboard to preserve artefacts	\$398
Millicent Community Builders - to revamp the current Ash Wednesday Memorial at Centennial Park	\$1,520
	\$5,918

IN 2015/16...

19 RECREATION & SPORTING GROUPS RECEIVED **\$28,006** TO ASSIST IN PROJECTS VALUED AT **\$153,769**

10 COMMUNITY GROUPS RECEIVED **\$17,418** TO ASSIST PROJECTS VALUED AT **\$58,346**

Photo: Cr. Gwenda Lawlor presents a cheque to Madison Haggett whom was successful in her application for Wattle Range Youth Development Foundation assistance.



COMMUNITY

SPORT AND RECREATION FINANCIAL ASSISTANCE GRANT RECIPIENTS

Round One

Organisation	Grant
Greenrise Lake Advisory Committee – Greenrise Lake Arboretum Project	\$2,000
Penola Cricket Club – top dress McCorquindale Park playing surface	\$2,000
Penola Croquet Club Inc – replacement of sporting equipment including purchase of 4 sets of croquet sets	\$911
Beachport Bowling Club – providing new social bowling program	\$1,180
Penola & District Community Rodeo Association Inc – to hold the Penola & District Community Rodeo	\$2000
Glencoe Tennis Club – upgrade of tennis court fencing	\$1,400
Penola Netball Club – installation of year round shelter and players rainwater tank	\$2,000
Penola Golf Club – upgrade kitchen facilities in clubhouse	\$1,175
Beachport Golf Club - improvements to access ramp - 1st Fairway	\$2,000
Millicent Uniting Church/Indoor Bowls Club – purchase of indoor playing mats	\$1,050
	\$15,716

Round Two

Organisation	Grant
Millicent United Soccer Club - purchase of replacement field goal nets and vacuum cleaner	\$615
Penola Bowling Club - purchase of new ride-on mower	\$1,725
Mount Burr United Football Club - purchase safety equipment for junior players	\$450
Kalangadoo War Memorial Park and Community Sports Club - installation of disabled access to the community club	\$2,000
Mount Burr United Cricket Club - purchase of replacement cricket wicket on Mick and Jean Walker Oval	\$1,435
Millicent & District International Basketball Association Inc. - replace taps and light switches at the Basketball Stadium	\$1,200
Millicent Football Netball Club - to convert Norm Facey Oval into an AFL field during the winter season	\$2,000
Southend Progress Association - install cricket and practice facilities at the club	\$2,000
Millicent Netball Club - purchase of junior training equipment	\$865
	\$12,290

COMMUNITY

COMMUNITY AND SOCIAL DEVELOPMENT

Volunteer Matching Initiative

Amongst our community we have many groups that need volunteers and many people who want to volunteer. The concept is to link the two together. Community organisations were invited to participate and register their volunteering needs online through a web page requesting their contact details, types of volunteers and duties for the volunteers. This information was then displayed in A2 size posters in the Millicent Gallery for two weeks.

The Millicent Medical Clinic assisted in sponsoring this event and has consequently displayed these posters in their clinic since May.

There were 42 community groups who participated offering over 100 volunteering positions. To date, we are aware of 15 successful matchings.

Similar initiatives will be held in August for Penola and November for Beachport.



42

COMMUNITY
GROUPS PARTICIPATED
IN THE VOLUNTEER
MATCHING INITIATIVE
OFFERING
100
VOLUNTEERING
POSITIONS

Photo: Dr Stephan van Eeden (Millicent Medical Clinic) presenting at the Launch of the Millicent Volunteer Matching Initiative.



COMMUNITY

Social Issues Planning Committee

The committee meets approximately every 2 months with a strong community representation from community and social groups. The group is chaired by Cr. Glenn Brown and the Council representative is Cr. John Drew. Frequent email circulars are sent to all the committee members about initiatives, grants and community services available. Each meeting regular updates are communicated to members about the number of food parcels distributed by ADRA Care, ac.care, St Vincent's de Paul and Salvation Army, which is approximately 120 per month going to different families. Guest speakers have been Melissa Woodford and Romlea Smith from Centacare.

Red Cross Vehicle

Council continues to support the provision of a passenger vehicle by providing a fully registered vehicle, fuel, insurance and shares the cost of servicing. The vehicle is regularly used by Millicent residents to Mount Gambier for medical appointments with approximately 1,500 km travelled each month. Penola residents are supported by the Naracoorte and Red Cross vehicles.

Real Care Babies

There are 11 Real Care Babies that Council coordinates the distribution to schools across the Limestone Coast. The babies assist child care studies students about infant care, head support, attending to their needs for twenty four hours for several consecutive days. Students report that this is a valuable learning experience developing life skills and appreciation for caring for your 'own baby'.

Photo: Real care babies in the attentive care of Kangaroo Inn Area School students (photo provided by Kangaroo Inn Area School)

Central Limestone Coast Liquor License Accord

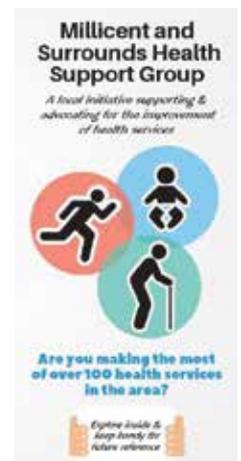
Council has assisted administration of the Accord for our region. This is an important forum, the Chair Sergeant Andy Stott stated "through this I believe that we can build relationships, ensure that all are given relevant and current information as to legislation, enforcement and general industry matters, and also have the opportunity to discuss any issues that might arise in an appropriate forum. I strongly encourage all relevant parties to set aside the time to meet quarterly for this opportunity to meet with liquor industry stakeholders, including the Consumer and Business Service, SAPOL and the Wattle Range Council."

Meetings have been held in Penola and Millicent with representatives from Gaming Care, Australian Hotels Association, Consumer Business Services and Clubs SA. Guest speakers have been Biddie

Shearing from Limestone Coast LGA about tourism and Eve Barrett, CEO LifeLine Limestone Coast.

Millicent and Surrounds Health Support Group

The Health Support group was formed as a result of the public meeting held in March where 107 people attended. At the following meeting a committee of 15 people self-nominated. This group has become incorporated, a charter established and a flyer circulated across Millicent and surrounds promoting over 100 health services available within the area.



COMMUNITY

National Youth Week 2016

The Wattle Range Council hosted ten events during the National Youth Week held from 8 to 17 April 2016. Council worked with a range of educational providers, community and sporting organisations and local businesses to provide these events.

Council applied and was successful in receiving a \$2,000 grant to financially assist events during youth week. This money was primarily spent on the Circus Elements Workshops and the Family Fun Day.

The National Youth Week Grant was utilised in four Circus Element Workshops presented by Scott Griffins which were held over Thursday 14 and Friday 15 April at the Penola High School, Kangaroo Inn Area School, and two at the Millicent High School. The Penola High School event had students from the Kalangadoo Primary and Penola Primary attending. These events involved juggling, plate spinning, flower sticks, Poi, hand held stilt, stick balancing and hula hoops.

The joint Wattle Range Council and Scouts/Guide Family Fun Day was held on Sunday 17 April at the Civic & Arts precinct. It was perfect weather for such an event with estimated numbers around the 1,000 visiting the event participating in rock climbing, archery tag, green machines, sumo suits, giant chess sets, and giant connect four, or limbo plus many more fun activities from the Youth Trailer provided by Mid Murray Council. Positive feedback was received by participants about the well-groomed grounds. Many people commented that this event was ideal as it allowed all families to be involved and free of charge. Families across the whole Council area attended the event.



Photo: Family Fun Day activities



COMMUNITY

Youth Recognition Awards

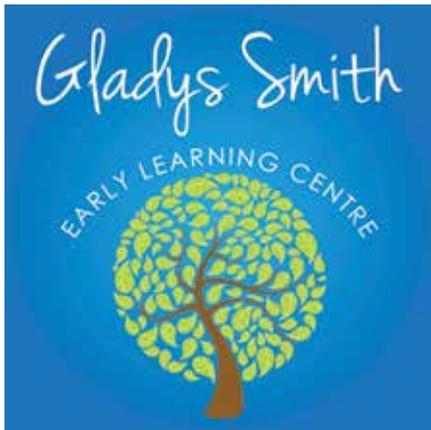
In 2016 the inaugural Wattle Range Council Youth Recognition Awards were held in April during National Youth week. The awards were presented by CEO Ben Gower and Deputy Mayor Rob Dycer. The awards were open to all youth living within the Council area between 12-18 years old.

Council received a tremendous amount of community support for the awards, which will become an ongoing annual event to recognise the achievement of youth within our communities.

Details of the awards and recipients are below:

 <p>Contributions To The Community Award Recognises an individual who has made a positive contribution to the community. <i>Sponsored by The Medical Clinic Millicent and presented by Dr Sarah Willoughby.</i></p>	<p>Awarded to Jack Lane of Millicent who is a talented musician and uses his gifts to assist fundraising for others of all ages. He has recently raised \$6000 for the Mackay family; and provided entertainment using his musical and singing talents for community events.</p>
 <p>Employment Achievement (e.g. new initiative, facing a job/ training challenge) Recognises an individual whose innovation and ideas have been recognised by peers. <i>Sponsored by Kimberly Clark Australia and presented by Mr. Bill Tilley, Human Resources Manager.</i></p>	<p>Awarded to Hannah Seamer of Beachport, who has engaged in a range of educational and vocational pathways to support her passion for working with and learning about children in their early years. Her determination, passion and initiative has enabled Hannah to gain a position working at Child Care On Wheels (CCOWS) and Kangaroo Inn Area School.</p>
 <p>Helping Out Family and/or Friends Recognises an individual who has assisted tirelessly a family or friend in need. <i>Sponsored by Glen Carron Transport at Beachport and presented by Mr Doug Harrold.</i></p>	<p>Awarded to Kelly Nobel of Mount Burr, who completing her SACE and Children's service qualifications under challenging circumstances. "Typical of Kelly" as quoted by Sandy Hamilton, FLO Coordinator Millicent Community Learning Centre was unable to attend the night as she was supporting a family member out of the district. Her dedication to her immediate family assisting in all their health and wellbeing is remarkable.</p>
 <p>Learning Success Award Recognises an individual who works to continually improve themselves or assists others in learning outcomes. <i>Sponsored by the Wattle Range Council and presented by Deputy Mayor Rob Dycer.</i></p>	<p>Awarded to Cory O'Connor of Penola, who contributes significantly to the Penola High School community and is the 2016 SRC Co-President. Cory was recently a Lions Youth of the Year finalist and runner up open boys swimmer, who is determined to achieve a high ATAR consequently stays behind after school to do additional lessons. In addition he travels to Kangaroo Inn Area School to do Biology.</p>
 <p>Overcoming Challenging Life Situation Award Recognises an individual who has turned a negative situation into a positive. They have had the courage to get through a bad situation and show great resilience and determination. <i>Sponsored by the Wattle Range Council and presented by Deputy Mayor Rob Dycer.</i></p>	<p>Awarded to Lucy Pearce of Millicent. In 2013 Lucy was diagnosed with Hodgkin's Lymphoma while in year 10 and she gradually returned to school yet despite absences achieved high level grades. Her outstanding attitude and positive outlook after being diagnosed with a new perspective on life have been noted by family and friends. She is now in a gap year working full time in Tony Pasin MP's Office.</p>

COMMUNITY



GLADYS SMITH EARLY LEARNING CENTRE

The Centre continues to provide a valuable service to the local community. Parents are able to return to the workforce, study and have respite knowing their children are receiving the highest quality care and education whilst at the Centre. The staff are committed in developing trusting, supportive partnerships with parents whilst providing stimulating learning environments for children.

The Centre philosophy is of continuous learning, research and innovation and to keep abreast of the latest research in early childhood education and care. The National Quality Standards and The Early Years Learning Framework guide the principles and practice of the Centre with the Centre assessed against these Standards. In October 2015 a Review was undertaken and the Centre received a final rating of 'Exceeding', which is recognition of the dedication and passion of staff and the high quality care and education given to each and every child whilst at the Centre.

The staff continue to attend various training, workshops, conferences available both locally and interstate in order to gain further knowledge and skills in the early childhood field. These training opportunities are funded by the Federal Government for the third and final year. We have been very fortunate to have been able to access this funding and are taking every opportunity

to increase our knowledge and skills to benefit the children and families at the Centre.

Throughout the year there has been many opportunities for parents to attend various functions and events with open evenings, trainings, fundraisers, celebrations, excursions, meetings all being promoted and available for all to access.

Throughout 2015/16 parenting courses were available to parents to further their knowledge, skills and confidence in their parenting role. These courses are run by ac.care and are well received by parents.

Open Mornings

Open Mornings have been introduced to encourage new families to tour the centre, have coffee, meet with other parents and promote the service we offer and view the beautiful learning environment we have for children. These Open Mornings are held every three months and have been valuable in promoting our Centre with new children commencing as a direct result of getting people through the door.

Learning Opportunities

The Centre is also used as a learning hub for students with numerous placements required from Millicent High School, Tafe SA, Tenison Woods College, Limestone Coast Training and various Universities.

Parent Committee

The Parent Committee continues to be well positioned with a strong group of committed and enthusiastic parents fulfilling the role of supporting the Centre through fundraising and also being able to voice parental concerns, ideas and issues. All parents are welcome to join this group throughout the year as it also is an opportunity for parents to develop friendships and partnerships and is a great social networking opportunity. With the funds raised by this Committee many resources are purchased for the Centre and improvements undertaken.

The Committee have held many successful events and arranged opportunities for get togethers.



GLADYS SMITH EARLY LEARNING CENTRE SERVICES 104 CHILDREN FROM 83 FAMILIES IN THE DISTRICT



COMMUNITY

Centre Improvements

Improvements to the Centre have included the Koala Room outdoor area upgrade with swings removed, new turf laid and paving extended. The Koala Room sandpit area has been totally transformed and operational. This new structure has been kindly funded by the generous donation of the Thompson family in memory of their mother and grandmother, Jane Rapp. Jane was a much loved and valued member of staff at the Centre for many years.

The Mens Shed donated its time and effort in building a chook house in the Emu Room area. A trip to the Millicent High School to the Agricultural Department has secured three chickens for us to collect soon. Once again we are thankful for the generosity of the local community. Current capital works being undertaken is the replacement and upgrade of the Wallaby Room Sandpit area and shade cover.

Community Connections

Community connections remain a major focus of the Centre with many excursions and incursions occurring throughout the year on a regular basis. The children have developed friendships with

the citizens at Mary Cecilia Hart Court, Sheoak Lodge, Banksia House, MacArthur Park and Millicent North Kindergarten children and other local primary schools students. Other excursions the children have been involved in include regular visits to the Library, Post Office, Garden Centre and Supermarkets.

With the other Centre focus being environmental sustainability the regular excursions to Lake McIntyre allows the children time to observe the growth and needs of the plants which they planted in 2013 at the lake and learn skills and knowledge in looking after our environment. These experiences help children to develop an awareness of the need to respect, care and appreciate the natural environment.

Incursions to the Centre include parents coming in to the Centre to share their skills and talents with the children and these partnerships help to develop the sense of belonging and true connections. Joycelin Walker continues her weekly visits to the Centre to promote the benefits of music, drama and dance with

the children. Her efforts and passion is to be commended as something new is learnt each and every week.

Connections continue to be strengthened with the two kindergartens with children undertaking reciprocal visits throughout the year and excursions undertaken together. The Centre staff meet with Kindergarten staff regularly to share relevant information regarding children, ideas and strategies. These connections help to make the transition from the Centre to Kindergarten a smooth, seamless transition with friendships already forged.

Social Media

The Centre has recently joined Facebook to further inform families of the learning, fun, events that occur at the Centre and the Centre website too has been updated. The feedback from families is one of positive engagement with these communication tools. Through these tools we now are able to reach potential families who may not have known about the Centre and all it offers the community.



Photo: Director of Community Services Paul Duka congratulates co-directors Clara Walker and Sarah Murby on their NQS 'exceeding' rating.



Photo: Evie, Rosie and James Thompson cut the ribbon to open the sandpit in memory of Jane Rapp.

COMMUNITY

LIBRARIES & GALLERY

Community participation and engagement continues to be a key driver in the development of the Library Services across Wattle Range. Accessible, progressive libraries foster not only our community's research and recreational reading needs, but foster lifelong learning and digital literacy. The Beachport branch library has been refreshed with new shelving and layout and a regular exchange of library items.

There were over 155,000 visits to our libraries this year and over 182,000 items were lent out through Millicent, Beachport, Kalangadoo, Nangwarry and Penola School Community Libraries and our aged care and online services.

The libraries programs continue to grow and evolve as we take them out into the community and outlying areas attracting 5,130 participants.

Highlights of the year have been the successful author visits with internationally renowned Australian authors Meredith Appleyard, Tricia Stringer, Wendy Altschwager and Liz Harful and children's author Phil Cummings; the Australian launch of the "The Executives" Book; the inaugural live stream of Adelaide Writer's Week when the community were in the front row of the Festival with interactive sessions, the National Simultaneous Storytime, Children's Book Week and the Summer Reading Club.

Partnerships ensure that the library is responsive, agile and work with many community groups. The 'Finding My Place' Project ensured that 15 young high school students had the opportunity to develop personally and gain life skills that will enable them to make informed choices for their future wellbeing. 'Finding My Place' is a series of workshops for secondary school students who can benefit from an alternative learning experience and opportunities. Regular visits are made to schools, and by schools to the library for interactive sessions.



155,000+
LIBRARY VISITS
ANNUALLY



182,000+
LOAN
BORROWINGS

81,000+
ITEMS TAGGED IN
THE COLLECTION
BY WORK FOR THE DOLE

30,000+
HOLDS FROM
OTHER LIBRARIES

2,500
BOOK WEEK VISITORS



45,000+
ITEMS SENT TO OTHER
LIBRARIES

**6 AUTHOR
VISITS**
& BOOK LAUNCHES
WITH 2,455
PEOPLE ATTENDING



1,750 SCHOOL HOLIDAY
PROGRAM
PARTICIPANTS

COMMUNITY

Library System Upgrade

All computers within the library and schools network have been upgraded, the first step in moving to a 'Blue Cloud' environment and changes in acquisitions and selection methodology. With the support of four Work for the Dole participants all library items (81,000) across Wattle Range have been encoded for RFID (Radio Frequency Identification).

Digital Literacy

The Library Service continued to give high priority to digital literacy and provide access to electronic resources including e-magazines, the newly acquired Zinio database and e-audio books. IT4U days were launched, allowing customers to receive help using their own devices including laptops, tablets and smartphones. The public computers were used 30,000 times throughout the year. The Wi-Fi service also continues to be popular.

Volunteers enrich our services and provide invaluable support to staff and community delivering programs and data base support. Over 25,000 hours have been volunteered to the Library.

Towers Local History Centre

Twelve (12) volunteers and six (6) Work for the Dole participants have ensured that the local history collection continues to develop and be an important focus for the schools, researchers, casual visitors and historians. Over 8,000 hours have been volunteered by these committed local history researchers and data base proponents. Records are scanned, collated and catalogued onto the Portfolio data base accessible through the State One Card system 24x7.

Local history afternoons are held monthly and programs have been designed for school visits, research days, aged care services and group visits.

Art's Alive across Wattle Range

2015/16 was our most successful year in the Gallery. We held a diverse range of arts events, exhibitions and workshops, along with the inaugural Wattle Range Art Show, with over 200 entries and attracting 2,500 visitors from across the Limestone Coast, Western Victoria and metropolitan regions.

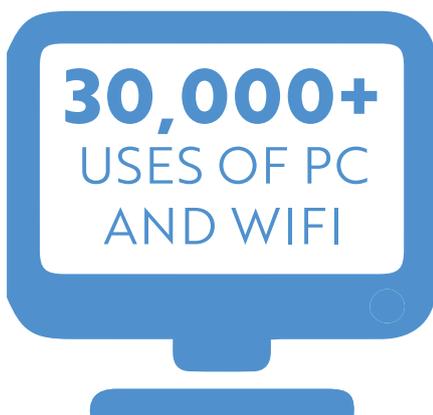
Exhibitions included:

- Wattle Range Photographic Exhibition (232 entries)
- SALA with local artists
- 'Convergence' – an exhibition Mel Cecotti, Sam Wass and Sandra Hart
- 'Analogue Perspective' a black and white photographic solo exhibition



33,000+
ITEMS INDEXED
IN ONLINE LOCAL
HISTORY COLLECTION

25,000
VOLUNTEER
HOURS



COMMUNITY

- ANZAC Exhibition celebrating 100 years of the Anzacs developed in collaboration with the RSL, National Trust and our Local History Centre volunteers and included materials from local private collections
- Jo Fife 'Stitches' and a National Quilt Exhibition for the Geltwood Festival
- An outstanding solo exhibition 'Walking with Colour' by Suzanne Brierley Westall, with Suzanne as the Artist in Residence
- High School student's exhibition
- Country Arts SA 'Our Mob'

Hands-on arts workshops bring a local focus to national and state-wide events and initiatives. The Art in the Domain project an arts collaboration between students, local schools, artist Suzanne Brierley Westall and the Gallery, resulted in some stunning art reflecting the Domain placed on easels in the park.

CELEBRATE SENIORS

For the fifth year running the Seniors Month Committee organised a full Program of activities to Celebrate Seniors. Invitations were extended to service clubs such as the Lions, Rotary, Seniors Citizen Club, and Probus Clubs.

The 2015 Program included the following activities:

- Official opening with entertainment by the Company of Seven
- Bingo
- Scrumptious high tea organised by Resthaven
- Penola bus trip
- Cake bake off competition
- Movie day, and
- Walk and BBQ at Lake McIntyre

The Lions Club of Millicent offered yummy donuts at the Millicent Museum event and provided hot chips at the BBQ for the Lake McIntyre event.

The Program concluded with the announcement of the 2015 Senior of the Year Award, the recipient was Mr Fred Ellis.

The feedback received highlighted that the Program was well attended and enjoyed by all, with many commenting on how there was so many fun and exciting things to do for the month.

Photo: Millicent's 2015 Senior of the Year, Fred Ellis



THE GALLERY
HELD
**7 MAJOR
EXHIBITIONS**
AND WELCOMED
12,500 VISITORS

200 ENTRIES
IN THE
WATTLE RANGE
ART SHOW
ATTRACTING
2,500 VISITORS

ECONOMIC DEVELOPMENT & TOURISM

Economic Vibrancy



ECONOMIC DEVELOPMENT & TOURISM

ECONOMIC DEVELOPMENT

Industry, Business and Worker Attraction

Council has identified a focus on inward investment, to retain and or attract major industries to the Council area, as a priority to sustaining jobs and the economic vibrancy of the Council area.

It is clear that significant product exists that has the potential to be value added to here in the region and to be sold into the domestic or internal market place.

To ensure the Council area remains a thriving region of opportunity it is essential that quality jobs are created for the future of our youth and to attract people to shift to the area for employment.

Council staff have worked closely with Invest SA, The Department of Trade and Economic Development and other state and regional agencies to ensure investment opportunities are recognised and promoted both with Australia and to overseas investors.

Recent investment into the area by the Midfield Group of Companies and Blue Lake Dairies are examples of job creation through the value adding to regional produce and product.

During the year Council staff met with a large number of potential new business and industries representatives looking at opportunities for establishment within the Council area. Many of the discussions are ongoing and are expected to evolve into projects within the next twelve month period.

Infrastructure

Medium and large scale businesses have indicated that key barriers to their growth are often based around energy supply, transport access and communications. Council staff have met regularly with NBN staff and expect to see NBN access rolled out in Beachport, Millicent and Penola during the 2016/17 period.

Council has also worked closely with Telecommunications agencies and State and Australian Government agencies in an attempt to improve regional telecommunication black spots in the Council area.

Issues such as increases in electricity and gas pricing is reported on regularly to State Government regulatory agencies in an attempt to highlight the impacts on industry and business by increasing prices and limited access to these services.

In January 2016 Council hosted a Biomass – power generation workshop and forum at Millicent. Over 30 major industry and larger scale businesses were represented at that forum which examined opportunities for savings in power costs and greater utilisation of regional waste streams.

Marketing and Promotion Activities

Council undertakes many marketing and promotional activities that look to stimulate the economy and appeal to business and travellers to invest and stay longer in the council area.

Council works with regional authorities such as the Limestone Coast Local Government Association (LCLGA) and Regional Development Australia Limestone Coast (RDALC) to attend and contribute towards regional trade shows that are promoting investment within the region, as well as assisting with export of product from the region. In these instances Council has utilised a well-received promotional video that is available in English and Mandarin, as well as trade folders that are also bi-lingual.

Tourism activities are some of our most regular areas of promotional activity for the Council. These activities are often multi-faceted and include extensive social media, along with strategic advertising activity in national publications and local consumer facing print activity.

During the year Council has developed a range of products to assist with promotion of the Council area and opportunities for those looking to invest in regional South Australia.



Image: New business & economic promotional folders.

ECONOMIC DEVELOPMENT & TOURISM

Working with Small Business

Council continues to place great importance on regular engagement with local Business Associations and Progress Associations across the region. Covering the towns of Penola/Coonawarra, Beachport and Millicent and surrounds, these Business Associations usually meet monthly and represent the interests of the local business membership. Council use this engagement to gain a greater understanding of new businesses to the area, as well as local pressures and opportunities facing businesses. Council staff attend over 70 regular meetings of Business Associations and this type of engagement allows them to participate in business discussions, provide advice when required and where possible to streamline Council activities to compliment Business Association activities.

Business Assistance

Council acknowledges that the small business sector creates over 242,000 jobs in the State of South Australia. Over 43% of all jobs in the Limestone Coast are within small business.

To assist small business, Council maintains close working relationships with organisations including Regional Development Australia Limestone Coast, the Office of Small Business within the State Government, Business SA, Primary Industries SA, Fair work and other similar bodies. This enables the quick and relevant provision of changes to legislation, training opportunities and funding programs to be disseminated to those affected. Council has also developed a new comprehensive community and business data base during the year and this will assist in keeping people informed of opportunities.

The Regional Voice (2016) report by Business SA identified that finding appropriately skilled staff is a major challenge for many

of the Limestone Coast Regions small businesses.

Staff also assisted a number of medium sized enterprises with grant funding applications.

Community Planning

The implementation of the Community Plan Strategy has been in full swing in 2015/16 with Community Plans being developed in Coonawarra and Penola. Community consultation for these ten year community plans was thorough and led by community organisations and groups.

Further to this, community consultation meetings are planned to help develop finalised plans for all communities during 2016/17.



Photo: Director Development Services, Ed Scanlon hosts Chinese delegation in the region.



Investment Delegation to China

During September 2015 the Mayor, Chief Executive Officer and Director of Development Services attended a Shandong Procurement Expo in Adelaide. This Expo enabled Council to promote opportunities for inward investors who may be looking at medium and large scale investment into facilities and processing plants in South Australia.

The Mayor and Manager Economic Development travelled to China in April 2016 to take part in the Premier of South Australia's outbound mission to Shandong Province. The mission was designed to build on the existing economic opportunities between the two areas. The Mayor and Manager Economic Development also met with other China based business and inward investment opportunity groups outside of the Premiers mission activities. Council's focus was working with groups who would value add to our regional product and create local jobs here in the district. A significant number of investment and industry opportunities arose and will be actioned on during the forthcoming year.

Council also facilitated a number of inbound delegations from a range of areas during the year with a focus on value adding opportunities for the Council districts.

ECONOMIC DEVELOPMENT & TOURISM

Event assistance

Council continues to support local events across the region. This support can be through road closures, logistical support or through event sponsorship. Events supported in 2015/16 included:

- The Penola Coonawarra Arts Festival
- Geltwood Festival
- Beachport Triathlon
- Millicent Christmas Eve Street Party

In addition, Council supports a great variety of programming, such as New Year's Eve events in local towns and has a full Australia Day program of events that roll out across many communities within the Wattle Range area.

Intergovernmental Relations

Council has maintained its focus on building strong relationships with State and Australian Government Ministers, Government agencies and regional offices. This has enabled timely access to funding and meetings with relevant Government agencies on matters of urgency.

Regional Collaboration

Council staff attend regional meetings and sit on the committees of a range of bodies that help to facilitate regional collaboration. This includes the Economic Diversification Group which is made up of all Councils and Government agencies and looks to develop strategies for the entire Limestone Coast relating to investment, attraction and marketing.

Staff also are involved in the steering group of the Limestone Coast LGA Tourism group, on the Limestone Coast Collaborative, which examines regional branding and promotion in the food and products sector, and attend regular meetings with the Regional Development Australia Limestone Coast and primary industries bodies in the area.

Council staff regularly meet with Limestone Coast based State and Australian Government agency staff to discuss initiatives and opportunities. These include AusIndustry, Tradestart and Skills and Educational officers.

Community Cabinet

In November 2015 Council attracted the Premier of South Australia and Ministers to attend Millicent for an event as a part of the Community Cabinet visit to the Limestone Coast. The Mayor, Councillors and staff had the opportunity to meet with a range of Ministers to discuss key issues relating to the Council area.

A luncheon event was held in Millicent where over 150 people from the business and communities within the Council area were able to attend and meet with Ministers and government staff to speak about matters that affected their day to day lives.

The Limestone Coast Food, Wine, Tourism and Agricultural Collaborative

Council continued to provide leadership to the region's food, wine, tourism and agricultural industries by auspicing the two year funding agreement to the committee named the Limestone Coast Collaborative.

Funding has enabled the development of a regional brand that will be able to overarch multiple industries such as food producers, wineries and grape growers, tourism and agriculture. The development of a cross industry brand will mean that likeminded businesses, industries and Councils will be able to brand professionally and deliver a consistent message at trade and consumer shows across Australia and the world. The project is due to be completed by the committee and project officer by December 2016 for launch of the full brand as well as handing over of the program to a like-minded organisation for continuance into 2016/17 and beyond.



Photo: Mayor Gandolfi and Planning Officer, Catherine Pegler at the Chinese Investment Expo in Adelaide.

ECONOMIC DEVELOPMENT & TOURISM

DEVELOPMENT (PLANNING & BUILDING)

Council's Development Department (Planning & Building) undertakes to maintain appropriate development standards in accordance with the Development Act 1993 and Development Regulations 2008, Council Policies, the Wattle Range Council Development Plan, the National Construction Code of Australia and associated Australian Standards.

Our Staff aim to provide professional service, offering sound advice relating to Planning and Building matters to a range of stakeholders including State Government Agencies, allied building professionals, builders/tradespeople, developers and the general public.

Review of our Planning System

The Planning, Development and Infrastructure Act 2016 was assented to on 21 April 2016 after being passed by the Parliament of South Australia. The new Act will be implemented over a five year period and will deliver substantial changes to development processes across the state.

Summary of Development Activity

The 2015/16 year has seen a larger than average number of dwelling applications lodged. Some of the more high profile developments in the last reporting period within the Wattle Range Council area, include the following:

- Approved in 2015 the Midfield Group - Louis Dreyfus Company joint venture Powdered Milk Plant, located on the site of the former SAFRIES site south of Penola, has completed 50% of stage one work and has started works on stage two.
- Stage one development approval has been granted for Mayura Station – Waygu Beef feedlot expansion (DeBruin Nominees Pty Ltd) on Canunda Frontage near Millicent.
- Development is well underway on the new accommodation facility adjacent to Bompas of Beachport.
- Blue Lake Dairy Group have obtained approvals and are nearing the end of works on their Milk Product Converting Facility, located across the Princes Highway from the Kimberly Clark Australia site.

Development Plan Amendments

Pursuant with Section 30 of the Development Act, Council is obliged to assess and review the effectiveness of the Development Plan (DP). This process is carried out with due consideration to public engagement, commercial interest, Government Agencies and Council's Community (Strategic) Plan.

Council has submitted a new Statement of Intent for consideration of the Minister, with the intention to progress to Development Plan Amendments.



192 STAGED
BUILDING INSPECTIONS
OF WHICH
90 WERE MANDATORY
FRAMING INSPECTIONS

Development Statistics

	2015/16
Value of Development (\$)	17,815,753
Dwellings	37
Dwelling Additions	12
Flats/Units	0
Outbuildings	104
Commercial	14
Industrial	25
Signage	2
Land Division	17
Other	20
TOTAL	231



\$17.8M
VALUE OF DEVELOPMENT
IN WATTLE RANGE COUNCIL
WITH 231
APPLICATIONS IN TOTAL

ECONOMIC DEVELOPMENT & TOURISM

Development Assessment Panel

The Development Act 1993 requires all Councils in South Australia to establish a Council Development Assessment Panel (CDAP) to act as a delegate of Council in accordance with the Development Act. CDAP ensures that Council makes development decisions as a relevant planning authority pursuant to the Development Act 1993, having sole regard to the Council's authorised Development Plan and any referral advice to determine the merits of the development proposal.

The Development Act 1993 requires all CDAPs to be made up of one independent presiding member, three independent members and three elected members. All members of the CDAP have been appointed by Council.

Council's current CDAP members are:

- Mrs Elizabeth Travers (Presiding Member)
- Mr Robert Miles
- Mrs Rosemary Kain
- Mr Ted Jordan
- Cr Rob Dycer
- Cr Sharon Cox
- Cr Dennis Muhovics



**CDAP MET ON
7 OCCASIONS
CONSIDERING
18 SEPARATE
APPLICATIONS**

Photo: Kimberly-Clark Australia - the largest employer in the Wattle Range Council area.

CDAP is an independent committee and all CDAP members are required to fulfil their duties in accordance with the CDAP Members Code of Conduct, as implemented by the Development Act 1993. CDAP has Council Delegated Authority to determine development applications that have been publicly notified or require serious "Merit" consideration or the application assessment criteria sits outside of Development Officer Delegation.

The Council Development Assessment Panel meet on an as-required basis.

Beachport Heritage Survey

Council has committed to carrying out a Heritage Survey of Beachport and the surrounding area to identify properties of heritage significance, with the intention to list as 'local heritage properties'. The process involves conducting the heritage survey (approximately 12 month process) and then carrying out a Development Plan Amendments to list the properties in Council's Development Plan.

A Heritage Committee has been formed and is made up of the following members:

- Cr Gwenda Lawlor
- Cr Kevin McGrath
- Mrs Elaine Donaldson
- Mrs Rhonda Burleigh
- Mrs Lorraine Williams
- Mr Graham Trezise
- Mr Roger Andre
- Mrs Pam Hales
- Mrs Rosemary Kain
- Mr Bob Grieve

South East Heritage Advisory Service

Council continued its support to the South East Heritage Advisory Service during 2015/16, the Advisory Service which provides limited free professional architectural advice concerning places of local heritage significance. The Heritage Advisor visits the Wattle Range Council once a month and on-site consultations can be arranged by contacting Council.



ECONOMIC DEVELOPMENT & TOURISM

VISITOR INFORMATION CENTRES

Tourism remains a vital part of the economy of the Wattle Range Council. The latest Tourism SA statistics indicate that the Limestone Coast as a whole is the highest visited region for international travellers to the state (outside of Adelaide) and was ranked third highest overall for general visitation to the state, including the metro/ Adelaide Hills area with a total of 610,000 visits for the year ending December 2015. According to Tourism Research Australia's Local Government profile for the Wattle Range Council area (2014) tourism visitation equates to 217,000 visitor nights with an average spend (within the Council area) of \$30 million per annum.

Our three visitor centres are retail agents for the National Parks since their system went online, the types of passes sold include 2 month holiday passes with camping, 12 month passes, single park passes and overnight camping. For the year 2015/16 the three VIC's sold over 80 passes.

Beachport

The Beachport Visitor Information Centre has seen another solid summer season, with visitation to the centre peaking over 4,000 visitors during these months. This number of travellers coming through the doors during summer highlights the importance of this type of service to travellers, and the fact that they do like to talk to a "local" about the area. The VIC has seen the installation of the sunshade sails out of the front of the building. The amount of local craft and local produce for sale in the centre has increased. The addition of smaller brochures on the history of Beachport and fishing guides have ensured that visitors to Beachport are able to gain more knowledge of the township.

Penola

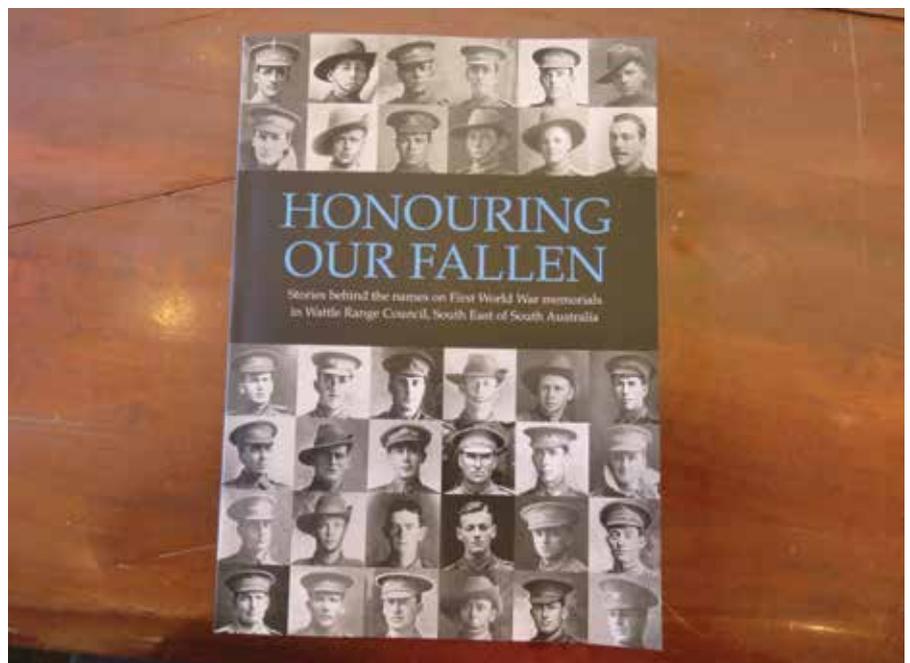
The Penola Visitor Information Centre increased its focus on supporting local produce and products from the area, selling products of the Penola Men's Shed, as well as products from residents of the Council. The History Room at the VIC saw a new collection this year, as part of the 100 year anniversary of WWI. The display in the local history section of the building showcased the fallen soldiers from Penola & Coonawarra and was on display for eight weeks. In addition the VIC supported the sale of the locally produced book "Honouring our Fallen". 2016 was the 25th Anniversary of the Penola Coonawarra Arts Festival, which is on display in the centre. The John Shaw Neilson Gallery continues to be a shining example of regional artists at work with over 25 local pieces hanging throughout the year. This space continues to be utilised by business and community groups as a meeting area and program launch facility.

Millicent

The Millicent Visitor Information Centre has acquired new arts and crafts to display and sell local produce in the centre. The centre has over 20 local suppliers that are supported through displays and sales. In 2015/16 the Millicent brochure has been updated and reprinted and is being distributed throughout South Australia and Victoria.



WATTLE RANGE COUNCIL RECEIVES
217,000
VISITOR NIGHTS
WITH AN AVERAGE
SPEND OF
\$30M
PER ANNUM



ECONOMIC DEVELOPMENT & TOURISM

VISITOR STATISTICS

Overall visitation to our three Visitor Information Centres across the Wattle Range Council area has increased slightly from the 2014/15 year by 2.85%, which is better than the state and national trend, which has seen a general decrease. The Beachport Visitor Information Centre remains our most highly visited centre with over 25,000 visitors per annum, Penola and Millicent Centre's have both seen an increase in visitation by 8.17% (Penola) and 7.17% (Millicent).

Social media and the online space remains to be a growing market for those seeking information on our area. All three Visitor Information Centres manage a social media account and the Council website has tourism pages that cover off on our tourism assets and towns.

When comparing the Facebook Statistics of the centres Facebook pages the number of total page reaches throughout the financial year has seen that the VIC's are able to keep up with the changing Tourism Market strategies as shown throughout the tourism industry. Online marketing for destinations is a key to be able to reach new tourists.

For the 2015/16 financial year Beachport VIC reached 18,069 people. Millicent VIC 30,581 people and Penola VIC 53,003 people. Showcasing that the information shared on the VIC Facebook pages are reaching a larger audience. Our tourism pages on the Council website had a total of 74,952 sessions, with 49,785 of these sessions being via a desk top computer and the other 25,167 sessions searching from their smartphone or tablet. This shows a change in consumer behaviour with a significant number of travellers utilising these devices while on the road to gain their local information.

Photo: Southern Ocean Tourist Park

2015/16 Visitor Numbers



PENOLA VIC
24,182



MILLICENT VIC
16,063



BEACHPORT VIC
25,070

SOUTHERN OCEAN TOURIST PARK

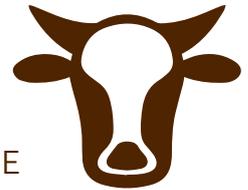
The success of the Southern Ocean Tourist Park over the last financial year has seen the successful transition of new Park Managers, Heidi and Dan to the Beachport community. Along with a massive improvement program, outlined below, the Southern Ocean Tourist Park has successfully increased its income by 8.6% of the projected 2015/16 budget to \$562,600 pa.

New improvements across the park include:

- Aesthetic improvement projects such as a new entrance statement, bin surrounds, main office painting program, B Block BBQ shelter upgrade, new roping/bollard fixtures

- Asbestos removal program
- B Block Amenities (new ceilings, interior and exterior painting, new shower cubicles, tiling, laundry fit out and new clotheslines)
- A re-vegetation program throughout the Park, including (but not limited to) the front office garden hill, cabin area gardens, campground improvement, new edging and the "WALK WAY"
- Manager's house and office area has also been revamped, cleaned up and made more welcoming and presentable
- Information brochure display
- Cabin area improvements, including a new BBQ area, outdoor furniture replacement, indoor furniture replacements

**MILLICENT
STOCK
SALEYARDS
AT A GLANCE**



22 SALE DAYS

10,587

HEAD OF CATTLE

\$12,813,349 GROSS SALES



ECONOMIC DEVELOPMENT & TOURISM

EVENTS

Penola Coonawarra Arts Festival

The 2016 Penola Coonawarra Arts Festival exceeded expectations with increase attendance and ticket sales. Attendance figures were estimated to be in the vicinity of 3,000 visitors, with over 1,000 tickets being sold to festival and business run events, an increase of over 20% on the previous year. This year's success was attributed to the community spirit, the volunteer nature of the committee and strategic marketing. The programme increased in diversity and character with an extraordinary array of events, venues, workshops and exhibitions. 2016 saw the introduction of online bookings for some of the major events and while guests could still book and pay through the Penola VIC, we were able to direct inquiries through to the Arts Festival website and many were happy to utilise this option. There were sell out performances, crowd numbers were up, events and workshops were fully booked and there was a great vibe in the centre of town including a great pop-up experience in Petticoat Lane on the Sunday of the Festival.

**PENOLA COONAWARRA
ARTS FESTIVAL
ATTRACTED APPROX.
3,000 VISITORS
OVER 1,000 TICKETS SOLD
AN INCREASE OF
20 PERCENT FROM 2015**

Geltwood Festival

The Geltwood Festival was held at the beginning of April 2016. This year saw new events occur throughout the Festival. The Murder at the Museum Night Tour was an exceptionally popular event and saw over 50 people go through the museum for a night tour with a difference.

A new addition to this year's festival program was a film night and a history walk throughout the town of Millicent, both functions saw a range of people enjoying the Geltwood Festival. The different Workshops held over the weekends were once again full of enthusiastic craft people learning new skills. The

Photo: Children warm-up for the Beachport Fun Run.



Market Day saw a good crowd with a variety of activities for kids and adults of all ages with the Millicent Girl Guides giant games being a great hit, jumping castle and vintage cars on display. This year saw the Millicent Lions Club take over the running of the Tall Timbers exhibition. The Tall Timbers Exhibition was on display once again in the Millicent Visitor Information Centre and a new category was opened to High School students to display and have a chance at winning some prizes.

Millicent Christmas Eve Street Party

In 2015 the Millicent Christmas Eve Street Party was coordinated for the first time by the Wattle Range Council at the direction of a community committee. The event held on Christmas Eve showcased Josh Burdon Factory FMX freestyle motocross, jumping castle, face painters, Santa's Cave and a fantastic display of cars on display. The night was a great chance for the Millicent community to all come out and celebrate Christmas together.

Beachport Triathlon and Fun Run

The 2015 Beachport Triathlon was held over two days with the introduction of the Beachport Fun Run on Saturday. Across the Fun Run Categories we saw over 90 participants take up the challenge of competition. The Wattle Range Council held this free event for anyone who wished to take part on the day.

The Triathlon had a total of 123 participants throughout the challenges, with many travelling from Adelaide and Western Victoria. The event required over 100 marshals to manage the roads and water safety throughout the two days. A special thank you to the Millicent Runners group, Beachport Lions Club, Beachport CFS, Beachport Water Safety Volunteers and general Community volunteers for making the two day event run smoothly.

ASSETS & INFRASTRUCTURE

Resheeting of
unsealed road



ASSETS & INFRASTRUCTURE

CAPITAL WORK UPGRADES

Council has undertaken a number of projects during the 2015/16 financial year to improve facilities for the community. These projects are known as capital works upgrades. The decision to fund these projects is made by the Council when it adopts the budget and are a mix of requests that come from the public and projects identified through technical assessment by officers to address current problems. Several of these projects are staged and will appear again in the 2016/17 budget.

- Surf Beach Car Park, Beachport (2,500m² bitumen spray seal)
- Community Hub Car Park, Millicent (600m² bitumen spray seal)
- RSL Car Park (800m² bitumen spray seal)
- Stormwater Mount Burr Oval (104 lineal metres of stormwater pipe)
- Penola Town Square (Road closure, protuberance, kerbing)
- South Terrace, Penola (retention basin)
- Greenrise Walking Trail, Penola (720m)
- Cattle Bridge Road Footpath Upgrade, Millicent (80m bitumen footpath)
- Williams Road, Millicent (197m bitumen footpath)
- Williams Road, Millicent (Bridge rail replacement)
- Drainage bores, Penola (Robe Road detention basin & Council works depot)

3,900m²
OF CARPARK
SPRAY
SEALED

Upgrading of roads to bitumen surface

Council has a rolling upgrade program, which sets the direction for road works. This ensures that projects are completed in an orderly way and that we can plan for projects. The projects listed form part of that rolling program, with the exception of Coles Killanoola Road. This project was included in the budget due to the need to upgrade the road following a major increase in traffic volumes due to the harvesting of bluegums in this area with Council being successful in obtaining 50% of the funding through a federal grant program.

- Coles Killanoola Road, Killanoola (2.8 km) funded in partnership with (Naracoorte Lucindale Council 25%) and (Heavy Vehicle Safety and Productivity Program 50%)
- Smith Road, Coonawarra (1.62 km) (Funded with Special Local Roads Program)
- Cemetery Access Road, Penola (1.1km)
- Pilgrim Road, Coonawarra (300m completion of road)



5.82km
OF ROADS
RECEIVED A MAJOR
UPGRADE

Resheeting of unsealed roads

The Council resheet program is similar to the road upgrade program in terms of it being a rolling annual program. The priorities are set from a full condition assessment of the unsealed road network. The resheet program is the addition of gravel material to an unsealed road.

- Krongart Road, Penola/Nangwarry (3.5 km)
- Mission Station Road, Hatherleigh (1.5 km)
- Bouchiers Road, Hatherleigh (3.9 km)
- Comaum School Road, Coonawarra (2.2 km)
- Shepherds Lane, Penola (2 km)
- Racecourse Road, Kalangadoo (2.6 km)
- Bog Lane, Beachport (1.4 km)

17.1km
OF UNSEALED
ROADS
RESHEETED

104
LINEAL METRES OF
STORMWATER
PIPE LAID

997m
FOOTPATH
UPGRADES

ASSETS & INFRASTRUCTURE

Bitumen reseals

The reseat program is an annual renewal program of placing a further seal coat on an existing sealed road to extend the life of the asset. Seals have a finite life span of approximately 25 years and as such Council has a program of resurfacing these roads. The works are undertaken using a contractor with the following works completed in 2015/16:

- Kennedy Road, Glencoe (1.091 km)
- Wallis Street, Millicent (0.900 km)
- Hutchesson Street, Millicent (0.273 km)
- Underwood Street, Southend (0.120 km)
- Yates Court, Southend (0.345 km)
- Campbell Street, Millicent (0.343 km)
- McRostie Street, Tantanoola (0.259 km)
- Railway Terrace West, Tantanoola (0.590 km)
- Boandik Drive, Millicent (0.216 km)
- Delaneys Road, Millicent (1.964 km)
- Mayurra Road, Millicent (1.040 km)
- John Riddoch Road, Coonawarra (0.516 km)
- Old Cemetery Road, Penola (0.240 km)
- Krongart Road, Penola (0.882 km)
- Tower Road, Penola (6.040 km)
- Boandik Drive, Millicent (0.285 km)
- Lossie Road, Millicent (2.126 km)
- Railway Terrace, Beachport (0.756 km)
- Beach Road, Beachport (1.033 km)
- Blacketer Street, Beachport (0.177 km)
- Old Kalangadoo Road, Kalangadoo (1.912 km)

Kerb and channel renewals

The kerb renewal program is a program of repairing failed kerbing in township streets. Council staff have undertaken a full inspection of the total kerb network and have identified priority works in areas where the kerb has broken. The major focus is to address issues of stormwater not flowing in kerbing, which then creates road failures.

- Queen Street, Penola (24 m)
- Young Street, Penola (50 m)
- Portland Street, Penola (65 m)
- Bowden Street, Penola (71 m)
- Brooks Street, Millicent (73 m)
- Park Terrace, Millicent (22 m)
- Julian Street, Penola (150 m)

Footpath renewals

The footpath renewal program is works on damaged and failed footpaths within township areas. Footpaths are made of various materials and as such the cost of renewal works vary greatly. The Council undertakes the majority of these works using day labour staff.

- Julian Street, Penola (150 m bitumen)
- Bowden Street, Penola (140 m bitumen)

- Adelaide Road, Millicent (80 m bitumen)
- North Terrace Toilets (20 m concrete)
- Mount Gambier Road, Millicent (304 m bitumen)

Asphalt intersection upgrades

These works are to undertake resurfacing of sealed intersections that have failed. The program relates to the laying of an asphalt layer over the existing seal. They are completed at high traffic intersections where large trucks are turning and causing the road to strip or bleed.

- Coles Killanoola Road / Chaucutt Road
- Park Terrace/Aberle Street
- Saleyards Road/McIntyre Road
- Short Street/Davenport Street

21.10km
OF SEALED
ROADS
RESEALED

TOTAL DISTANCE
OF ROADWORKS
COMPLETED IN 2015/16
44.02km

KERB & CHANNEL
RENEWALS
455m

FOOTPATH RENEWALS
694m
674m BITUMEN
20m CONCRETE

ASSETS & INFRASTRUCTURE

Intersection safety treatment of bitumen rumble strips

Council made a decision to focus on road safety in the 2015/16 budget. The area of concern related to vehicles running through intersections at high speed roads. The program being implemented was the installation of rumble strips. These provide audible feedback to the driver that they are approaching a change being an intersection and they need to slow down.

- Agricultural Bureau Drive/ Princes Highway (northern end)
- Agricultural Bureau Drive/ Princes Highway (southern end)
- Southend Access Road/ Southern Ports Highway

Dust suppression works

Council has established a rolling program to seal sections of unsealed roads to address complaints about dust. This program has been highly successful with some very positive feedback. The program involves the installation of short life less than 20 year pavement treatment including a seal.

- Emerald Road, Millicent
- Majors Road, Sebastopol
- Old Medhurst Road, Kalangadoo

PARKS AND GARDENS

Council commissioned a new front deck mower in May this year. With an overall cutting deck of almost twice that of the previous mower it will increase productivity for the Council as it will cut more grass in less time. The mower will be used for the broad acre cutting of grass within the township areas.

ASSET MANAGEMENT

Council is undertaking a number of asset planning projects these are to comply with state legislation and accounting principles. The projects once completed provide a very solid strategic direction on how to allocate funds to maintain and manage the council infrastructure.

- Roads Asset Management Plan adopted by Council
- Collecting data in preparation for the Asset Management Plan for Plant
- Completion of kerb and channel condition assessment
- Undertaking Footpath condition assessment
- Continue to update asset management databases

Photo: Millicent office solar panels

Building maintenance and renewal

Projects included in the 2015/16 building maintenance program included:

- Wallaby room sandpit area, Childcare Centre, Millicent
- Koala Room yard, Childcare Centre, Millicent
- Electricity maintenance works, Old School Building Towers Road, Millicent
- Installation of main gas lines for BBQ's, Lake McIntyre, Millicent
- Various public convenience maintenance works
- Kitchen upgrade, Rendelsham Community Hall (in partnership with the Rendelsham Community Hall Committee)
- Solar cell installations, Library and Council Office
- Various maintenance and upgrade works on Beachport Museum
- Hot water system replacement, laundry and toilet refurbishment Southern Ocean Tourist Park, Beachport
- Kitchen, toilet and committee room works at the Engineering Office
- Installation of security cameras at the Millicent Swimming Lake
- Backflow device installation at various Council locations, in keeping with new water regulations
- Beachport Bowling Club gutter replacement



ASSETS & INFRASTRUCTURE

SWIMMING FACILITIES

Swimming season for 2015/16 commenced on 31 October 2015 and concluded on 29 March, immediately after Easter. All facilities were provided free of charge. The Penola pool was well supported, with 7,296 swimmers recorded during public opening times. This pool was also hired for school swimming lessons and swimming carnivals. Council also continued the strong working relationship with the Penola Amateur Swim Club. During the swim season the club had 65 members including 56 swimmers, hosted 2 regional carnivals, and supervised morning lap swimming with up to 8 swimmers at each session.

Numbers were down at the Nangwarry Pool with less than 1900 swimmers for the season, leading to a discussion with the community about the future of the facility.

The Millicent Swimming Lake was again a popular attraction on hot summer nights and the dry zone appears to be working well. A much needed upgrade to the changerooms at the Millicent Swimming Lake was also completed, providing hot showers with separate drains, painted walls and a new floor.

Council hosted the popular Vacswim Program at the Penola Pool, Nangwarry Pool, Millicent Swimming Lake and on the foreshore at Beachport.

Following the swim season, Council partnered with the Penola Coonawarra Arts Festival Committee and Country Arts SA to replace the murals at both the Nangwarry and Penola Pools. An artist was selected to work with local students to design and paint the new art work. The murals were officially opened as part of the Penola Coonawarra Arts Festival and have greatly improved the amenity of both pools.



7,296 SWIMMERS VISITED THE PENOLA POOL

Photo: Penola Pool mural opening



ENVIRONMENT

Guards of the Kiln
Tony Whitehead
2016



ENVIRONMENT

WASTE MANAGEMENT SERVICES

In February 2016, Council adopted a Waste Management Strategy outlining the priorities for regional waste services. Key actions in the strategy include relocation of the Beachport Waste Transfer Station, tendering for a new kerbside collection service, new contracts for green waste and scrap metal, and community awareness activities.



KERBSIDE WASTE TO LANDFILL
2,017 TONNES

KERBSIDE WASTE DIVERTED FROM LANDFILL

GREENWASTE 1,159 TONNES

RECYCLABLES 759 TONNES

TOTAL 1,918 TONNES

In 2015/16, Council provided a kerbside collection service to 95% of residential properties and a further service to 578 non-residential properties. For the second year in a row, almost 50% of waste collected from the kerbside was diverted from landfill by recycling and composting of greenwaste.

Residents and ratepayers continued to have free access to Council's five waste facilities at Millicent, Penola, Beachport, Glencoe and Furner for domestic quantities of segregated waste. Material accepted at these sites includes scrap metal, green waste, e-waste, as well as general waste and recycling. The Resource Recovery Centres at Millicent and Beachport also accept waste oil and stone material.

COMMUNITY WASTEWATER MANAGEMENT SYSTEMS (CWMS)

Beachport residents were reminded that they had until 30 June 2016 for applications to connect to the Beachport Sewer for free, otherwise they would be required to pay the application and connection fees. The sewer scheme was completed in May 2014 and is now fully operational.

Council also operates wastewater systems in the Southend, Penola and Kalangadoo townships. These systems service the residential areas of each town and provide for the management and disposal of wastewater runoff from septic tanks.

Wastewater from these systems is treated and used for irrigation of pasture for hay production.

Mains Flushing

For the first time in several years, flushing of the main sewer lines has been undertaken in Penola and Kalangadoo.

Camera inspections have been undertaken for the gravity mains at Kalangadoo CWMS and a high pressure jet was used to clean the lines. This work identified a number of capital renewal works such as adding flushing points and root intrusion into the pipes, which will be addressed in coming maintenance works.

Mains flushing follows the septic desludging program to ensure that pipelines are free of blockages and inform future maintenance. A regular program of mains flushing is planned for each CWMS in coming years.

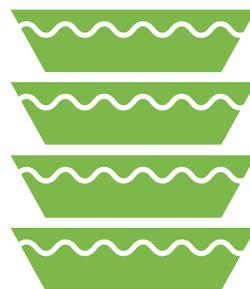
PENOLA CWMS AT A GLANCE

CURRENTLY SERVICES
1515
CAPACITY OF SERVICING **1962**



788
CONNECTIONS

17
PUMPING STATIONS



FOUR SECONDARY LAGOONS
11.2ML
CAPACITY



FLOWS INTO PRIMARY LAGOON
12.7ML
CAPACITY



CONNECTED BY **15.7km** OF GRAVITY DRAIN
5.5km OF RISING MAIN

ONE STORAGE LAGOON
CAPACITY 75.6ML
AVG. 66 DETENTION DAYS



26 SPRINKLERS IRRIGATE
9.3HA
MONITORED BY THREE GROUNDWATER BORES

ENVIRONMENT

Wastewater Control Systems

There have been a large number of applications received during 2015/16 for installation of wastewater control systems, this was mainly due to the Beachport Sewer deadline. Council's records indicate ninety six (96) applications for sewer connections in Beachport were received for 2015/16.

In 2015/16 there have been eight (8) aerobic systems approvals, nineteen (19) CWMS Connections, with twelve (12) approvals for septic tank systems.

CLIMATE ADAPTATION

Council has been a leader in several climate change adaptation projects running in the Limestone Coast and nationally. Council staff were directly involved in the development of the Integrated Vulnerability Assessment and Climate Adaptation Plan for the Limestone Coast. This project was a joint partnership with Regional Development Australia – Limestone Coast, Limestone Coast Local Government Association and the Department of Environment, Water and Natural Resources.

Council was also selected to be one of 12 tool development partners for the National Climate Change Adaptation Research Facility's coastal climate tool. Council's Manager Environmental Services attended a number of workshops to assist in the development of an online portal for adapting to climate change in the coastal environment. The tool, named CoastAdapt is aimed at smaller Councils and other organisations who need to understand, plan for and take action against the impacts of climate change in the coastal zone.

ENVIRONMENTAL HEALTH

Food Safety

Council promotes safe food handling practices. In the past year it has promoted safe food handling, partnered with TAFE SA to provide a food safety short course and Council conducted 14 random food samplings of local businesses to test success of the food safety message.

FOOD SAFETY WEEK

(Conducted from 8-15 November 2015)

FOOD SAFETY SHORT COURSE

(Conducted in partnership with TAFE SA)

FOOD SAMPLING PROGRAM

14 food businesses tested
Nil - Salmonella
Nil - Standard Plate Counts
4 (acceptable range) - Coliforms

Hairdressing & Beauty Salons

There are nine (9) salons in the Region, most of which are located in Millicent. All salons were inspected for disinfectant procedures, set up of policies and general maintenance of the premises.

High Risk Manufactured Water Systems

The South Australian Public Health (Legionella) Regulations 2013 and the Guidelines for the Control of Legionella in Manufactured Water Systems in South Australia have been developed to protect public health through the proper management of cooling and warm water systems, known as High Risk Manufactured Water Systems). If these systems are not managed correctly, they can create conditions favourable to the growth of Legionella bacteria, the cause of Legionellosis Disease.

Across the Wattle Range Council area there are currently 22 cooling towers and 6 warm water systems.

Rainwater Tanks

Safe drinking water is essential for maintaining public health and supporting healthy communities, and since the introduction of the Safe Drinking Water Act 2011 and Safe Drinking Water Regulations 2012 in March 2013 Council has implemented an annual rainwater testing program. This is to ensure rainwater is safe and potable to drink at various Council sites and public areas where rainwater is used as the source of drinking water.

The Act applies to all drinking water providers who supply water to the public including SA Water, operators of independent town supplies and supplies in rural and remote communities, water carters and providers of drinking water in facilities including hospitals, accommodation premises, child care, aged care centres, food and accommodation premises.

The Act does not apply to domestic use of rainwater tanks or other private supplies.

ENVIRONMENT

GENERAL INSPECTORATE

Animal Management

Animal Management is carried out with the approval of the Dog and Cat Management Board, by the adoption of the Wattle Range Council Animal Management Plan, and through the periodical review of Council's By-Laws.

Ongoing consideration is given to strategies for effective animal management with the aim of promoting responsible animal ownership and ensuring a high degree of public safety.

In recent years Council has pursued several strategies to increase the number of dogs that are registered. This has been achieved through reasonable registration fees and random doorknocking to check for unregistered dogs.

Animal Control (Dogs)

The number of dog complaints and incidents have been slightly higher than last years. Council records indicate 311 incidents ranging from dogs wandering at large to dog attacks on other animals.

Where dog attacks and dogs wandering at large are reported Council will respond as expediently as resources allow. As a result of investigations conducted into breaches of the Dog and Cat Management Act, Expiation numbers were slightly higher. Serious breaches of the Dog and Cat Management Act have resulted in prosecution proceedings being taken against persons failing to abide by provisions of the Act.

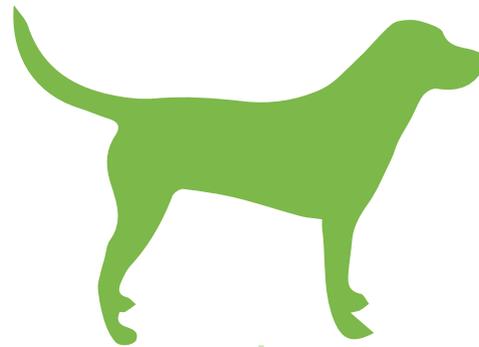
Photo:
Going Out
Bill Cull

**14 OFFICIAL
BARKING DOG
COMPLAINTS**

**68 DOGS
IMPOUNDED
& RETURNED
TO OWNER**

**74 DOGS
COLLECTED &
RETURNED
BEFORE BEING
IMPOUNDED**

**184 DOGS
IMPOUNDED**



**2 REPORTED
DOG HARRASSMENT
ON A HUMAN**

**2 REPORTED
DOG ATTACKS
ON A HUMAN**

**6 REPORTED
DOG ATTACKS
ON AN ANIMAL**

**88 DOG EXPIATIONS
(FINES ISSUED)**



GENERAL INSPECTORATE AT A GLANCE



Photo: Beach Grass Canunda
Alicia O'Brien



APPENDIX 1 FREEDOM OF INFORMATION STATEMENT

Posing Wren
Simon Whennan



APPENDIX 1: FREEDOM OF INFORMATION STATEMENT

This Information Statement is published by the Wattle Range Council in accordance with the requirements of Section 9(1a) of the Freedom of Information Act, 1991.

The purpose of this statement is to assist members of the public to identify the functions and decision making processes of Council, detail the type of information held by Council and advise how it can be accessed by the public.

An updated Information Statement will be published on the Council's website at least once every 12 months.

1. STRUCTURE AND FUNCTIONS OF THE COUNCIL

1.1 Council

The Council consists of the Principal Member (Mayor) and 11 Councillors who represent residents and ratepayers in four (4) wards – Corcoran Ward (5 Councillors); Kintore Ward (2 Councillors); Sorby Adams Ward (2 Councillors) and Riddoch Ward (2 Councillors).

“Council” is the body corporate consisting of elected members as constituted under the Local Government Act 1999. Council is established to provide for the government and management of its area at the local level and, in particular:

- a) to act as a representative, informed and responsible decision-makers in the interest of its community; and
- b) to provide and co-ordinate various public services and facilities and to develop its community and resource in a socially just and ecologically sustainable manner; and
- c) to encourage and develop initiatives within its community for improving the quality of life of the community; and
- d) to represent the interests of its community to the wider community; and
- e) to exercise, perform and discharge the powers, functions and duties of local government under the Local Government Act and other acts in relation to the area for which it is constituted. [s.6, Local Government Act]

Ordinary meetings of the Council are held on the second Tuesday of every month at 5.00 p.m. Members of the public are welcome to attend the meetings that are held in the Council Chamber, Civic Centre, George Street, Millicent. All meetings are open to the public, with the exception of any matters subject to an order of confidentiality. [s.90 of the Local Government Act]. Notices of all meetings of Council and its Committees are available on Council's website and from all Council Offices.

One of the main opportunities for the community to gain information about the business of Council is through agendas and associated reports prepared for Council and Committee meetings. Agendas are placed on public display no less than three days prior to meetings. They are available on Council's website at www.wattlerange.sa.gov.au and at each office of the Council that is open to the public for the general administration of Council business.

APPENDIX 1: FREEDOM OF INFORMATION STATEMENT

1.2 Council Committees and Subsidiaries

Council has established a number of Committees as detailed below:-

1.2.1 Development Assessment Panel

The Development Act 1993 requires all Councils in South Australia to establish a Development Assessment Panel pursuant to Section 56A of the Development Act, 1993 to operate as the relevant authority under the Development Act to assess development applications.

The creation of the Panel is to ensure that Council makes development decisions as a relevant planning authority pursuant to the Development Act, 1993 having sole regard to the Council's authorised Development Plan and any referral advice to determine the merit of the proposal. The Local Government Act 1999 does not apply to the Development Assessment Panel.

The Development Assessment Panel holds its meetings on an as required basis. No formal meeting schedule has been adopted.

1.2.2 Audit Committee

Council is required to establish an Audit Committee in accordance with Section 126 of the Local Government Act, 1999. The Audit Committee makes recommendations to the Council on any area (within its terms of reference) where in its view action or improvement is needed.

The Audit Committee holds its meetings quarterly.

1.2.3 Section 41 Committees

A number of other Committees have been established by Council pursuant to Section 41 of the Local Government Act, 1999 comprising elected members, staff and members of the public to manage properties and/or facilities and to investigate and provide advice to Council on particular issues. These are as follows:-

Beachport Boatramp Advisory Committee
Beachport Recreation Centre Management Committee
Economic Advisory Committee
Greenrise Lake Advisory Committee
Kalangadoo Riddoch Institute Management Committee
Lake George Management Committee
Lake McIntyre Management Committee
Nangwarry Forestry and Logging Museum Committee
Rendelsham Community Hall Management Committee
Strategic Planning and Development Policy Committee
Tantanoola Institute Hall Management Committee
Wattle Range Marine Facilities and Development Committee
Wattle Range Social Issues Planning Committee
Wattle Range Youth Development Foundation

Committees streamline Council business and assist in the performance of its functions. The membership of Committees and their Terms of Reference are determined by the Council.

Committees meet at intervals determined in their respective Charters (available on Council's website and at Council Offices) and make recommendations to Council. Meetings of Committees are open to the public with the exception of any matters subject to an order of confidentiality [s.90, Local Government Act].

APPENDIX 1: FREEDOM OF INFORMATION STATEMENT

Agendas and Minutes of all Committee Meetings are available on the Wattle Range Council website at www.wattlerange.sa.gov.au

Chapter 6 of the Local Government Act and the Local Government (Procedures at Meetings) Regulations prescribe the way meetings of a Council and its Committees are to be conducted.

1.3 Delegations Schedule

The Development Assessment Panel, Beachport Recreation Centre Management Committee, Lake George Management Committee, Lake McIntyre Management Board, Rendelsham Community Hall Management Committee, Strategic Planning and Development Policy Committee, Tantanoola Institute Hall Management Committee and Wattle Range Youth Development Foundation and the Chief Executive Officer have delegated authority from Council to make decisions on specified administrative and policy matters. The Chief Executive Officer may sub-delegate to an employee or a Committee. Council's Delegations Register reflects the delegated authority from the Council to the CEO (and subsequently any further sub-delegations).

The Delegations Register is reviewed annually by Council and is available to be viewed by the public at the Principal Office of Council – Civic Centre, George Street, Millicent during business hours.

In accordance with Section 44 and 101 of the Local Government Act, 1999 the Council has delegated relevant powers or functions to the Chief Executive Officer who may then sub-delegate to an employee or a Committee.

1.4 Functions of Council

The functions of Council, set out in s7 of the Local Government Act 1999, include:

- a) to plan at the local and regional level for the development and future requirements of its area;
- b) to provide services and facilities that benefit its area, its ratepayers and residents, and visitors to its area;
- c) to provide for the welfare, well-being and interests of individuals and groups within its community;
- d) to take measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;
- e) to manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, and to improve amenity;
- f) to provide infrastructure for its community and for development within its area;
- g) to promote its area and to provide an attractive climate and locations for the development of business, commerce, industry and tourism;
- h) to establish or support organisations or programs that benefit people in its area or local government generally;
- i) to manage and, if appropriate, develop, public areas vested in, or occupied by, the Council;
- j) to manage, improve and develop resources available to the Council;
- k) to undertake other functions and activities conferred by or under the Act. [s6, Local Government Act]

APPENDIX 1: FREEDOM OF INFORMATION STATEMENT

Section 41 of the Local Government Act empowers a Council to establish committees

- To assist the Council in the performance of its functions
- To enquire into and report to the Council on matters within the ambit of the Council's responsibilities
- To provide advice to the Council
- To exercise, perform or discharge delegated powers, functions or duties

1.5 Services for the Community

Council is required by legislation to:

- Determine policies to be applied by the Council
- Develop and adopt Strategic Management Plans
- Prepare and adopt annual business plans and budgets
- Establish an Audit Committee
- Develop appropriate policies, practices and processes of internal control
- Set performance objectives
- Establish policies and processes for dealing with complaints, requests for service, and internal review of Council decisions
- Determine the type, range and scope of projects to be undertaken by the Council
- Deliver planning and development, dog and cat management, fire prevention and certain public health services
- Provide the necessary administrative services to support Council's functions

Other services and activities are provided through the decision making processes of Council in response to local needs, interests and aspirations of individuals and groups within the community to ensure that Council resources are used equitably.

These services include:

Roads and Footways	Stormwater Drainage
Cemeteries	Street Sweeping
Street Lighting	Public Conveniences
Streetscapes	Public Libraries
Fire Protection and Prevention	Parking Control
Waste Management and Recycling	Animal Management
Swim Centres	Environmental Health
Development Control	Community Buildings
Tourism Services	Child Care Services
Economic Development	Recreation and Sport Facilities
Parks and Reserves	Livestock Selling Facilities
Youth Services	Foreshore Management
Effluent Disposal (CWMS Schemes)	Aircraft Landing Facilities
Caravan Parks	Boat Launching Facilities

2. PUBLIC PARTICIPTION

Members of the public have a number of opportunities to put forward their views on particular issues before Council. These include:-

Deputations to Council – With consent from the Mayor, a member of the public can address Council personally on or behalf of a group of residents/interested persons.

Deputations/Presentations – With the consent of the Mayor, a member of the public can address the Council on any issues relevant to Council matter currently under consideration.

Petitions – Written petitions can be addressed to the Council on any issue within the Council's jurisdiction.

APPENDIX 1: FREEDOM OF INFORMATION STATEMENT

Written Requests – A member of the public can write to the Council on any Council policy, activity or service.

Elected Members – Members of the public can contact the Elected Members of Council to discuss any issues relevant to Council.

Mayor and CEO Meetings – Meetings are held on a quarterly basis in Beachport, Millicent and Penola on a rotational basis. By appointment residents have an opportunity to discuss any issues relevant to Council.

Community Consultation/Engagement - The Wattle Range Council is committed to open, honest, accountable and responsible decision making. Council's Community Engagement Policy facilitates effective communication between Council and the community, encouraging community involvement and partnerships in planning and decision making. The policy sets out the steps Council will take in relation to public consultation and ensures that the most cost effective methods of informing and involving the community, which are appropriate for specific circumstances and consultation topics, are used. The policy is available via Council's website at www.wattlerange.sa.gov.au.

3. ACCESS TO COUNCIL DOCUMENTS

3.1 Documents held by Council

Most information and documentation held by Council is available for public viewing and is readily available without recourse to the Freedom of Information Act and we invite you to discuss your information needs with us.

Records System: Council operates an electronic records and document management system for the effective management of Council's records.

Land and Property Information System: Council's Land and Property Information system contains property-related information (valuation, rates, ownership details) on each property in the Wattle Range Council area.

3.2 Policy documents available for inspection

At the time of publishing this statement the following documents can be accessed from Council's website and are available for public inspection at Offices of Council during business hours. Any new policy adopted by Council after publication of this statement will be similarly available.

Codes

- Code of Conduct for Council Employees (Gazette)
- Code of Conduct for Council Members (Gazette)
- Complaints Handling Procedure (Under Code of Conduct for Council Members)
- Code of Conduct Development Assessment Panel
- Code of Conduct Public Access to Meetings and Associated Documents
- Code of Conduct for Volunteers
- Code of Practice Discretionary Procedures (Procedures at Meetings)

Mandatory Policies

- Building Inspections Policy
- Caretaker Policy
- Caretaker Guidelines
- Community Engagement Policy
- Complaints Handling Policy
- Complaints Handling Procedure
- Contracts and Tenders Sale of Assets Policy
- Contracts and Tenders Purchasing Policy
- Elected Member Allowances Support and Facilities Policy

APPENDIX 1:

FREEDOM OF INFORMATION STATEMENT

- Elected Member Training & Development Policy
- Informal Gathering Policy
- Internal Control Policy
- Internal Review of Council Decisions Policy
- Naming of Roads Policy
- Order Making Policy
- Prudential Management Policy

Other Policies

- Access Properties Policy
- Applications for Funding Assistance Policy
- Approval of Street Stalls, Raffles & Badge Days Policy
- Asset Accounting Policy
- Asset Management Policy
- Australia Day Awards Policy
- Budget Reporting and Amendment Policy
- Cemeteries Policy
- Child Safe Environment Policy
- Child Safe Environment Code of Conduct
- Control of Election Signs Guidelines
- Council Logo Policy
- Deputations to Council Policy
- Development Assessment Panel Complaint Handling Procedure
- Elected Member - Recognition of Service Policy
- Enforcement Policy
- Enforcement Policy – Unlawful Development
- Fees - Development Applications
- Fencing - Council Contributions Policy
- Fraud & Corruption Prevention Policy
- General Environmental Policy
- Gifts & Benefits Policy
- Guarantee of Community Loans Policy
- Hall & Facilities Hire Policy
- Hardship (for Residential Customers of Minor and Intermediate Retailers) Policy and Customer Charter Sewerage Services
- Health - Temporary Habitation Policy
- Healthy Eating Policy
- Itinerant Traders and Mobile Venders – Council Land Policy
- Kerbside Waste Recycling Collection Service Policy
- Management of Donated Goods in Disaster Situations Policy
- Media and Online Communications Policy
- Millicent Stock Saleyards Quality Policy
- Motor Vehicles Policy
- Outdoor Dining Policy
- Provision of Information Policy
- Rating Policy (Concessions and Rebates)
- Recording of Meetings Policy
- Records Management Policy
- Recovery of Outstanding Debt Policy
- Register of Interests Policy
- Risk Management Policy
- Roads - Contribution to the Provision of Policy
- Smokefree Workplace Policy

APPENDIX 1: FREEDOM OF INFORMATION STATEMENT

- Sponsorship of Events Policy
- Treasury Management Policy
- Tree Management Policy
- Used Relocatable Buildings Applications Policy
- Vulnerable Groups Policy
- Volunteer Policy
- Whistleblowers' Protection Policy
- Wood Encouragement Policy

3.3 Other Council Documents

Other documents which can be accessed on Council's website include:

- Asset Management Strategy
- Asset Management Plan - Roads
- Animal Management Plan 2012-2017
- Annual Business Plan and Budget 2016/17
- Annual Reports since 2011/2012
- Community Plan 2009-2014
- Council By-Laws
- Council and Committee Agendas
- Council and Committee Minutes
- Council Committee Charters/Terms of Reference
- Development Plan
- Fees and Charges Schedule 2016/17
- Long Term Financial Plan 2012-2022
- Roadside Native Vegetation Management Plan

The following documents are available for public inspection and purchase from Council's Principal Office, 'Civic Centre', George Street, Millicent.

- Assessment Book
- Audited Financial Statements
- Community Land Register
- Council By-Laws Register
- Delegations Register
- Development Application Register
- Parking Control Register
- Register of Dogs
- Register of Elected Members – Allowances and Benefits
- Register of Employee's Salaries & Wages and Benefits
- Register of Public Streets and Roads
- Register of Interests
- Supplementary Development Plans
- Voters Roll

3.4 Other Information Requests

Requests for other information not publicly available will be considered in accordance with the FOI Act. Under this legislation, applicants seeking access to documents held by Council need to provide sufficient information to enable the correct documents to be identified and must complete the required application form and lodge it at the Council offices.

Applications must be in writing and must specify that it is made under Section 13 of the FOI Act.

APPENDIX 1: FREEDOM OF INFORMATION STATEMENT

If the documents relate to the applicant's personal affairs, proof of identity may be requested. Requests will be dealt with as soon as practicable (and in any case, within 30 days) after receipt. If documents are being sought on behalf of another person relating to their personal affairs, Council may ask for a consent form signed by that person.

Forms of access may include inspection or copies (subject to copyright laws) of documents, hearing and/or viewing of audio and/or video tapes, transcripts of recorded documents, transcripts of words recorded in shorthand or encoded form, or the reproduction of documents from digitised information.

Council, on receiving a FOI application, may assist the applicant to direct the application to another agency or transfer the application to another agency if appropriate.

If Council refuses access to a document, the Council must issue a certificate stating why the document is a restricted document.

In some cases, retrieving the requested information involves considerable staff time. It is important to specify what is required as clearly as possible so staff can assist quickly and efficiently. If extraordinary staff time is required to comply with an information request, charges may apply.

All general enquiries on FOI Act issues should be directed to Council's Freedom of Information Officer.

4 FREEDOM OF INFORMATION APPLICATION FEES AND PROCESSING CHARGES

Approved application fees are set in the FOI (Fees and Charges) Regulations 2003. A cheque/money order/cash for the appropriate amount must be forwarded to Council with the Freedom of Information Application.

Processing charges may also apply for dealing with the application. These are set in the Freedom of Information Regulations and may include some free time when the request relates to the personal affairs of the applicant.

Schedule	Fees and Charges as at 1 July 2016
On application for access to an agency's documents (section 13(c))	\$33.50
For dealing with an application for access to an agency's documents and in respect of the giving of access to the document (section 19(1)(b) and (c))— (a) In the case of a document that contains information concerning the personal affairs of the applicant— (i) for up to the first 2 hours spent by the agency in dealing with the application and giving access (ii) for each subsequent 15 minutes so spent by the agency	No charge \$12.50
Where access is to be given in the form of a photocopy of the document (per page)	20 cents
Where access is to be given in the form of a written transcript of words recorded or contained in the document (per page)	\$7.55
Where access is to be given in the form of a copy of a photograph, x-ray, video tape, computer tape or computer disk the actual cost incurred by the agency in producing the copy	The actual cost incurred by the agency in producing the copy
Postage or delivery charges	The actual cost incurred by the agency
An application for review by an agency of a determination made by the agency under Part 3 of the Act	\$33.50

APPENDIX 1: FREEDOM OF INFORMATION STATEMENT

Fees will be waived for disadvantaged persons, as set in the Freedom of Information Regulations. i.e. No fee is required for current concession holders or if payment of the fee would cause financial hardship. At all times Council retains a discretion to waive, reduce or remit a fee for any reason it thinks fit.

If, in the Council's opinion, the cost of dealing with an application is likely to exceed the application fee, an advance deposit may be requested. The request will be accompanied by a notice that sets out the basis on which the amount of the deposit has been calculated. The Freedom of Information Officer will endeavour to work with the applicant to define the scope of the request and the costs involved.

Freedom of Information requests to the Wattle Range Council are to be addressed to:

Freedom of Information Officer
Wattle Range Council
PO Box 27
MILLICENT SA 5280

Forms are available at all Council Offices or via the Wattle Range Council website.

5 AMENDMENT TO COUNCIL RECORDS

Under the Freedom of Information Act 1991, persons may request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date.

To gain access to these Council records, a person must complete and lodge with Council an application form as indicated above outlining the records that he/she wishes to inspect.

If it is found that these require amendment, details of the necessary changes are to be lodged with Council's Freedom of Information Officer. There are no fees or charges for the lodgement, or the first two hours of processing of this type of application and where there is a significant correction of personal records and the mistakes were not the applicant's, any fees and charges paid for the original application will be fully refunded.



Ben Gower
CHIEF EXECUTIVE OFFICER

DATED: 3 August 2016

Issued/Approved	2006
Last Reviewed:	August, 2016
Next Reviewed:	August, 2017
File Reference:	GF/13.73.1/1
Responsible Officer:	Manager - Administration

APPENDIX 2 WATTLE RANGE COUNCIL ANNUAL FINANCIAL STATEMENTS 2015/16

Top Spin
Jack Francis



APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

General Purpose Financial Reports for the year ended 30 June 2016

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WATTLE RANGE COUNCIL

ANNUAL FINANCIAL STATEMENTS for the year ended 30 June 2016

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.



Ben Gower
CHIEF EXECUTIVE OFFICER



Peter Gandolfi
MAYOR

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2016

	Notes	2016 \$'000	2015 \$'000
INCOME			
Rates	2	17,046	16,315
Statutory charges	2	239	232
User charges	2	1,728	1,722
Grants, subsidies and contributions	2	2,457	4,419
Investment income	2	93	27
Reimbursements	2	167	493
Other income	2	782	287
Total Income		22,512	23,495
EXPENSES			
Employee costs	3	7,532	7,168
Materials, contracts & other expenses	3	8,191	7,894
Depreciation, amortisation & impairment	3	4,626	4,455
Finance costs	3	602	678
Total Expenses		20,951	20,195
OPERATING SURPLUS / (DEFICIT)		1,561	3,300
Asset disposal & fair value adjustments	4	(171)	(591)
Amounts received specifically for new or upgraded assets	2	741	688
NET SURPLUS / (DEFICIT) transferred to Equity Statement		2,131	3,397
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	35,449	12,094
Impairment (expense) / recoupments offset to asset revaluation reserve	9	(85)	-
Total Other Comprehensive Income		35,364	12,094
TOTAL COMPREHENSIVE INCOME		37,495	15,491

This Statement is to be read in conjunction with the attached Notes.

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WATTLE RANGE COUNCIL

STATEMENT OF FINANCIAL POSITION as at 30 June 2016

	Notes	2016 \$'000	2015 \$'000
ASSETS			
Current Assets			
Cash and cash equivalents	5	4,591	3,610
Trade & other receivables	5	1,478	972
Inventories	5	457	405
Total Current Assets		6,526	4,987
Non-current Assets			
Financial Assets	6	369	405
Infrastructure, Property, Plant & Equipment	7	200,245	164,989
Total Non-current Assets		200,614	165,394
Total Assets		207,140	170,381
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8	2,421	2,047
Borrowings	8	1,115	1,243
Provisions	8	1,638	1,653
Total Current Liabilities		5,174	4,943
Non-current Liabilities			
Borrowings	8	7,407	8,407
Provisions	8	209	176
Total Non-current Liabilities		7,616	8,583
Total Liabilities		12,790	13,526
NET ASSETS		194,350	156,855
EQUITY			
Accumulated Surplus		63,238	61,321
Asset Revaluation Reserves	9	130,070	94,706
Other Reserves	9	1,042	828
TOTAL EQUITY		194,350	156,855

This Statement is to be read in conjunction with the attached Notes.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



Wattle Range
COUNCIL

WATTLE RANGE COUNCIL STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2016

	Notes	2016	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
		\$'000	\$'000	\$'000	\$'000	\$'000
Balance at end of previous reporting period			61,321	94,706	828	156,855
Restated opening balance			61,321	94,706	828	156,855
Net Surplus / (Deficit) for Year			2,131	-	-	2,131
<u>Other Comprehensive Income</u>						
Gain on revaluation of infrastructure, property, plant & equipment			-	35,449	-	35,449
Impairment (expense)/ recoupments offset to asset revaluation reserve				(85)		(85)
Transfers between reserves			(214)	-	214	-
Balance at end of period			63,238	130,070	1,042	194,350

(Continued Next Page)

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



Statement of Change in Equity Statement (Cont)

	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
		\$'000	\$'000	\$'000	\$'000
2015					
Balance at end of previous reporting period		57,960	82,612	792	141,364
Restated opening balance		57,960	82,612	792	141,364
Net Surplus / (Deficit) for Year		3,397	-	-	3,397
<u>Other Comprehensive Income</u>					
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	12,094	-	12,094
Transfers between reserves		(36)	-	36	-
Balance at end of period		61,321	94,706	828	156,855

This Statement is to be read in conjunction with the attached Notes

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

STATEMENT OF CASH FLOWS for the year ended 30 June 2016

	Notes	2016 \$'000	2015 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Rates - general & other		17,047	16,226
Fees & other charges		258	250
User charges		1,400	2,119
Investment receipts		81	22
Grants utilised for operating purposes		2,641	4,750
Reimbursements		184	542
Other revenues		1,825	926
<u>Payments</u>			
Employee Costs		(7,438)	(7,237)
Materials, contracts & other expenses		(9,385)	(9,537)
Finance payments		(594)	(802)
Net Cash provided by (or used in) Operating Activities	10	6,019	7,259
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		741	688
Sale of replaced assets		156	71
Sale of surplus assets		189	294
Repayments of loans by community groups		38	59
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(3,647)	(3,348)
Expenditure on new/upgraded assets		(1,387)	(971)
Net Cash provided by (or used in) Investing Activities		(3,910)	(3,207)
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from Borrowings		-	1,935
<u>Payments</u>			
Repayments of Borrowings		(1,128)	(3,195)
Net Cash provided by (or used in) Financing Activities		(1,128)	(1,260)
Net Increase (Decrease) in cash held		981	2,792
Cash & cash equivalents at beginning of period	10	3,610	818
Cash & cash equivalents at end of period	10	4,591	3,610

This Statement is to be read in conjunction with the attached Notes

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. Basis of Preparation

1.1. Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

1.2. Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3. Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4. Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2. The Local Government Reporting Entity

Wattle Range Council is incorporated under the *Local Government Act 1999* and has its principal place of business at 1 George Street, Millicent. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation		Difference
2013/14	\$1,644,782	\$2,845,217	-	(\$1,200,435)
2014/15	\$3,702,235	\$2,445,769	+	\$1,256,466
2015/16	\$1,198,074	\$2,454,540	-	(\$1,256,466)

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

The actual amounts of untied grants received during the reporting periods (including the advance allocations) are disclosed in Note 2.

3. Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 12.

4. Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

5. Infrastructure, Property, Plant & Equipment

5.1. Land Under Roads

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

5.2. Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

5.3. Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of Capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

5.4. Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

5.5. Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

5.6. Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



6. Payables

6.1. Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

6.2. Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

7. Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

8. Employee Benefits

8.1. Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

<i>Weighted average discount rate</i>	<i>2.340% (2015, 3.730%)</i>
<i>Weighted average settlement period</i>	<i>10 years (2015, 10 years)</i>

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

8.2. Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 17.

9. Leases

Lease arrangements have been accounted for in accordance with AASB 117.

In respect of finance leases, where Council substantially carries the entire risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



10. GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

11. Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2016 reporting period and have not been used in preparing these reports.

AASB 7	Financial Instruments – Disclosures
AASB 9	Financial Instruments
AASB 15	Revenue from Contracts with Customers
AASB 124	Related Party Disclosures

Standards containing consequential amendments to other Standards and Interpretations arising from the above - AASB 2010-7, AASB 2014-1, AASB 2014-3, AASB 2014-4, AASB 2014-5, AASB 2014-6, AASB 2014-7, AASB 2014-8, AASB 2014-9, AASB 2014-10, AASB 2015-1, AASB 2015-2, AASB 2015-3, AASB 2015-4, AASB 2015-5, AASB 2015-6 and AASB 2015-7.

(Standards not affecting local government have been excluded from the above list.)

Council is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

Accounting Standard AASB 16 Leases may have a material effect on the amounts disclosed in these reports, particularly in relation to Infrastructure, Property, Plant & Equipment, but does not commence until the 2019/20 financial period, and it is not Council's intention to adopt this Standard early.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 2 – INCOME

	Notes	2016 \$'000	2015 \$'000
RATES REVENUES			
<u>General Rates</u>		14,508	13,953
Less: Mandatory Rebates		(124)	(120)
Less: Discretionary rebates, remissions & write offs		(84)	(129)
		<u>14,300</u>	<u>13,704</u>
<u>Other Rates</u> (including service charges)			
Natural Resource Management levy		299	292
Waste Collection & Disposal		1,292	1,233
Community Wastewater Management Systems (CWMS)		1,088	1,028
		<u>2,679</u>	<u>2,553</u>
<u>Other Charges</u>			
Penalties for late payment		67	58
		<u>67</u>	<u>58</u>
Total		<u>17,046</u>	<u>16,315</u>
STATUTORY CHARGES			
Development Act fees		116	122
Health & Septic Tank Inspection fees		15	11
Animal registration fees & fines		83	75
Other Licences / fines / expiation fees		25	24
		<u>239</u>	<u>232</u>
USER CHARGES			
Cemetery fees		121	103
Childcare fees		577	530
Caravan Park fees		577	540
Livestock Saleyards		122	123
Rental / Lease fees		130	135
Beachport Boatyard		86	85
Aerodrome fees		27	29
Hall Hire		11	13
Sundry		77	164
		<u>1,728</u>	<u>1,722</u>
INVESTMENT INCOME			
Local Government Finance Authority		80	26
Banks & Other		1	1
Loans to Community Organisations		12	-
		<u>93</u>	<u>27</u>

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



NOTE 2 - INCOME (continued)	Notes	2016 \$'000	2015 \$'000
REIMBURSEMENTS			
- for private works		47	62
- other		120	431
		<u>167</u>	<u>493</u>
OTHER INCOME			
Insurance & Other Recoupments		184	219
Sundry		598	68
		<u>782</u>	<u>287</u>
GRANTS, SUBSIDIES, CONTRIBUTIONS			
Amounts received specifically for new or upgraded assets		741	688
Other grants, subsidies and contributions		2,457	4,419
	2016	2015	
Untied - Financial Assistance Grant	939	2,901	
Roads to Recovery	1,363	1,264	
Library & Communications	26	32	
Sundry	129	222	
Sub Total	<u>2,457</u>	<u>4,419</u>	
		<u>3,198</u>	<u>5,107</u>
<i>The functions to which these grants relate are shown in Note 2.</i>			
- Sources of grants			
Commonwealth government		189	688
State government		3,006	4,414
Other		3	5
		<u>3,198</u>	<u>5,107</u>
- Individually Significant Item			
On 28 June 2015, Council received payment of the first two instalments of the 2015/16 Grant Commission (FAG) grant. In 2015/16 no prepayments were received.		-	1,256

This has materially increased Council's operating results in the previous year, as this amount was recognised as income upon receipt. Similarly material adverse effects will be experienced when grant payments are restored.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



Note 2 - INCOME (continued)

	Notes	2016 \$'000	2015 \$'000
Conditions over grants & contributions			
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows</i>			
<i>Unexpended at the close of the previous reporting period</i>		26	-
<i>Less: expended during the current period from revenues recognised in previous reporting periods</i>			
<i>Childcare</i>		(30)	(16)
<i>Subtotal</i>		(30)	(16)
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>			
<i>Childcare</i>		20	42
<i>Subtotal</i>		20	42
<i>Unexpended at the close of this reporting period</i>		16	26
<i>Net increase (decrease) in assets subject to conditions in the current reporting period</i>		(10)	26

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 3 – EXPENSES

	Notes	2016 \$'000	2015 \$'000
EMPLOYEE COSTS			
Salaries and Wages		6,218	5,837
Employee leave expense		642	642
Superannuation - defined plan contributions	17	454	437
Superannuation - defined benefit plan contributions	17	155	121
Workers' Compensation Insurance		322	301
Income Protection Insurance		111	89
Less: Capitalised and distributed costs		(370)	(259)
Total Operating Employee Costs		7,532	7,168
Total Number of Employees		97	95
<i>(Full time equivalent at end of reporting period)</i>			
MATERIALS, CONTRACTS & OTHER EXPENSES			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		28	20
Elected Members' Expenses		255	249
Election Expenses		3	39
Operating Lease Rentals – non-cancellable leases	16	1	-
Subtotal - Prescribed Expenses		287	308
<u>Other Materials, Contracts & Expenses</u>			
Contractors		4,224	3,751
Energy		384	426
Materials		1,031	854
Fuel		437	513
Insurance		502	489
Legal Expenses		89	103
Levies paid to government - NRM levy		302	293
Telephone		117	122
Water		121	89
Subscriptions		187	152
Sundry		510	794
Subtotal - Other Materials, Contracts & Expenses		7,904	7,586
Total Other Materials, Contracts & Other Expenses		8,191	7,894

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



Note 3 - EXPENSES (cont)

	Notes	2016 \$'000	2015 \$'000
DEPRECIATION, AMORTISATION & IMPAIRMENT			
<u>Depreciation</u>			
Buildings & Other Structures		1,278	1,229
<i>Infrastructure</i>			
- Unsealed Roads		760	855
- Sealed Roads		876	869
- Kerb & Gutter		260	231
- Footpaths		123	121
- CWMS (Community Wastewater Management Schemes)		448	439
- Stormwater Drainage		36	35
Plant & Machinery		639	605
Furniture & Fittings		13	14
Library Books		193	57
<u>Impairment</u>			
Buildings & Other Structures		85	-
		4,711	4,455
Less: Impairment expense offset to asset revaluation reserve	9	(85)	-
		4,626	4,455
FINANCE COSTS			
Interest on Loans		602	678
Total Finance Costs		602	678

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

Notes	2016 \$'000	2015 \$'000
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		
<i>Assets renewed or directly replaced</i>		
Proceeds from disposal	156	71
Less: Carrying amount of assets sold	290	717
Gain (Loss) on disposal	(134)	(646)
<i>Assets surplus to requirements</i>		
Proceeds from disposal	189	294
Less: Carrying amount of assets sold	226	239
Gain (Loss) on disposal	(37)	55
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS	(171)	(591)

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 5 - CURRENT ASSETS

	Notes	2016 \$'000	2015 \$'000
CASH & EQUIVALENT ASSETS			
Cash on Hand and at Bank		375	386
Short Term Deposits & Bills, etc		4,216	3,224
		<u>4,591</u>	<u>3,610</u>
TRADE & OTHER RECEIVABLES			
Rates - General & Other		594	595
Accrued Revenues		19	7
Debtors - general		657	123
GST Recoupment		166	182
Prepayments		26	27
Loans to community organisations		39	41
Total		<u>1,501</u>	<u>975</u>
Less: Allowance for Doubtful Debts		<u>23</u>	<u>3</u>
		<u>1,478</u>	<u>972</u>
INVENTORIES			
Stores & Materials		457	405
		<u>457</u>	<u>405</u>

Aggregate write-downs and other losses recognised as an expense, and reversals of these, were not material in amount in either year. All such reversals occurred principally as a result of clerical inaccuracies during stores operations.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 6 – NON - CURRENT ASSETS

FINANCIAL ASSETS	Notes	2016 \$'000	2015 \$'000
RECEIVABLES			
Loans to Community Organisations		369	405
		<u>369</u>	<u>405</u>

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016 Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

ASSET CATEGORY	FAIR VALUE LEVEL	2015 \$'000				2016 \$'000			
		AT FAIR VALUE	AT COST	ACCUM DEPIN	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEPIN	CARRYING AMOUNT
Land - Community	3	7,598	-	-	7,598	7,598	-	-	7,598
Land - Other	2	5,088	-	-	5,088	4,862	-	-	4,862
Building & Structures	2	42,597	675	(24,789)	18,483	42,283	(25,377)	17,870	
Building & Structures Infrastructure	3	18,976	4,270	(9,429)	13,817	18,976	(9,890)	13,539	
- Unsealed Roads	3	38,165	-	(8,327)	29,838	38,337	(10,343)	27,994	
- Sealed Roads	3	55,213	-	(7,789)	47,424	114,723	(31,533)	83,190	
- Kerb & Gutter	3	17,731	-	(4,324)	13,407	20,695	(5,187)	15,508	
- Footpaths	3	4,207	-	(980)	3,227	4,669	(753)	3,916	
- CWMS	3	14,646	8,733	(5,421)	17,958	14,646	(5,869)	17,510	
- Stormwater	3	4,410	38	(963)	3,485	4,485	(1,150)	3,335	
Plant & Equipment	2	8,563	1,216	(5,451)	4,328	7,963	(5,742)	4,568	
Furniture & Fittings	2	253	18	(182)	89	253	(195)	88	
Library Books	2	2,163	96	(2,102)	157	2,163	(2,295)	-	
WIP	-	-	90	-	90	-	-	267	
TOTAL INFRASTRUCTURE PROPERTY, PLANT & EQUIPMENT		219,610	15,136	(69,757)	164,989	281,653	(98,334)	200,245	
Comparative Totals		219,602	13,507	(79,122)	153,987	219,610	(69,757)	164,989	

This Note continues on the following pages.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



Note 7 (Cont) - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Asset Category	CARRYING AMOUNT MOVEMENTS DURING YEAR										2016 \$'000
	\$'000										
	2015 \$'000	Additions		Disposals	Depreciation	Impairment	Transfers	Net Revaluation	CARRYING AMOUNT		
CARRYING AMOUNT	New/Upgrade	Renewals									
Land - Community	7,598	-	-	-	-	-	-	-	-	-	7,598
Land - Other	5,088	-	-	(226)	-	-	-	-	-	-	4,862
Building & Structures Level 2	18,483	-	289	-	(817)	(85)	-	-	-	-	17,870
Building & Structures Level 3	13,817	-	183	-	(461)	-	-	-	-	-	13,549
Infrastructure											
- Unsealed Roads	29,838	-	753	-	(760)	-	(234)	-	(1,603)	-	27,994
- Sealed Roads	47,424	687	1,439	-	(876)	-	324	-	34,192	-	83,190
- Kerb & Gutter	13,407	-	71	-	(260)	-	-	-	2,290	-	15,508
- Footpaths	3,227	91	37	(38)	(123)	-	-	-	722	-	3,916
- CWMS	17,958	-	-	-	(448)	-	-	-	-	-	17,510
- Stormwater	3,485	-	38	-	(36)	-	-	-	(152)	-	3,335
Plant & Equipment	4,328	432	699	(252)	(639)	-	-	-	-	-	4,568
Furniture & Fittings	89	-	12	-	(13)	-	-	-	-	-	88
Library Books	157	-	36	-	(193)	-	-	-	-	-	-
WIP	90	177	90	-	-	-	(90)	-	-	-	267
TOTAL I.P.P & E	164,989	1,387	3,647	(516)	(4,626)	(85)	-	-	35,449	-	200,245
2015 Comparative Totals	153,987	971	3,348	(956)	(4,455)	-	-	-	12,094	-	164,989

This Note continues on the following pages.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS** **for the year ended 30 June 2016**

Note 7 (cont) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

General Valuation Principles

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

Highest and best use: For land which Council has an unfettered right to sell, the “highest and best use” recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council’s care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the “highest and best use” available to Council, with a rebuttable presumption that the current use is the “highest and best use”. The reason for the current use of a large proportion of Council’s assets being other than the “highest and best use” relates to Council’s principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, “highest and best use” is determined in accordance with the land on and in which they are situated.

Fair value hierarchy level 2 valuations: Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land: Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets: There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



Capitalisation Thresholds

	2015- 2016	2014- 2015
Buildings - new construction/extensions	\$5,000	\$1,000
Other structures	\$5,000	\$1,000
Road construction & reconstruction	\$5,000	\$1,000
Paving & Footpaths, Kerb & Gutter	\$1,000	\$1,000
Stormwater	\$1,000	\$1,000
CWMS	\$5,000	\$1,000
Office Furniture & Equipment	\$1,000	\$1,000
Other Plant & Equipment	\$2,000	\$1,000
Library Books	\$1,000	\$1,000
Other Assets	\$1,000	\$1,000

Estimated Lives

	2015 – 2016	2014 – 2015
Plant, Furniture & Equipment		
Office Equipment	5 to 10 years	5 to 10 years
Office Furniture	10 to 20 years	10 to 20 years
Vehicles and Road-Making Equip	5 to 8 years	5 to 8 years
Other Plant & Equipment	5 to 15 years	5 to 15 years
Building & Other Structures		
Buildings – Masonry	50 to 100 years	50 to 100 years
Buildings – Other Construction	20 to 40 years	20 to 40 years
Park Structures – Masonry	50 to 100 years	50 to 100 years
Park Structures – Other Construction	20 to 40 years	20 to 40 years
Playground Equipment	5 to 15 years	5 to 15 years
Benches, Seats etc.	10 to 20 years	10 to 20 years
Infrastructure		
Sealed Roads – Surface	25 to 150 years	20 years
Sealed Roads – Pavement /Sub Base	150 to 900 years	65 years
Unsealed Roads	35 to 175 years	40 years
Paving & Footpaths, Kerb & Gutter	15 to 80 years	15 to 80 years
Drains	80 to 100 years	80 to 100 years
Culverts	50 to 75 years	50 to 75 years
Bores	10 to 40 years	10 to 40 years
Stormwater - Pipes	60 to 80 years	60 to 80 years
Stormwater - Other	15 to 100 years	15 to 100 years
CWMS – Pipes	60 to 80 years	60 to 80 years
CWMS – Mechanical & Electrical	10 to 15 years	10 to 15 years
CWMS – Other	15 to 100 years	15 to 100 years
Other Assets		
Library Books	0 years	25 to 45 years
Various Other Assets	5 to 50 years	5 to 50 years

Land

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition; land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land is recognised at Fair Value. The last revaluation was derived by utilising the valuations as at 30th June 2012 by the Valuer Generals Office. Additions are recognised on the cost basis.

Buildings & Structures

Pursuant to Council's Election the building and other structures assets were valued by Maloney Field Services Pty Ltd – Property Consultants and Valuers at depreciated current replacement cost as at the 30th June 2012. All acquisitions made after the respective date of valuation are recorded at cost.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



Infrastructure

Pursuant to Council's Election the transportation assets were valued by Assetic Pty Ltd based on a condition assessment of Moloney Asset Management Systems. The condition assessment and assets were valued at depreciated current replacement cost as at the 30th June 2016.

As a consequence of the significant revaluation movement in sealed roads resulting from changes in unit rates and useful lives of the transportation assets; it is anticipated that there will be a corresponding impact on the depreciation recorded in 2016/17 by an amount of \$278,000.

Pursuant to Council's Election the Stormwater Drainage assets were valued by Council officers at depreciated current replacement cost during the reporting period ended 30th June 2014. All acquisitions made after the respective dates of valuation are recorded at cost.

Pursuant to Council's Election the Community Wastewater Management Schemes were valued by Maloney Field Services Pty Ltd – Property Consultants and Valuers at depreciated current replacement cost as at the 30th June 2012. All acquisitions made after the respective dates of valuation are recorded at cost.

Plant, Furniture & Equipment

Pursuant to Council's Election, the plant, furniture & equipment assets were valued by Maloney Field Services Pty Ltd – Property Consultants and Valuers at depreciated current replacement cost as at the 30th June 2012. All acquisitions made after the respective date of valuations are recognised at cost.

All other assets

Pursuant to Council's Election, these assets were valued by Maloney Field Services Pty Ltd – Property Consultants and Valuers at depreciated current replacement cost as at the 30th June 2012. All acquisitions made after the respective dates of valuation are recorded at cost. Library books and other lending materials are capitalised in bulk, and fully depreciated in the year of purchase.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 8 - LIABILITIES

	Notes	2016 \$'000		2015 \$'000	
		Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES					
Goods & Services		1,690	-	1,425	-
Amounts Received in Advance		175	-	142	-
Accrued Expenses - employee entitlements		166	-	90	-
Accrued Expenses - other		109	-	101	-
Deposits, Retentions & Bonds		281	-	289	-
		<u>2,421</u>	<u>-</u>	<u>2,047</u>	<u>-</u>
BORROWINGS					
Loans		1,115	7,407	1,243	8,407
		<u>1,115</u>	<u>7,407</u>	<u>1,243</u>	<u>8,407</u>
All interest bearing liabilities are secured over the future revenues of the Council.					
PROVISIONS					
Employee Entitlements (including on costs)		1,638	209	1,653	176
		<u>1,638</u>	<u>209</u>	<u>1,653</u>	<u>176</u>

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 9 - RESERVES

ASSET REVALUATION RESERVE		1/7/2015	Net Increments (Decrements)	Transfers, Impairments	30/6/2016
	Notes	\$'000	\$'000	\$'000	\$'000
Land - Community		2,510	-	-	2,510
Buildings & Other Structures		16,285	-	(85)	16,200
Infrastructure		73,710	35,449	-	109,159
Plant & Equipment		2,201	-	-	2,201
TOTAL		94,706	35,449	(85)	130,070
<i>2015 Totals</i>		82,612	12,094	-	94,706

OTHER RESERVES		1/7/2015	Transfers to Reserve	Transfers from Reserve	30/6/2016
	Notes	\$'000	\$'000	\$'000	\$'000
Specific Fund		618	1,435	(1,225)	828
Aged Accommodation		14	-	-	14
Other Reserves		96	-	-	96
Land Development		92	-	-	92
Service Station		8	4	-	12
TOTAL OTHER RESERVES		828	1,439	(1,225)	1,042
<i>2015 Totals</i>		792	1,367	(1,331)	828

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



Note 9 (Cont) - RESERVES **PURPOSES OF RESERVES**

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Other Reserves

Specific Fund

The specific fund is used to record transactions related to rates for a specific purpose ie CWMS and waste collection/disposal. The funds in this reserve are available for future maintenance of CWMS and waste collection/disposal.

Aged Accommodation

The aged accommodation reserve was originally for establishment of an Aged Care and Medical Facility at Beachport. There was a subsequent community agreement to use the reserve to purchase equipment for Beachport Medical Clinic.

Other Reserve

Other Reserve consists of a number of miscellaneous reserves that have been in existence for a number of years for a multitude of activities. Over the next twelve months these reserves will be reviewed and the number of specific items reduced.

Land Development

This reserve holds the funds received (net of expenditure) following the sale of Mount Burr House.

Service Station Sinking Fund

As per the Lease with the Service Station a contribution can be charged which will be used for future works associated with the Service Station, Millicent.

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WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 10 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2016 \$'000	2015 \$'000
Total cash & equivalent assets	5	4,591	3,610
Balances per Cash Flow Statement		<u>4,591</u>	<u>3,610</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		2,131	3,397
Non-cash items in Income Statement			
- Depreciation, amortisation & impairment		4,626	4,455
- Net increase (decrease) in unpaid employee benefits		94	(69)
- Change in allowances for under recovery		20	-
- Grants for capital acquisitions treated as Investing Activity		(741)	(688)
- Net (Gain) Loss on Disposals		171	591
		<u>6,301</u>	<u>7,686</u>
Add (Less): Changes in Net Current Assets			
- Net (increase) decrease in receivables		(528)	123
- Net (increase) decrease in inventories		(52)	(163)
- Net increase (decrease) in trade & other payables		298	(387)
Net Cash provided by (or used in) operations		<u>6,019</u>	<u>7,259</u>

(c) Non-Cash Financing and Investing Activities

	<u>-</u>	<u>-</u>
--	----------	----------

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Bank Overdrafts	-	-
Corporate Credit Cards	17	13
LGFA Cash Advance Debenture Facility	9,010	9,010

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. Council also has immediate access to a short-term draw-down facility, and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.

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WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 11 – FUNCTIONS

INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES

FUNCTION	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON- CURRENT)	
	ACTUAL 2016 \$'000	ACTUAL 2015 \$'000	ACTUAL 2016 \$'000	ACTUAL 2015 \$'000	ACTUAL 2016 \$'000	ACTUAL 2015 \$'000	ACTUAL 2016 \$'000	ACTUAL 2015 \$'000	ACTUAL 2016 \$'000	ACTUAL 2015 \$'000
Business Undertakings	1,068	1,373	2,036	1,843	(969)	(470)	-	488	12,220	12,209
Community Services	810	757	1,823	1,723	(1,013)	(966)	66	102	10,991	11,079
Culture	20	19	107	95	(87)	(76)	-	-	95	102
Library Services	36	40	872	751	(836)	(711)	26	32	55	85
Economic Development	126	190	613	536	(487)	(346)	-	57	15	-
Environment	72	272	674	583	(602)	(311)	63	258	240	222
Recreation	67	46	1,935	2,148	(1,868)	(2,102)	76	-	23,960	23,947
Regulatory Services	276	283	797	708	(521)	(425)	-	-	680	630
Transport	1,407	1,293	4,831	4,781	(3,424)	(3,488)	2,029	1,265	125,958	83,505
Governance Services	18,264	19,119	7,161	6,834	11,103	12,285	938	2,905	30,231	35,942
Unclassified Activities	366	103	102	193	264	(90)	-	-	2,695	2,660
TOTALS	22,512	23,495	20,951	20,195	1,561	3,300	3,198	5,107	207,140	170,381

Excludes net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 11 (cont) - COMPONENTS OF FUNCTIONS

The activities relating to Council functions are as follows:

Business Undertakings:

Effluent Drainage, Caravan Parks, Council Housing, Saleyards, Land Development, Private Works

Community Services:

Childcare Centre, Community Halls, Public Toilets (Clean and Maintain), Community Grant Scheme, Community Event Support, Community and Youth Development, Civic and Arts Centre.

Culture:

Local History and Galleries.

Library Services:

Millicent and Branch Libraries.

Economic Development:

Millicent, Beachport and Penola Visitor Centres Operation, Limestone Coast Regional and Promotional Marketing.

Environment:

Storm Water Drainage (Construct and Maintain), Street Lighting, Street Cleaning, Coastal Protection, Operate and Maintain Domestic Waste Disposal and Collection Dumps and Transfer Stations.

Recreation:

Parks and Gardens Maintenance, Sport Facilities, Sport and Recreation Grant Scheme, Swimming Lake and Pools.

Regulatory:

Development, Planning and Building Services, Dog Regulation and Control, Health Inspection, Fire Prevention and Parking Control.

Transport:

Sealed and Unsealed Road Construction and Maintenance, Footpaths and Kerbing.

Governance and Support Services:

Elected Member Support, Council Offices, Legislative Compliance and Reporting, Risk Management, Corporate Services, Engineering Administration.

Unclassified Activities:

Public Debt Transactions, Plant and Machinery Operations, Depot Expenses.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 12 - FINANCIAL INSTRUMENTS

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned.
	Terms & conditions: Short term deposits have an average maturity of 1 day and average interest rates of between 1.75% and 2.25% (2015: 1 day, 2.0% and 2.50%).
	Carrying amount: approximates fair value due to the short term to maturity.
Receivables - Rates & Associated Charges (including legals & penalties for late payment)	Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.
	Terms & conditions: Secured over the subject land, arrears attract interest of 0.600% (2015: 0.640%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.
	Carrying amount: approximates fair value (after deduction of any allowance).
Receivables - Fees & other charges	Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.
	Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.
	Carrying amount: approximates fair value (after deduction of any allowance).
Receivables - other levels of government	Accounting Policy: Carried at nominal value.
	Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of the Governments of the Commonwealth & State.
	Carrying amount: approximates fair value.
Receivables - Retirement Home Contributions	Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.
	Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective legislation.
	Carrying amount: approximates fair value (after deduction of any allowance).
Liabilities - Creditors and Accruals	Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.
	Terms & conditions: Liabilities are normally settled on 30 day terms.
	Carrying amount: approximates fair value.
Liabilities - Retirement Home Contributions	Accounting Policy: To avoid inconvenience when complying with the separate audit requirements imposed by the relevant legislation, amounts are carried at nominal values.
	Terms & conditions: Pursuant to Commonwealth legislation certain intending residents are required to contribute amounts on an interest free basis. The amounts are subject to certain deductions as prescribed by the legislation, the balance being repaid on termination of tenancy.
	Carrying amount: approximates fair value for short tenancies; may be non-materially over-stated for longer tenancies.
Liabilities - Interest Bearing Borrowings	Accounting Policy: Carried at the principal amounts. Interest is charged as an expense as it accrues.
	Terms & conditions: secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between 4.00% and 7.55% (2015: 4.75% and 7.55%)
	Carrying amount: approximates fair value.
Liabilities - Finance Leases	Accounting Policy: accounted for in accordance with AASB 117.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 12 (cont) - FINANCIAL INSTRUMENTS

Liquidity Analysis

2016	Due < 1 year \$'000	Due > 1 year; ≤ 5 years \$'000	Due > 5 years \$'000	Total Contractual Cash Flows \$'000	Carrying Values \$'000
Financial Assets					
Cash & Equivalents	4,591	-	-	4,591	4,591
Receivables	570	440	253	1,263	1,276
Total	5,161	440	253	5,854	5,867
Financial Liabilities					
Payables	2,146	-	-	2,146	2,146
Current Borrowings	1,598	-	-	1,598	1,115
Non-Current Borrowings	-	5,436	4,793	10,229	7,407
Total	3,381	4,551	2,737	13,973	10,668

2015	Due < 1 year \$'000	Due > 1 year; ≤ 5 years \$'000	Due > 5 years \$'000	Total Contractual Cash Flows \$'000	Carrying Values \$'000
Financial Assets					
Cash & Equivalents	3,610	-	-	3,610	3,610
Receivables	420	209	165	794	785
Total	4,030	209	165	4,404	4,395
Financial Liabilities					
Payables	1,862	-	-	1,862	1,856
Current Borrowings	1,243	-	-	1,243	1,243
Non-Current Borrowings	-	4,660	3,747	8,407	8,407
Total	3,105	4,660	3,747	11,512	11,506

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2016		30 June 2015	
	Weighted Average Interest Rate %	Carrying Value \$'000	Weighted Average Interest Rate %	Carrying Value \$'000
Other Variable Rates	4.00	0	4.55	0
Fixed Interest Rates	6.20	8,522	6.20	9,650
		8,522		9,650

APPENDIX 2:

WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates based on cash inflows. Council also has available a range of bank overdraft and short-term draw down facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk adverse manner.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 13 - COMMITMENTS FOR EXPENDITURE

<u>Notes</u>	2016 \$'000	2015 \$'000
Other Expenditure Commitments		
Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:		
Audit Services	75	-
Waste Management Services	1,487	2,740
Employee Remuneration Contracts	2,106	2,080
Cleaning Contract	681	90
	<u>4,349</u>	<u>4,910</u>
These expenditures are payable:		
Not later than one year	2,159	1,943
Later than one year and not later than 5 years	2,190	2,967
Later than 5 years	-	-
	<u>4,349</u>	<u>4,910</u>

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 14 - FINANCIAL INDICATORS

	2016	2015	2014
<i>These Financial Indicators have been calculated in accordance with Information Paper 9 Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.</i>			
Operating Surplus Ratio	6.9%	14.0%	2.0%
This ratio expresses the operating surplus as a percentage of total operating revenue.			
Adjusted Operating Surplus Ratio	13%	9%	8%
In recent years the Federal Government has made advance payments prior to 30 th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.			
Net Financial Liabilities Ratio	28%	36%	64%
Net Financial Liabilities are define as total liabilities less financial assets These are expressed as a percentage of total operating revenue.			
Asset Sustainability Ratio	94%	89%	66%
Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets divided by the optimal level of such expenditure per I& as noted in the Long Term Financial Plan.			

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 15 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis. The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2016 \$'000	2015 \$'000
Income	22,512	23,495
less Expenses	<u>20,951</u>	<u>20,195</u>
	<u>1,561</u>	<u>3,300</u>
less Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	3,647	3,348
less Depreciation, Amortisation and Impairment	4,626	4,455
less Proceeds from Sale of Replaced Assets	<u>156</u>	<u>71</u>
	<u>(1,135)</u>	<u>(1,178)</u>
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	1,387	971
less Amounts received specifically for New and Upgraded Assets	741	688
less Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	<u>189</u>	<u>294</u>
	<u>457</u>	<u>(11)</u>
Net Lending / (Borrowing) for Financial Year	<u>2,239</u>	<u>4,489</u>

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 16 – OPERATING LEASES

	<u>Notes</u>	2016 \$'000	2015 \$'000
<i>Lease payment commitments of Council</i>			
<p>Council as entered into a non-cancellable operating lease for photocopying equipment. The lease does not impose any additional restrictions on Council in relation to additional debt or further leasing. The lease in relation to the photocopying equipment permits Council, at expiry of the lease to elect to re-lease, return or acquire the equipment leased. The lease does not contain any escalation clauses.</p>			
<p>Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows;</p>			
<p>These expenditures are payable:</p>			
Not later than one year		3	-
Later than one year and not later than 5 years		11	-
Later than 5 years		-	-
		<u>14</u>	<u>-</u>

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WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 17 – SUPERANNUATION

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9.50% in 2015/16; 9.50% in 2014/15). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2015/16) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of salary for Salarylink members to their Marketlink account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink Fund is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

Note 18 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

a) LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 2,441 km of road reserves of average width 20 metres.

b) POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

c) BANK GUARANTEES

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to \$169,000 (2015: \$290,000) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

d) LEGAL EXPENSES

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of one appeal against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE WATTLE RANGE COUNCIL

We have audited the accompanying financial report of the Wattle Range Council, which comprises the Statement of Comprehensive Income for the year ended 30 June 2016, the Statement of Financial Position as at 30 June 2016, the Statement of Changes in Equity for the year ended 30 June 2016, the Statement of Cash Flows for the year ended 30 June 2016, a summary of significant accounting policies and other explanatory notes and the Certification of Financial Statements statement.

The Responsibility of the Chief Executive Officer for the Financial Report

The Chief Executive Officer of the Wattle Range Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011 and the Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Wattle Range Council as of 30 June 2016, and its financial performance and cash flows for the year then ended in accordance with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and the Australian Accounting Standards (including Australian Accounting Interpretations).

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

A handwritten signature in black ink, appearing to read "Jim Keogh".

JIM KEOGH
PARTNER

Signed on the 17th day of November 2016,
at 214 Melbourne Street, North Adelaide, South Australia 5006.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE WATTLE RANGE COUNCIL

We have audited the Internal Controls of the Wattle Range Council (the Council) under the requirements of *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2015 to 30 June 2016 have been conducted properly and in accordance with law.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Auditor's Responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 *Compliance Engagements*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2015 to 30 June 2016. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design of controls on a sample basis based on the assessed risks.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Inherent Limitations

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



Opinion

In our opinion, the Council has complied, in all material respects, with *Section 129(1)(b) of the Local Government Act 1999* in relation to Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2015 to 30 June 2016.

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

A handwritten signature in black ink, appearing to read "Jim Keogh", is written over the printed name.

JIM KEOGH
PARTNER

Signed on the 17th day of November 2016
at 214 Melbourne Street, North Adelaide, South Australia, 5006

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

ANNUAL FINANCIAL STATEMENTS for the year ended 30 June 2016

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Wattle Range Council for the year ended 30 June 2016, the Council's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.



Ben Gower
CHIEF EXECUTIVE OFFICER



Michael Schultz
PRESIDING MEMBER
AUDIT COMMITTEE

Dated this 4th day of October 2016

APPENDIX 2: WRC ANNUAL FINANCIAL STATEMENTS 2015-2016



WATTLE RANGE COUNCIL

ANNUAL FINANCIAL STATEMENTS for the year ended 30 June 2016

STATEMENT BY AUDITOR

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of Wattle Range Council for the year ended 30 June 2016, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

A handwritten signature in black ink, appearing to read "Jim Keogh".

Jim Keogh

Partner

DEAN NEWBERY & PARTNERS

CHARTERED ACCOUNTANTS

Dated this 17th day of November 2016

APPENDIX 3 LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION ANNUAL REPORT 2015/16

Show Jumping
Darren Galwey



LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

ANNUAL REPORT 2015-16



PRESIDENTS REPORT

I am pleased to report that the Limestone Coast Local Government Association (LCLGA) has continued to meet its objectives of advocacy and representation for our seven constituent councils. As reported in previous years we have had a number of regional projects that have again proven beneficial for our member Councils and these programs will continue to lay the foundations of the five identified themes of the LCLGA: Infrastructure, Sustainable Economy, Environmental Sustainability, Community and Social Wellbeing and LCLGA Governance, Leadership and Financial Sustainability.

INFRASTRUCTURE

One of our key pillars that will place the Limestone Coast in a solid position in years to come. Much work is still required to develop priority plans for our road, bridge and drainage network with additional infrastructure being required in the areas of connectivity through available technologies that the NBN network can bring to our region. We shall continue to advocate for mobile technology and coverage to improve, and recognise that many regional areas depend on access to high quality consistent network coverage.

SUSTAINABLE ECONOMY

Whilst Regional Development Australia Limestone Coast (RDALC) is recognised as the lead agency in the field of economic development, local government acknowledges that it has a major role to play with developing the regions' economic base. We will continue to collaborate with the RDA to place our region in a solid position when funding opportunities arise. We look forward to continuing to host the Limestone Coast Economic Development Group and it is pleasing to see the initiatives being developed by the group coming to fruition. The various cluster programs are progressing well and the interaction between local government and the various agencies will ensure a strong regional message is consistently communicated to all stakeholders. During the year we established a tourism management group to investigate the value of the tourism sector and to develop a regional tourism strategy. We look forward to this work being completed in the first half of next year and are keen to continue to partner with the South Australian Tourism Commission to deliver tourism programs throughout the region.

ENVIRONMENTAL SUSTAINABILITY

The waste management project continues to gather momentum and with the addition of June Saruwaka to the LCLGA team this year we look forward to implementing the agreed work plan. The Limestone Coast Regional Adaptation Plan has been finalised and was presented to member Councils in recent months. Our goal is to integrate those findings with a renewed focus on climate change and identify ways in which our region can look to adapt to a changing environment – social, economic and environmental. The Limestone Coast and Coorong Coastal Action Plan and Limestone Coastwatchers programs have continued this year with pleasing results being reported back to LCLGA. A priority for the coming year will be our efforts to develop a sustainable coastal management funding program and we will continue our discussions with the appropriate government agencies and Ministers.

COMMUNITY AND SOCIAL WELLBEING

The road safety program that is funded by the Motor Accident Commission (MAC) has once again proven to be a success. The three-year pilot project is coming to an end next year and we look forward to having continued discussions about extending this project. With regard to the STARCLUB Program it has once again proven to be hugely popular and the region now boasts the highest number of registered STARCLUBS in the State. The Limestone Coast Region of Wellbeing collaboration is progressing well and together with the South Australian Health and Medical Research Institute we have submitted a funding proposal to the Premier to fund a pilot project.

GOVERNANCE, LEADERSHIP AND FINANCIAL SUSTAINABILITY

We have continued to promote the regional interests to all levels of government and we remain active with SAROC and are represented on the LGA South Australia board. We acknowledge the tremendous efforts of Federal Member of Parliament Mr Tony Pasin and State Members of Mr Troy Bell and Mr Mitch Williams. Over the past 12 months we have adopted our new Charter, carried out a review of the committee structure and adopted a new financial reporting format in an effort to provide our member councils with clear and concise information about the operations of the LCLGA. We look forward to continuing to improve the operations of the Association and continue to build value for our members.

On behalf of the Board I would like to acknowledge the efforts of our dedicated staff over the past 12 months: Dominic Testoni, Tony Elletson, Rob Forgan, June Saruwaka, Michaela Bell, Biddie Shearing, Alice Macleod and Jackie Hao. Also assisting the Association is Jan Shanahan and Julie Scott from the RDALC.

Finally, I wish to acknowledge the support of the constituent council Mayors, elected members and Chief Executive Officers.

Mayor Erika Vickery
President LCLGA



INTRODUCTION

This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2015 to 30th June 2016. This document is prepared pursuant to the Local Government Act 1999 to report to Constituent Councils on the work and operation of the Association for the preceding financial year.

This Report details the activities of the Association to represent and serve the seven Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation and innovation.

OUR ASSOCIATION

LCLGA was established as a regional body on 6th October 1885. LCLGA is a regional subsidiary representing its Constituent Councils and is established pursuant to Section 43 of the Local Government Act 1999 by the Constituent Councils.

The Association is comprised of the following Constituent Councils:

1. District Council of Grant
2. Kingston District Council
3. City of Mount Gambier
4. Naracoorte Lucindale Council
5. District Council of Robe
6. Tatiara District Council
7. Wattle Range Council

Under its Charter, LCLGA's objects are to:

- > Work in association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association to assist in the achievement of their aims and objectives
- > Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level
- > Facilitate and co-ordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils
- > Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community
- > Develop further co-operation between its Constituent Councils for the benefit of the communities of its region
- > Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region
- > Undertake projects and activities that benefit its region and its communities
- > Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest
- > Implement programs that seek to deliver local government services on a regional basis



THE LCLGA BOARD

The LCLGA Board comprises nominated representatives from each of the Constituent Councils, and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.

LCLGA BOARD MEMBERS 2015-16

COUNCIL	DELEGATE	DEPUTY BOARD MEMBER/S
District Council of Grant	Mayor Richard Sage	Cr Brian Collins Cr Bruce Bain
Kingston District Council	Mayor Reg Lyons	Cr Kay Rasheed Cr Chris England
City of Mount Gambier	Mayor Andrew Lee	Cr Penelope Richardson Cr Ian Von Stanke
Naracoorte Lucindale Council	Mayor Erika Vickery	Cr Scott McLachlan Cr Craig McGuire
District Council of Robe	Mayor Peter Riseley	Cr Harvey Nolan
Tatiara District Council	Mayor Graham Excell	Cr Diana Penniment Cr Robert Mock
Wattle Range Council	Mayor Peter Gandolfi	Cr Robert Dycer

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2015 - 2016.

Meetings are hosted by Constituent Councils on a rotational basis. The Coorong District Council attends LCLGA meetings as welcomed observers.

OFFICE BEARERS 2015-16

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2016, Mayor Erika Vickery was again elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Richard Sage was elected as LCLGA Vice President.

During 2015 - 2016, the Executive Officer role was filled by Ann Aldersey until (19th August). Dominic Testoni (commenced 9th November). Galpins are the appointed Auditor. During 2015 - 2016, LCLGA engaged the following staff to deliver regional programs:

STAFF MEMBER	REGIONAL PROGRAM
Tony Elletson	STARCLUB Field Officer
Rob Forgan	Regional Community Road Safety Officer
Daniel Willsmore (Until 24th July 2015) June Saruwaka (commenced 13th October 2016)	Regional Waste Management Coordinator
Michaela Bell	Project Manager
Biddie Shearing	Tourism Industry Development Manager
Jackie Hao (commenced 14th March 2016)	Economic Development Officer
Alice Macleod (commenced 29th February 2016)	Administration Officer

THE LCLGA BOARD

DELEGATES TO THE LOCAL GOVERNMENT ASSOCIATION OF SOUTH AUSTRALIA

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

COUNCIL	LC LGA REPRESENTATIVE
LGA Board	Mayor Erika Vickery Mayor Richard Sage (Proxy)
SAROC	Mayor Erika Vickery Mr Dominic Testoni Mayor Richard Sage (Proxy)

SAROC is an important LGA committee for non-metropolitan Councils. Membership is drawn from each of the six non-metropolitan Regional Local Government Associations with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.

ASSOCIATION COMMITTEES AND WORKING PARTIES

To undertake specific projects or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working parties. LCLGA acknowledges the work of all who have contributed to the following committees and working parties throughout 2015 - 2016.

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LCLGA Roads and Transport Working Group	Cr Jamie Jackson Mr Surya Prakash	Tatiara District Council
	Cr Ian Von Stanke	City of Mount Gambier
	Mr Steve Bourne	Naracoorte Lucindale Council
	Mr Bob Bates	Kingston District Council
	Mr Peter Halton	Wattle Range Council
	Mr Adrian Schutz	District Council of Grant
	Mr Trevor Hondow Cr Loxton (proxy)	District Council of Robe
Limestone Coast Economic Development Reference Group	Mayor Graham Excell	Tatiara District Council
	Mayor Erika Vickery	LCLGA President
	Mr Mark McShane Cr Steve Perryman	City of Mount Gambier
	Mayor Richard Sage Mr Trevor Smart (proxy)	District Council of Grant
	Dr Helen Macdonald	Naracoorte Lucindale Council
	Mayor Peter Riseley	District Council of Robe
	Mr Ben Gower Mr Steve Chapple	Wattle Range Council
	Mr Dominic Testoni	LCLGA
Mr Andrew MacDonald	Kingston District Council	

THE LCLGA BOARD

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LCLGA Building Fire Safety Committee	Cr Brian Collins	District Council of Grant
	Mr Rocky Callisto	Tatiara District Council
	Mr Milan Hodak	Kingston District Council
	Cr Rayner	Naracoorte Lucindale Council
	Cr Ian Von Stanke	City of Mount Gambier
	Mr Ekramul Ahasan	Wattle Range Council
South East Relief Trust (SERT)	Current trustees are LCLGA President and Vice President	
LCLGA Regional Planning Alliance Implementation Group.	Cr Jeff Pope Mr Andrew MacDonald	Kingston District Council
	Cr Ian Von Stanke Mr Daryl Sexton	City of Mount Gambier
	Mayor Peter Riseley Mr Roger Sweetman	District Council of Robe
	Mayor Richard Sage Mr Trevor Smart	District Council of Grant
	Cr Scott McLachlan Cr Ken Schulz Mr Paul McRostie	Naracoorte Lucindale Council
	Cr Gwenda Lawlor Mr Ben Gower	Wattle Range Council
	Mayor Graham Excell Mr Robert Harkness	Tatiara District Council
Coorong and Limestone Coast Coastal Management Committee	Cr Robert Mock	Tatiara District Council
	Mr Andrew MacDonald	Kingston District Council
	Mayor Peter Riseley	District Council of Robe
	Mr Peter Halton	Wattle Range Council
	Mr Trevor Smart	District Council of Grant
LCLGA Regional Waste Management Steering Committee	Mr Bob Bates	Kingston District Council
	Mr Steve Bourne	Naracoorte Lucindale Council
	Cr Des Mutton	City of Mount Gambier
	Ms Nicole Dodds	District Council of Grant
	Mr Nick Brown	District Council of Robe
	Mr Andrew Pollock	Tatiara District Council
	Mr Peter Halton	Wattle Range Council
	Mr Dominic Testoni	LCLGA
Mrs June Saruwaka	LCLGA	

THE LCLGA BOARD

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
Limestone Coast Tourism Management Group	Mr Kingsley Green	Tatiara District Council
	Mrs Sally Klose	Naracoorte Lucindale Council
	Mr Andrew MacDonald	Kingston District Council
	Mr Roger Sweetman	District Council of Robe
	Ms Barbara Cernovskis	City of Mount Gambier
	Ms Jane Featherstonhaugh	District Council of Grant
	Ms Paula Bennet	Wattle Range Council
	Mr Dominic Testoni	LCLGA
	Mrs Biddie Shearing	LCLGA
Limestone Coast Local Government Inspectorate Group (LCLGIG)	Mr John Best Catarina Santos (Secretary) Catherine Pegler Ekramul Ahasan	Wattle Range Council
	Mr Milan Hodak	Kingston District Council
	Mr Paul McRostie (President) Ms Justine Aldersey	Naracoorte Lucindale Council
	Hayden Cassar Simon Wiseman Chris Tully Heather Reilly Kate Fife Jessica Porter	City of Mount Gambier
	Trudy Glynn Rod Storan (Treasurer) Paul Gibbs Nicole Dodds Leith McEvoy	District Council of Grant
	Michelle Gibbs	Robe District Council
	Mr Rocky Callisto	Tatiara District Council
	Limestone Coast Local Government Supervisory Officers Association (LCLGSOA)	Mr Steve Bourne
Mr Bob Bates		Kingston District Council
Mr Daryl Morgan		City of Mount Gambier
Mr Adrian Schultz		District Council of Grant
Mr Trevor Hondow		Robe District Council
Mr Surya Prakash		Tatiara District Council
Mr Wayne Fennell		Wattle Range Council

THE LCLGA BOARD

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
Limestone Coast Regional Trails Implementation Group	Mr Surya Prakash	Tatiara District Council
	Mrs Sally Klose	Naracoorte Lucindale Council
	Mr Andrew MacDonald	Kingston District Council
	Mr Roger Sweetman	District Council of Robe
	Mrs Barbara Cernovskis	City of Mount Gambier
	Mrs Jane Featherstonhaugh	District Council of Grant
	Mr Peter Halton	Wattle Range Council
	Mrs Michaela Bell	LCLGA

ASSOCIATION REPRESENTATION – OUTSIDE ORGANISATIONS

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LC LGA to keep in touch with communities, and have input to new and existing initiatives. During 2015-2016, LCLGA made or continued the following appointments to other organisations.

BOARD / COMMITTEE	REPRESENTATIVE	COUNCIL
South East Natural Resources Management Board	Mayor Peter Riseley (Observer)	District Council of Robe
South East Regional Bushfire Prevention Committee	Cr Adrian Schultz	Naracoorte Lucindale Council
South East Zone Emergency Management Committee	Mr David Hood (Chair)	Naracoorte Lucindale Council
	Cr Ian Von Stanke (Delegate)	City of Mount Gambier
	Mr Dominic Testoni (Deputy Delegate)	LCLGA
Limestone Coast Zone Emergency Centre Committee	Mr Dominic Testoni (Local Government Controller)	LCLGA
	Mr Leith McEvoy (Local Government Deputy Controller)	District Council of Grant
Green Triangle Freight Action Plan – Implementation Management Group	Mr Peter Halton	Wattle Range Council
	Mr Trevor Smart	District Council of Grant
	Cr Ian Von Stanke	City of Mount Gambier
Greater Green Triangle University Department of Rural Health (GGTUDRH)	Cr Frank Morello	City of Mount Gambier
Limestone Coast Community Services Roundtable	Mayor Erika Vickery	Naracoorte Lucindale Council
Regional Development Australia Limestone Coast	Mayor Erika Vickery	Naracoorte Lucindale Council
	Mayor Richard Sage	District Council of Grant
	Mayor Andrew Lee	City of Mount Gambier
Limestone Coast Industry Leaders Group	Mr Dominic Testoni	LCLGA

STRATEGIC ACTIVITIES 2015-16

1. INFRASTRUCTURE

	DESIRED REGIONAL OUTCOME		LCLGA ROLE	LCLGA ACTIONS 2015-16
1.1	Existing and future regional infrastructure is fit for purpose and has the capacity to meet the region's needs.	1.1.1	Regional Leadership	Lead the implementation of the LCLGA 2030 Regional Transport Plan, including a review in response to updated wood flow data and council requirements.
		1.1.2	Advocacy	Advocate for appropriate State and Australian Government investment in the upgrade, maintenance and operation of the South East drainage and bridge network, in partnership with the South East Natural Resources Management Board, RDALC and the South Eastern Water Conservation and Drainage Board.
		1.1.3	Council Coordination	Effectively coordinate regional submissions for the Special Local Roads Program to maximise investment in regional road infrastructure.
1.2	Councils to protect built heritage, heritage spaces and the region's cultural heritage.	1.2.1	Council Coordination	Effectively coordinate and manage a regional Heritage Advisory Service for the benefit of Constituent Councils and private owners.
1.3	Development of a regional approach to the maintenance and provision of improved and new infrastructure and utility services.	1.3.1	Advocacy	Advocate for the region for improved and sustainable services from State and Australian Governments in meeting our regional needs for: <ul style="list-style-type: none"> • Roads • National Broadband Network • Mobile phone coverage

- 1.1.1 LCLGA 2030 Regional Transport Plan: The Roads and Transport Working Group have discussed the updating of this document to align the strategic plan with current and forecast transport movements. Preliminary discussions have been held with HDS Australia about carrying out this review in the second quarter of the 2017 financial year.
- 1.1.2 South East drainage and bridge network: Several meetings have been held with the Manager Drainage Operations with the Department of Environment and Natural Resources about the priority listing for road and bridge upgrades. The LCLGA also drafted a regional submission for the SEWCDB Draft Management Plan 2015-16 to 2018-19. This submission emphasised the continued under-investment in the road and bridge network and highlighted the importance of this network to the continued economic viability of the region. We recognise that a strong partnership between our constituent Councils and key government agencies is required to address this critical piece of infrastructure and have made moves to invite the SEWCDB and other key agencies onto our restructured Roads and Transport Management Group.
- 1.1.3 Special Local Roads: LCLGA submitted seven prioritised applications for funding under the Special Local Roads Program (SLRP) for 2015-2016, requesting a total of \$1,332,000.

STRATEGIC ACTIVITIES 2015-16

REGIONAL PRIORITY	COUNCIL	ROAD (PRIMARY PURPOSE)	PROJECT DETAILS ROUND 1	2015-16 PROJECT COST (\$M)	SLRP GRANT (\$M)
1	Tatiara District Council	Emu Flat Road (Freight)	Continue with stage 5 of a 5 year project to upgrade the Emu Flat Road. Stage 5 - 4.7km shoulder widening to increase the seal width to 7.2m.	0.438	0.219
2	District Council of Grant	Meyers Road (Tourism)	Stage 4 involves the realignment and sealing of the road beginning at the Pudney Road intersection for a distance of 2.6kms west.	0.410	0.205
3	City of Mount Gambier	Graham Road (Freight)	Resurface the existing road pavement with deep lift asphalt to strengthen the pavement and cater for additional traffic loadings.	0.350	0.175
4	Tatiara District Council	Wolseley East Railway Crossing (Freight)	The proposal is to upgrade/re-construct the current Wolseley East Rail Crossing and Turning lanes to comply with B-Double route.	0.285	0.143
5	Naracoorte Lucindale Council	Gap Road (Community)	Complete reconstruction from the subgrade to seal. Stage 1 will commence 200m East of Danbys Road to 2.3km west of Danbys Road - reconstruction of the large intersection of Gap, Danbys and Herolds Roads.	1.720	0.430
6	Kingston District Council	Saltwell Road (Freight)	Resealing of 4.5km of Saltwell Road, being the section of road beginning 4.5km east of Southern Ports Highway and finishing 9.0km East of Southern Ports Highway (9.0km West of Princes Highway). The existing road will be resealed to a width of 6.0m.	0.240	0.060
7	Wattle Range Council	Smith Road (Freight)	Reconstruction of the existing unsealed pavement followed by a sealed wearing surface suitable for B-double vehicles.	0.352	0.100
				PROPOSED ALLOCATION	1.332

Pleasingly, all projects were approved for investment under the SLRP by the Local Government Transport Advisory Panel.



1.2.1 Heritage Advisory Service: LCLGA currently engages Habitable Places Architects to deliver the Limestone Coast Heritage Advisory Services to Constituent Councils on a fee-for-service, under an Agreement for 2013-2016.

The Heritage Adviser works closely with and under the direction of Councils' planning and development assessment staff to provide timely and considered professional advice that includes:

- > Heritage conservation advice
- > Statutory DA assessment and advice
- > Policy advice to Council
- > Local Heritage Development Plan Amendments
- > CDAP/Heritage Committee
- > State Heritage Unit

A copy of the Heritage Advisors Annual Report for 2015-2016 is available from participating councils or the LCLGA.

With regard to State Heritage Referrals that are currently being carried out by the State Heritage Branch a meeting was convened between the LCLGA, Richard Woods from Habitable Places Architects and Peter Wells from the State Heritage Branch. The issue of streamlining the State Referrals was discussed with a successful resolution being agreed to whereby Habitable Places Architects can now carry out that work on behalf of the State Heritage Branch – this agreement will come into effect on the 1st July 2016.

1.3.1 Advocate for the region for improved and sustainable services from State and Australian Governments in meeting our regional needs for; roads, national broadband network and mobile phone coverage:

Several meetings have been held with the Department of Planning, Transport and Infrastructure about the road network and the need to look at more collaborative models of delivering road maintenance and capital improvements. LCLGA are also looking to partner with the Eyre Peninsula Local Government Association on a pilot program to develop Road Construction and Maintenance Service Standards that can be adopted throughout the state.

In February, the LCLGA President and Executive Officer met with representatives from Telstra to discuss smarter regions and the roll-out of the NBN network. Work will continue to be done with investigating the regional benefits of having high speed connectivity. To that end, a submission was also drafted for the Telecommunications Universal Service Obligations Inquiry and how the NBN can possibly address regional telecommunication issues now and into the future.

LCLGA has continued to work with RDALC, the LGASA and Federal and State members of parliament to ensure our region is recognised for continued mobile black spot funding. To that end, a submission was made by Regional Development South Australia identifying a number of sites throughout South Australia – the Limestone Coast had seven sites put forward in that submission.

STRATEGIC ACTIVITIES 2015-16

2. SUSTAINABLE ECONOMY

	DESIRED REGIONAL OUTCOME		LCLGA ROLE	LCLGA ACTIONS 2015-16
2.1	A growing and diverse economy, based on the region's natural assets and innovative community, under the priorities of: Premium Food and Wine from our Clean Environment; and Growing Advanced Manufacturing.	2.1.1	Regional Leadership	Lead the Limestone Coast Economic Diversification Project. Convene the Limestone Coast Economic Diversification Group, and lead the implementation of the Limestone Coast Economic Diversification Group Work Plan.
		2.1.2	Advocacy	Strongly advocate for investment, projects, legislation/policy review or development to promote economic growth in the region.
		2.1.3	Partnership	Partner with RDALC to drive economic development projects for the Region.
2.2	A thriving and well-supported tourism industry, growing the region's status as a visitor destination.	2.2.1	Advocacy	Advocate for and support industry leadership within regional tourism, in particular the Limestone Coast Collaborative.
		2.2.2	Delivery	Deliver a Regional Tourism Industry Development Program for the Limestone Coast.
		2.2.3	Regional Leadership and Advocacy	Continue to represent the region at the Regional Tourism Chairs Forum at State level.
2.3	A sustainable population base with the skills and capability to grow regional economic development.	2.3.1	Advocacy	Assist key regional bodies and the South Australian Government with the objective to grow our population, develop our regional workforce, and to build skills and capability in our communities, through participation in the development of a Limestone Coast Attraction and Retention Strategy.

2.1.1 Convene the Limestone Coast Economic Diversification Group: The Group continues to be an important forum to further regional priorities. The Group consists of LCLGA members, RDALC and the South East Natural Resources Management Board (SENRM). It continues to work with the State Government through Primary Industries and Regions SA (PIRSA) and the Department of State Development. Some of the major projects discussed include:

- > Bio-economy project: the Project has emerged out of the recent Renewables SA forum.
- > Limestone Coast Collaborative: steering committee is currently considering 'brand concepts' for regional adoption.
- > Cropping cluster: focus of collaboration has been on soil moisture monitoring programme to enhance work of MacKillop Farm Management Group.
- > Dairy cluster: As per dairy industry recommendations, cluster has focused on collaborative opportunities for niche dairy processors.
- > Regional Leadership Program: currently forming a steering committee.
- > Investor and export ready: projects to investigate the regions readiness to export.
- > Innovation hub: preliminary work carried out to investigate the feasibility of developing a hub.
- > Red meat cluster: has commenced the pilot of its financial management training.

2.1.2 Strongly advocate for investment, projects etc: We continue to have a strong working relationship with the RDALC and cooperate on regional projects. The recent Shandong trade mission in April 2016 saw a collective effort travel to China and represent the regional and individual Council strengths.

STRATEGIC ACTIVITIES 2015-16

- 2.1.3 Partner with RDALC to drive economic development: As the lead agency in the Limestone Coast we recognise the importance of resourcing the RDA so that they can continue to represent the regions interests. Our member Councils will continue to be a strategic funding partner. The partnership is guided by a number of Key Performance Indicators related to economic diversification activities, the provision of a support service for small business and leadership to attract external funding into the region. RDA reports on progress against the KPIs at bi-monthly LCLGA Meetings.
- 2.2.1 Advocate and support industry leadership: The LCLGA Tourism Industry Development Manager (TIDM) has continued our strategic relationship with the Limestone Coast Collaborative. As the project is moving into a brand implementation phase the TIDM will continue to investigate linkages into the work the Collaborative have been carrying out and the benefits our member Councils can derive from this work.
- 2.2.2 Deliver a Regional Tourism Industry Development Program: The regional tourism program continues to be a 3-way partnership between LCLGA, South Australian Tourism Commission and RDALC. The focus has been to facilitate activities to develop business capacity, grow tourism business through more visitation and longer length of stay. This is achieved through a comprehensive work plan which aligns with the LCLGA Strategic Priority No.2 - SUSTAINABLE ECONOMY: A thriving and well supported tourism industry, growing the regions status as a visitor destination.
- 2.2.3 Regional Tourism Chairs Forum: LCLGA President Mayor Erika Vickery has continued to represent the region at this State Level. Mayor Vickery has been representing the regions views to the State body and has sought direction from the LCLGA TIDM on many occasions to ensure our work plans remain relevant and in sync with other regional areas.
- 2.3.1 Assist key regional bodies and the South Australian Government with the objective to grow our population: The Limestone Coast Attraction and Retention Strategy is still being considered. Funding for the project has been set aside in reserves and discussions on the best way to approach the Strategy is being discussed with RDALC and Department of State Development.

3. ENVIRONMENTAL SUSTAINABILITY

	DESIRED OUTCOME		LCLGA ROLE	LCLGA ACTIONS 2015-16
3.1	Local Government is a key partner in the sustainable management of the environment and natural resources in the region.	3.1.1	Advocacy and Partnership	Through implementation of the Local Government Resource Industry Protocol 2015, lead appropriate regional action to ensure that resource development projects, including mining and unconventional gas, are environmentally sustainable, have approval of impacted landholders, provide for community consultation, and are governed by legislation and regulation appropriate to the Limestone Coast.
		3.1.2	Partnership	In partnership with Natural Resources South East and RDALC, participate in the Climate Change Vulnerability Assessment and Planning Project.
3.2	A regional approach to landfill minimisation and innovative waste management.	3.2.1	Council Coordination	Coordinate shared resources for the Regional Waste Management Coordinator to deliver a regional approach to waste management.
		3.2.2	Delivery	In partnership with Constituent Councils, implement the South East Regional Waste Management Strategy to facilitate a regional approach to waste management.
3.3	Well-managed and protected terrestrial, wetland, coastal and marine environments, with active partnership from all responsible organisations.	3.3.1	Partnership	Partner with Natural Resources South East to deliver two Australian Government funded coastal projects: Implementing the Limestone Coast and Coorong Coastal Action Plan; and Limestone Coastwatchers.

STRATEGIC ACTIVITIES 2015-16

- 3.1.1 Local Government Resource Industry Protocol 2015: LCLGA continues to represent the region with regard to unconventional gas exploration and mining practices that are environmentally sustainable. Each member Council continues to communicate with their respective constituents and we remain open to having a mature debate about the perceived benefits of this industry whilst weighing up the impacts that may be caused to our fragile environment. The Limestone Coast is a unique part of Australia with vast groundwater reserves that should not be compromised if the best scientific evidence suggests there is a risk of environmental degradation or the chance of contamination.
- 3.1.2 Climate Change Vulnerability Assessment and Planning Project: The Limestone Coast Regional Adaptation Plan project is an initiative of RDALC, LCLGA and the SENRMB. The project was to produce a Climate Change Adaptation Plan for the whole Region with input from all levels of government, business and the community.

On the 17th December 2015, Nicole Halsey from URPS released the draft Regional Adaptation Plan for distribution and review. Within that report there was an Integrated Vulnerability Assessment (IVA). The IVA is a tool that helps to identify areas of vulnerability to the impacts of climate change. It is an evolution in purely risk based approaches to climate change adaptation because it considers both the potential impact of climate change (exposure and sensitivity) and adaptive capacity.

To progress the plan a Transitioning from Planning to Action workshop was held on the 4th April 2016 with approximately 50 people in attendance. At this forum areas of vulnerability that were identified in the assessment were presented along with a series of actions and adaptation pathways to help us deal with changes in climate expected over the next few decades.

These adaptation actions and pathways have been drafted into a Regional Climate Change Adaptation Plan, which was released in May 2016.

LCLGA is looking to establish a Climate Change Committee and utilise the actions identified in the Adaptation Plan as the basis for the Terms of Reference.

- 3.2.1 Regional Waste Management Coordinator: This is a fully funded position from the member Councils. The primary purpose of the position is to develop a regional approach to landfill minimization and innovative waste management. The management committee is made up of representatives of each of the member councils and meet bi-monthly to set priorities and monitor the work program.
- 3.2.2 Implement the South East Regional Waste Management Strategy: Initiatives for the past twelve months include; Public awareness campaigns through Bin Tagging, submission of Parliamentary Inquiry into the South Australian Waste Management Industry, liaised with Green Industries and Garage Sale Trail that saw 10 tonnes of waste material diverted from landfill.
- 3.3.1 Implement the Limestone Coast and Coorong Coastal Action Plan and Limestone Coastwatchers: LCLGA is actively involved in a number of coastal management initiatives in the Limestone Coast.

The Limestone Coast and Coorong Coastal Management Group is a sub-committee of LCLGA formed in 2003 to implement the Limestone Coast and Coorong Coastal Action Plan. The Group comprises Local Government, State Government and community representatives, and focuses on all aspects of coastal management across the region, including biodiversity protection and enhancement, pest control, coastal access and tourism.

LCLGA is the proponent for two significant regional coastal management projects funded by the Australian Government:

1. Implementing the Limestone Coast and Coorong Coastal Action Plan 2012 – 2017. \$2,300,000, funded by the Australian Government Clean Energy Future Biodiversity Fund.
2. Limestone Coastwatchers 2013 to 2018. \$980,000, funded by the Caring for our Country program.

LCLGA sub-contracts the delivery of the projects to the Department of Environment, Water and Natural Resources in the region. Combined, the projects enable DEWNR to engage a number of staff to deliver key initiatives. A Project Management Committee has oversight of the projects, which includes the LCLGA Executive Officer & Project Manager, Mayor Peter Riseley of District Council of Robe and DEWNR staff.



LIMESTONE COASTWATCHERS

- › Deliver an annual holiday program to 5 coastal communities from Kingston SE through to the SA/Victorian border. This includes four coastal councils. Held in the first two weeks of January the program attracted 1227 participants in 2016, and is increasing in popularity each year. Promoted by local councils through their Visitor Information centres and sought out by holiday accommodation providers the program introduces coastal conservation to a broader audience with the aim of fostering a greater sense of ownership and appreciation of the coast.
- › Delivering components of the Coastal Connections program to schools throughout the year.
- › Establishing a marine debris removal and education program with a target of 250km of marine debris removal along the Limestone Coast.
- › Providing support to Coastal Community Groups including funding, assistance with projects (eg. Supporting Friends of Shorebirds SE with monitoring efforts, technical advice to groups undertaking revegetation work or weed control, supported Friends of Shorebirds SE in a major exhibition "The Flyway Exchange" which was held at the Riddoch Art Gallery in 2015 and was highly successful).
- › Working with councils to provide improved signage along the coast including directional signage to better inform 4WD users and trail bike users and minimise the occurrence of illegal off-roading and its negative effects on sensitive coastal environments.
- › Monitoring the health of populations of threatened orchids, intertidal areas and vegetation communities across the Limestone Coast.

IMPLEMENTING THE LOWER LIMESTONE COAST AND COORONG ACTION PLAN

- › An ongoing fox control program which has expanded from 25,000ha of ground-based baiting conducted 3 times annually to 60,000ha of combined ground-based and aerial treatment. The program has expanded to include the Coorong and it is anticipated that monitoring of this area will indicate improvements in nesting success over coming years.
- › Targeted weed control conducted over approximately 1774ha, well in excess of the 1,100ha target for the life of the project. This includes community engagement around coastal weeds and garden escapees. The project also contributed to a new program of aerial treatment of boxthorn using the granular herbicide, Graslan. This included the Coorong and new areas of coastal crown land, massively increasing the area of boxthorn treated.
- › Prescribed burning of coastal grasslands to control invasive shrubs. To date prescribed burns have been conducted over 90 ha of coastal grasslands. This maintains native herbaceous grasslands with a diversity of species in these coastal areas.
- › Provides employment opportunities for Indigenous people through a labour hire agreement with Burrandies Aboriginal Corporation. Crews have been employed to assist with erosion control, weed control, plant propagation and revegetation works.
- › Established a network of plant propagators locally including Millicent High School which produces at least 20,000 seedlings annually. Robe Community Nursery, Burrandies Aboriginal Corporation in Mt Gambier, Orana/Melaleuca Nursery in Meningie and other smaller nurseries all contribute to meeting plant requirements for the project. In 2016 some 50,000 seedlings will be planted across the Limestone Coast.
- › Supporting a network of volunteers through provision of training, support and advice.
- › Fencing of native vegetation to protect it from the damaging effects of stock grazing or illegal vehicle access.

STRATEGIC ACTIVITIES 2015-16

4. COMMUNITY AND SOCIAL WELLBEING

	DESIRED OUTCOME		LCLGA ROLE	LCLGA ACTIONS 2015-16
4.1	Regional communities have access to appropriate health and education services and facilities.	4.1.1	Advocacy	Advocate for expanded mental health and drug treatment services and support in the Limestone Coast. Encourage and support the initiatives of Constituent Councils to be expanded regionally, particularly regarding suicide prevention and other priority issues with significant impacts on regional areas.
4.2	Regional communities have access to programs and facilities promoting a healthy lifestyle.	4.2.1	Partnership and Delivery	Partner with Constituent Councils to deliver the Regional Public Health and Well-being Plan. Partner with the Office of Recreation and Sport to deliver the STARCLUB Program for the Limestone Coast. Partner with Constituent Councils to deliver the Limestone Coast Regional Trails Master Plan (Stage 2).
4.3	Local Government is a key regional partner in emergency management, road safety and other community safety programs.	4.3.1	Council Coordination	Assist to coordinate Constituent Councils' role in Zone Emergency Management to ensure appropriate role for Local Government in emergency response and recovery. This includes membership of the Zone Emergency Management Committee and the Zone Emergency Centre.
		4.3.2	Partnership and Delivery	Partner with the Motor Accident Commission (MAC), and work with relevant State agencies and community road safety groups to implement the South East Road Safety Strategy, including the engagement of a Regional Community Road Safety Officer to coordinate regional efforts to reduce road crashes and trauma.

4.1.1 Advocate for expanded mental health and drug treatment: At its meeting held in August 2015 LCLGA considered a Notice of Motion from the City of Mount Gambier raising the closure of a Drug and Alcohol Rehabilitation Centre in the Limestone Coast, Karabran New Life Centre.

LCLGA contributed \$2,000.00 towards a working party established by Pangula Mannamurna Inc. The working party endeavoured to develop a best practice model for drug and alcohol crisis de-tox and rehabilitation programme appropriate to the needs of the Limestone Coast community.

The Working Party have recognised that problems associated with drug use is extensive throughout the region. To facilitate this process a consultant was to research and coordinate the project, bring a model to a Limestone Coast Community Services Round Table, and prepare a presentation to key stakeholders. An outcome of the project is to obtain a fully researched and costed solution to drug and alcohol crisis and rehabilitation service appropriate for the community, complete with a strategy for implementation and ongoing management.

STRATEGIC ACTIVITIES 2015-16

- 4.2.1 Regional Public Health and Wellbeing Plan: The Limestone Coast Region of Wellbeing collaboration has been 18 months in the making led by the South Australian Health and Medical Research Institute (SAHMRI) Wellbeing & Resilience Centre and the City of Mount Gambier involving approximately 60 agencies with a potential reach of over 1,000 people within the first 18 months of the Project.

Wellbeing and resilience has been identified as a vital link to improving a significant number of priority areas in Local Government Regional Health Plans and is also recognised at a regional level as a focus area by the agencies represented at the Limestone Coast Community Services Roundtable. Further to a public health context, improving the wellbeing and resilience of our community is also considered an integral key to providing a sustainable solution for diversifying our transitioning economy.

The Region has experienced the impact of a transitioning manufacturing sector, as well as challenging conditions for the agricultural economy, with drought conditions declared in the Upper Limestone Coast for two consecutive years. The region is experiencing rising unemployment, with pockets of high socio-economic disadvantage in some parts of the region.

It is recognised that the wellbeing and resilience of the Limestone Coast community underpins all aspects of regional life. With leadership from the South Australian Health and Medical Research Institute (SAHMRI) Wellbeing & Resilience Centre, this project will embed wellbeing and resilience skills across a wide section of the community.

Barbara Cernoviskis, Ann Aldersey and LCLGA Executive Officer have been working with SAHMRI to define the project management structure, and the project scope. It was determined that the project management will sit with SAHMRI Wellbeing and Resilience Centre, with a Regional Leadership Group providing the local direction and input. LCLGA will provide coordination and leadership of this regional group.

A detailed proposal has been submitted to the Premier's office by SAHMRI.

- 4.3.1 Zone Emergency Management: LCLGA and all Constituent Councils are members of the Zone Emergency Management Committee with responsibility for regional emergency preparedness and response planning and implementation.

The LCLGA Executive Officer is the Local Government Controller on the Zone Emergency Centre. The Centre is activated in the case of a regional emergency; the role of the Local Government Controller is to provide a single point of contact for Local Government across the region for the Control Agency to enable the efficient transmission of information and coordination of resources.

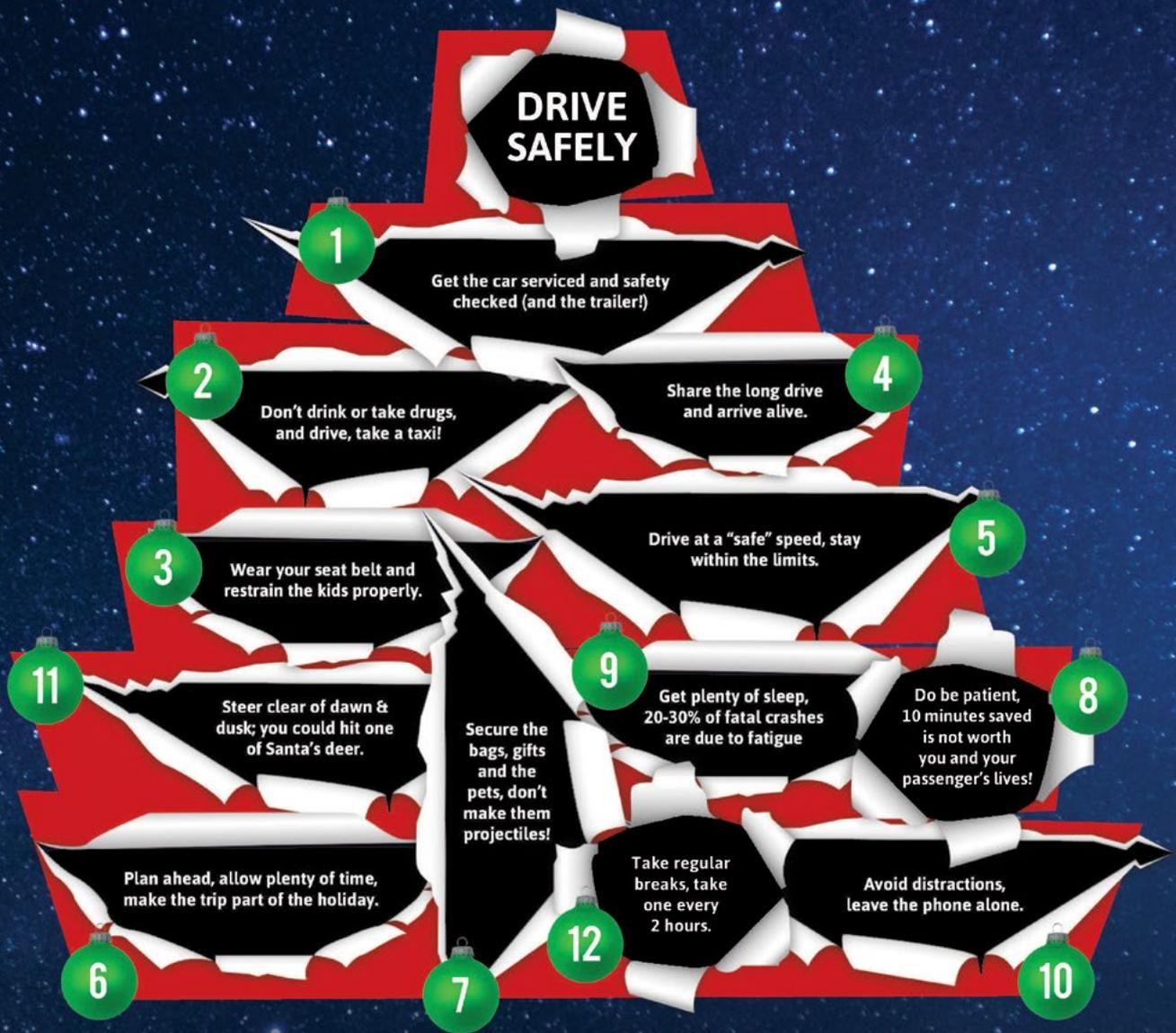
Issues that have been discussed by the committee this year have included; bushfire management plans, Disaster Waste Management Scoping Study, Animals in Emergencies and State Emergency Management Committee Strategic and Business Plan 2015-16. The Executive Officer also attends the Southern Border Fire Coordination Association meetings with representation from our neighbouring shires in Victoria.

- 4.3.2 Partner with Motor Accident Commission: The Limestone Coast Local Government Regional Road Safety Partnership is unique in South Australia. LCLGA and Regional Emergency Services including SA Police Superintendent Trevor Twilley advocated and fought hard for the establishment of a 3-year pilot project that show cased the potential of this delivery model to be adopted in other regional and rural centres in South Australia.

In April 2014 the three-year partnership project fully sponsored by the South Australian MAC began and in the process achieved one of the Association's identified medium to long term goals by appointing a dedicated road safety officer. An initiative in alignment with one of the of the Association's key pillars and that of its member Councils, "Community Health and Wellbeing". It also recognises that residents of the Limestone Coast, by necessity spend substantial periods travelling on our rural roads and highways for business, social and personal reasons and are exposed to risks that others in cities and peri-urban areas rarely face or appreciate.

Our member Councils have also witnessed and reported on an increased level of community road safety responsibility through engagement in their areas. It has revived the majority of volunteer road safety groups that were seriously considering folding as has been the pattern in other areas of South Australia. Those same SE groups have reported that their new lease of life is due in no small part to the support and commitment provided by the LCLGA. This view is shared by member councils and significantly, senior management of MAC who together are committed to reducing the unacceptable and unnecessary level of road trauma that severely impacts communities.

On the 12 days of Christmas my true love said to me...



We bring you these tidings of good advice knowing that Christmas is the riskiest time on Australian roads. On average the last 12 days of the year result in the highest number of fatalities. Arrive at your destinations safely to enjoy the festive season with family and loved ones.

The Limestone Coast Local Government Association, the Motor Accident Commission and the Limestone Coast network of Community Road Safety Groups wish everyone a **Happy and Safe Christmas**.

STRATEGIC ACTIVITIES 2015-16

5. LCLGA GOVERNANCE, LEADERSHIP & FINANCIAL SUSTAINABILITY

	Desired Outcome		LCLGA Role	LCLGA Actions 2015-16
5.1	LCLGA is recognised as the regional leadership body which provides a framework and coordination for other regional groups.	5.1.1	Regional Leadership	<p>Lead regional advocacy and action on priority issues, and actively engage and coordinate partner organisations' action on common regional issues, including:</p> <ul style="list-style-type: none"> • Emergency Services Sector Reform • Unconventional gas exploration and development in the Region <p>Facilitate active engagement and participation of Constituent Councils on issues and decisions that impact their communities.</p>
5.2	Regional Local Government is effective and cost efficient.	5.2.1	Council Coordination	<p>Deliver Stage 2 of the Regional Planning Alliance Project and the Memorandum of Understanding between all Constituent Councils.</p> <p>Identify and coordinate practical opportunities for joint investment, shared services and resources between Constituent Councils and the LGA that improve service delivery and provide cost savings.</p> <p>Coordinate and convene specialist LCLGA Working Groups to address and take action on regional issues of common interest to Constituent Councils, including:</p> <ul style="list-style-type: none"> • Roads and Transport Working Group • Limestone Coast Regional Trails Implementation Group • Limestone Coast Economic Diversification Group • Regional Waste Management Steering Committee • Regional Sport and Recreation Advisory Group • Regional Planning Alliance Implementation Group • LCLGA Charter and Subscription Review Working Party • Vocational Education, Training and Skills Working Party
5.3	A well-governed regional organisation.	5.3.1	Delivery	<p>Finalise the review of the LCLGA Charter with endorsement from all Constituent Councils.</p>

STRATEGIC ACTIVITIES 2015-16

	Desired Outcome		LCLGA Role	LCLGA Actions 2015-16
5.4	LCLGA maintains its reputation with State and Australian Governments as a leading Local Government body and effective advocate for the Limestone Coast.	5.4.1	Advocacy	<p>Lead effective and targeted advocacy campaigns on priority regional issues, in partnership with Constituent Councils, the LGA and regional organisations as appropriate.</p> <p>Continue to be active members of SAROC and the LGA Board to support LCLGA's advocacy on regional issues and issues affecting Local Government.</p> <p>Lead the region's response and input to the State and Australian Governments on key issues and opportunities, acting as a single point of contact for regional visits and requests.</p>
5.5	Effective communications with Constituent Councils, partner organisations and the community.	5.5.1	Delivery	<p>Renew the LCLGA website to a modern platform to provide an up-to-date communication tool.</p> <p>Continue LCLGA representation on key outside organisations.</p>
5.6	LCLGA financial processes are transparent and efficient, ensuring a sustainable financial position.	5.6.1	Delivery	<p>Implement an annual program of budget development, consultation, adoption and review.</p> <p>Ensure that the LCLGA Board and Constituent Councils are provided with bimonthly financial and performance reports, and an Annual Report.</p> <p>Explore approaches to attract funding for LCLGA to deliver or partner on priority regional projects, in particular the Regional Planning Alliance and Regional Trails Implementation projects.</p>

STRATEGIC ACTIVITIES 2015-16

- 5.1.1 Lead Regional Advocacy: As the peak Local Government body in the region, LCLGA continues to work closely with our local Members of Parliament, Federal Member for Barker Mr Tony Pasin, Member for Mount Gambier Mr Troy Bell, and Member for Mackillop Mr Mitch Williams, and commends the work they do on behalf of our region. Additional to maintaining these close working relationships we also maintain close contact with both the State and Federal Government and regularly meets with Ministers and senior agency staff on issues relevant to the Region. During 2015 - 2016, LCLGA maintained its close partnership with the Hon Geoff Brock MP, Minister for Local Government and Minister for Regional Development.
- 5.2.1 Regional Planning Alliance: Work is continuing with the project to investigate Regional Planning. Delays with the project have occurred principally due to the Planning, Development and Infrastructure Bill 2015 not being passed by parliament until May 2016. It is envisaged that the project will recommence in the 1st quarter of FY 2017 once the Bill has been fully assessed. Discussions with legal and the LGASA will continue prior to moving forward with the project.
- 5.3.1 Finalise the review of the LCLGA Charter: The amended Charter inclusive of the name change to the Limestone Coast Local Government Association was published within the Government Gazette in September 2015. Due to the significant cost associated with the publication of the full Charter when amendments are made, the LCLGA and other regional LGA's shall continue to lobby for changes to the Act so that a subsidiary can put a notice of the amendment in the Gazette and refer to a weblink for a full copy of the Charter.
- 5.4.1 Targeted Advocacy Campaigns on regional priorities and representation at SAROC: President of the LCLGA Mayor Erika Vickery and the Executive Officer Dominic Testoni continue to attend SAROC meetings and have input into the many regional issues that are elevated to the LGASA Board for consideration.
- 5.5.1 Renew Website and develop effective communications strategies: This project will continue into the next financial year in an effort to develop a communication strategy and platform that best targets and represents the important regional work that we undertake. Developing a modern platform for communication is seen to be essential to continually inform, not only our regional and state partners, but to broadcast our regional strengths to an international audience. The Limestone Coast region is a power house of the South Australian economy and our goal is to ensure we have the best resources available to communicate that message.
- 5.6.1 Financial Reporting and budget development: Our efforts over the past six months have seen a new reporting standard adopted by the Board with increased transparency and greater clarity with regards to our divisional and project reporting. After consultation with member Councils it was clear that this volume of work was a priority and was completed in December 2015.

We continue to hold our bi-monthly Board meetings across the Limestone Coast with the full suite of financial reports and project reports being tabled for consideration. Throughout the year many motions are also tabled for the Board's consideration and we thank those member Councils for utilising the strength of the regional body to prosecute their case to the State and Federal levels.

PROJECTS - ANNUAL REPORTS 2015-16

REGIONAL TOURISM

The regional tourism program continues to be a 3-way partnership between LCLGA, South Australian Tourism Commission and RDALC. The focus has been to facilitate activities to develop business capacity, grow tourism business through more visitation and increase length of stay. This is achieved through a comprehensive work plan which aligns with the LCLGA Strategic Priority No.2 - SUSTAINABLE ECONOMY: A thriving and well supported tourism industry, growing the regions status as a visitor destination.

The plan is underpinned by relationship management with a broad cross-section of stakeholders including 24 tourism/business groups in the region.

A LCLGA Tourism Management Group was established to provide strategic guidance for the program while identifying opportunities to align resources – especially across the significant local government investment in tourism activities. This group will be complimented by the establishment of a Tourism Leadership Group.

HIGHLIGHTS

CONSUMER FACING ACTIVITY

As a predominately self-drive region, the Limestone Coast was represented at key consumer events including the Sydney, Brisbane, Adelaide and Melbourne Caravan and Camping Shows, plus The Great Outdoor Expo in Mount Gambier. The main activity at these shows was to influence itinerary planning with travellers with very high propensity to travel.

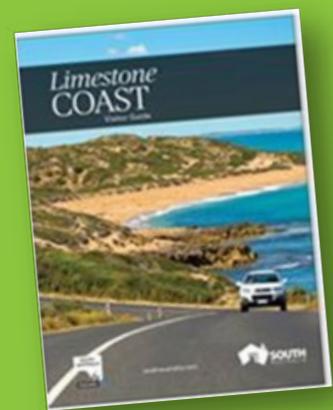
From 1 - 8th May, Tasting Australia participation involved 10 food & wine operators in either Town Square Adelaide or in-region at an event called 'from little things, big things grow'.

The TIDM assisted in the production of the Regional Visitor Guide which sees 100,000 copies distributed worldwide as well as an electronic copy housed on the southaustrlia.com website. 10,000 copies of the new edition of the Regional Food & Wine Trail was also produced and distributed.

TRAVEL TRADE ACTIVITY

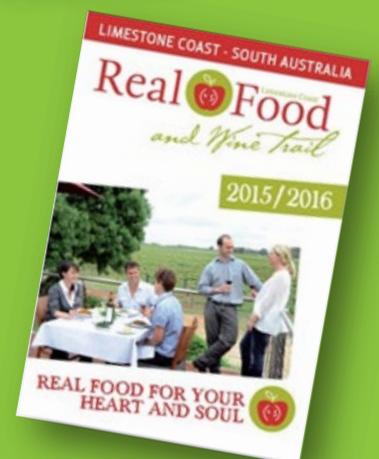
An important piece of work is the education and maintenance of strong working relationships with of our overseas partners who help sell holidays to our region. This year saw an intense schedule of activity to reinforce the driving holiday from Melbourne to Adelaide through the Limestone Coast. The TIDM attended the following trade events and met with over 300 key influencers or decision makers in the international trade sector via one-on-one appointments schedules.

- > SA Uncorked, Inbound Tourism Operators based in Sydney
- > SA Tourism Exchange, meeting with Wholesalers and Inbound Tourism Operators
- > Meeting Place, Sydney based wholesalers and inbound tourism operators
- > Australia Marketplace in Los Angeles
- > European Product Workshop in London
- > Australian Tourism Exchange on the Gold Coast



INDUSTRY WORKSHOPS

A series of business capacity building workshops were facilitated or delivered in the region based on the following themes: Marketing, Social Media and Branding. Where possible this was co-delivered with the peak cross-industry group The Limestone Coast Collaborative.



PROJECTS - ANNUAL REPORTS 2015-16

WASTE MANAGEMENT

Waste Management remains a critical regional issue for the seven Constituent Councils. Through the Regional Waste Management Project, LCLGA together with the seven Constituent Councils examine ways to create efficiencies in regional waste management, in particular to coordinate regional waste management initiatives. The project is administered by the Regional Waste Management Coordinator, June Saruwaka, who joined LCLGA on the 13th of October 2015.

WASTE STATISTICS FOR 2015-16

	LIMESTONE COAST REGION	CITY OF MOUNT GAMBIER	DISTRICT COUNCIL OF GRANT	DISTRICT COUNCIL OF ROBE	KINGSTON DISTRICT COUNCIL	NARACOORTE LUCINDALE COUNCIL	TATIARA DISTRICT COUNCIL	WATTLE RANGE COUNCIL
Kerbside Waste to Landfill	13,699	6,061	887	835	702	1,769	1,428	2,017
Kerbside Greenwaste (DfL)	4,330	2,591	N/A	N/A	N/A	580	N/A	1,159
Kerbside Recyclables (DfL)	4,407	2,123	357	135	195	534	304	759
Total Kerbside (DfL)	8,737	4,714	357	135	195	1,114	304	1,918
Sub Total Kerbside Collected	22,437	10,775	1,245	970	897	2,883	1,732	3,935
WTS (WtL)	2,847	797	277	109	13	627	333	691
WTS (Waste DfL)	3,419	1,040	1,072	64	154	95	207	787
Sub Total WTS Collected	6,267	1,837	1,350	173	167	722	540	1,478
Total Waste to Landfill	16,547	6,858	1,165	944	715	2,396	1,761	2,708
Total Waste Diverted from Landfill	12,156	5,754	1,429	199	349	1,209	511	2,705
Grand Total all Waste Streams	28,703	12,612	2,594	1,143	1,064	3,605	2,272	5,413

N.B: WTS – Waste Transfer Station; DfL – Diverted from Landfill; WtL – Waste to Landfill.

The above table only includes waste streams that are weighed. There are a large range of waste products diverted from landfill not included which, are managed per item. These items include mattresses, lounges, batteries, fluoro lights and globes, waste oil, paint, tyres, x-rays, mobile phones and a wide range of salvage items.

Based on the 2015/2016 figures, on average every one of the 64,105 people (ABS Census 2011) in the Limestone Coast Region generates around 448 kilograms (kg) of household waste a year. The waste includes all waste collected at the kerbside and at waste transfer stations.

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ACHIEVEMENTS

REUSE - GARAGE SALE TRAILS

3 Councils from the Limestone Coast Region participated in the Garage Sale Trails. Approximately 6,700 items were listed for sale or reuse and items worth over \$12,600 were sold in the region. Over 10 tonnes of material was diverted from landfill.

COMMUNITY INFORMATION AND EDUCATION

- › Community awareness and education continued throughout the region through waste awareness sessions, bin tagging, tours to the recycling centres and distribution of waste calendars.
- › LCLGA commenced engagement with local businesses in a bid to reduce recyclables that are being sent to landfill. This was done following an audit undertaken at Caroline Landfill by the City of Mount Gambier in April 2015.

INFORMATION EXCHANGE

- › Successfully hosted a Waste/Energy Forum on the 31st of March 2016 in conjunction with RDALC, Green Industries SA and AusIndustry. The forum was attended by a total of 47 participants. It created a platform where thought leaders, businesses and industry groups could share knowledge and information on the emerging bioeconomy.
- › Promoted information exchange between Councils.
- › Submitted a paper to the Parliamentary Inquiry into the South Australian Waste Management Industry, on behalf of the Constituent Councils.

CHALLENGES

SCRAP METAL PRICES

Councils in the Limestone Coast region have not been spared from unstable global scrap metal prices. In 2010, scrap metal recyclers used to pay slightly over \$200 per tonne and this dropped to \$110 per tonne in November 2014, and further decreased to \$95 per tonne in July 2015. In December 2015, Councils only managed to break even as scrap metal was collected at no cost to Councils. In May 2016 there was a slight increase in scrap metal collection to \$40 per tonne, but this has since dropped to \$27.

TRANSITION FROM ZERO WASTE SA TO GREEN INDUSTRIES SA

The change from ZERO Waste SA to Green Industries SA, resulted in reduction in support for public awareness campaigns, school education programs and waste infrastructure upgrades and improvement, which used to be supported financially by ZERO Waste SA.

PROJECTS - ANNUAL REPORTS 2015-16

SPORT AND RECREATION

Local Government recognises the importance of sporting and recreation clubs to regional communities, and is pleased to partner with the Office for Recreation and Sport to deliver the STARCLUB Program in the Limestone Coast.

The STARCLUB Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA hosts the STARCLUB Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the Office of Recreation and Sport.

The long term goals of this program are:

- > to ensure clubs in the region are compliant with State and Federal Legislation;
- > clubs are financially stable through prudent self-management and have access to appropriate funding;
- > maintain and build on membership, players and volunteers within the club.

The STARCLUB Field Officer provides support to clubs and associations in a number of areas:

FUNDING AND FINANCIAL STABILITY

Awareness of grant availability and application support, increased eligibility through Starclub membership, and education and training regarding financial stability.

VOLUNTEER MANAGEMENT

Sourcing and retaining volunteer support, running nationally-accredited training and education locally, information on education and training courses, providing templates for job descriptions for volunteers, Volunteer Management Policy assistance, ideas to involve, recognise and reward volunteers, and providing information on Succession Plans and complaints / conflict procedure.

COMPLIANCE

Occupational Work, Health and Safety for club staff and volunteers, Child Protection, constitutions - update, review or start from scratch, incorporation, affiliation with State or national bodies, compliance with the Discrimination Act, risk management and information on licensing requirements for clubs selling alcohol.

PLANNING

Long term maintenance of facilities, Strategic Planning, job descriptions, Codes of Conduct, Good Sports Program and Play by the Rules program.



The STARCLUB Field Officer is guided by the Regional Sport and Recreation Advisory Group, established with membership from all Constituent Councils.

This Group provides direction and feedback for the STARCLUB Field Officer as well as determining issues for clubs and associations that can be dealt with on a regional level.

The STARCLUB Field Officer program delivered the following outcomes in 2015-16:

- > 29 Limestone Coast clubs became fully registered with the STARCLUB program. This is over half the states fully registered STARCLUBS
- > Grant Assistance through a Grant workshop was run in partnership with the Office of Recreation and Sport (ORS). Over 50 clubs were provided with grant application advice by a member of the ORS grant funding team.
- > STARCLUB Field Officer has had contact with over 150 clubs to provide support.
- > Child Safe Officer Training Courses were held in Kingston, Mount Gambier and Bordertown
- > The first round of the LCLGA Sporting Grants was opened in May. 10 fully registered STARCLUBS in the Limestone Coast were successful in obtaining \$1,000 for use towards events, equipment and minor facility upgrades.
- > The Tatiara Soccer Association (TSA) begun in April with a senior competition and a Junior Mini Roos competition. The Football Federation of South Australia were so pleased with the work of the TSA that 6 children from the Tatiara region were invited to play at halftime of the Socceroos World Cup Qualifying match at Adelaide Oval on the 24th March 2016

The STARCLUB Field Officer provides information and resources in the region via Twitter, Facebook, the SportSE web site and e-news, and regional radio and print media.

PROJECTS - ANNUAL REPORTS 2015-16

REGIONAL ROAD SAFETY

The LCLGA continued the partnership with the Motor Accident Commission (MAC) with the delivery of the regional road safety pilot project, a demonstration project unique in regional and rural South Australia. This successful collaboration resulted from the Association's realisation that road safety is a community health and well-being issue impacting on individuals, families, communities and the regional economy and the answer to the issue often lies within the affected community.

The Association's desire to appoint a dedicated road safety officer to work within the Limestone Coast community came to fruition in April 2014.

The project is now entering its third and final year. We are proud to report that for the year ending 30th June 2016, the Limestone Coast Community Road Safety Officer has continued his strong engagement with the region's Community Road Safety Groups, Emergency Services network, State and Local Government, MAC and the region's media.

Key outcomes for the Road Safety Program in 2015/16 include:

- > Coordination of visits to Councils and Community Road Safety Groups from Mr. Roger Cook AM, Chair of the South Australian Motor Accident Commission and Mr. Michael Cornish, APM, General Manager, MAC Road Safety and Strategic Communication.
- > Assisting Ministerial staff with visits to regional community groups by the Hon. Peter Malinauskas, Minister for Road Safety during Road Safety Week in May 2016 and meeting with the former Minister, the Hon. Tony Piccolo in July 2015.
- > Assisting the Association, the LGA (SA) and Councils on policy matters, e.g. roadside memorials, review of rural speed limits and legislative changes.
- > Projects aimed at making our roads and road users safer addressing "The Fatal Five" road safety issues were conducted throughout the year.
- > Continuation of the Driver Distraction "Don't Touch It" regional radio campaign aimed at younger drivers and the illegal and unsafe use of mobile phones while driving. The initial investment in on-air advertising generated in excess of tenfold in value.
- > The educative "What to Do When Confronted by a Roo" road safety message was played on WIN TV in regional South Australia in March reaching a combined population of 120,000 people. An initiative recognising that one of the key contributors to road trauma in the Limestone Coast is "Run off road, hit fixed object". Our modest investment leveraging industry contributions created a \$25,000 campaign.
- > The issue of fatigue management led to the introduction of a novel approach to encouraging motorists to take time out of their journey, take a break and enjoy the benefits of what the Limestone Coast has to offer. Using a simple pastry bag, a local packaging company was approached to print tips on how to fight driver fatigue and places of interest to stop and enjoy the Limestone Coast. Local businesses came on board and bags in their thousands will be dispersed through numerous bakeries, cafes and canteens in the region.
- > Supporting MACs "Be A Game Changer" Road safety campaign across the 3 football and netball leagues in the Limestone Coast.
- > Expanding and continuing the "No Winners Here" road safety message beyond the Limestone Coast region. In 2015/2016 this message was displayed on 8 South Australian Community Football League pages on the popular Country Footy SA website. The message updated weekly highlighting the disproportionate level of road crashes on country roads and the resulting community trauma is now distributed to all South Australian road safety groups (Metro and Country).
- > Programs addressing the needs of our emerging, younger and older drivers were also offered throughout the year. These included the Department of Planning, Transport and Infrastructure (DPTI) and the Council of the Ageing (COTA) "Moving Right Along" program for senior drivers to the confronting Road Awareness Program (RAP) delivered by the SA Metropolitan Fire Services (SAMFS) to schools in the region.
- > Participation in the Rotary Young Driver Awareness (RYDA) program in September brought together 96 students from 9 secondary schools from across the Limestone Coast who benefited from professional sessions covering safe driving, knowing your car, your personality profile and the profound and enduring impact of poor decision making.
- > Schools were also involved in discussions on the importance of road safety. Together with the Mount Gambier and District Road Safety Group, a road safety calendar was launched using art work promoting road safety messages from Allendale East Area School students. This project will continue in 2017 and will involve 2 other primary schools.
- > Youth outreach also included sessions delivered to the Limestone Coast Youth Services network on the extent of and the impact of road trauma on our region's youth. Presentations on the impact of road trauma to Year 12 students at Grant High School were programmed to time with their English and Drama studies into the State Theatre Company's production of "Gorgon", a new work with young crash survivors at its core.



- > Coordinated the roll out of Bike SA's "Be Safe, Be Seen" road safety cycling sessions in Limestone Coast work places. Their first visit to regional South Australia was an outstanding success with 203 people participating at 13 regional locations.
- > Coordinated the delivery of cycling safety messages with the assistance of Cycling Victoria, the Charter Mason Giant and Avanti racing teams who were competing in the 2015 Tour of the Great South Coast. 500 students from 6 schools were fortunate to receive the cycling safety advice from young professional riders. Schools have been wait listed for 2016.
- > Rotary also provided an opportunity for the Community Road Safety Officer to address a combined meeting of South Australian and Victorian Rotary clubs on road safety issues.
- > Regional partnerships were formed to promote road safety messages including the Annual Limestone Coast Lights and Car Safety checked delivered by Rotary in Bordertown, Naracoorte, Millicent and Mount Gambier. The annual check held on the change over from daylight saving revealed that of the 382 vehicles presented, 60% required corrective action.
- > Social media was embraced in 2016 with the creation of the Limestone Coast Local Government Association Facebook page. This site is now used to promote regular road safety messages.
- > Opportunities were taken to promote important regional road safety messages in popular tourism and leisure magazines. The "Stay Another Day" tourism magazine (Distribution 20,000 copies) creatively highlighted the challenges posed by country driving.
- > Similarly, the regional "Parent Talk" magazine provided an opportunity in 2016 to inform parents and care givers about the importance of correctly fitting child restraints.
- > Regional media was an important partner in spreading road safety messages. We are grateful to the support of our friends in the print and electronic media and in particular, ABC SE Local Radio, who provided regular opportunities to raise road safety issues and messages, for example "Driver Reviver Stations", holiday road safety over Christmas, New Year and Easter, "Lights On", Road Safety Week, etc.
- > Ongoing support was provided to our network of Community Road Safety Groups by attendance at meetings and practical support. For example, the Regional Community Road Safety Officer prepared a successful funding submission on behalf of the Tatiara that resulted in the RAA providing funds towards a Variable Message Board trailer equipped with a speed detection and advisory unit. Other examples include assisting with the breath testing of patrons at the Fork and Cork Food and Wine Festival in Mount Gambier.
- > In June 2016 representatives from the region's Community Road Safety Groups came together with Local Government, Emergency Services, DPTI to participate in a Limestone Coast Road Safety Forum in Coonawarra. Mr. Charles Mountain, Senior Manager Road Safety with the RAA was the keynote speaker at the weekend forum and left the SE impressed with the enthusiasm displayed by the delegates in attendance and their willingness to work together in the interests of road safety.

PROJECTS - ANNUAL REPORTS 2015-16

ACKNOWLEDGEMENTS

LCLGA acknowledges the Constituent Council Mayors, Elected Members, Chief Executive Officers and staff for their support of the regional role of the Association.

During 2015 - 2016, the LCLGA Board engaged a small team to implement a diverse and comprehensive regional work plan: Ann Aldersey (Executive Officer to August 2015), Michaela Bell (Project Manager), Tony Elletson (LCLGA Star Club Field Officer), Rob Forgan (Community Road Safety Officer), Biddie Shearing (LCLGA Tourism Industry Development Manager) and Daniel Willsmore (Regional Waste Management Coordinator to July 2015). The Team welcomed Dominic Testoni (Executive Officer in November 2015) June Saruwaka (LCLGA Regional Waste Management Coordinator in February 2016), Alice Macleod (LCLGA Administration Officer in February 2016), and Jackie Hao (LCLGA Economic Development Officer in March 2016).

LCLGA is supported by staff of RDALC, including Jan Shanahan (Finance Officer) and Alan Richardson provides media support to communicate the results of each LCLGA meeting.

The Local Government Association SA has continued to provide strong support to LCLGA and its members throughout the year. LCLGA acknowledges the contributions of SAROC members, Chief Executive Officer Matt Pinnegar and the many LGA staff that have supported LCLGA throughout the year.

The Local Government Research and Development Scheme funding has enabled LCLGA to undertake a range of additional projects throughout the year, both through additional Research and Development Fund projects and via the Regional Capacity Building Grants.

LCLGA enjoys a close working relationship with RDALC Board members and staff.

Dominic Testoni
Executive Officer

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

FINANCIAL REPORTS

30 JUNE 2016





Accountants, Auditors
& Business Consultants

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Simon Smith FCPA
David Sullivan CPA
Jason Seidel CA
Renae Nicholson CA
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INDEPENDENT AUDITOR'S REPORT

To the members of Limestone Coast Local Government Association,

Report on the Financial Report

We have audited the accompanying financial report, being a special purpose financial report, of the Limestone Coast Local Government Association (the association), which comprises the balance sheet as at 30 June 2016, profit and loss statement for the year then ended, notes comprising a summary of significant accounting policies and the certification by the members of the committee on the annual statements presenting fairly the financial position and performance of the association.

Committee's Responsibility for the Financial Report

The committee of the association is responsible for the preparation and fair presentation of the financial report, and has determined that the basis of preparation described in Note 1 is appropriate to meet the requirements of the *Associations Incorporation Act SA 1985* and is appropriate to meet the needs of the members. The committee's responsibility also includes such internal control as the committee determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the association's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the committee, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies.

Basis for Qualified Opinion

It is not practicable for the Limestone Coast Local Government Association to maintain an effective system of internal control over donations, subscriptions and other fundraising activities until their initial entry in the accounting records. Our audit in relation to fundraising was limited to amounts recorded. Consequently, we were unable to determine whether any adjustments to these amounts were necessary.

Qualified Opinion

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion paragraph, the financial report presents fairly, in all material respects, the financial position of Limestone Coast Local Government Association as at 30 June 2016, and its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements and the requirements of the *Associations Incorporation Act SA 1985*.

Basis of Accounting and Restriction on Distribution

Without modifying our opinion, we draw attention to Note 1 to the financial statements, which describes the basis of accounting. The financial report has been prepared to assist Limestone Coast Local Government Association to meet the requirements of the *Associations Incorporation Act SA 1985*. As a result, the financial report may not be suitable for another purpose.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA, Registered Company Auditor

Partner

18 / 08 / 2016

LIMESTONE COAST LOCAL GOV ASSOCIATION

PO BOX 1445
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Balance Sheet

As of June 2016

ABN: 42 930 727 010

Assets		
Cheque Account	\$418,088.50	
Business Access Saver Account	\$446,093.38	
Petty Cash	\$250.00	
Trade Debtors	\$17,648.74	
Total Assets		\$882,080.62
Liabilities		
Trade Creditors		\$9,065.11
CREDIT CARDS		
Executive Officer	\$1,286.36	
Bank SA Visa R Forgan	\$451.56	
Bank SA Visa A Elletson	\$97.65	
Bank SA Visa - June Saruwaka	\$30.00	
Bank SA Visa E Vickery	\$0.02	
Bank SA Visa B Shearing	\$434.94	
Bank SA Visa J Hao	\$90.88	
Total CREDIT CARDS		\$2,391.41
GST Liabilities		
GST Collected	\$1,816.36	
GST Control Account	-\$1,395.00	
GST Paid	-\$96.00	
Total GST Liabilities		\$325.36
Payroll Liabilities		
PAYG Payable	\$7,388.00	
Workcover Payable	\$748.58	
Leave Provisions	\$22,182.16	
Total Payroll Liabilities		\$30,318.74
PROJECT LIABILITIES		
Starclub Field Officer	\$38,453.39	
MAC Road Safety	\$57,462.22	
Regional Waste Management	\$50,123.51	
Planning	\$65,004.00	
Tourism	\$162,079.79	
Procurement	\$7,000.00	
Training	\$3,000.00	
Attraction & Retention	\$25,000.00	
Total PROJECT LIABILITIES		\$408,122.91
Total Liabilities		\$450,223.53
Net Assets		\$431,857.09
Equity		
Retained Earnings	\$460,311.92	
Current Year Earnings	-\$28,454.83	
Total Equity		\$431,857.09

This report includes Year-End Adjustments.

LIMESTONE COAST LOCAL GOV ASSOCIATION

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Ph: 08 87231057 Fax: 0887231286

Profit & Loss Statement

July 2015 To June 2016

ABN: 42 930 727 010

INCOME	
SUBSCRIPTIONS-MEMBER COUNCILS	
City of Mount Gambier	\$195,570.00
District Council of Grant	\$85,070.00
Kingston District Council	\$43,681.00
Naracoorte Lucindale Council	\$95,924.00
District Council of Robe	\$50,682.00
District Council of Tatiara	\$81,599.00
Wattle Range Council	\$144,849.00
Rec & Sport Funding	\$54,600.00
Funding Partner Contributions	\$135,880.08
Road Safety Project (MAC)	\$73,600.00
LGA Funding	\$88,726.00
Interest	\$9,974.37
Sundry Income	\$22,476.69
Funds C/F	\$131,865.84
DEWNR Projects	\$693,300.00
Total SUBSCRIPTIONS-MEMBER COUNCILS	\$1,907,797.98
Total INCOME	\$1,907,797.98
Gross Profit	\$1,907,797.98
EXPENSES	
Advertising & Marketing	\$11,328.23
Advocacy	\$5,580.91
Audit Fees	\$2,650.00
Bank Fees	\$915.05
Computing & IT	\$27,851.45
Consultancy	\$76,696.00
Financial/Admin/Rent	\$48,754.70
Funding External Bodies	\$86,953.00
Governance	\$25,880.38
Insurance	\$6,567.72
Meeting Expenses	\$4,029.17
Miscellaneous	\$6,970.01
Postage	\$801.86
Printing/Stationery	\$14,097.37
Programs	\$319,632.07
Seminars	\$3,214.55
Subscriptions	\$256.36
Telephones	\$6,870.93
Trade Shows	\$57,178.57
Training	\$303.48
Travel/Accommodation	\$22,306.77
Vehicles - Fuel	\$12,189.03
Vehicles - Leases	\$36,567.22
Vehicles - Insurances	\$2,868.22
Vehicles - Repairs/Maintenance	\$1,579.07
Wages	\$419,465.52
Wages - Superannuation	\$35,980.85
Wages - Workcover	\$4,158.62
Wages - FBT	\$1,305.70
DEWNR Projects	\$693,300.00
Total EXPENSES	\$1,936,252.81
Operating Profit	-\$28,454.83
Net Profit/(Loss)	-\$28,454.83

This report includes Year-End Adjustments.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2016

Note 1: Statement of Significant Accounting Policies

This financial statement is a special purpose financial report prepared in order to satisfy the requirements of the *Associations Incorporation Act 1985*. The Committee has determined that the association is not a reporting entity.

The financial statement has been prepared in accordance with the requirements of the *Associations Incorporation Act 1985* and the following Australian Accounting Standards.

AASB1031 Materiality

No other applicable Accounting Standards, Urgent Issues Group Consensus Views or other authoritative pronouncements of the Australian Accounting Standards Board have been applied.

The financial statement has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values, or except where specifically stated, current valuations of non-current assets.

The following material accounting policies which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of this financial statement.

(a) **Income Tax**

The association is exempt from Income Tax.



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