

A vibrant blue and black bird, possibly a Fairy Wren, is perched on a branch. The bird has a bright blue crest and a blue patch on its cheek, with a black throat and breast. Its body is a mix of light blue and white. The background is a soft-focus field of yellow flowers and green leaves.

2021/22

Annual Report



Wattle Range
COUNCIL

Penola Wall Art (Margaret Carter 2022)



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Mayor's Message

The Wattle Range Council area continues to be a great place to live and work, where innovation and efficiency is expected, and customers are our focus.

Council's Annual Report highlights how we made a positive impact on our communities and areas in which we continue to improve. We all live in different places, we work across multiple sites, but, ultimately, we are united in our desires to contribute to a more sustainable future for our people, our communities, and our planet.

In 2021/22 the focus of the Council's Annual Business Plan was recovery from the COVID-19 emergency and development strategies that capitalise on attracting residents and visitors to the Council area.

As our communities have grown, it is imperative that we have needed to increase Council's capacity to keep pace with service delivery and I have been appreciative of the continued commitment by staff to meet these increasing demands.

I am excited about what we achieved in 2021/22, but I am even more optimistic about what lies ahead. Clarity and commitment to a common purpose will enable us to unlock our full potential. We are an organisation that serves our communities by working together and building a better tomorrow.

As a growing and diverse community, it will always be my goal to ensure that no person within our community will be left behind. As a community we all have a shared responsibility to support those less fortunate than ourselves.

I commend this Annual Report to you.

Des Noll

OAM, Mayor



Council delivered several significant Capital projects to the value of \$11.34 million during 2021/22.



CEO's Message

Over the last 12 months Wattle Range has benefitted from several Federal and State Government economic stimulus grants, and we are incredibly grateful for this support. This money has been coinvested in a range of infrastructure projects across the district, upgrading our roads and improving our open spaces.

Council's annual investment in renewing and upgrading our community assets has been steadily growing and is now double what it was five years ago.

“ This important work has been achieved by a very dedicated team of staff and contractors, and I am immensely proud of their achievements.

Council provides hundreds of different services to a diverse regional community. Over the past 12 months we have invested heavily in new systems and processes to improve the way we coordinate and deliver those services.

We are the first Council in South Australia (and possibly Australia) to embrace bespoke, cutting-edge software to assist us with all aspects of our service offerings.

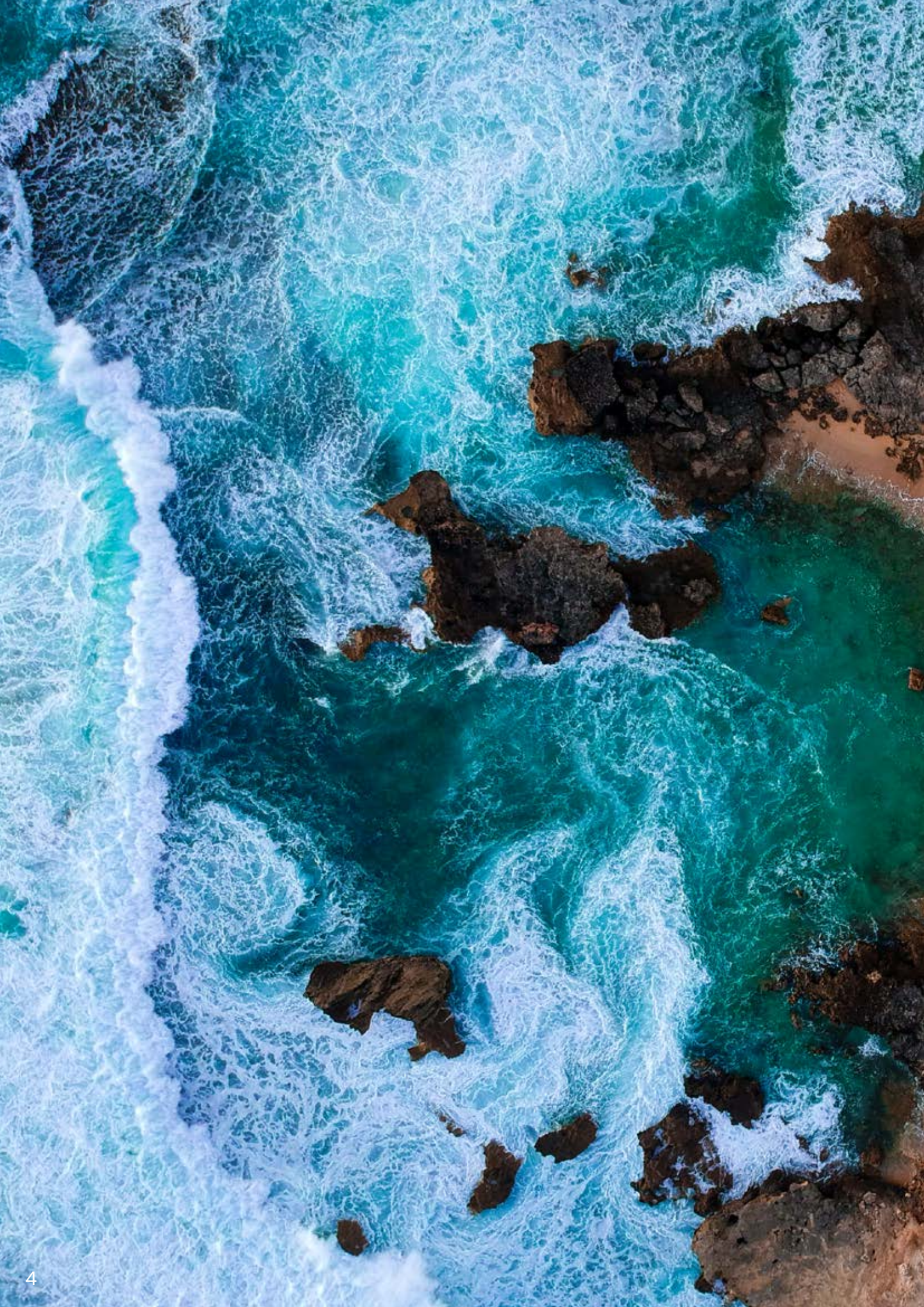
The transition to this new system has put a considerable strain on our staff and I thank them for their ongoing support and investment in our future.

As we emerge from two years of COVID restrictions that have tested our entire community, it is vitally important that we reconnect with each other in tangible and meaningful ways.

Council has increased its focus on community events to bring people together in a range of settings to celebrate how good it is to live and work in this wonderful part of the world.

Our communities are growing, prospering and full of potential, and I look forward to the journey ahead with optimism.

Ben Gower
CEO



OUR ORGANISATION







Wattle Range
COUNCIL

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Section Highlights

-  **9,144** Rateable Properties
-  **31** Meetings & gatherings of Council
-  **43** Media Releases
-  **152** Employees

Strategic Plan Achievements



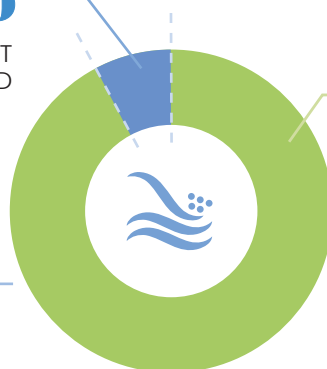
ORGANISATIONAL EXCELLENCE

A great place to work where innovation & efficiency are expected, and customers are our focus.

5 strategies **36** actions

8.47%

PERCENTAGE YET TO BE COMPLETED



91.53%

PERCENTAGE COMPLETED









100%

BENCHMARK COMPLETION

About our Council

The Council extends from the Coast to the Victorian Border incorporating the seaside towns of Beachport and Southend extending inland to Millicent as the major service centre and easterly across to the historic town of Penola and world-renowned wine region of Coonawarra.

Wattle Range Council is one of the most diverse and productive rural areas in South Australia. The Council comprises 13 townships, covers an area of 394,602 hectares.

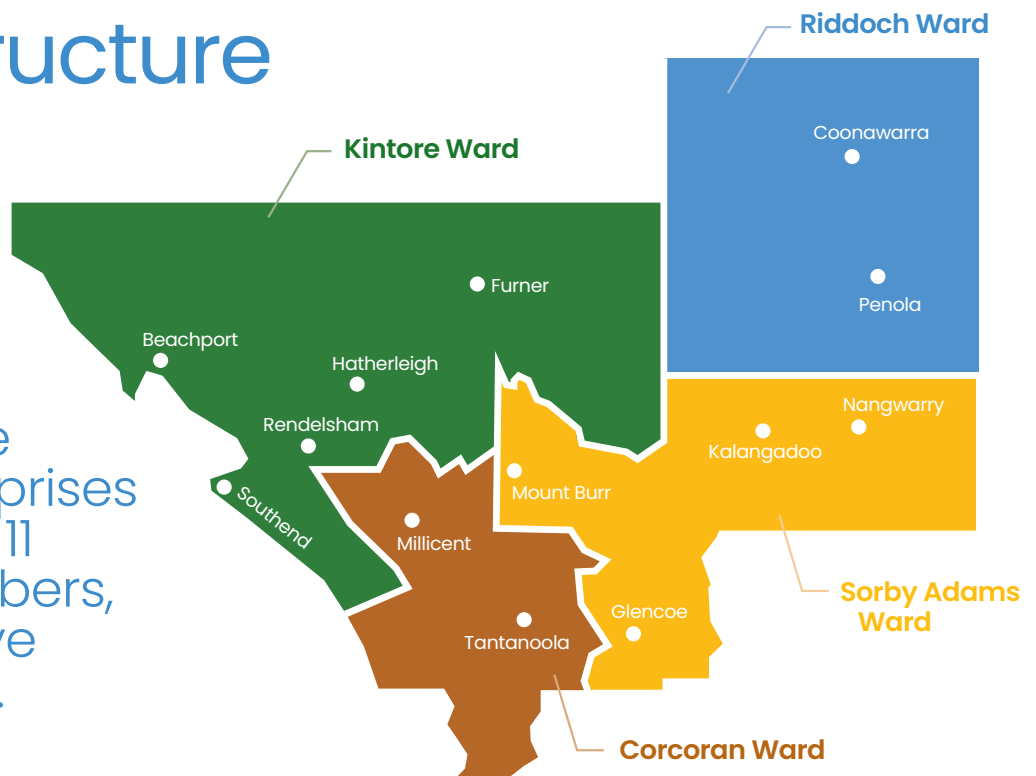
	Total Properties	9,915
	Rateable Properties	9,144
	Non-Rateable Properties	771
	Capital Value of Properties as at 1st July, 2021 (\$mill)	4,748
	Total Roads	2,444 km
	Roads – Sealed	539 km
	Roads – Unsealed	1,905 km
	Estimated Population as at 30th June, 2021	12,106

Source: SA Local Government Grants Commission

Ward Structure



Wattle Range Council comprises a Mayor and 11 Elected Members, representative over 4 wards.



394,602 ha

TOTAL COUNCIL AREA

Elected Members



MAYOR DES NOLL

Council Committees



Meeting attendance



KINTORE WARD

CR PETER DUNNICLIFF

Council Committees



Meeting attendance



KINTORE WARD

CR KEVIN McGRATH

Council Committees



Meeting attendance



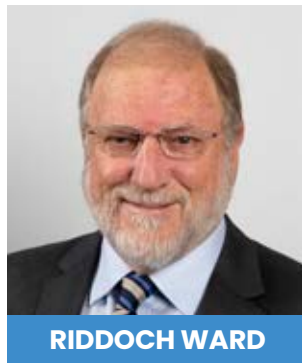
RIDDOCH WARD

CR CHRIS BRODIE

Council Committees



Meeting attendance



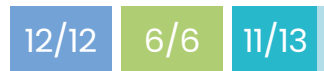
RIDDOCH WARD

CR DEAN BURROW

Council Committees



Meeting attendance



RIDDOCH WARD

CR RICK PALTRIDGE

Council Committees



Meeting attendance

Leave of absence was granted from 1 July 2021 to 30 September 2021. Formal resignation effective from 3 August 2021.

Elected on 9 November 2021 following the resignation of Cr. Paltridge.

Meeting attendance

● ORDINARY

● SPECIAL

● INFORMAL



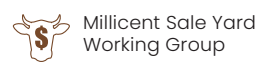
Beachport Recreation Centre Management Committee



Rendelsham Community Hall Management Committee



Limestone Coast Local Government Association (LCLGA)



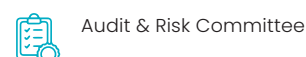
Millicent Sale Yard Working Group



Greenrise Lake Advisory Committee



Tantanoola Institute Hall Management Committee



Audit & Risk Committee



Climate Change Consultative Group



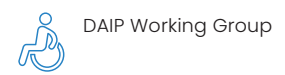
Kalangadoo Riddoch Memorial Institute Hall Management Committee



Strategic Planning & Development Committee (all Council members)



Council Assessment Panel



DAIP Working Group



Lake McIntyre Management Committee



Wattle Range Youth Development Foundation (all Council members)



Wattle Range Council Building Fire Safety Committee



SORBY ADAMS WARD

CR DEB AGNEW

Council Committees



Meeting attendance



SORBY ADAMS WARD

CR DALE PRICE

Council Committees



Meeting attendance



CORCORAN WARD

CR SHARON COX

Council Committees



Meeting attendance



CORCORAN WARD

CR JOHN DREW

Council Committees



Meeting attendance



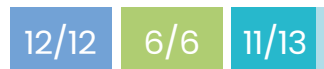
CORCORAN WARD

CR DENNIS MUHOVICS

Council Committees



Meeting attendance



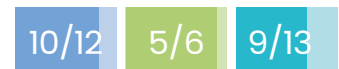
CORCORAN WARD

CR MOIRA NEAGLE

Council Committees



Meeting attendance



CORCORAN WARD

CR GRAHAM SLARKS

Council Committees



Meeting attendance



Formal resignation effective from 10 February 2022. Position remained vacant due to upcoming LG Elections.

COUNCIL MEETINGS AT A GLANCE

Total Meetings of Council	31
Ordinary Meetings	12
Special Meetings	6
Informal Gatherings	13
Total resolutions on a range of issues	412
No. of resolutions made in confidence (10.0% overall)	47

Council Committees

In addition to Elected Members being members of the full Council, appointments are made to a variety of Committees.

The following formal Committees were in place during 2021/2022:

SECTION 41 COMMITTEES

Established under section 41 of the *Local Government Act 1999*, the following committees are in place to assist the council in the performance of its functions, provide advice and inquire into & report to the council on matters within the ambit of their responsibilities:



Beachport Recreation Centre Management Committee

Established for the purpose of managing, operating and administering the use of the Beachport Recreation Centre and its facilities on behalf of Council and in accordance with the Ministerial Agreement relating to the facility.

1 MEETING



Greenrise Lake Advisory Committee

Charged with the responsibility to co-ordinate and develop the Greenrise Recreation area and Lake in accordance with the Greenrise Lake Management Plan (Penola Commonage Management Plan).

6 MEETINGS



Kalangadoo Riddoch Memorial Institute Hall Management Committee

Charged with responsibility for the care, protection, management, operation and improvement of the Kalangadoo Riddoch Institute.

CEASED OPERATION AS AT 10 MAY 2022



Lake McIntyre Management Committee

Charged with the responsibility of the care, protection, management, operation and improvement of the Lake McIntyre Reserve

11 MEETINGS



Rendelsham Community Hall Management Committee

Charged with the responsibility of the care, protection, management, operation and improvement of the Rendelsham Community Hall.

4 MEETINGS



Tantanoola Institute Hall Management Committee

Charged with the responsibility of the care, protection, management, operation and improvement of the Tantanoola Institute Hall.

CEASED OPERATION AS AT 10 MAY 2022



Strategic Planning & Development Committee

Charged with the responsibilities of undertaking the functions detailed in section 101A of the *Development Act, 1993*.



Wattle Range Youth Development Foundation

Responsible for providing assistance to youth within the Wattle Range Council area who have been selected from locally based Community, Educational and Sporting Organisations to participate in an officially accredited event at State, State Country or National Level.

SECTION 43 COMMITTEES



Limestone Coast Local Government Association

Council is a member of the Limestone Coast Local Government Association (LCLGA) which is a Regional Subsidiary established under section 43 of the *Local Government Act 1999*. LCLGA's overall goal is to represent and serve its Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation and innovation. Documents in relation to the LCLGA are available at www.lclga.sa.gov.au

OTHER COMMITTEES



Audit & Risk Committee

This committee is required under section 126 of the *Local Government Act 1999*. The functions of the Committee are as follows:

- following a review of the Council's annual financial statements, to provide advice to Council that they fairly state the affairs of the Council;
- to liaise with the Council's auditors in relation to the financial affairs of the Council and the conduct of the Council's audit;
- to review the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Council on a regular basis and to report to Council on the outcome of the reviews;
- to propose, and provide information relevant to, a review of the Council's strategic management plans or annual business plan; and
- to propose, and review, the exercise of powers under section 130A of the *Local Government Act 1999* - (examine and report on any matter relating to financial management, or the efficiency and economy with which the Council manages or uses its resources to achieve its objectives).

2 MEETINGS HELD (22 RESOLUTIONS AND 0 ITEMS WERE CONSIDERED IN CONFIDENCE)



Council Assessment Panel

Established under section 83 of the *Planning, Development & Infrastructure Act 2016* as a relevant authority under the Act. The role of the Committee has been to assess certain development applications under the *Development Act 1993*.

3 MEETINGS HELD TO CONSIDER 2 APPLICATIONS



Wattle Range Council Building Fire Safety Committee

The Committee is established under section 71 of the *Development Act 1993* as the 'appropriate authority' for Council's area. The Committee's responsibilities include:

- develop and maintain appropriate building fire safety inspection policies;
- scrutinise and inspect the fire safety of buildings that have been identified as, or are suspected of, having inadequate fire safety provisions;
- issue notices to building owners in accordance with section 71 of the *Development Act*;
- forward information on notices issued to Council administration for the purposes of section 7 enquiries under the *Land and Business Sale (Convincing) Act 1994* (which are made by a vendor when a building is available for sale or lease);
- where appropriate, negotiate a cost effective performance solution with a building owner to reduce fire safety risks to an acceptable level;
- initiate enforcement or other action to ensure a building owner complies with certain notices issued; and
- revoke or vary notices when appropriate.

4 MEETINGS HELD

OUR VISION

“Wattle Range, a great place to live and work.”



Our Values



TRUST

Trust is the glue that binds us all together as a community. Doing what we say we are going to do and being honest and transparent in both our intentions and actions helps build trusted relationships.



TEAMWORK

Teamwork is the cornerstone of high performing organisations, embracing the diversity of thoughts and experiences that exist within a team generates a broader range of innovative ideas and leads to better decision making. Individuals perform better when they are a valued member of a team, they are more confident, they have more fun and they are more productive. We become more resilient when we know that someone is watching our back, and we are more likely to cope under stressful or difficult circumstances



FUN

Fun, the importance of enjoying what we do and how we do it should never be underestimated. Having fun at work builds stronger teams and enhances relationships. Recognising and celebrating our successes no matter how big or small they are encouraging the right behaviours in the workplace and ultimately enhances our performance.

Corporate Structure

“ The current Organisation Structures provides for the management of Council’s operations under an Executive Leadership Team (ELT) consisting of the Chief Executive Officer, 3 Departmental Directors and the Executive Assistant.

Council’s Chief Executive Officer and Directors are employed on individual performance based fixed term contracts. Allowances paid to members of the ELT (excluding the Executive Assistant) include provision of a motor vehicle for private use, mobile telephone and statutory superannuation.

Council’s Executive Leadership Team L to R: Ben Gower (Chief Executive Officer), Paul Duka (Director Corporate Services), Emma Clay (Director Development Services) and Peter Halton (Director Engineering Services).



Organisational Structure

Corporate Services

Governance
Administration, Communications & Records
Finance

Information Communication Technology
HR, WHS & Risk
Early Learning Centre



58 staff

Development Services

Development, Health & Compliance
Economic Development
Tourism & Events

Libraries & Cultural Services
Community Development
Caravan Parks



28 staff

Engineering Services

Parks & Gardens
Assets & Infrastructure
Environmental Sustainability

Waste Management
Stock Saleyards



66 staff

Traineeships and Apprenticeships

Parks & Gardens Trainees
Mechanic Apprentice

Administration Trainee

*Note - employed by external agencies.



5 staff

WORKFORCE AT A GLANCE



TOTAL STAFF **152** FEMALE **79** MALE **73**

FTE **134.4**

Total staff over 10 years service **42**

Average age of employees **44**

Average age females **40**

Average age males **49**



5 employees retired in 2021/22



IN MARCH 2021 COUNCIL FAREWELLED RETIRING PAYROLL OFFICER JULIE TILLEY AFTER 20 YEARS OF SERVICE TO COUNCIL.

Communications & Media

Over 2021/22 Council has consulted the community and sought feedback, from either key stakeholders or the wider community, on the following matters:

- Mobile Phone Reception
- Millicent Community Markets
- Wayfinding Signage Strategy
- Exclusion of Land from Classification of Community Land (adj Academy Drive/ Short Street, Millicent)
- Future of Millicent Saleyards
- Mount Burr Tree Removal
- Penola Parklands Tree Removal
- Dog Off Leash Areas Trial
- Strategic Land Use Plan (Phase 1 & 2)
- Proposed Closure & Sale of Unmade Road (Beachport)
- Revocation of Community Land Classification (Fifth Street, Millicent)
- Beachport Entrance Sign Design
- Coonawarra Rail Trail Signage Concepts
- Annual Business Plan & Budget

Despite some COVID-19 restrictions still being in place, community meetings/information forums were held to gather community input about telecommunications issues, strategic land use planning, coastal management at Southend, community town planning at Mount Burr and Tantanoola and tree removal at Mount Burr, as well as Council's Annual Business Plan.

Council officers had also regularly attended the meetings of various groups and associations to discuss issues of community interest.



This included a monthly opportunity for residents and ratepayers to meet with the Mayor & CEO to discuss ideas and issues of concern.

The consultation on the following projects included the conduct of public or stakeholder surveys:

- Mobile Phone Reception
- Millicent Community Markets (87 responses)
- Wayfinding Signage Strategy (24 stakeholder responses)
- Dog Off Leash Areas Trial (53 responses)
- Beachport Entrance Sign Design (329 responses)
- Coonawarra Rail Trail Signage Concepts (125 responses).

COMMUNICATIONS & MEDIA AT A GLANCE

 **43** Media Releases

 **3.3K** 
facebook page followers

TOTAL PAGE REACH

ORGANIC **59.9K** PAID **10K**

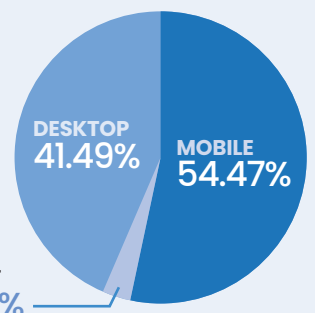
HIGHEST POST REACH

ORGANIC **8.8K** PAID **5.2K**



 **221.3K**
website views

by **59.7K** users
viewed from:



Information Technology

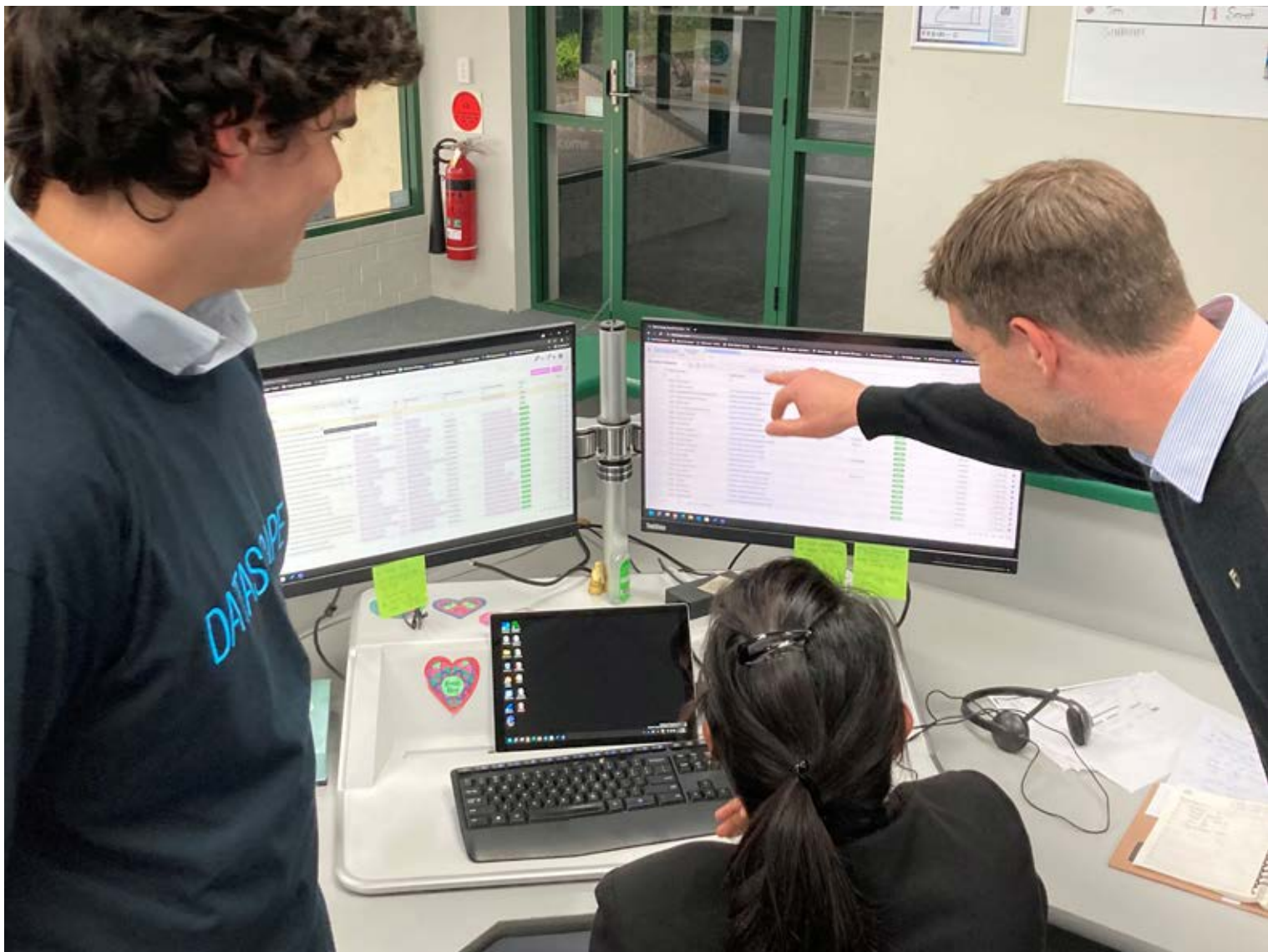
The development and implementation of Council's new core business management software Datascape, continues.

The dedicated project team, together with Datacom's developers, are working closely with staff in all functions of Council to ensure that the software solution meets the needs of Council and the community it services.

The financial, rates, properties, contacts, cemeteries and online bookings modules are all now live and being used by Council staff.

The records management software AvePoint and Datascape's fire prevention, infringements, wastewater, environmental health (wastewater, health premises, food inspections and cooling towers), development applications, impounded animals, impounded vehicles and customer service modules, as well as the online services portal (My Wattle Range), are currently in development.

“ The financial, rates, properties, contacts, cemeteries and online bookings modules are all now live and being used by Council staff.



Financial Performance

Council has reported another strong year financially in 2021/22. Councils Operating Surplus (before Capital Items) is \$0.553 million, comparative to \$0.559 million recorded in 2020/21.

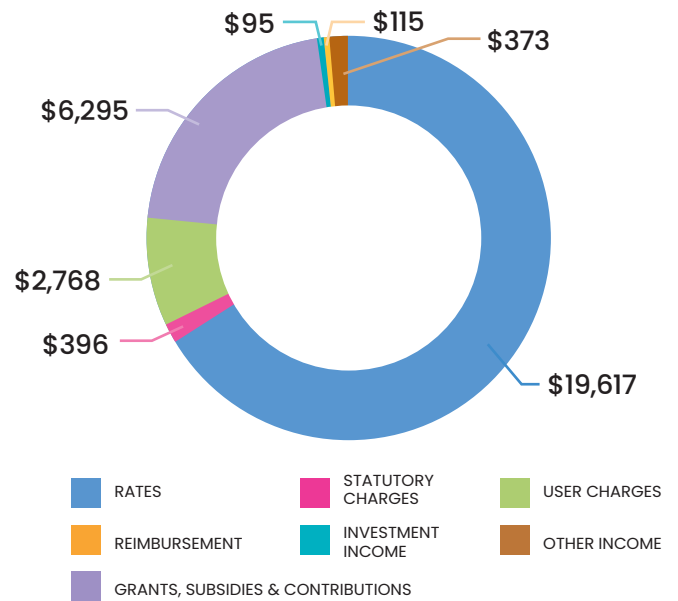
The Operating Surplus result attained in 2021/22 is a slight decrease from the year priors result, however the result was significantly better than what was anticipated in the original budget.

The improved result was largely a consequence of two key factors being,

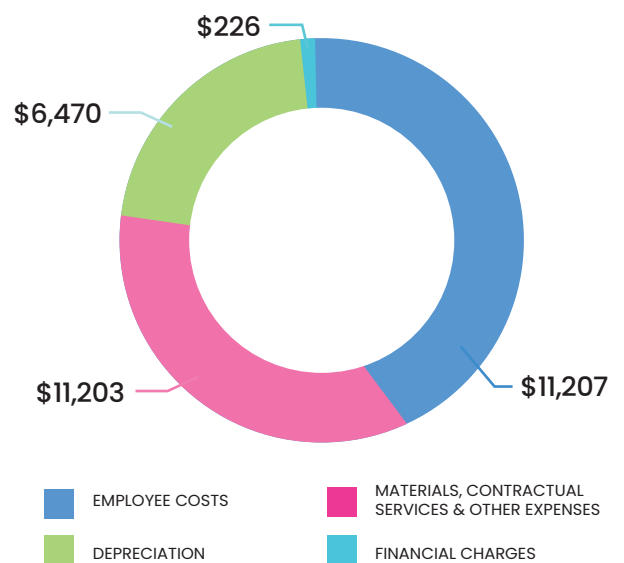
- increased income from childcare operations, and
- prepayments of grant funds, three quarters of the 2022/23 Financial Assistance Grants were paid in advance in 2021/22, and

The Operating Surplus result is the tenth consecutive year of sustained operating surpluses recorded by Council. This positive result means that Council financial target of better than break even has continued to be attained in 2021/22.

2022 Operating Income \$,'000's

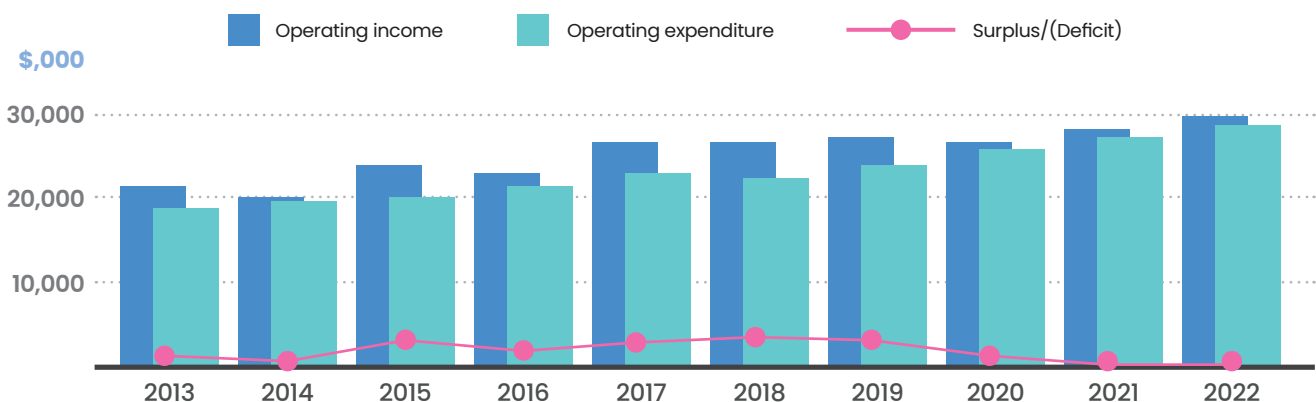


2022 Operating Expenditure \$,'000's

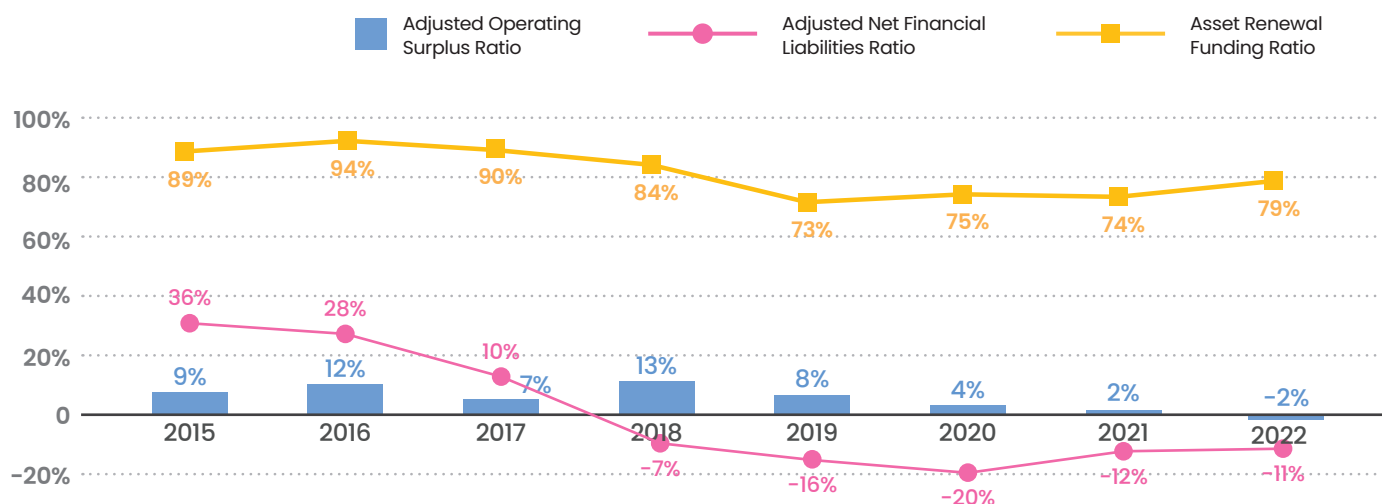


Summary Comprehensive Income Statement (\$,'000's)	2022	2021
Operating Income	\$29,659	\$28,164
Operating Expenditure	\$29,106	\$27,605
Operating Surplus /Deficit	\$553	\$559
Add - Capital Adjustments	\$63	(\$1,786)
Net Surplus /Deficit	\$616	(\$1,227)
Add - Revaluation Adjustments	\$-	\$6,419
Total Comprehensive Income	\$616	\$5,192

Operating Surplus/Deficit



Key Financial Indicators



Council monitors its financial performance through three (3) Key Financial Indicators these being the Adjusted Operating Surplus Ratio, Adjusted Net Financial Liabilities Ratio and Asset Renewal Funding Ratio.

The Operating Surplus Ratio has been adjusted for the prepayment of the Federal Assisted Grants to better reflect actual performance. The result for 2021/22 is -2%, whilst the result is under target expectations of zero or above, the result was slightly better than what was anticipated for in the budget process.

Adjusted Net Financial Liabilities Ratio is a key performance indicator of Council indebtedness. As per the Adjusted Operating Surplus Ratio the Adjusted Net Financial Liabilities Ratio has also been corrected for the prepayment of the Federal Assisted Grant funds.

The target for this ratio is not to exceed 100% but above 0%. For the year ended 2020/21 Council's result was (-11%). The ratio result is below 0%. Key factors contributing to the lower than anticipated result was;

- Unexpected increases in income received from operational income sources combined with increases in grant funds received as a result of the prepayments of the federal assisted grants funds and supplementary local road funds,
- Lower than anticipated expenditure on both operational and capital projects that were anticipated to be delivered by June 2022, and
- Council's continuing focus on debt reduction.

Council has at the end of 2022 a positive net debt balance of \$9.29 million (Cash \$12.83 million less

Borrowings of \$3.54 million) and no new loans were drawn down in 2021/22.

Asset Renewal Funding Ratio is a key financial indicator of whether Council is renewing and replacing assets when they fall due. Council's target is to obtain a range between 85%-100%. For 2021/22 Council's performance was 79%, which is below the benchmark range. A key contributor for the lower than anticipated result was that a number of capital renewal projects, which were scheduled for completion by June 2022 will now be delivered in 2023.

Whilst not all the capital projects were completed in 2022, Council has in effect no debt and a strong financial capacity available to it to complete these projects in the forthcoming year.

ANNUAL AUDIT

Wattle Range Council's Annual Financial Statements for 2021/22 were audited by Council's auditors Dean Newbery & Partners Chartered Accountants who were appointed in April 2021, for a 5 year term, pursuant to Section 128 of the *Local Government Act, 1999*.

Remuneration paid to Councils Auditors for the provision of audit services during 2021/22 pursuant to Section 129 of the *Local Government Act, 1999* was \$19,500.

Your Rates

Rating Strategy

Council reviews each year its rating strategy to assess if the previous rating decisions are appropriate or need to be amended for the coming year. The rating strategy is a broad statement by the Council of the approach that it will take in determining rates and the reasoning for this approach.

As part of this strategy Council continued the use of minimum rates of \$610 which was applied to eligible rateable assessments in the Council area. In addition, Council also calculates general rates revenue by applying differential "rates in the dollar" to the capital values of the property based on the differential land uses of Residential, Commercial Office, Commercial Shop, Commercial Other, Industrial Light, Industrial Other, Primary Production, Vacant Land & Other properties.

General Rates

For the 2021/22 financial year Council adopted an increase in General Rate Revenue of Consumer Price Index (CPI) being 2.5% plus growth from new property developments 0.45%.

Service Charges

Council raised Service Charges for the provision of Community Wastewater Management Systems in the town of Penola, Southend, Beachport and Kalangadoo.

CWMS Service Charges	Occupied	Vacant
Penola	\$ 635.00	\$ 475.00
Southend	\$ 635.00	\$ 475.00
Kalangadoo	\$ 635.00	\$ 475.00
Beachport	\$ 720.00	\$ 540.00

A Domestic Kerbside Waste Collection Service Charge was levied on properties in defined kerbside collection areas.

Waste Collection Service Charge	Charge Per Unit
3 Bins	\$ 346.00
2 Bins	\$ 270.00
3 Bins (Pension)	\$ 226.00
2 Bins (Pension)	\$ 180.00

Concessions of \$120 for a 3 Bin service & \$90 for a 2 Bin service were provided to eligible pensioners.

Separate Levy

In 2021/22, Council raised a separate levy, based on land use, per rateable property for payment of the Limestone Coast Landscapes Board levy of \$1,025,164. The land use charges are as follows:

Residential/Vacant & Other	\$82.90
Commercial	\$120.55
Industrial	\$192.85
Primary Production	\$353.60

This levy is collected on behalf of the State Government and is not retained by Council.

Mandatory Rebates

235 properties received Mandatory Rebates of General Rates totalling \$186,328

Health Services	1	\$610
Community Services	210	\$142,502
Religious	22	\$22,306
Educational	2	\$20,910

Discretionary Rebates

65 Discretionary Rebates of General Rates were approved by Council totalling \$54,597.

Every \$100 of your Rates is spent on...



\$3.35 PER \$100



Tourism + Events

- Community Events Support + Management
- Tourism + Marketing
- Visitor Information Services
- Caravan Parks



\$47.66 PER \$100



Assets + Infrastructure

- Asset Management
- Plant + Machinery
- Roads, Kerbs + Footpaths
- Traffic Management
- Stormwater
- Streetlighting
- CWMS
- Coastal Management



\$9.62 PER \$100



Parks, Playgrounds, Pools, Sport + Recreation

- Parks + Playgrounds
- Pools + Swimming Lake
- Sport + Recreational Facilities
- Boat Ramp
- Cemeteries



\$6.33 PER \$100



Waste + Recycling Services

- Kerbside Waste Collection
- Public Waste Bin
- Waste Initiatives



\$6.42 PER \$100



Community, Health, Aged + Youth Services

- Community support
- Youth + Aged Programs
- Social Issues
- Child Care
- Saleyards



\$3.62 PER \$100



Libraries + Community Facilities

- Libraries
- Cultural Facilities
- Public Art
- Halls
- Public Conveniences



\$4.85 PER \$100



Economic Development, Regulatory Services, Environment + Planning

- Building Regulation
- Planning + Development
- Public Order + Safety
- Fire Prevention
- Dog Management
- Parking
- Environmental Health Services



\$18.15 PER \$100



Governance, Communications + Administration

- Governance + Legal Compliance
- Administration + Customer Service
- Financial Management
- Information Management
- Communications (Internal + External)

Strategic Plan

The Council Strategic Plan is a core document for guiding Council's future direction over the next four years. The plan takes into consideration Council's strategic planning framework and integrates the communities' and external stakeholder priorities. Wattle Range Council finalised and adopted the Strategic Plan 2018–2021, in August 2017.

The Strategic Plan focuses on 5 main themes that cover all aspects of Council's business. These themes were developed through a collaborative process, which involved engagement with the Wattle Range Council and Staff, Community and Youth and External Stakeholders.



Invariably these themes are all interrelated and in collaboration the five themes drive Council's ability to achieve its vision of Wattle Range "A great place to live and work".

Strategic Plan Structure



THEMES

The themes are the main areas of focus for the Council and relate directly to the achievement of Council's vision.

OBJECTIVES

These are measurable steps that are used to achieve the themes.

STRATEGIES

A number of strategies or ways to achieve the objective are listed for each theme. These strategies are the means in which Council aims to achieve its objective and key themes.

ACTIONS

The key actions identified are instrumental to the achievement of the strategies within the Plan.

Further details in relation to the status of Council's progress on the Strategic Plan 2018 –2021 can be found throughout this document under their relevant key theme section.

Strategic Plan Achievements



Key theme: Organisational Excellence









Objective: A great place to work where innovation and efficiency is expected and customers are our focus.

5.1 Streamline operational decision making processes through technology based improvements.





ACTIONS	MEASURE	PROGRESS	% COMPLETE
5.1.1a Develop and deploy customised databases and workflows to capture and manage information in order to improve decision making and operating efficiency.	Customised databases implemented.	COMPLETED - Project completed, Council's corporate software database was replicated to a SQL server for analysis and reporting in Power BI.	100%
5.1.1b Investigate options to improve Information Technology reliability and resilience through the development and deployment of either a cloud based or dual server redundancy capability.	Options evaluated for improved Information Technology reliability.	COMPLETED - The final phase of the project is in process with the decommissioning of onpremise servers upon completion of migration to the Datascape Enterprise Software Program in 2021/22.	100%
5.1.1c Deploy NBN Internet across all major Council sites to improve Internet speed and bandwidth capability.	NBN deployed across Council sites.	COMPLETED - NBN has been installed at all main Council sites.	100%
5.1.1d Pursue mobile Information Technology solutions that improve remote connectivity and productivity in the field.	Mobile Information Technology solutions deployed.	COMPLETED - Mobile phones, iPads and /or smart phones have been issued to all supervisors/managers to improve connectivity.	100%
5.1.1e Develop a standard suite of automated financial key performance indicators and reports to enhance financial analysis.	Financial KPI's developed.	COMPLETED - Benchmarking project completed, information is replicated from our enterprise software to a SQL server and reporting in Power BI.	100%
5.1.1f Develop both a controlled and adhoc reporting capability that extracts quality assured data from multiple concurrent databases and enables real time analysis of operating performance to improve the speed and quality of decision making.	System of improved analytical reporting developed.	COMPLETED - Datascape has been selected as Council's new software enterprise system. Implementation commenced in the latter part of 2019/2020.	100%
5.1.2a To facilitate the implementation of the electronic development application processing system as proposed by Department of Planning, Transport and Infrastructure (DPTI).	Electronic development application processing system implemented.	COMPLETED - The transition to online planning portal has been completed.	100%
5.1.2b Introduce the distribution of rates notices to ratepayers via email or mobile application.	Distribution of electronic rates notices implemented.	COMPLETED - eNotices for rates were introduced in June 2017 in time for the 2018/2019 rating period.	100%
5.1.3a Conduct a detailed review of Synergy Soft's functionality and determine whether it can be further enhanced and or optimised or whether a more suitable integrated software application is available on the market.	Review of SynergySoft completed.	COMPLETED - Review completed and highlighted a need for a change in the enterprise system. Datascape Enterprise Software system was selected and migration has commenced.	100%
5.1.4a Transition to a fully compliant electronic records management system enhancing efficiency and reduction of physical storage requirements.	Transition to an electronic records management system completed.	As part of the Datascape Enterprise Software transition, Avepoint has been selected as the electronic records based system to replace the current outdated system. Ongoing migration works involving the decommissioning of paper based property files are continuing.	50%
5.1.5a Undertake a review of Council's rating model to improve alignment with other South Australian Councils and other Government agencies.	Rates modelling review completed.	COMPLETED - Rating review finalised, all changes implemented apart from a separate rate proposal on forestry which Council resolved not to progress in 2020/21.	100%

Key theme: Organisational Excellence

5.2 Govern in a responsible and responsive way.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
5.2.1a Strengthen internal control mechanisms through the development and review/auditing of policies and procedures.	Internal auditing of policies and procedures undertaken.	COMPLETED - Internal controls have been developed and are annually reviewed and monitored in Sharepoint.	100% 
5.2.1b Complete, implement and review through desktop exercises Council's Business Continuity Plan.	Business Continuity Plan developed and reviewed.	COMPLETED - Updates to the Business Continuity Plan occurred and review of the Incident Response Plans are continuing.	100% 
5.2.1c Finalise the deployment of a cloud and mobile friendly risk management system that will be utilised to provide standardised reports and monitor key performance indicators.	Cloud based risk management system deployed.	COMPLETED - The SkyTrust software is utilised to monitor and report risk and safety based issues within Council. Skytrust updates and improvements in usage of the system, continue to occur.	100% 
5.2.2a Review the current Council governance structure by conducting an Elector Representation Review.	Elector Representation Review conducted.	COMPLETED - Electors Representation Report completed and submitted to the Electoral Commission South Australia.	100% 
5.2.3a Undertake the elections and develop a training schedule and induction for new elected Council.	Election and Training of Councillors conducted.	COMPLETED - Election and associated training of the new Council has been completed.	100% 
5.2.4a Review the performance and function of all Section 41 Committees and determine future requirements.	Review of Section 41 Committees completed.	COMPLETED - Further reviews of the Charters/Terms of Reference occurred for all Section 41 committees in 2020/21.	100% 
5.2.4b Ensure all policies, procedures and delegations of authority are appropriately recorded and managed to ensure compliance with nominated review cycles.	System of review and management of policies & procedures developed.	COMPLETED - Further updates to policies and procedures have occurred in 2020/21 including the scheduled renewals of mandatory codes, policies and procedures.	100% 
5.2.5a Implement internal process changes as a result of proposed changes to the Development Act and analyse the impact on staffing / resources as a result of proposed regionalisation of Development Assessment Panels.	Process changes implemented.	COMPLETED - The new Planning Infrastructure Development Act changes have been implemented and the new planning portal is in operation. The Regional Assessment Panel has been initiated and is expected to commence operation in 2021/22.	100% 

5.3 Increase community input into Council decision making, through adoption of quality community engagement principles and practices.





ACTIONS	MEASURE	PROGRESS	% COMPLETE
5.3.1a Evolve Council's website to ensure that it remains relevant to community needs.	Website reviewed.	COMPLETED - The Squiz website platform was implemented in February 2020 and the look and feel of the website was updated as part of this process.	100% 
5.3.1b Broaden community consultation and communication through the development of a dedicated social media capability.	Social media communications established.	COMPLETED - Council's Facebook page has progressed, with an increased presence online. Council officers have increased the number of posts and the number of likes overall. The page is used frequently as a promotion, advertising & consultative tool.	100% 
5.3.2a Develop a Customer Service Charter detailing appropriate standards for issue resolution, turn around times and customer feedback.	Customer Service Charter developed.	As part of the migration to the Datascape software system, a Customer Service Charter has been drafted. Adoption of the Charter is expected in 2022/23.	90% 
5.3.3a Review Council's corporate branding principles & templates to ensure consistency.	Review of corporate branding undertaken.	COMPLETED - In the transition to the new Datascape Software system, associated documentation with Council branding has been reviewed.	100% 

5.4 Optimise Council operation of businesses and assets, to ensure value for money is returned to the community.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
5.4.1a Identify other key assets that do not have any significant Community value or that would be better placed with an alternative organisation (public or private) for disposal and reinvest the capital in key Community infrastructure projects.	Assets identified.	Further assets have been sold that were surplus to Council needs. There will be a requirement for further assessment of other properties that could be divested which can be conducted as part of a review of the Community Land Register.	90% 
5.4.1b Investigate options to transfer ownership and/or management of the Gladys Smith Early Learning Centre to a suitable external education/childcare provider that can provide specialised enhanced management & governance.	Options evaluated.	COMPLETED - The Child Care Centre continues to perform strongly both financially and in attendance numbers. The average daily attendance at the Centre is over 50 children in lieu of the COVID 19 restrictions.	100% 
5.4.1c Investigate options to transfer Council ownership of the Caltex Service Station to a private investor and reinvest capital into local infrastructure.	Options evaluated.	COMPLETED - Sale and transfer of the ownership of the Caltex Service Station Millicent is completed.	100% 
5.4.1d Investigate options to transfer ownership and/or management of the Community Wastewater Management Systems (CWMS) to a water industry provider.	Options evaluated for transfer of ownership and or management of CWMS.	SA Water were contracted to undertake the scheduled maintenance of the CWMS facilities. Expressions of Interest will be let for the full transfer of CWMS facilities in 2022/23.	50% 
5.4.2a Undertake a review of the long term financial sustainability of the Millicent Stock Saleyards.	Review undertaken of the Millicent Saleyards.	COMPLETED - Saleyards review completed and recommendations were referred to the new Council in 2018/2019.	100% 
5.4.2b Investigate options to lease sections of the Millicent Saleyards land and buildings to increase utilisation and provide improved returns on invested capital.	Options investigated to lease sections of Millicent Saleyards land.	The Saleyards Working Group continues to meet on a regular basis to investigate opportunities to stabilise revenue and greater usage of the site. A Section 41 Committee is being established for this purpose.	80% 
5.4.3a Review current Council operations and investigate the potential for consolidation of service delivery.	Review undertaken of Council operations.	The Visitor Information Centres review was completed and further analysis of the recommendations are required before implementation of any changes.	90% 
5.4.4a Undertake a review of the long term financial sustainability of the Southern Ocean Tourist Park and develop a strategic five year plan for the facility.	Review of Southern Ocean Tourist Park completed & strategic plan developed.	COMPLETED - Review completed and presented to Council. The current Park Managers have been reappointed for a further five years.	100% 
5.4.5a Review the current Southend Caravan Park to develop a long term action plan for the sustainability of the park. Including an investigation into opportunities for private investment into an alternate site.	Review completed and long term action plan developed for the Southend Caravan Park.	COMPLETED - Review of Southend Caravan Park completed. Expressions of Interest were let for the Southend Caravan Park and Bushcamp and a preferred tenderer has been selected and negotiations regarding the lease, have commenced.	100% 

Key theme: Organisational Excellence

5.5 Ensure Council has the right people to succeed in delivering outcomes.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
5.5.1a Develop an online Performance Development Review system that aligns individual objectives with annual and strategic business plans and desired behaviours with Council's values.	Online performance development review system developed.	Alternative HR software systems that include performance management and development systems are being assessed for implementation in 2022/23. In the interim performance reviews will continue to be conducted manually.	35% 
5.5.1b Develop an online induction capability for new employees, volunteers and contractors.	Online induction for employees, volunteers and contractors developed.	Alternative HR software systems that include an online induction system are being assessed for implementation in 2022/23. In the interim inductions will continue to be conducted manually.	35% 
5.5.1c Develop an online based training register to record and manage all corporate and operational training requirements.	Online training register developed.	COMPLETED - Skytrust software continues to be developed as Council's main portal for monitoring mandatory training requirements, further development of the system is expected in 2020/21.	100% 
5.5.1d Develop a formal succession plan that identifies critical positions, developing short and long term solutions to backfill these positions when the need arises.	Succession plan developed.	Some further works in cross training of staff is continuing, back filling of managers and hiring of new staff and training them in other staffs roles.	75% 



LIVING IN OUR COMMUNITY



Wattle Range
COUNCIL

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Section Highlights

-  **92** fish caught in Junior Fishing competition
-  **25** New Citizens welcomed
-  **8** Young Athletes received **\$1,600** from the Wattle Range Youth Development Foundation
-  **126,117** items loaned from the Library
-  **190** children attended the Early Learning Centre

Strategic Plan Achievements



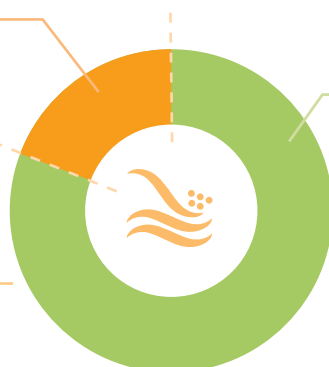
COMMUNITY VIBRANCY & PRESENTATION

Generate and support community vibrancy through advocacy and maintenance of community services and enhanced public facilities.

6 strategies **24** actions

20.83%

PERCENTAGE YET TO BE COMPLETED



79.17%

PERCENTAGE COMPLETED

100%

BENCHMARK COMPLETION

Events, Awards & Sponsorship

Millicent 150 Celebrations



Pacey Duldig was the lucky winner of the electric scooter in the Treasure Hunt.

Held from 19–21 November 2021, Millicent celebrated its 150th year with a weekend of events for the entire community.

The Millicent 150 Celebrations opened with the launch of the 2021 Wattle Range Art Exhibition.

Other highlights of the weekend included:

- A historical tour of Millicent through VR Goggles.
- Children's treasure hunt.
- Official opening of indigenous artwork by Millicent High School students.
- Official opening of the Millicent Domain by Tony Pasin MP, Member for Barker.
- Opening of the Millicent Time Capsule and launch of 150 stories of Millicent.
- Twilight market incorporating the annual Christmas Lights Up and a 'Celebrity Grill-Off'.
- Millicent Museum Open Day.

Millicent 150 Celebrations



During the Millicent 150th celebrations Mayor Noll opened a letter addressed to the present-day Mayor, from former District Council of Millicent Mayor, Jim Van Schaik. Mayor Van Schaik's letter has been held in the Millicent Library Time Capsule for over quarter of a century. Mayor Noll has now written his own letter which will be sealed in the capsule and opened in another 25 years' time.



Millicent 150th Celebrations Celebrity Grill-Off

Beachport Crayfish Festival

The inaugural Beachport Crayfish Festival was held on Saturday 5 March 2022, in the Centennial Park.



FESTIVAL AT A GLANCE



1,982 tickets sold

2,466 patrons (inc. sponsors & supporters)

42 market/catering stalls

THE EVENT FEATURED:

- Deckhand competitions for both adults & children,
- Live music throughout the day,
- A local Celebrity Crayfish Cook-Off,
- Auction, raffle draws and prizes, and
- Horse and carriage rides.

The Beachport Crayfish Festival was designed to assist local community and sporting clubs to fundraise by supporting the festival committee in running the day.

Groups that took the opportunity included the Beachport Surf Life Saving Club, Beachport District Development Association, Beachport Lions Club, Mount Burr Netball Club, Millicent Lioness, Millicent Cancer Support Group, 1st Mount Gambier Scout Group and Millicent Field Naturalists.

A children's zone was popular with families, providing free art workshops, climbing wall, colouring-in cube and giant games.



Photos by Louise Agnew Photography.



Lions Park Family Fun Day

A Family Fun Day held at Lions Park, Millicent on Thursday 16 December 2021, was a joint initiative of Council and Unity Housing.

Featuring a giant waterslide, jumping obstacle course and bubble soccer it was used as an opportunity to ask residents 'to have their say' on upgrading the Lions Park. Catering was provided with the support of the Millicent Lions Club.

Millicent Community Monthly Markets

A monthly Community Market was held in Millicent from January to May 2022. They were held on Saturday mornings from 9am until 1pm in the parklands adjacent the Rotunda.

Live music and entertainment was provided by local musicians and community groups. Council invited community organisations to take on the role of 'market host' in order to raise some funds. Groups that benefited include Millicent Shares a Plate, Millicent Gymnastics Club and Millicent Lions Club.

Giant Kites at Beachport

On January 23, 2022 the giant kites again took to the air in Beachport.

A large crowd witnessed the spectacular kites flown by the Adelaide Giant Kite Club. Children also had the opportunity to make their own kite, with over 100 people participating.



SA Youth Week

An exciting program of fun entertainment, active sports and competitions for ages 12–25 years was scheduled for SA Youth Week in May 2022.

Youth enjoyed the opportunity to try laser tag in the forest supported by local operators, Burrungle Park Paintball. Unfortunately both the skate events and FIFA22 Gaming Tournament were postponed.



Youth Recognition Awards

The Youth Recognition Awards were held as part of Youth Week and attracted a wide range of nominations across the various categories. The awards were announced at a formal presentation held in the Millicent Gallery.

ACHIEVEMENT THROUGH THE ARTS & CULTURE

Sponsored by All In Balance



Awarded to **Angus Patterson**

INSPIRATION BY INNOVATION



Sponsored by Kimberly Clark Australia

Awarded to **Georgia Winter**

LEARNING SUCCESS

Sponsored by Glen Carron Transport



Awarded to **Parker Dowley**

OVERCOMING CHALLENGING LIFE SITUATION

Sponsored by Wattle Range Council



Awarded to **Layla Evans**

CONTRIBUTIONS TO THE COMMUNITY

Sponsored by the Medical Clinic Millicent

Awarded to **Alexandra (Lexy) Oliver**



School Holiday Program



Council's school holiday program, 'Full Throttle in Wattle' was held in each of the school holidays, reaching thousands of kids, engaged in activities across the council region. Some programs did need to be modified due to COVID-19.

SOME HIGHLIGHTS INCLUDED:

- Clay shooting
- Indigenous story telling and campfire
- Illustration with Aleesha Barton
- Assisting with community meals for the less fortunate
- Hip Hop Dancing
- Explore the Forest
- Geocaching
- Come & try Golf
- Stand Up Paddleboarding
- Lions Park Fun Day
- Colour Run
- Grape Stomping

SCHOOL HOLIDAYS AT A GLANCE

JULY 2021	OCT. 2021	SUMMER 2021/22	APRIL 2022
27 EVENTS	13 EVENTS	7 EVENTS	27 EVENTS



“ Full Throttle in Wattle.





Rivoli Bay Junior Jetties Fishing Competition

The second annual Rivoli Bay Junior Jetties Fishing Competition was held at the Beachport and Southend jetties over the April school holidays. The competition grew, with over 185 registrations. Each child registered was given the tools to fish, thanks to the generous sponsorship of local businesses and community groups.

The competition began with a workshop featuring stations about how to tie a knot, baiting your hook, fish identification and ecology. Across the week participants were encouraged to submit fun photos with the winner selected by 'peoples choice' at the presentation night.



92 FISH WERE CAUGHT BY 185 REGISTERED JUNIOR ANGLERS



54 WOBBERGONGS (6 YRS & UNDER)
24 FISH CAUGHT



87 TIGERS (7-11 YRS)
39 FISH CAUGHT



44 GREAT WHITES (12-17 YRS)
29 FISH CAUGHT

Millicent Skate Park YMCA events

The Annual Skate Workshops & Competition were held on the weekend of November 20 & 21 at the Millicent Skate Park. The programs showcase local talent, positive use of council's skate park and provide a fun day for people of all ages, abilities, and backgrounds. Originally planned in the October school holidays this was a feature event of the Millicent 150th Celebration.



38
skate event participants

Senior of the Year Award

NOEL BOYLE FROM MILLICENT WAS AWARDED THE SENIOR OF YEAR AWARD FOR 2021. (PICTURED HERE WITH HIS WIFE SHEILA BOYLE AND CR DENNIS MUHOVICS).



Celebrate Seniors

Council's annual Celebrate Seniors Program returned in October after COVID-19 caused disruption to the previous year's events.

THE MONTH ON CELEBRATIONS PROVIDED A WIDE VARIETY OF ACTIVITIES INCLUDING:

- SAPOL safety presentation
- Tours, open days and demonstrations
- Cards, games and indoor bowls
- Meditation, movies, singalongs, and performances
- High tea and
- Lake McIntyre BBQ and walk

Australia Day

Due to the pandemic Council's traditional Australia Day events had to be cancelled and a combined Australia Day Awards and new Citizenship ceremony was held at the Millicent Civic & Arts Centre.

Recipients from all four of Council's wards were present to accept their accolades and the event was live streamed on Facebook. This format allowed family and friends from all over the region, nation and world to witness this special occasion.

2022 Australia Day Awards

THE 2022 AWARD RECIPIENTS WERE:

AUSTRALIA DAY YOUNG CITIZEN OF THE YEAR AWARD:

Corcoran Ward – Fiona McDonald

AUSTRALIA DAY CITIZEN OF THE YEAR AWARDS:

Corcoran Ward – Maurie Puiatti

Kintore Ward – Mary Anne Stuckey

Riddoch Ward – Kathy Fennell

AUSTRALIA DAY COMMUNITY EVENT OF THE YEAR AWARD:

Corcoran Ward – Millicent Geoventure 2020

Riddoch Ward – Stand Like Stone Fashion Market

ACTIVE CITIZENSHIP AWARD:

Sorby Adams Ward – Carol Grbich





New Australian citizen Geoff Mills is congratulated by his family and Mayor Des Noll.

Australian Citizenship

The Council conducts citizenship ceremonies on behalf of the Department of Home Affairs for new Australian residents in the Wattle Range area.

THERE WAS A TOTAL OF TWENTY-FIVE (25) CONFEREES FROM THE FOLLOWING COUNTRIES:



INDIA	1	KENYA	3	HONG KONG SAR, PEOPLES REPUBLIC OF CHINA	1	EAST GERMANY	1
UNITED KINGDOM	5	UNITED STATES	1	NETHERLANDS	1	PAKISTAN	3
PHILIPPINES	6	THAILAND	1	CANADA	1	UNKNOWN	1

who pledged their loyalty to Australia and its people and became Australian Citizens.

Wattle Range Youth Development Foundation

A total of **\$1,600** worth of grants were awarded to **8 recipients** through the Wattle Range Youth Development Foundation.

Grants of \$200 were awarded to compete at a State/National events. Successful applicants were as follows:

William Wimshurst and Mayor Des Noll.



CATEGORY	RECIPIENT	SPORTING EVENT/ORGANISATION
Netball	Annalise Janssen	National Netball Championships, Hobart, TAS
Basketball	Poppy Venn Emily Denton	2022 Adelaide Invitation Basketball Challenge, Adelaide, SA
Basketball	Jack Haggett	National Junior Basketball Championships, Darwin, NT
Basketball	Jack Haggett Jackson Bowden	National Junior Basketball Championships in Ballarat, VIC
Basketball	William Wimshurst	National Junior Basketball Championships in Perth, WA
Athletics	Hayden Crowe	Australian Athletics Championships, Sydney, NSW

Council Sponsored Awards & Scholarships



Flinders University Hon Terry Roberts MLC Memorial Student Scholarships

Council is involved in scholarships to the value of \$5,000 each year with Flinders University to assist 2 students from the Wattle Range Council area.

1 SCHOLARSHIP FOR 2021/22 HAS BEEN AWARDED TO **DANIEL CROWE** WHO GREW UP IN BURRUNGLE AND WHO IS STUDYING ENGINEERING.

University of South Australia

Council is involved in scholarships to the value of \$5,000 each year with the University of SA to assist students from the Wattle Range Council area.

2 SCHOLARSHIPS FOR 2022 HAVE BEEN AWARDED TO **LILY TUCKER** WHO IS STUDYING BACHELOR OF PHARMACY IN ADELAIDE AND **AMY WHITEHOUSE** WHO IS STUDYING BACHELOR OF PRIMARY EDUCATION (HONOURS) IN MOUNT GAMBIER.

Secondary School Academic Achievement Awards

A Mayoral Award is presented annually to the three secondary schools within Wattle Range. The \$100 prize was awarded to each recipient.

THE 2021 MAYORAL AWARDS WERE PRESENTED TO: KANGAROO INN AREA SCHOOL – **DEXTER PRIDE**; MILLICENT HIGH SCHOOL – **TESS DOECKE** AND PENOLA HIGH SCHOOL – **GEORGIA WINTER**.

Mayoral Sponsorship

Mayor Noll has some discretionary funds to assist various organisations throughout the Wattle Range district. During this period he assisted the following:

ORGANISATION	SPONSORSHIP
Argyle CFS	\$500
Canunda Friends of the Park	\$500
Furner Cricket & Sports Club	\$500
Millicent Choral Society	\$200
Millicent Community Learning Centre – Feeding our Families Program	\$500
Millicent Croquet Club	\$500
Mount Burr Trails	\$500
Nangwarry Museum	\$500
Nangwarry Primary School	\$300
Penola Bowling Club	\$500
Penola Coonawarra RSL Inc	\$500
Penola Croquet Club	\$500
Penola Hunt Club	\$500
Penola Men’s Shed	\$500
Penola Show Society	\$100
Limestone Coast Prostate Cancer Support Group	\$300
Rendelsham CFS Brigade	\$500
Lions Club of Beachport Rivoli Bay	\$200
Lions Club of Kalangadoo	\$200
Lions Club of Millicent	\$200
Lions Club of Penola	\$200
Millicent High School (Operation Flinders)	\$500
Penola Pinchunga Aged Care Activity Shed	\$1,000
Penola PA & H Society – Ambassador	\$250
24 RECIPIENTS RECEIVED MAYORAL SPONSORSHIP TOTALLING	\$9,950

Wattle Range Council Mayoral Christmas Appeal

In 2021 the inaugural Mayoral Christmas Appeal was extended to the entire Wattle Range Council area, supporting the most vulnerable in our community. Previously, the Millicent Combined Churches had facilitated an Appeal over many years.

This year’s Appeal reached **230** adults and over **160** children with a total of **155** hampers distributed to individuals and families.

The Appeal was only made possible due to generous donations made by community groups, businesses, and individuals.



Financial Assistance Grants

Council operates two Financial Assistance Grant Schemes which enable community and sporting groups and organisations within the Wattle Range Council area to access funding toward projects and events which provide a benefit to the community.

The Community Financial Assistance Grant Scheme is a broad scheme available to all community groups for projects, events and initiatives which provide a benefit to the local community.

The Community Sport and Recreation Grant Scheme specifically aims to provide funding for Sport and Recreation Groups in our area, to foster the development of sport and recreation.

A total of \$55,000 is provided in two separate rounds with priority consideration being given to applications who contribute at least 50% of the project cost from their own resources either cash or in kind. Due to low numbers of applications received during the first two rounds of the grant programs, Council resolved to extend the programs, resulting in three rounds being offered in 2021/22.

GRANTS AT A GLANCE



IN 2021/22...

A TOTAL OF...

42 APPLICATIONS RECEIVED **27** SUCCESSFUL APPLICATIONS

10 COMMUNITY GROUPS RECEIVED **\$15,771** TO ASSIST PROJECTS VALUED AT **\$71,343**

- A TOTAL OF **20** APPLICATIONS WERE RECEIVED.

17 SPORT & RECREATION GROUPS RECEIVED **\$27,631** TO ASSIST PROJECTS VALUED AT **\$126,421**

- A TOTAL OF **22** APPLICATIONS WERE RECEIVED.

4 COMMUNITY INFRASTRUCTURE GRANTS AWARDED TOTTALLING **\$123,143**

- A TOTAL OF **6** APPLICATIONS WERE RECEIVED.

COMMUNITY FINANCIAL ASSISTANCE GRANT SCHEME

ROUND ONE

ORGANISATION	GRANT
Anglican Community Care – Defibrillator	\$1,729
TOTAL ROUND ONE	\$1,729

ROUND TWO

ORGANISATION	GRANT
South Eastern Fishermen's Association – Defibrillator Beachport Jetty	\$1,517.50
Nangwarry Museum & Community Hall Inc. – Install air-conditioner at Museum	\$2,000
Mount Burr Trails Inc. – Trail signage, seats and pamphlets	\$616.50
Penola PA & H Society – Umbrellas for outdoor tables	\$828
TOTAL ROUND TWO	\$4,962

ROUND THREE

ORGANISATION	GRANT
National Trust Glencoe Woolshed Branch – Projector	\$2,000
Old Wool and Grain Store Museum Beachport – Aboriginal artefacts display	\$1,090
Tantanoola Progress Association – Upgrade Tantanoola Railway Station	\$1,990
Millicent National Trust Museum – Women on horseback exhibition	\$2,000
Wattle Range Hospital Auxilliary – Fanny Lumsdens Country Halls Tour	\$2,000
TOTAL ROUND THREE	\$9,080

COMMUNITY SPORT & RECREATION FINANCIAL ASSISTANCE GRANT SCHEME

ROUND ONE

ORGANISATION	GRANT
Glencoe Football Club – Purchase of new football guernseys	\$2,000
Millicent United Soccer Club – Upgrade to water supply	\$2,000
Beachport Pony Club Inc. – Purchase jump wings	\$1,500
SA Field and Game Association – SE Branch – Purchase clay target thrower	\$2,000
Hatherleigh Sport and Recreation Centre – Upgrade of male and female toilet facilities	\$2,000
TOTAL ROUND ONE	\$9,500

ROUND TWO

ORGANISATION	GRANT
Beachport Surf Life Saving – Improvements to safety equipment containers	\$1,900
Rivoli Bay Sailing Club – Painting works	\$1,600
Millicent Croquet Club – New shelter	\$1,235
Penola Amateur Swim Club – New lane ropes	\$2,000
TOTAL ROUND TWO	\$6,735

ROUND THREE

ORGANISATION	GRANT
Kalangadoo War Memorial Park & Community Sports Club – Upgrade PA System	\$1,335
Millicent Football Netball Club – Audio visual system	\$2,000
Beachport Bowling Club – Honor Boards	\$772.50
Mount Burr Netball Club – Equipment and laptop	\$1,148
Furner Sports Club – Painting works	\$2,000
Millicent Squash Club – Install air-conditioning unit at Clubrooms	\$2,000
Nangwarry Netball Club – Upgrade to lights and switchboard at Netball Clubrooms	\$1041.15
Nangwarry Football Club – Fitness equipment	\$1,100
TOTAL ROUND THREE	\$11,396.65

COMMUNITY INFRASTRUCTURE GRANTS

ORGANISATION	GRANT
Mount Burr United Football Club – Football Club oval lighting upgrade	\$50,000
Millicent Bowling Club – Removal and replace electrical connection to meet current electrical standards	\$13,143
Millicent & District International Basketball Association Inc. – Viewing clubroom project	\$40,000
Lions Club of Millicent – Expansion of storage areas and toilet facilities at Lions Den	\$20,000
TOTAL	\$123,143

Libraries and Gallery

The Library team and community members they service have continued to adapt to the 'new normal', embracing new technologies, as the pandemic situation evolves.

“ A public space with purpose and a sense of connection to our community has become increasingly important.

Once programs were able to recommence, attendance at the library's holiday programs have almost returned to pre-COVID times and the atmosphere is indicative of the engagement and fun to be had by all.

The Virtual Reality headsets, augmented drawing, the Switch and Xbox complemented a variety of daily activities from cooking to crafts. Library staff also supported sessions in the outlying townships of Kalangadoo and Hatherleigh, engaging with families.

In partnership with the Millicent Learning Together, a family playgroup and storytime has been successfully developed. School and kindergarten groups have

returned to the library with visits for story time, activities and book borrowing. In addition, a 'connecting with schools' program has commenced to outlying schools. Similarly, partnerships with aged care facilities, agencies, tech savvy seniors, artist and author visits have resumed. The Tech Savvy Seniors group has further expanded to include our disabled community.

Digital capability is being strengthened, from audio, eBooks, video games and movies to free Wi-Fi and charging points, we continually evolve our services to meet the changing needs of our local community.

Our digital collections continue to be well supported with an increase of 42% over the pandemic and ongoing, with our patrons accessing these services remotely through the LibrariesSA App.

As the collection develops, so does the mix of patrons accessing it. The use of the children's collection has grown noticeably, representing an extension of children now using their devices for digital literacy. More recently e-magazines have seen an exponential increase with over 39,000 uses.

The library was successful in attracting grant funding from the Libraries Board Innovation Fund's On Track – Steam into Libraries Digital Literacy for Young People program. The grant of \$25,000 will enable the Millicent Library to partner with four libraries to deliver digital literacy in a fun and engaging way to young people aged 10 and over.



LIBRARIES AT A GLANCE



126,117

LIBRARY LOANS

113,521

LIBRARY VISITS

3,269 E BOOKS, 1,420 E AUDIO, 39,033 E MAGAZINES THROUGH APP



7,656

PUBLIC COMPUTER USAGE

Over **850** uses of the VRs, Switch, and Xbox

9,270 IN HOUSE DIGITAL LOANS

4,200 SCHOOL HOLIDAY ACTIVITY PARTICIPANTS

SIMULTANEOUS READING TIME TO **OVER 100** CHILDREN





GALLERY AT A GLANCE

9 exhibitions
with **13,252** visitors



167 entries to the Wattle Range Art Exhibition

279 entries to the 2021 Wattle Range Photographic Exhibition from **29** photographers

LOCAL HISTORY

Celebrating 150 years of Millicent afforded the opportunity to promote the library's photographic collection. The 10 Local History volunteers worked tirelessly collecting stories, photographs and historical information for the time capsule and anniversary book.

A time capsule held at the Millicent Library was opened on the weekend of the Millicent 150th celebrations. Mayor Des Noll was invited to open a letter written by Mayor Jim Van Schaik 25 years ago and placed in the capsule. Mayor Noll has subsequently penned his own letter to be read in 2046 when the time capsule will be opened again.

The sealing of the time capsule coincided 'Lets meet a local' at which Frank Brennan was the guest speaker. Over 75 people attended this highly entertaining afternoon including school children.

3,800 volunteer hours

49,000 digital entries

HAVE NOW BEEN SCANNED AND ARE AVAILABLE IN THE ONLINE LOCAL HISTORY COLLECTION.

MILLICENT GALLERY

The Gallery has attracted outstanding exhibitions, visitors and artist in residence, along with many tourists and community members. An exciting program of artists in residence has evolved with artists who participate in workshops at the Gallery monthly.

A highlight was hosting two outstanding Jam Factory Exhibitions. The quirky Tom Moore Glass Exhibition, Abundant Wonder, attracted over 1,950 visits and Indigenous Icon Kunmanara Carroll: Ngaylu Nyanganyi Ngura Winki (I Can See All Those Places) over 1,800 visits.

The National Touring Exhibition, Anne Frank attracted 1,444 visitors with interactive displays, photographs and panels.

History month was an opportunity to work with the Millicent Art and Craft Group on the 'In My Mother's Hand' exhibition. A representation of crafting from the mothers of the members of the group, demonstration of crafts through the years.

The annual SALA (South Australian Living Artists) Exhibition also returned to the Gallery in August.



 **SERVICING
190 children
from 130 families**

**61 Full Time Equivalent average
compared to 60 last financial year**

Gladys Smith Early Learning Centre

The Gladys Smith Early Learning Centre’s attendance numbers have remained high with wait lists for each room and with the fulltime equivalents for the past financial year hitting an all time peak with 61 children in attendance each day.

The Centre has again achieved a rating of Exceeding against the National Quality Standards. Care is now offered in four rooms (previously three) – The Koala room for children aged 0-1 year, the Wombat room for children aged 1-2 years, the Wallaby room for 2-3 years and the Emu room for children aged 3-6 years.

Over the last year the Centre has continued establishing community connections on a regular basis, through excursions and incursions with local educational facilities. The regular connections with the local kindergartens assist to form strong ties to ensure seamless transitions for children going off to kindergarten.

Regular volunteers and visitors to the Centre include Mrs Walker providing music, drama and dance and Boandik Elder Aunty Michelle. The music experiences support children to develop an understanding and appreciation for the Arts, as well as opportunities for self-development and growth in confidence, physical skills, spatial concepts, language and social skills.

By working together with Aunty Michelle and celebrating significant days such as NAIDOC and Reconciliation weeks and National Indigenous Children’s Day, we are developing in our children, a strong sense of belonging, understanding, respect and cultural strength and provide the children with a growing and deeper understanding of the local Boandik history, language and culture.



The Stephanie Alexander Program continues to add another element to children’s development, involving them in planting, caring and harvesting for produce and incorporating competence and development of cooking skills.

“ The Centre is well supported by it’s Parent Committee which continually raises funds for resources and improvements for the children.

The children are active participants in their own learning and help to develop the centre policies and undertake risk assessments through taking part in real life experiences eg fire building- making charcoal for drawing and cooking a range of snacks including dampers and sweet snacks.

Capital works for 2021/22 included the establishment of new lawns throughout the outdoor play environment.

Strategic Plan Achievements



Key theme: Community Vibrancy and Presentation





Objective: Generate and support community vibrancy through advocacy and maintenance of community services and enhanced public facilities.

1.1 Enhance public space areas including parks, public places, car parking, street lighting and streetscapes to provide vibrant, attractive areas.





ACTIONS	MEASURE	PROGRESS	% COMPLETE
1.1.1a Develop an Open Space Plan for the Communities parks and gardens.	Develop Plan.	Deferred - Due to commence 2022/23.	0%
1.1.1b Finalise and implement the open space plan for the Millicent Domain.	Develop Plan.	COMPLETED - The footbridge, artwork and marker statement have now been constructed and installed. In the previous year the nature playground was completed, in addition the tennis court area was transformed into a multi-use facility and lighting and pathways installed.	100%
1.1.1c Develop a hierarchy of Parks and Gardens and determine appropriate service standards for each asset, including mowing, nature strips, garden beds and other amenities.	Hierarchy of Parks and Gardens developed.	Deferred - Due to commence 2022/23.	0%
1.1.2a Finalise infrastructure requirements and work with the community to develop an incremental plan for the development of the Penola Town Square.	Complete Penola Town Square development.	COMPLETED - Installation of lighting to the area is completed and free WiFi was installed by South Australian Tourism Commission. Installation of seating completed in 2019/2020.	100%
1.1.3a Undertake re-zoning and produce a master plan for the procurement, rehabilitation and development of the Millicent Railway corridor into a combined residential and community land precinct.	Millicent Railway Lands procured, rehabilitated and developed.	COMPLETED - Council have determined that the project will not progress, due to contamination costs and risks.	100%
1.1.4a Review Council's Community Lands Register and work with other Government agencies to identify opportunities to develop any Crown Land.	Community Land Register is reviewed.	Work has commenced with a review of all existing land parcels on the Community Land Register. Concurrently, a review has also commenced on all Council lands and/or Crown lands that may be subject to a Native Title Claim, both projects are to be finalised in 2022/23.	80%
1.1.5a Retrofit street lighting to LED, and consider mandating LED lighting for all new developments.	LED lights installed.	Council through the Local Government Association, is seeking an offer from South Australian Power Networks (SAPN) for upgrade of lighting to LED. In 2022/23 further advocacy will continue in relation to this project.	25%
1.1.5b Review current street lighting network and identify any priority black spot areas for in fill and/or expansion.	Blackspot lighting areas identified and lighting installed.	Has commenced with review of some streets across the area.	20%
1.1.6a Review current parking allocation and determine if any additional expansion is required.	Car parking areas reviewed & expansion areas are identified.	COMPLETED - This project was withdrawn, no longer a priority	100%

Key theme: Community Vibrancy and Presentation




1.2 Through appropriate planning, develop vibrant, presentable townships throughout the Wattle Range area.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
1.2.1a Assist the development of ten year town plans for townships within the Council area.	Township Plans developed for all townships.	COMPLETED - All township plans have been developed.	100% 
1.2.2a Undertake General Development Plan Amendment (DPA) for the Penola township and surrounds.	General Development Plan Amendment for Penola developed.	Deferred - Due to commence in 2023/24 - State Government advised that all Development Planning Amendments (DPA) are to be deferred pending finalisation of the Planning and Infrastructure Act changes.	0% 
1.2.2b Complete the Heritage Development Plan Amendment (DPA) for Beachport and lodge the Statement of Intent (SOI) for a DPA for the Beachport township.	Heritage DPA and SOI for Beachport Completed.	The Heritage Development Planning Amendments (DPA) information has been prepared awaiting finalisation pending final changes to the Planning and Infrastructure Act.	80% 
1.2.3a Develop a Tree Management Plan to assist in the appropriate management of trees and improved visual amenity of townships.	Tree Management Plan developed.	Draft plan has been prepared and adoption is expected in 2022/23.	95% 


1.3 Continue to provide sustainable, vibrant community facilities.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
1.3.1a Review the library services, ensuring it continues to provide a quality service that meets the changing community requirements and expectations.	Library Services Review completed.	COMPLETED - Library audit was undertaken by Libraries Board SA and an internal review of library services has been completed.	100% 
1.3.2a Optimise the utilisation of both the Penola and Millicent Art Galleries through the development of annual schedule of events that showcase local arts and culture.	Annual schedule of art and culture events compiled.	COMPLETED - Several gallery exhibitions were held throughout the year.	100% 
1.3.3a Review, rationalise and develop a Play Ground Maintenance and Renewal Plan that is aligned with Community needs.	Renewal Plan for playgrounds developed.	COMPLETED - Playground assets are incorporated into the Building & Structures Asset Management Plan. Work to continue in developing the maintenance plan in 2022/23.	100% 
1.3.4a Develop a register of "Shovel Ready" projects that have been identified by the Community or Council that may require grant funding before being able to proceed.	Register of 'Shovel Ready' projects developed.	COMPLETED - A register of 'Shovel Ready Projects' has been developed and will be continually refreshed to capitalise on grant funding opportunities.	100% 




1.4 Advocate and where possible collaborate for the expansion of healthcare, education, community and welfare services throughout the Wattle Range area.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
1.4.1a Advocate for continued State and Federal funding and support for improved healthcare services across the Council area.	Advocacy of healthcare services undertaken.	COMPLETED – Council liaised with the Millicent Medical Clinic, Millicent and Surrounds Health Advisory Group, Wattle Range Area Social Issues Network for continuing medical services to the District. An update to the regional health plan was completed.	100% 
1.4.1b Advocate for continued State and Federal funding and support for improved education services across the Council area.	Advocacy of education services undertaken.	COMPLETED – Council has developed a partnership with Uni SA in relation to internships which was fostered in 2020/21. In addition, Council provided strong advocacy for maintaining of primary schooling services for Nangwarry.	100% 
1.4.1c Advocate for continued State and Federal funding and support for improved welfare services across the Council area.	Advocacy of welfare services undertaken.	COMPLETED – Council delivered ongoing advocacy for welfare services through meetings with State government ministers and support for the social Issues group. In addition, Council has continued the provision of assistance for disadvantaged persons in relation to hoarding and homelessness.	100% 

1.5 Support Community Events that are sustainable and provide longer term benefit to the community and visitors.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
1.5.1a Encourage community responsibility for events and support where appropriate these events through the provision of Council services such as traffic management, waste management, the cleaning of public amenities and financial assistance grants.	Provision of support for community events.	COMPLETED – Due to COVID 19 events were greatly impacted in 2021/22 . However, Council supported a number events throughout the year such as the Youth Skate event and Movies in the Park for both Millicent & Penola.	100% 

1.6 Promote and support the establishment of strong, sustainable clubs and volunteer organisations throughout the Wattle Range area.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
1.6.1a Advocate for the cohabitation of various sporting clubs into multi-user facilities.	Advocacy of cohabitation of sporting clubs.	COMPLETED – Council's new Community Infrastructure Grants program was released in 2020/21. McCorquindale Park Management Committee, Nangwarry Forestry & Logging Museum, Kalangadoo Sports Club and Millicent Croquet Club were awarded grant funds. In addition a guarantee of Community Loan to the Millicent District Basketball Association.	100% 
1.6.1b Advocate for Star Club accreditation across all sporting clubs to ensure that they are governed and managed sustainably.	Advocacy of Star Club accreditation.	COMPLETED – Continuous advocacy for Star Club accreditation is occurring with increasing numbers of those clubs being accredited each year.	100% 
1.6.2a Implement the electronic management system for volunteer matching and continue the expansion of the volunteer matching program.	Volunteer matching program expanded and electronic management system developed.	COMPLETED – Volunteer program is live on Council's website and has been promoted to organisations seeking volunteers.	100% 



PROMOTING PROSPERITY



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151 Building Inspections undertaken



\$16M TOTAL GROSS SALES through the Millicent Saleyards



45.9K TOTAL VISITORS to Visitor Information Centres



\$35.93M value of new developments approved

Strategic Plan Achievements



ECONOMIC PROSPERITY

A sustainable and prosperous economy that supports local businesses and industry and creates employment and prosperity for the region.

5 strategies **17** actions



100%

PERCENTAGE COMPLETED

100%

BENCHMARK COMPLETION

Community Development

Wattle Range Council provides support to its communities through its community development functions in the form of event assistance, networking, and advocacy.

Council continues its relationship with the Limestone Coast Liquor License Accord. Quarterly meetings are held with interested liquor license holders invited to attend providing opportunities to network

with representatives from key stakeholder groups including Consumer & Business Services, Australian Hotels Association, South Australian Police, and local Councils.

In addition, a forum for clubs and venues was again held in 2021. This popular event was attended by over 50 representatives of local sporting, community groups and licenced venues.

Supported by local Police, Council staff and the Limestone Coast LGA, topics covered included:

- COVID safe practices
- Food safety
- Dealing with aggressive customers
- Short-term liquor licensing
- Social media promotion
- Fundraising & grants, and
- StarClub accreditation



In February 2022 over 120 locals took the opportunity to attend a Council facilitated Telecommunications Roadshow, providing them with an opportunity to raise phone and internet network coverage issues with representatives of Telstra, Optus and NBN.

Disability Access and Inclusion Plan

In continuing to implement the actions from the Disability Access and Inclusion Plan Council has taken the following steps:

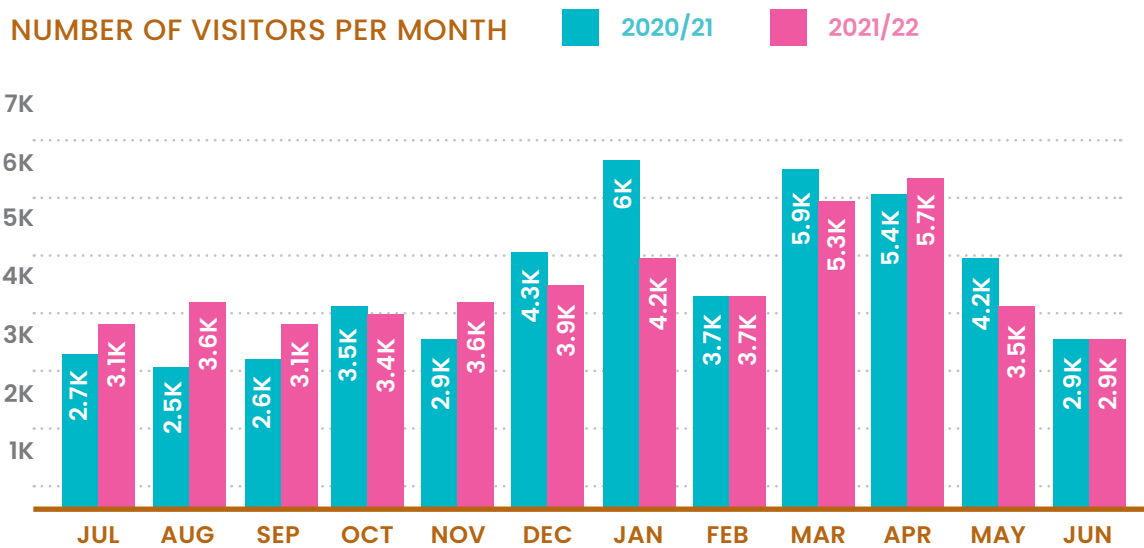
- Attendance at the Local Government Association's Building Inclusive Communities session
- Trained staff in the delivery of the 'Young Leaders Program for Youth with Disability' (to be delivered in August 2022)
- Amendment of Council's Community Grants, Scholarship & Sponsorship Guidelines to include consideration of accommodating people with disability in the selection criteria for event support
- Undertaken a full review of all disabled carparks across the Council area
- Establishment of an Accessible Events Kit – which includes roll-out mats (for wheelchairs), kerb ramps, signage that identifies disability parking and accessible toilets, a guide-dog station and disability identified tables & chairs.
- Introduction of adaptive technology for the Library enabling people with disabilities to access library resources including large print books, VR Goggle programs and specific applications for the public computers.

Tourism

Tourism visitation has been slowly returning to pre COVID levels and over the last 12 months Council has made a shift in focus to develop new ways of engaging visitors to the region. This has included developing additional online content and upskilling staff to service to all visitors to the area.

Council engaged a University of South Australia Marketing Student to commence development of a Tourism Destination Marketing Strategy. Whilst visitor numbers are still recovering, local Councils have partnered with the Limestone Coast Local Government Association in implementing a new software system that allows for more accurate visitor statistics.

Visitor numbers



45.9K TOTAL VISITORS

386K Facebook reach



30K Instagram reach



National visitors





5,759



**NIGHTS STAYED AT THE
SOUTHEND CARAVAN
PARK & BUSH CAMP**

(SINCE OCTOBER 2021)

Southend Caravan Park

Under a freshly signed lease the new managers of the Southend Caravan Park began trading in October 2021.

The amenity of the park and bush camp has been enhanced vastly with improvements including:

- Provision of new bin, boat and carparking bays
- Murals
- A large new camp kitchen/BBQ area
- A new check-in office to welcome guests
- New signage and information boards, paths, site fencing and markers

- Upgrade of bush camp toilet block
- Refurbishment of firepits
- Solar pump system for water tanks
- Native plantings

A new website and social media engagement promotes new branding and highlights local activities and marketing has expanded into travel guidebooks, magazines, and tourism websites.

Southern Ocean Tourist Park

With travellers back on the road, the Southern Ocean Tourist Park has seen an increase in occupancy and extended stays. Summer was actioned packed and Park Managers, Heidi and Dan continue to offer social activities to campers including food and wine nights.

Construction of the Recreation Room and Camp Kitchen was completed in December and opened in time to host many happy hours and mealtimes over the Summer. The outside deck and BBQ areas were a great place shared by many.

41,196



**NIGHTS STAYED AT THE
SOUTHERN OCEAN
TOURIST PARK**

(SINCE OCTOBER 2021)



Development

Notable Developments during 2021/22

Notable development during this period included:

- Retail fuel outlet - **\$3.5M**
- Tourist accommodation including eco retreat, 5 villas and supporting infrastructure - **\$4M**
- Classroom extension and refurbishment and new nature play space - **\$1.1M**

Strategic Land Use Plan

In 2021/22 Council allocated funding for the development of a Strategic Land Use Plan for the Wattle Range Council area. After an open tender process, Adelaide based Planning Consultants, Holmes Dyer were engaged to produce the plan.

The purpose of the plan is to provide a 25-year strategic roadmap for land use planning in the region, with integrated consideration of infrastructure, servicing, community facilities, transport and all other factors which go into making liveable and thriving communities.

The plan will also be used to initiate future amendments to the Planning and Design Codes (Code Amendments) which may include zone changes in some areas.

Holmes Dyer have utilised feedback from both key stakeholder and community consultation at each stage of the process, including in the development of the 'Opportunities and Constraints' paper, Technical Report and accompanying Summary Report, and ultimately the draft 25 Year Strategic Land Use Plan.

“ The draft Plan is currently in its final phase of consultation and will be presented to Council in the coming financial year for endorsement.



DEVELOPMENT AT A GLANCE

349 TOTAL DEVELOPMENTS LODGED



\$35.93 M TOTAL DEVELOPMENT COST

151 BUILDING INSPECTIONS UNDERTAKEN

3 COUNCIL ASSESSMENT PANEL MEETINGS TO DISCUSS

2 DEVELOPMENT APPLICATIONS



4 BUILDING FIRE SAFETY COMMITTEE MEETINGS

Local Heritage Grants

Council's Local Heritage Conservation Grant Fund was established to promote and support the conservation of Local Heritage places. Property owners are encouraged to apply for a contribution of up to \$2,500 towards the cost of repairing and restoring these places.

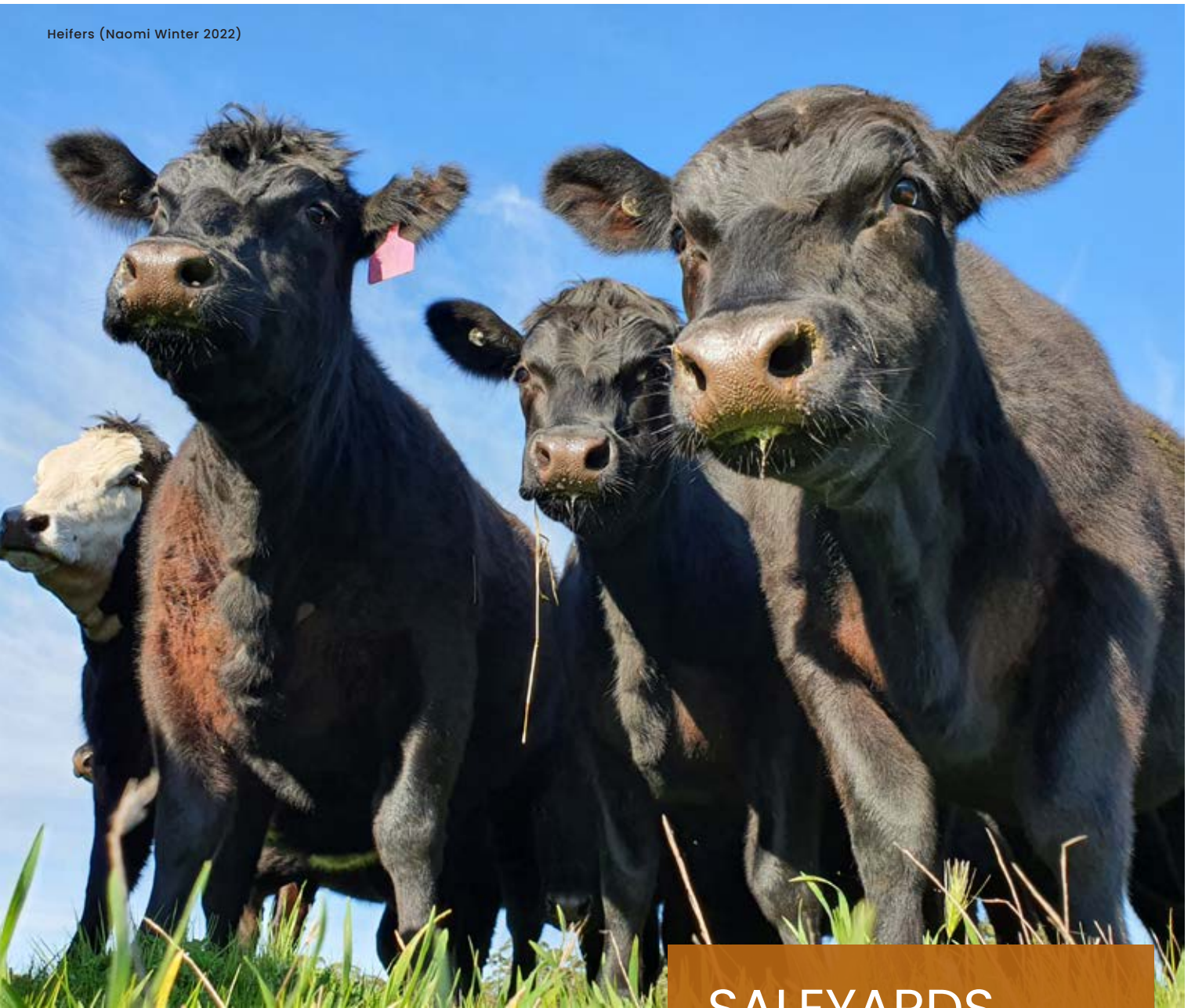
1 application was received in 2021/22 AND funds of **\$2,500** were allocated to the successful applicant



Meet the Planner

Wattle Range Council includes holds free 'Meet with a Planner' sessions throughout the year to help residents, business owners and community groups learn more about the Planning and Design Code and the development assessment process.

Meet with a Planner is available all year round, with sessions held regularly at Council's Penola and Beachport Offices, for your convenience.



Millicent Stock Saleyards

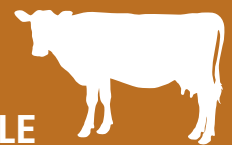
The overall performance of the Millicent Stock Saleyards has resulted in mixed outcomes. Whilst the total number of head was slightly down, producers continued to benefit from increased prices resulting in higher total gross sales.

The Millicent Saleyards Working group met on 5 occasions during the 2021/22 financial year. On the 18 January 2022 Council endorsed the establishment of the Millicent Saleyards Advisory Committee, comprising representatives of stock agents, vendors, carriers, stock contractors and elected members.

Tonkin Consulting continued to manage the Millicent Saleyards environmental monitoring obligations.

SALEYARDS AT A GLANCE

7,444
HEAD OF CATTLE



\$16,044,199
TOTAL GROSS SALES

23 Sale Days
in 2021/22

Strategic Plan Achievements



Key theme: Economic Prosperity

Objective: A sustainable and prosperous economy that supports local businesses and industry and creates employment and prosperity for the region.

2.1 Support and advocate for improved infrastructure that enhances and creates economic and business opportunities.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
2.1.1a Advocate for public and private investment into additional energy infrastructure.	Advocacy for additional energy infrastructure.	COMPLETED - Ongoing meetings with major energy users are continuing and a regional approach is being developed through the Limestone Coast LGA regarding alternative energy system.	100%
2.1.1b Continue to advocate for and invest in the development of mobile phone towers for the identified telecommunication black spots areas.	Advocacy for development of mobile phone towers.	COMPLETED - Advocated for the installation of a mobile tower at Mount McIntyre. Continuation of meetings with senior management from Telstra and NBN for further expansion of the network.	100%

2.2 Through appropriate planning, develop opportunities to expand economic and business opportunities throughout Wattle Range.





ACTIONS	MEASURE	PROGRESS	% COMPLETE
2.2.1a Develop an industrial land plan that identifies future light and heavy industrial development requirements for each of the major towns.	Industrial land plan developed.	COMPLETED - Action will be addressed in 2021/22 as part of the Strategic Directions Plan.	100%
2.2.1b Advocate for and facilitate the development of a master plan for an enhanced value adding production capability at Snuggery.	Advocacy for development of master plan for Snuggery.	COMPLETED - Snuggery Food Precinct Review was completed in 2019/2020.	100%
2.2.2a Undertake development of policies surrounding Home Based Businesses and Outdoor Dining.	Policies developed.	COMPLETED - Policies have been drafted for adoption.	100%
2.2.2b Increase compliance reviews with the Development Act, including areas of Muggleton & industrial areas of Millicent.	Compliance increased.	COMPLETED - Several compliance issues were followed through & a media campaign was undertaken on illegal developments.	100%
2.2.3a Investigate a scheme that will incentivise main street businesses to upgrade shop facades.	Scheme to incentivise shop facade upgrades investigated.	COMPLETED - Program to commence in 2021/22.	100%

2.3 Expand on current inward investment opportunities, maximising business and economic creation opportunities for the Council area.




ACTIONS	MEASURE	PROGRESS	% COMPLETE
2.3.1a Map the industry sectors and develop both domestic and international inward investment plans which identify high value primary production opportunities which are matched with value adding processing opportunities.	Inward investment plan and industry mapping completed.	COMPLETED - Food precinct value adding review was completed. Ongoing discussions with investors and businesses are continuing to attract new investment into the area.	100%
2.3.1b Continue annual international and national economic/investment initiatives.	Investment initiatives undertaken.	COMPLETED - A number of private investors and companies were met with over the past year to discuss a range of investment opportunities across the area.	100%
2.3.2a Conduct a feasibility study into the development of a Tier 3 export accredited multi-use service kill facility (beef, lamb, deer, pork).	Feasibility study of multi use service kill facility undertaken.	COMPLETED - Report completed and tabled to Council. The document has been provided to potential investors.	100%

Key theme: Economic Prosperity

2.4 Strengthen and support the professional and economic growth of local businesses and job creation opportunities for the area.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
2.4.1a Facilitate economic development forums for the Council area at Millicent and Penola.	Economic development forums undertaken.	COMPLETED - Further meetings were held with Ministers regarding securing timber resource access and Council has contributed to the parliamentary enquiry regarding the same issue.	100% 
2.4.1b Facilitate the development of a Council wide leadership and professional development network group for upcoming professionals.	Professional development network group implemented.	COMPLETED - After advocacy from Council the RDA Limestone Coast is hosting regular new professionals events in Mount Gambier.	100% 
2.4.2a Develop strategies to assist businesses in times of emergency or significant financial duress/closure.	Strategies developed for businesses in times of emergency and financial duress.	COMPLETED - Business continuity planning workshops were delivered to businesses across the district which provided the attendees with strategies and tools to assist them in times of emergency.	100% 
2.4.3a Continue to invest in local traineeships, and advocate for job retention opportunities for our community, youth and improved workplace diversity.	Local traineeships supported.	COMPLETED - A trainee and interns were appointed to assist IT through the current software transition. In addition a Graduate Finance Officer was employed in 2020/21.	100% 

2.5 Promote Wattle Range as a tourism destination through provision of appropriate tourist facilities and advocacy.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
2.5.1a In collaboration with South Australian Tourism Commission, Limestone Coast LGA and Regional Development Australia, develop a formal Tourism Plan for the Wattle Range area.	Tourism Plan for Wattle Range developed.	COMPLETED - Visitor Information Centre review was completed, implementation of recommendations have commenced.	100% 
2.5.1b Conduct a cost benefit analysis of continuing to pursue South Australian Tourism Industry Council accreditation.	Cost benefit analysis completed.	COMPLETED - A cost benefit analysis was completed. In parallel discussions have commenced with SATIC and State counterparts regarding value for money from SATIC membership.	100% 
2.5.2a Investigate potential sites for enhancement of Council's policy on free camping and RV friendly camping sites.	Sites for free camping and RV Friendly camping sites investigated.	COMPLETED - Penola Campervan & Motorhome Club of Australia (CMCA) has been finalised & the lease has commenced. Tenders were sought for the Southend Caravan Park, lease being developed for the site as an RV friendly camping site.	100% 



Wattle Range
COUNCIL

An aerial photograph showing a winding asphalt road with white lane markings. The road curves from the bottom left towards the right. To the right of the road is a sandy area with sparse green scrub and a rocky coastline where waves are breaking. To the left of the road is a dense area of green scrubland. A white diagonal line is positioned to the left of the main text.

OUR STREETS AND PLACES

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Section Highlights



154 CAPITAL PROJECTS INCLUDED IN BUDGET



5,000m² of lawn seeded at Millicent Cemetery



55 trees + 11,000 roses and lavender planted at Penola Town entrance



\$3.58M spent on MAJOR PROJECTS



9,555 swimmers at the Penola Pool

Strategic Plan Achievements



INFRASTRUCTURE & ASSET SUSTAINABILITY

Provide functional, safe, fit for purpose assets that meet the changing needs of the community.

5 strategies **29** actions

8.79%

PERCENTAGE YET TO BE COMPLETED



91.21%

PERCENTAGE COMPLETED

100%

BENCHMARK COMPLETION



Penola Town Entrance tree planting.

Capital Works

Council was focused on delivering the strategies contained within the Annual Business Plan with a focus on stimulating the local economy through major infrastructure development and investment in the Council area.

For the 2021/22 financial year, 154 capital projects were listed in the Annual Business Plan. These projects provide functional, safe, fit for purpose assets that meet the changing needs of the community. Council delivered a capital works program of \$12.78M.

Within this budget, \$6.23M was allocated for the renewal of a wide range of existing facilities and infrastructure. Council also committed \$2.29M for the upgrade of existing assets and \$4.26M on the acquisition of new assets. As at June 30, 2022 Council had delivered 70% of the capital projects on the list.



The Millicent Domain Marker Statement was successfully installed on 29 September 2021.

Major Projects

COUNCIL HAS UNDERTAKEN THE FOLLOWING NOTABLE PROJECTS DURING 2021/22 TO IMPROVE FACILITIES FOR THE COMMUNITY:

Council Services Centre Design

\$450K

Council engaged local architectural firm Chapman Herbert to complete the design of a new Council Services Centre to be located on the corner of Williams Road and North Terrace in Millicent.

A series of Information Forums will be held in the coming weeks to present the design to the community. In June 2022, Council elected to proceed to the detailed design and documentation phase of the project.

This documentation provides prospective tenderers with the level of detail that they need to quote should the new Council choose to proceed to the procurement phase of the project.

Coonawarra Rail Trail

\$2.065M

Jointly funded by Federal, State and Local Government

This project involved the construction of 18.7km of shared walking and cycling path from Riddoch Street in Penola to Glenroy Bool Lagoon Road using the disused railway (and on-road path on Memorial Drive) to Coonawarra Township. Works commenced in September 2021 and was undertaken by contractors TFS Civil.

Millicent Lawn Cemetery Expansion

\$55K

Council undertook a significant expansion of the Millicent Lawn Cemetery which included major earthworks, irrigation, landscaping, concrete plinths, kerbing and building new internal roads.

Mount Burr Service Roads

\$330K

Council appointed civil contractors GEM to undertake the sealing of the service roads in Mt Burr.

This is the second stage of upgrades and involved the sealing of the service road from Gray Terrace to Thomas Drive (north side of Thomas Drive) & Brown Street to Thomas Drive (south side of Thomas Drive).

Millicent Swimming Lake Amenities Block Re-roofing

\$55K

Over the winter, Council replaced the roof and installed auto-locks to the change room/amenities at the Millicent Swimming Lake.

Preparing the Track - Coonawarra Rail Trail (Steve Chapple 2022).





Penola Township Entrance Upgrades

\$165K

The long-awaited welcome to Penola signage to the southern and northern entrance to Penola on the Riddoch Hwy was installed. The signs were designed several years ago by the Penola Progress and Tourism Association.

In addition Council undertook landscaping and lighting works in the open space at the entrance to the towns.

Border Road Upgrade Design

\$90K

The services of an Adelaide based Engineering Consultant WSP were engaged to complete detailed civil designs for the construction of Border Road from Dergholm Road to Old Telegraph Road which is being completed as a shared upgrade project with West Wimmera Shire Council.

Millicent Dog Park

\$26K

Construction of an off-leash dog park at Millicent Visitor Information Centre for both community and visitors use.

Monash Terrace Playground

\$77K

This project involved the construction of a new playground on Monash Terrace, replacing the Mowbray Street playground which was removed.

Nangwarry Pool Plant Room Upgrade

\$195K

Construction of a new plant room at the Nangwarry Pool to house the filters, pumps and other pool infrastructure.

Lake McIntyre Car Park Sealing

\$55K

The carpark at Lake McIntyre in Millicent was sealed in January 2022.

Beachport BMX Track Re-surfacing

\$22K

The surface at the Beachport BMX track was upgraded in September 2021.

Mount Burr service roads upgrade.



Summary of Capital Projects completed

ROAD UPGRADES

\$18K

0.14 KM OF ROADS RECEIVED A MAJOR UPGRADE

- Wattle Road, Millicent

FOOTPATHS

\$213K

4,350m OF FOOTPATHS

- Kentish Place, Millicent
- Lanky Street, Beachport
- Somerville Street, Beachport
- Park Terrace, Millicent
- Williams Road, Millicent
- Fourth Street, Millicent
- Ridge Terrace, Millicent
- The Domain, Millicent
- Thomas Drive, Mt Burr
- Millicent Road, Beachport
- Bridges Drive, Southend
- Eyre Street, Southend
- Church Street, Penola

KERBING

\$186K

900m OF KERBING

- Cape Buffon Drive, Southend
- Millicent Cemetery
- Church Street, Penola
- Mullins Street, Millicent
- Mount Gambier Road, Millicent
- Belt Road, Millicent
- Portland Street, Penola
- Alleyn Street, Millicent
- Bonshor Street, Millicent

ROADS RE-SEALED

\$810K

26 KM OF SEALED ROADS RE-SEALED

- Portland Street, Penola
- Arthur Street, Penola
- Delaneys Road, Sebastopol
- Fifth Street, Beachport
- Corigliano Street, Beachport
- Eliza Street, Kalangadoo
- John Street, Kalangadoo
- North East Terrace, Kalangadoo
- Factory Road, Kalangadoo
- Old Kalangadoo-Penola Road, Kalangadoo
- Academy Drive, Millicent
- French Street, Millicent
- History Avenue, Millicent
- Science Avenue, Millicent
- Second Street, Millicent
- Seventh Street, Millicent
- Bowden Street, Penola
- Young Street, Penola
- Maaoupe Road, Coonawarra
- Burchard Road, Tantanoola
- Poonada Road, Tantanoola
- Whitfield Road, Tantanoola

ROADS RE-SHEETED

\$1.207M

50 KM OF ROADS RE-SHEETED

- Andrews Street, Rendelsham
- Bakers Road, Millicent
- Batemans Lane, Wattle Range
- Botts Road, Kalangadoo
- Carthew Road, Tantanoola
- Cases Road, Glencoe
- McArthur Summer Track, Furner
- Peach Tree Road, Thornlea
- Piccaninny Lane, Thornlea
- Pinchgut Road, Millicent
- Poonada Road, Tantanoola
- Reedy Lagoon Road, Furner
- Rogers Road, Kalangadoo
- Shell Grit Road, Millicent
- Smiths Lane, Rendelsham
- Stony Road, Tantanoola
- Sunnymede Road, Mount McIntyre
- Whitty Road, Tantanoola
- Winter Road, Penola
- Banya Road, Millicent



Parks and Gardens

2021/22 has been a very busy year for the Parks and Gardens team.

The year started off with clearing the rail tracks from Penola to Glenroy Bool Lagoon Road of vegetation (overhanging trees and weeds) in readiness for contractors to start work on the Coonawarra Rail Trail project.

Landscaping on the Penola Bypass commenced on the northern end and Council staff were assisted by local school children with the planting of 55 trees, 600 roses and 500 Lavender were also planted.

On the southern end, up lights have been installed to the mature river red gums and further works will be done to create a welcoming entrance to the town.

The stormwater basin in Clarke Street Penola has been re-shaped and plantings are ongoing to complete this project.

In Millicent, over 5000m² of lawn was seeded and irrigation installed as part of the expansion works of the lawn cemetery. Further landscaping works will follow. The drain along Adelaide Road (in front of the Millicent High School) has been cleared of weeds, notably Poplars, enabling

the drain network through the town to flow more efficiently.

The playground on Mowbray Street was relocated to Monash Terrace and refurbished with some new equipment and some repurposed from the Susan Wilson playground in Beachport. With the addition of a basketball hoop this has become a well-used playground.

The remaining refurbished equipment from the Susan Wilson playground has been installed at the Centennial Park playground in Beachport. A basketball hoop has also been added to the Ritchie Street playground in Nangwarry.



The playground on Mowbray Street was relocated to Monash Terrace and refurbished with some new equipment.



Swimming Facilities

NANGWARRY POOL

Renovation works at the Nangwarry Pool were completed in early December 2021, ready for the upcoming swim season.

WORKS INCLUDED:

- Sandblasting and repainting the large and small pool structures
- Installation of a new filtration system
- Demolition of the old gravity filter
- Building works on the existing pool plant room
- Installation of 2 new submersible pumps

Following completion of the renovation works, the pool opened to the public from 14 December 2021, in time for the school holidays. Based on previous attendance figures and as the water is not heated, the Nangwarry Pool opens only on days when the forecast temperature is 23 degrees and above.

In addition to public swimming, the Nangwarry Pool hosted the popular Vacswim program, was hired for a Christmas function for disadvantaged children, a freediving clinic and swim club training.

PENOLA POOL

The Penola Pool has once again been well utilised for public swimming, school swimming, lessons, swim club training, events and lap swimming.

With sufficient demand for usage and the ability to heat the water, Penola Pool opened for swimming lessons and swim club training from the beginning of Term 4 (October 2021). Public swimming commenced from 1 November 2021 and the season concluded on 30 April 2022.

Another successful Vacswim program was completed with positive feedback. All Council facilities have experienced increased since the closure of the Mt Gambier Aquatic Centre, there may be a drop in patronage at Council's swimming facilities once the new Wulanda Recreation and Convention Centre opens in December 2022, however the appeal of a smaller site, with no entrance fee will remain an incentive for locals and visitors.

During the peak of the season, there were 13 late nights, with 49 patrons enjoying the longer opening hours.



86 public opening days
Average **34** public patrons
11 days with 100+ swimmers
32 days with < 10 swimmers
Total of **2,880** public patrons



155 public opening days
Average **62** public patrons
31 days with 100+ swimmers
17 days with < 10 swimmers
Total of **9,555** public patrons



MILLICENT SWIMMING LAKE

Council again received very positive feedback regarding the Millicent Swimming Lake, with patrons able to use the free facility from late October through until the end of April.

Use of the popular inflatable obstacle course was limited due to COVID-19 restrictions, however many local families and visitors enjoyed the vast open space and refreshing water.



SWIMMING AT A GLANCE

**PATRONS DURING PUBLIC OPENING HOURS
(EXCL SWIM CLUB, LESSONS, ETC)**

FACILITY	2020/21	2021/22
Nangwarry	2,369	2,880
Penola	7,960	9,555



Swimming Lake View (Heather Woods 2019)



Strategic Plan Achievements








Key theme: Infrastructure & Asset Sustainability

Objective: Provide functional, safe, fit for purpose assets that meet the changing needs of the community.



4.1 Create a sustainable stock of assets, with appropriate long term asset planning and optimal use.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
4.1.1a Biennially review and update the Plant and Equipment Management Plan.	Review completed.	COMPLETED - A 15 year renewal plan has been developed in preference to an Asset Management Plan given the relatively short useable lives of the plant items.	100%
4.1.1b Develop and biennially review the Kerb and Gutter Asset Management Plan.	Review completed.	Revaluation of the kerb & gutter assets has been completed in preparation for an update to the Asset Management Plan in 2022/23.	85%
4.1.1c Develop and biennially review the Stormwater Management Plans for Penola, Millicent, Kalangadoo and Beachport.	Plan developed.	COMPLETED - A Stormwater Asset Management Plan was adopted by Council in 2019/2020.	100%
4.1.1d Develop and biennially review the Community Wastewater Management Schemes (CWMS) Asset Management Plan which includes Technical Management Plan for all four schemes.	Plan developed.	A draft Asset Management Plan has been prepared for adoption in 2022/23.	95%
4.1.1e Develop and review biennially the Building Asset Management Plan.	Plan developed.	COMPLETED - A Buildings Asset Management Plan was adopted by Council in 2019/2020.	100%
4.1.1f Develop and biennially review the Footpath Asset Management Plan taking into consideration footpath expansion plans for each of the district towns that is compliant with Disability & Discrimination Act requirements.	Plan developed.	A review of valuations for footpath assets has commenced in preparation for an update to the Asset Management Plan in 2022/23.	85%
4.1.1g Biennially review and update the Road Asset Management Plan.	Review completed.	A review of valuations for road assets has been completed in preparation for an update to the Asset Management Plan in 2022/23.	85%
4.1.2a Develop and biennially review a Swimming Facilities Asset Management Plan.	Plan developed.	A pool supervisors contract was agreed to and structured maintenance of the pools has commenced.	50%
4.1.2b Stage the implementation of the Cemetery Master Plan, considering the future cemetery requirements and scheduled expansion options as required.	Cemetery Master Plan implemented.	Completion of works Millicent Cemetery allowing for future expansion of the site.	75%
4.1.2c Review the Coonawarra and Millicent Airfields to maximise their ongoing financial sustainability.	Review completed.	COMPLETED - Review of the Millicent Airfield was completed in 2019/2020. Coonawarra airfield care & control has been handed back to the Coonawarra Grapegrowers Assoc.	100%
4.1.3a Biennially review and update the Airfield Emergency Management Plan.	Plan developed.	COMPLETED - Works were undertaken as part of development of Business Continuity Plan for Council.	100%
4.1.4a Review existing plant and equipment stock and investigate new technological opportunities to enhance efficiency and effectiveness.	Review completed.	COMPLETED - In 2020/21 Council reviewed the replacement of tip truck and it was recommended that aluminium bodies be installed that can carry greater weight which has improved efficiency of operations.	100%
4.1.5a Review and implement operation, irrigation and monitoring plans for all four Community Wastewater Management Schemes (CWMS).	Review completed.	A new Wastewater Irrigation Management Plan for Southend CWMS was approved by the EPA. In addition a revised Wastewater Irrigation Management and Environmental Monitoring Plan for Penola CWMS was submitted to EPA for approval.	45%





4.2 Plan and provide for a safe local road network that meets the future and current needs of our community.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
4.2.1a Update the Regional Transport Plan to include local significant roads that currently have high or proposed high future traffic usage.	Update of the Regional Transport Plan is completed.	COMPLETED - Significant local roads were identified and included within the updated Regional Transport Plan.	100% 
4.2.2a Review and update the current Roadside Vegetation Plan to meet with changed conditions and native vegetation requirements.	Review of the Roadside Vegetation Plan is completed.	A draft Roadside Vegetation Plan has been presented to the Native Vegetation Council (NVC). Final adoption of the plan is expected in 2022/23.	90% 
4.2.3a Review resheeting techniques including the use of stabilising agents to improve unsealed road longevity and ongoing efficiency gains.	Various techniques explored to improve resheeting of roads.	COMPLETED - Trials of stabilising agents added to unsealed road construction has occurred. Monitoring of the performance of materials has commenced.	100% 
4.2.4a Prepare a quarries report that will evaluate material locations and types of materials for the use on local road maintenance.	Report prepared regarding quarries.	Purchase of a quarry with high grade limestone at Tantanoola has helped with security of future road base supply. Further work required to finalise assessment of quarry stock across the district.	90% 
4.2.5a Review and update the rolling program of dust mitigation works for rural road residences.	Review of dust mitigation on rural roads completed.	COMPLETED - Guidelines for assessing applications has been prepared and a 10 year rolling program is in place and annually updated.	100% 

4.3 Advocate for safe and trafficable network of State roads.





ACTIONS	MEASURE	PROGRESS	% COMPLETE
4.3.1a Advocate for the completion of the Penola Bypass through State and Federal Government funding.	Advocacy for completion of Penola Bypass.	COMPLETED - Stage 2 of the Penola Bypass has been completed and officially opened.	100% 
4.3.2a Advocate for the upgrading of Mile Hill, Kangaroo Flat, Hatherleigh, Wattle Range, Kalangadoo Roads & the Princes and Southern Ports Highways.	Advocacy for the upgrade of State Government roads.	COMPLETED - Advocacy was undertaken through discussion with the Local MP, Transport Ministers, raising motions with the Local Government Association and listing the roads as a priority in the "Ask of Government" document.	100% 

4.4 Plan for and optimise Council's stock of building assets whilst meeting the future and current needs of our community.


ACTIONS	MEASURE	PROGRESS	% COMPLETE
4.4.1a Conduct a comprehensive review of the ongoing maintenance requirements for the Library and Civic & Arts Centre.	Review completed for the Library and Civic & Arts Building.	A building condition assessment was conducted and the upgrade to the foyer and the stairs in the loft of the Civic & Arts Centre have been completed.	90% 
4.4.2a Review, improve, retrofit and/or rationalise Council's Halls to improve community patronage.	Review completed of halls.	COMPLETED - Council has developed a draft 10 year works program for all buildings which addresses all identified issues with halls. Roll out of works will be staged due to funding availability.	100% 
4.4.3a Review future expansion requirements and options for the main Council Office.	Review completed of expansion requirements for the main Council Offices.	COMPLETED - Review of options for future expansion requirements for the Council office was undertaken. Council has selected the Old Millicent Netball clubroom area located within the Domain precinct as a future site for the office.	100% 
4.4.4a Review the current public toilet facilities and identify opportunities for improvements, rationalisation and/or additions.	Review completed.	A building condition assessment has been conducted which has identified issues to be corrected. Further staged upgrades of other main public toilets to occur over the coming years.	80% 

Key theme: Infrastructure & Asset Sustainability

4.4 CONTINUED

ACTIONS	MEASURE	PROGRESS	% COMPLETE
4.4.5a Review and rationalise the requirement for multiple engineering depots across the district.	Review completed of depots across the district.	COMPLETED - Internal review of Council depots was completed and it was determined that all depots serve a purpose that assist service delivery and are to be retained.	100% 
4.4.5b Assess the future requirements for the Millicent Engineering Depot and investigate options to upgrade existing facilities to accommodate other depot staff and assets.	Options assessed for future upgrade of Millicent Depot.	COMPLETED - The review has been completed & building of a new mechanical shed is scheduled to commence in 2021/22. Future upgrades to be considered as part of the Buildings Asset Management Plan.	100% 
4.4.6a Schedule the staged removal of asbestos from all Council buildings.	Staged removal of asbestos from Council buildings completed.	COMPLETED - Staged removal of asbestos from Council buildings has commenced. To date these removals are undertaken in conjunction with renovations/upgrades to Council buildings.	100% 
4.4.6b Review the cleaning services contract giving consideration to the level of service required, use of buildings, frequency of cleans and options for delivery of service.	Review completed.	COMPLETED - Cleaning contract reviewed and new contract signed.	100% 

4.5 Plan for the expansion and replacement of Council's stock of footpaths, walkways and trails, to meet the future and current needs of our community

ACTIONS	MEASURE	PROGRESS	% COMPLETE
4.5.1a In conjunction with South Australian Tourism Commission (SATC) and the Coonawarra Vignerons Association, pursue funding opportunities to construct a walking /cycling trail within the rail corridor between Penola and Coonawarra.	Options evaluated for the development of a walking/cycling trail.	Planning and design of the Coonawarra Rail Trail walking path has commenced. The trail Stage 1 & Stage 2 have been funded in part by the Federal Local Roads and Community Infrastructure stimulus program.	75% 

KEEPING THINGS CLEAN & GREEN



Wattle Range
COUNCIL

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Section Highlights



25.3K VISITORS TO WASTE DISPOSAL SITES



615 loads of mulch collected from Community Mulch Days



3,814 DOGS REGISTERED



57 DOGS IMPOUNDED



520 Fire Safety Compliance letters sent

Strategic Plan Achievements



ENVIRONMENTALLY SUSTAINABLE

Protect the natural assets and infrastructure of the region by leveraging additional environmental programs that will protect the environment for future generations.

3 strategies **15** actions

5.33%

PERCENTAGE YET TO BE COMPLETED



94.67%

PERCENTAGE COMPLETED

100%

BENCHMARK COMPLETION

Waste Management Services

Kerbside Collection

In 2021/22, there were 5,117 households serviced by Council's general waste and recycling programs. A total of 4,199 households are provided with the organics green bin service. All three kerbside bins increased in their average collection weight compared to last year, each was less than 0.5kg increase.

This was the last financial year to be included in the first trial of a three-year kerbside collection calendar. The use of a three-year calendar significantly reduced the number of calendars printed to 6,000 copies, rather than a potential 18,000 copies. The three-year design will be adopted for future kerbside calendars.

“ Participation rates for general waste and recycling bins both increased by 2% from last year, green organics bin presentation remained the same.

WASTE MANAGEMENT AT A GLANCE



GENERAL WASTE BIN

AVERAGE
BIN WEIGHT

12.1 kg

TOTAL ANNUAL
WEIGHT COLLECTED

2,535 tonne

PARTICIPATION
RATE

79%



RECYCLING BIN

AVERAGE
BIN WEIGHT

8.2 kg

TOTAL ANNUAL
WEIGHT COLLECTED

744 tonne

PARTICIPATION
RATE

68%



GREEN ORGANICS BIN

AVERAGE
BIN WEIGHT

22.4 kg

TOTAL ANNUAL
WEIGHT COLLECTED

1,185 tonne

PARTICIPATION
RATE

49%



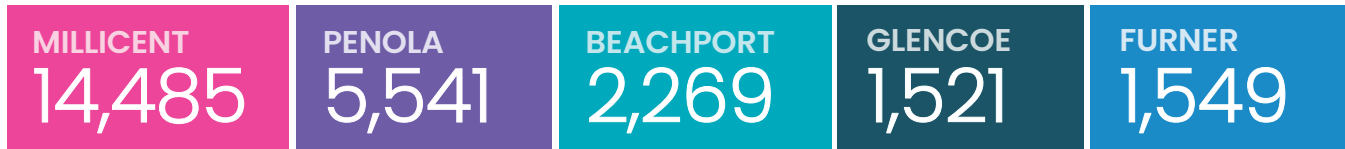
354K Total Kerbside Bins collected

Resources Recovery Centres and Waste Transfer Stations

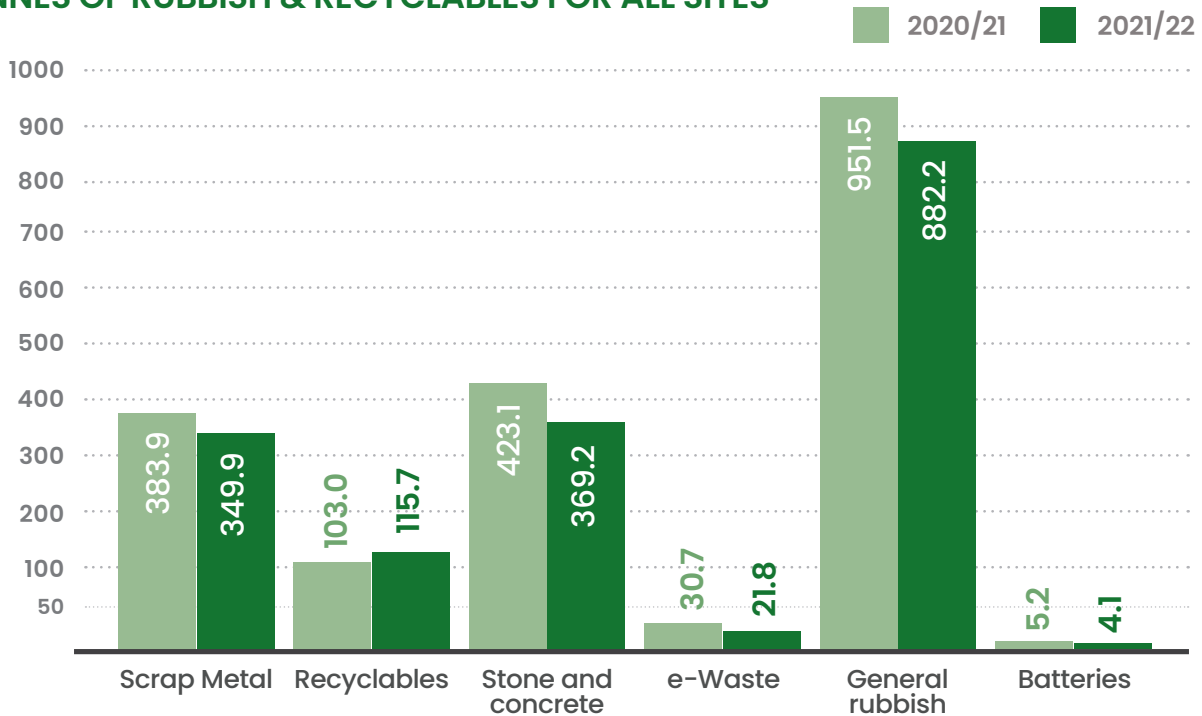
All of Council's five waste disposal sites saw increased usage over the year, with an additional 3,831 visitors overall. With the substantial increase in additional visits by residents it was pleasing to note that the amount of waste sent to landfill did not increase.

Various streams increased such as clean timber, garden waste, cardboard and co-mingled recycling. This suggests residents are taking the time to segregate items prior to visiting the disposal sites and placing in recycling sections.

NUMBER OF VISITORS BY DISPOSAL SITE



TONNES OF RUBBISH & RECYCLABLES FOR ALL SITES



Waste Water Systems

SYSTEMS AT A GLANCE

Community Waste Water Management System Connections by Township

PENOLA

816

BEACHPORT

476

KALANGADOO

190

SOUTHEND

191



Waste Water Control

Summary of Waste Water applications

APPLICATIONS APPROVED	55
AEROBIC SYSTEM APPLICATIONS	3
CWMS CONNECTIONS	10
SEWER CONNECTIONS	12
SEPTIC TANK INSTALLATIONS	30

Environmental Initiatives

New Waste Oil Tank – Penola

The Penola Resource Recovery Centre re-commenced the collection of used engine / sump oil in October 2021, following the success of a newly designed waste oil tank at Millicent. Since the new tank has been installed at Penola an estimated 802L has been collected and recycled.

Free Community Mulch Days

Free community mulch days were scheduled in Penola and Millicent throughout the year for residents and ratepayers. The mulch days were developed to give back to the community and reduce the transport and disposal costs for green waste from Council's waste disposal facilities. In 2021/22, the demand for free mulch from the community cleared the stockpiles of mulch Council had available. Council hosted 10 community mulch days, with a total of 319 residents taking advantage of the program. Many residents returned for multiple loads, with a total of 615 loads of mulch distributed.

Free Green Waste Disposal – Fire Season clean up

Council continued to support residents in preparing their properties for the fire danger season through the free disposal of green waste during the months of October and November.

All Wattle Range residents and ratepayers were able to dispose of green waste at the Millicent and Penola Resource Recovery Centres and the Beachport Waste Transfer Station without needing to use a waste disposal voucher. During the two-month period a combined total of 1,228 visits occurred over the three sites.

Climate Change Action Plan

Wattle Range Council's Climate Change Working Group continued to meet throughout 2021/22.

The group workshopped practical ways for Council to respond to climate change, contributing to the development of a draft Climate Change Action Plan, which is envisaged to be adopted by Council in the coming year.



Environmental Health



HEALTH AT A GLANCE

Cases reported from the Communicable Disease Control Branch in 2021/22

Campylobacter.....	30	Chicken Pox.....	27
Influenza	36	(Varicella Virus)	
Salmonella.....	5	COVID-19	1,062

Please Note: COVID-19 case numbers only include PCR positive results. Self-reported rapid antigen test numbers are not included.

General Inspectorate

GENERAL INSPECTORATE AT A GLANCE



EXPIATIONS

153 dog
5 parking
6 fire
2 littering



NUISANCE COMPLAINTS

28 untidy premises
7 noise
0 smoke
8 littering



ABANDONED VEHICLES

8 complaints received
7 vehicles impounded



BUSHFIRE SAFETY

198 fire permits issued
520 warning letters issued
129 105F notices issued
6 non-compliances



ILLEGAL DUMPING

8 incidents reported
2 resulted in expiations

Dog Statistics



3,814 DOGS REGISTERED
(up 144 from last year)

56% OF DOGS
DE-SEXED

94% OF DOGS
MICROCHIPPED



57 DOGS IMPOUNDED
(up by 27%)

53 impounded dogs went back
home to owners

68 dogs returned to owners
before impounding



4 DOGS RE-HOMED
TO NEW OWNERS

REPORTS OF DOG HARASSMENT **7**
(2 humans / 5 other animals or dogs)

REPORTED DOG ATTACKS **12**
(0 humans / 12 animals)



14 BARKING DOG
COMPLAINTS

38 WANDERING DOG
COMPLAINTS



A black and white Border Collie dog is lying on a grassy area. In the background, there is a caravan or motorhome. The dog has a white blaze on its face and a white ruff. The lighting suggests it might be late afternoon or early morning.

Top 5 dog breeds

TOP 5 MOST POPULAR REGISTERED DOG BREEDS IN WATTLE RANGE COUNCIL
ORDER CHANGED SLIGHTLY WITH BORDER COLLIES BECOMING MORE POPULAR

1. Kelpie **650**
2. Border Collie **289**
3. Jack Russell **277**
4. Labrador **275**
5. Maltese **203**

Strategic Plan Achievements



Key theme: Environmentally Sustainable

Objective: Protect the natural assets and infrastructure of the region by leveraging additional environmental programs that will protect the environment for future generations.







3.1 Protect Council's natural assets, through proactive planning in climate adaptation and structured infrastructure replacement and enhancements.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
3.1.1a Develop and implement a Council specific climate adaptation plan considering protection of coastal infrastructure and energy efficiency in Council buildings / structures.	Climate Adaptation Plan developed.	Draft Climate Change Action Plan completed and final version to be adopted in 2022/23.	95%
3.1.2a Implementation of action plan for renewal of coastal infrastructure including groynes and revestment works in Rivoli Bay.	Action plan for renewal of groynes undertaken.	Rivoli Bay wave data collection and modelling project is continuing for Southend and Beachport. The information collected will inform future investment in infrastructure.	75%
3.1.3a Investigate options for managing coastal erosion at the Salmon Hole / Post Office Rock and understand the likely impacts on the Pool of Siloam and the Beachport township.	Options evaluated for managing coastal erosion.	COMPLETED - Council advocated for further funding throughout 2019/20 and was successful in attracting further scientific investigations into the rapid erosion of the Post Office Rocks fore dune.	100%

3.2 Maintain strong and positive relationships with Federal and State Government departments, advocating for increased investment in coastal & environmental protection within the Council area.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
3.2.1a Lobby the Limestone Coast Regional Landscapes Board (LCRLB) for additional resources and funding towards environmental projects in Wattle Range.	Lobbying undertaken.	COMPLETED - Various environmental projects were discussed with the Limestone Coast Regional Landscapes Board (LCRLB). Further advocacy continued in 2020/21.	100%
3.2.1b Actively participate in environmental projects in the Wattle Range area including revegetation works, volunteering and coastal projects.	Environmental projects participated in.	COMPLETED - Various environmental projects were discussed with the Limestone Coast Regional Landscapes Board (LCRLB). Further advocacy continued in 2020/21.	100%
3.2.1c Lobby Department for Planning, Transport & Infrastructure (DPTI) to construct the proposed Groyne in the vicinity of the Beachport Jetty.	Lobbying undertaken.	COMPLETED - Annual lobbying of ministers of the State Government occurred through various meetings.	100%
3.2.1d Lobby the South Eastern Water Conservation and Drainage Board (SEWCDB), Department of Environment, Water and Natural Resources (DEWNR) and Limestone Coast Regional Landscapes Board (LCRLB) to minimise the impact of Coastal Erosion as a result of outflows from the Southend Drain.	Lobbying undertaken.	COMPLETED - Annual lobbying was undertaken as part of the development of the Southend Climate Adaptation Plan.	100%
3.2.1e Lobby Department of Environment, Water and Natural Resources (DEWNR), the South Eastern Water Conservation and Drainage Board (SEWCDB), and the Limestone Coast Regional Landscapes Board (LCRLB) to investigate and implement improvement strategies to the flows and health of Lake George.	Lobbying undertaken.	COMPLETED - Whilst Council no longer chairs the Lake George Management Committee, Council continues to lobby for appropriate flows to Lake George.	100%
3.2.1f In partnership with the Limestone Coast Local Government Association (LCLGA), contribute to the development of a Regional Climate Adaptation Plan.	Assisted in development of the Regional Climate Adaptation Plan.	COMPLETED - Contributed and assisted in the development of the Regional Climate Adaptation Plan.	100%

3.3 Minimise the financial impact of Waste Management on the community and provide a service that meets the current and future needs of the community.

ACTIONS	MEASURE	PROGRESS	% COMPLETE
3.3.1a Following completion of the trial period, review the waste disposal vouchers system at Council's waste facilities.	Review of waste disposal vouchers undertaken.	COMPLETED - As part of the review of the waste strategy the waste disposal voucher system was reviewed and the system was continued.	100% 
3.3.1b Undertake a review of properties with access to the kerbside collection, as outlined in Council's Waste Management Strategy.	Review completed of properties with access to the kerbside collection.	COMPLETED - A kerbside collection service boundary review was completed in May 2017. Changes to kerbside collection services were implemented from 1 July 2017 with all new services in place from 1 September 2017.	100% 
3.3.1c Investigate options for kerbside green waste disposal including composting.	Options evaluated for green waste disposal.	COMPLETED - Green waste mulch days are continuing and service contract signed with Bio Gro.	100% 
3.3.1d Investigate options for collaboration with other Councils for kerbside collection and other waste services.	Options evaluated for collaboration of kerbside waste collection.	COMPLETED - Waste collection services agreement signed with Cleanaway. Collaboration options were explored with other Councils but did not provide the same level of cost advantage as the new agreement.	100% 
3.3.2a Design and construct a new Waste Transfer Station at Beachport.	Design & construction completed.	Concept plans for the new site have been completed. Grant funds to be sought to finalise construction.	50% 
3.3.3a Lobby the State Government to limit the financial and resourcing impacts of proposed waste reforms including; increases to the solid waste levy, increased reporting, greater infrastructure requirements.	Lobbying undertaken.	COMPLETED - Council lobbied the South Australian Regional Organisation of Councils (SAROC) and the Local Government Association (LGA) to support the release of greater funds and investment from Greening Industries to undertake waste reducing initiatives.	100% 



Wombat and Mother (Steve Chapple 2022).





GOVERNANCE COMPLIANCE



Wattle Range
COUNCIL

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Section Highlights



412 resolutions made at **16** formal Council meetings



8,831 ELECTORS REPRESENTED by **11** Elected Members



3 FREEDOM OF INFORMATION APPLICATIONS



47 resolutions made in confidence

Canunda Walk (Russell Murphy 2022).



Allowances and Benefits

Allowances and Benefits are paid to Council Members in accordance with the *Local Government Act 1999* and the Council Member Allowances & Benefits Policy.

In addition to prescribed allowances and benefits all members are provided with a Surface Go device, a \$300/annum telecommunications allowance and reimbursement of approved professional training and development expenses to assist members with the conduct of their duties.

The Mayor is also provided with a fully maintained motor vehicle, mobile phone contribution of \$100/month, furnished office space and limited administrative support.

The total allowances (including travel time) and re-imbursments of expenses paid to Council Members during 2021/22 are provided below:-

Council Member	Allowance	Committees	Internet/ Telephone Allowance	Mayor Telephone Allowance	Travel Time Allowance	Reimburse- ment of Expenses	GRAND TOTAL
Dale Price	\$14,848.00		\$300.00		\$441.00		\$15,589.00
Christopher Brodie	\$11,485.37		\$300.00		\$752.00	\$1,149.12	\$13,686.49
Dean Burrow	\$14,848.00		\$300.00		\$752.00		\$15,900.00
Deb Agnew	\$14,848.00		\$300.00		\$441.00		\$15,589.00
Dennis Muhovics	\$14,848.00		\$300.00				\$15,148.00
Des Noll	\$59,391.93		\$300.00	\$1,200.00			\$60,891.93
Graham Slarks	\$7,382.00		\$300.00				\$7,682.00
John Drew	\$14,848.00		\$300.00				\$15,148.00
Kevin McGrath	\$14,848.00		\$300.00		\$441.00		\$15,589.00
Moira Neagle	\$18,560.00		\$300.00				\$18,860.00
Peter Dunicliff	\$14,848.00	\$300.00	\$300.00				\$15,448.00
Sharon Cox	\$14,848.00		\$300.00		\$441.00		\$15,589.00



Gifts and Benefits

Council is required to provide a summary of any gifts above the value of \$50 provided to Council Members or Employees that were funded in whole or in part by the Council during 2021/22. The following table provides details of such gifts:

Description of Gift	Recipients of Gift	Value for each individual
10 Year Service Award	1 Employee	\$100
20 Year Service Award	2 Employees	\$200
30 Year Service Award	1 Employee	\$300
Condolence Floral Arrangement	2 Employees	\$60
Baby Gift and Floral Arrangement	2 Employees	\$105
Farewell Gift	1 Employee	\$250

Farewell gifts are only provided by Council to Elected Members who have served on Council for more than 15 years and employees who have attained 25 years' service.

Council Member Training and Development

The following training courses were attended by Elected Members.

Date	Attendees	Course	Course Content	Provided by	Mandatory/Voluntary
January 2022	Cr Chris Brodie	Mandatory Training	LGA Modules 1, 2, 3 & 4	LGA	Mandatory
15 March 2022	Mayor Des Noll Cr Deb Agnew Cr Chris Brodie Cr Dean Burrow Cr John Drew Cr Peter Dunicliff Cr Dennis Muhovics Cr Moira Neagle	Local Government Reform, Records Management, Roles and Responsibilities of Elected Members, Local Government Elections		Norman Waterhouse	Voluntary

There was no interstate travel for Elected Members or staff in the 2021/22 year.

Elector Representation

Section 12 of the *Local Government Act 1999* requires Councils to undertake a review of its Elector Representation as determined by the Minister.

Council's last Elector Representation Review was finalised in August 2021 where the following Council Structure was approved:

- Mayor as the principal member of Council, elected at large by the community
- 4 wards with a total of 11 Councillors, consisting of
 - Corcoran Ward – 5 Councillors
 - Kintore Ward – 2 Councillors
 - Riddoch Ward – 2 Councillors
 - Sorby Adams Ward – 2 Councillors

The review process resulted in no changes to the previous representation structure.

Elector Representation Quota


Wattle Range Council has been categorised by the Local Government Grants Commission as a Rural Agriculture Very Large Council. The current representation quota (Elector per Councillor) in comparison to other Council's within this group are outlined as follows:

COUNCIL	TOTAL MEMBERS (INC. MAYOR)	NUMBER OF ELECTORS	REPRESENTATION QUOTA
Alexandrina	12	22,417	1,868
Barossa	12	18,866	1,572
Berri Barmera	9	7,541	837
Copper Coast	10	12,151	1,215
Light	11	11,165	1,015
Loxton Waikerie	11	8,408	764
Murray Bridge	10	15,548	1,554
Port Pirie	10	13,143	1,314
Victor Harbor	10	13,376	1,337
Wattle Range	12	8,831	735
Yorke Peninsula	12	9,110	759


Derived from information provided by the Electoral Commission of SA, Wattle Range Council has 8,831 electors represented by 11 Elected Members plus the Mayor. The representation quota was 735. Local Government authorities throughout the state are placed in groups of similar size and type. Wattle Range Council is grouped with ten other Councils in this category in South Australia.

The statewide average representation quota for the reporting period was 1,874. The representation quota for a Council is the amount ascertained by dividing the number of electors for the area of the Council (as at the last closing date under the *Local Government (Elections) Act 1999*) by the number of members who constitute the Council (ignoring any fractions resulting from the division and expressed as a quota) *Local Government Act, 1999*, schedule 4.

Representation Quota Electors per Quota



WATTLE RANGE
735



SOUTH AUSTRALIAN AVERAGE
1,874

Meetings and Confidentiality Provisions

SUMMARY OF SECTION 90

Total Resolutions (including Audit & Risk Committee)	412
Numbers of resolutions made in confidence	47
Orders to Exclude the Public 2021/2022 (s90(2))	22
Orders still in place at end of FY	16
Number of items Released 2021/2022	29
Orders made to hold information in confidence (using s91(7))	21

Reasons used to exclude the public and enter into confidence (one or more reasons may apply per matter):

Personal Affairs (using s90(3)(a))	3
Commercial advantage (using s90(3)(b))	9
Commercial info of a confidential nature (using s90(3)(d))	6
Matters affecting security & safety (using s90(3)(e))	1
Legal Advice (using s90(3)(h))	2
Tenders (using s90(3)(k))	11

MEETING DATE	TITLE	Orders revoked/ expired/ ceased	Order still operational EOFY	Order to exclude	Order to retain
15/01/2019	Review of Eligible Section 184 - Sale of Properties for Unpaid Rates		Yes	Yes	Yes
09/04/2019	Verbal Complaint Report		Yes	Yes	Yes
13/08/2019	Enterprise Software System	Yes			
12/11/2019	Enterprise Software System	Yes			
12/11/2019	Southend Caravan Park Update	Yes			
10/12/2019	Review of Eligible Section 184 - Sale of Properties for Unpaid Rates		Yes	Yes	Yes
10/12/2019	Unreasonable Customer Conduct		Yes	Yes	Yes
09/06/2020	Southend Caravan Park and Bush Camp EOI Response Summary	Yes			
14/07/2020	Wattle Range Council Food Precincts Study	Yes			
11/08/2020	Millicent Service Station	Yes			
08/09/2020	Truck Procurement - Prime Mover	Yes			
08/09/2020	Southend Caravan Park and Bush Camp Project Update	Yes			
13/10/2020	Southend Caravan Park - Amenities Block - Budget Update	Yes			
13/10/2020	Quarry Operations Contract	Yes			
13/10/2020	Bulk Fuel Supply	Yes			
13/10/2020	Plant Purchase - Wheeled Loader	Yes			
10/11/2020	Evaluation of Reseals and Line-marking Tenders	Yes			
19/01/2021	Southern Ocean Tourist Park (SOTP) Tenders for Construction of Recreation Hall and Camp Kitchen	Yes			
09/02/2021	Burchard Quarry	Yes			

Meetings and Confidentiality Provisions

MEETING DATE	TITLE	Orders revoked/ expired/ ceased	Order still operational EOFY	Order to exclude	Order to retain
09/03/2021	Beachport Bowling Club Building Upgrades – Tender Evaluation Report	Yes			
09/03/2021	Mount Burr Service Roads Upgrades – Tender Evaluation Report	Yes			
09/03/2021	Intersections Upgrade Tender	Yes			
23/03/2021	Tender Assessment & Appointment – External Audit Services	Yes			
13/04/2021	2021 Annual Review of Confidential Items	Yes			
13/04/2021	Mount Burr Service Roads Upgrades – Tender Evaluation Report	Yes			
11/05/2021	Review of Eligible Section 184 – Sale of Properties for Unpaid Rates	Yes			
11/05/2021	Tenders for Cleaning Services	Yes			
11/05/2021	Burchard Quarry	Yes			
17/05/2021	2021 Annual Review of Confidential Orders – Audit Committee	Yes			
13/07/2021	Burchard Quarry	Yes			
27/07/2021	Millicent Service Station	Yes			
10/08/2021	Periodic Pump Out of Septic Tanks and Disposal of Associated Bio-Waste – Tender Evaluation Report		Yes	Yes	Yes
31/08/2021	Burchard Quarry	Yes			
14/09/2021	Freedom of Information		Yes	Yes	Yes
14/09/2021	Heavy Vehicle Transport Trailer Procurement (Low Loader)		Yes	Yes	Yes
14/09/2021	Confidential – Tip Truck Replacement Tender Report		Yes	Yes	Yes
14/09/2021	Penola/Coonawarra Rail Trail – Tender Evaluation		Yes	Yes	Yes
12/10/2021	Millicent Saleyards Report	Yes			
12/10/2021	Confidential Meeting of Council – 14 September 2021 (CM943 – CM 948) – Specifically 19.1 Confidential – Penola/Coonawarra Rail Trail – Tender Evaluation Report	Yes			
12/10/2021	New Administration Building – Architectural Services		Yes	Yes	Yes
12/10/2021	Southend Caravan Park – Budget Update		Yes	Yes	Yes
09/11/2021	New Administration Building – Subconsultants Services		Yes	Yes	Yes
14/12/2021	Organisation Structure Review		Yes	Yes	Yes
18/01/2022	Carpark – Penola		Yes	Yes	Yes
08/02/2022	South Terrace Kerbing – Beachport		Yes	Yes	Yes
08/03/2022	Heavy Vehicle Safety and Productivity Program – Design Tender Evaluation		Yes	Yes	Yes
15/03/2022	Carpark – Penola		Yes	Yes	Yes
12/04/2022	2022 Annual Review of Confidential Orders	Yes			
10/05/2022	Revised Tender Evaluation for Beachport Drainage Project		Yes	Yes	Yes
14/06/2022	Millicent Saleyards Upgrades – Tender Evaluation Report		Yes	Yes	Yes
14/06/2022	CEO Annual Performance Review	Yes			

Equal Opportunity

The Equal Employment Opportunity Program is defined as a program designed to ensure that all persons have equal opportunities with others in securing employment at Council and that these same opportunities are available to employees when a promotion, an advancement or a lateral movement opportunity arises.

Risk Management/ Work, Health and Safety

Councils Risk Profile is monitored and reviewed closely by both ELT and the Audit and Risk Committee. Council's Risk Profile is linked into the Risk Register and Business Continuity Plan which continue to be developed and improved upon with input from all levels of staff and closely monitored by the Executive Leadership Team. Council continues to work closely with the LGAWCS & LGRS to support a safe environment for all workers.

Councils Work Health and Safety Committee meet quarterly to monitor Councils safety profile. Council continue to develop a strong safety culture throughout the organisation with training and development in WHS.

Council have continued to use risk incentive funding from the LGRS to improve manual handling tasks such as battery-operated equipment, tip trailer and lifting trolleys. Safety incidents and improvements are monitored and reported at ELT and Team meetings.

Review of Internal Decisions

No. of internal reviews = 2

INTERNAL REVIEWS RECEIVED	OUTCOME
Review of Council Decision – Coonawarra Rail Trail	Decision amended
Penola Old Railway Yard – Tree Removal	Decision upheld

Legal Fees

In the 2021/22 financial year Council incurred legal costs totalling \$221,951.

This was made up of:

- Enforcement **\$75,958**
- General Advice **\$19,358**
- Property Lease & Land **\$62,029**
- Native Title **\$11,800**
- Training **\$6,963**
- Human Resources **\$45,843**

Credit Card Expenditure

In the 2021/22 financial year the total expenditure via credit cards was \$55,737. A total of 5 cards are issued to employees with allocated limits and expenditure is tightly controlled and in accordance with Council policies and procedures.

Information Statement

An Information Statement developed to meet the requirements of section 9 of the *Freedom of Information Act 1991* is published on Council's website in accordance with regulation 5 of the *Freedom of Information (General) Regulations 2017*. The Statement is reviewed on an annual basis.

Freedom of Information Applications

3 Freedom of Information applications were received by Council during the 2021/2022 financial year under the *Freedom of Information Act, 1991*, summarised below.

- | | |
|----------|-----------------------------------------------------|
| 2 | Refused Access (as a result of non payment of fees) |
| 1 | Partial Access granted |

Competitive Purchasing of Goods & Services

Council delivers its services in a variety of ways including in-house provision, contract for service, competitive tendering and resource sharing, and has adopted a service provision policy to "provide quality services that meet customer needs by utilising resources (physical, financial and human) efficiently and effectively."

Council has a Procurement Policy which was developed to provide transparency and accountability in purchasing and acquisition of goods and services.

The underlying principle of the Policy is to ensure that Council purchases deliver best value for money; considering the efficiency of the process and an acceptable level of commercial risk.

Council utilises local providers of goods and services where practicable when offering equivalent value for money at an acceptable level of risk relative to other providers.

National Competition Policy

Council has an obligation under Clause 7 of the National Competition Policy to include certain relevant information pertaining to the application of competition principles, in its Annual Report as follows:

- Council has determined that it has no “Significant Business Activities” as defined in the Clause 7 Statement.
- Council’s By-Laws were reviewed in 2019/20 having regard to the competition principles.
- Council has adopted a Complaints Process for the Principles of Competitive Neutrality.
- No complaints were received for 2021/22.

Community Land

Council is required to have in place Community Land Management Plans for all land that is classified as “Community Land” in accordance with the requirements of the Local Government Act.

Any land acquired or purchased by Council is automatically classified as community land unless excluded prior to acquisition. Typically any land purchased or held for operational purposes (eg carparking, depots) is excluded from the Community Land classification.

Council has commenced a full review of all existing Community Land Management Plans following a review of its Community Land register. Prior to formally adopting any amendments or new community land management plans, Council is required to undertake public consultation in accordance with the Local Government Act.

Council also has an obligation to undertake public consultation prior to leasing any community land should the proposed use not be in line with the relevant Community Land Management Plan.

No consultations were required to be undertaken during the 2021/22 period for this purpose.

In October 2021 Council received formal advice from the Minister for Planning and Local Government approving Council’s proposal to revoke the community land classification over Crown Land which is held under Council’s care and control, being Section 1032 and Allotments 51 and 52, Academy Drive/Short Street, Millicent. Discussions are now being undertaken with the relevant Department to formally hand the land back to Crown Lands following Council identifying the land surplus to their requirements.

Council did also undertake public consultation in relation to the revocation of the Community Land Classification over land located at 2 Fifth Street, Millicent. This parcel of land is also Crown Land, held under Council’s care and control.

This parcel of land contains community assets which include the Millicent Men’s Shed and Craft Centre building together with the Millicent Road Safety Centre. Council in this case had sought to purchase the land from the Crown, however prior to entering into any formal negotiations, was requested to seek community feedback about the process.

A total of 7 formal submissions were received during the consultation period, with the majority supporting the proposed revocation process. Details of the consultation process was forwarded to the relevant Department in June 2022 and Council is currently awaiting the outcome to enable the purchase of the land to proceed.

Policy & Administration Documents

Details of Registers, codes, policies and procedural administrative documents.

REGISTERS

- By-Laws Register
- Community Land Register
- Fees and Charges Schedule
- Elected Members Allowances and Benefits
- Register of Interests – Council Members
- Register of Interests – Council Officers
- Register of Public Land
- Register of Salaries and Benefits
- Roads Register
- Register of Building Upgrade Agreements
- Assessment Record
- Delegations Register
- Register of Campaign Donation Returns
- Gifts and Benefits Register

POLICIES

Mandatory Policies and Procedures

- Building Inspections Policy
- Caretaker Policy
- Caretaker Guidelines
- Community Engagement Policy
- Customer Experience Policy
- Compliments and Complaints Handling Procedure
- Request for Service Procedure
- Internal Review of Decisions Procedure
- Unreasonable Customer Conduct Procedure
- Contracts and Tenders Sale of Assets Policy
- Council Member Training & Development Policy
- Council Member Training & Development Plan

- ESCOSA Pricing Policy Statement
- Internal Control Policy
- Internal Review of Council Decisions Policy
- Mobile Food Vendors Policy
- Mobile Food Vendors – Location Rules
- Naming of Roads and Public Places Policy
- Order and Enforcement Making Policy
- Procurement Policy
- Prudential Management Policy
- Public Interest Disclosure Procedure

Other Policies

- Access – Properties Policy
- Applications to Council for Funding Assistance Policy
- Approval of Street Stalls, Raffles & Badge Days Policy
- Asset Policy
- Australia Day Awards Policy
- Budget Reporting and Amendment Policy
- Cemeteries Policy
- Child Safe Environment Policy
- Contribution to the Provision of Roads Policy
- Council Logo Policy
- Customer Charter Sewerage Services
- Deputations Procedure
- Enforcement Policy – Unlawful Development
- Fencing – Council Contributions Policy
- Fraud & Corruption Prevention Policy
- General Environmental Policy
- Gifts & Benefits Guideline
- Guarantee of Community Loans Policy
- Hall & Facilities Hire Policy

- Hardship (for Residential Customers of Minor and Intermediate Retailers) Policy and Customer Charter Sewerage Services
- Health – Temporary Habitation Policy
- Kerbside Waste and Recycling Collection Service Procedure
- Media and Online Communications Policy
- Millicent Stock Saleyards Quality Policy
- Motor Vehicles Procedure
- Outdoor Dining Policy
- Petitions Procedure
- Provision of Information Policy
- Rating Policy (concessions and rebates)
- Records Management Policy
- Recovery of Outstanding Debt Policy
- Register of Interests Procedure
- Register of Interest Guidelines Council Members
- Register of Interests Guidelines for Council Officers
- Risk Management Policy
- Smokefree Workplace Policy
- Sponsorship of Events Policy
- Treasury Management Policy
- Tree Management Policy
- Vulnerable Groups Policy
- Volunteer Policy
- Wood Encouragement Policy

Other Documents

Other documents which can be accessed on Council's website include:

- Animal Management Plan
- Annual Business Plan and Budget
- Annual Reports
- Asset Management Plan – Footways
- Asset Management Plan – Kerb

- Asset Management Plan – Plant and Equipment
- Asset Management Plan – Roads
- Beachport Sand Management Plan
- Council By-Laws
- Council and Committee Agendas
- Council and Committee Minutes
- Council Committee Charters Terms of Reference
- Development Plan
- Fees and Charges Schedule
- Long Term Financial Plan
- WRC Roadside Native Vegetation Management Plan
- Strategic Plan

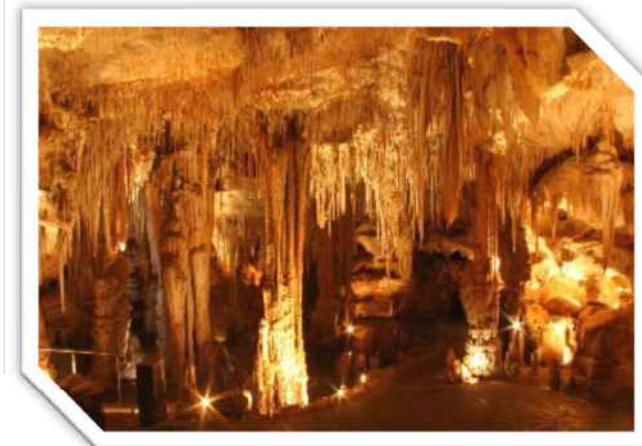
CODES

- Code of Conduct for Council Employees (Local Government (General) Regulations)
- Code of Conduct for Council Members (Gazette)
- Complaints Handling Procedure (Under Code of Conduct for Council Members)
- Code of Conduct Council Assessment Panel
- Public Access to Council and Committee Meetings and Associated Documents Code of Practice
- Code of Conduct for Volunteers
- Code of Practice Discretionary Procedures (Procedures at Meetings)
- Code of Conduct Child Safe Environment

Appendix 1
**ANNUAL FINANCIAL
STATEMENTS**
2021/22



Wattle Range
COUNCIL



Wattle Range Council
Annual Financial Statements
2021 – 2022

General Purpose Financial Statements

for the year ended 30 June 2022

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Wattle Range Council

General Purpose Financial Statements for the year ended 30 June 2022

Council Certificate

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.


In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Ben Gower
Chief Executive Officer

Date: 29/11/2022



Des Noll
Mayor

Date: 29/11/2022

Statement of Comprehensive Income

for the year ended 30 June 2022

\$ '000	Notes	2022	2021
Income			
Rates	2a	19,617	19,133
Statutory Charges	2b	396	436
User Charges	2c	2,768	2,687
Grants, Subsidies and Contributions	2g	6,295	5,444
Investment Income	2d	95	95
Reimbursements	2e	115	112
Other income	2f	373	257
Total Income		29,659	28,164
Expenses			
Employee costs	3a	11,207	10,436
Materials, Contracts and Other Expenses	3b	11,203	10,448
Depreciation, Amortisation and Impairment	3c	6,470	6,460
Finance Costs	3d	226	261
Total Expenses		29,106	27,605
Operating Surplus / (Deficit)		553	559
Asset Disposal & Fair Value Adjustments	4	(344)	(2,483)
Amounts Received Specifically for New or Upgraded Assets	2g	407	697
Net Surplus / (Deficit)		616	(1,227)
Other Comprehensive Income			
Amounts which will not be reclassified subsequently to operating result			
Changes in Revaluation Surplus - I,PP&E	9a	–	6,419
Total Amounts which will not be reclassified subsequently to operating result		–	6,419
Total Other Comprehensive Income		–	6,419
Total Comprehensive Income		616	5,192

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2022

\$ '000	Notes	2022	2021
ASSETS			
Current assets			
Cash & Cash Equivalent Assets	5a	12,839	14,662
Trade & Other Receivables	5b	1,816	1,462
Inventories	5c	394	642
<u>Subtotal</u>		<u>15,049</u>	<u>16,766</u>
Total current assets		<u>15,049</u>	<u>16,766</u>
Non-current assets			
Financial Assets	6	124	131
Infrastructure, Property, Plant & Equipment	7a(i)	239,150	239,050
Total non-current assets		<u>239,274</u>	<u>239,181</u>
TOTAL ASSETS		<u>254,323</u>	<u>255,947</u>
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	2,716	4,429
Borrowings	8b	420	473
Provisions	8c	2,140	2,207
<u>Subtotal</u>		<u>5,276</u>	<u>7,109</u>
Total Current Liabilities		<u>5,276</u>	<u>7,109</u>
Non-Current Liabilities			
Borrowings	8b	3,128	3,549
Provisions	8c	374	360
Total Non-Current Liabilities		<u>3,502</u>	<u>3,909</u>
TOTAL LIABILITIES		<u>8,778</u>	<u>11,018</u>
<u>Net Assets</u>		<u>245,545</u>	<u>244,929</u>
EQUITY			
Accumulated surplus		69,333	68,947
Asset revaluation reserves	9a	173,496	173,496
Other reserves	9b	2,716	2,486
Total Council Equity		<u>245,545</u>	<u>244,929</u>
<u>Total Equity</u>		<u>245,545</u>	<u>244,929</u>

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2022

\$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
2022					
Balance at the end of previous reporting period		68,947	173,496	2,486	244,929
Net Surplus / (Deficit) for Year		616	–	–	616
Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a(i)	–	–	–	–
Share of OCI - Equity Accounted Council Businesses		–	–	–	–
Other Movements (enter details here)		–	–	–	–
Other comprehensive income		–	–	–	–
Total comprehensive income		616	–	–	616
Transfers between Reserves		(230)	–	230	–
Balance at the end of period		69,333	173,496	2,716	245,545
2021					
Balance at the end of previous reporting period		70,620	167,077	2,040	239,737
Net Surplus / (Deficit) for Year		(1,227)	–	–	(1,227)
Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a(i)	–	6,419	–	6,419
Share of OCI - Equity Accounted Council Businesses		–	–	–	–
Other Movements (enter details here)		–	–	–	–
Other comprehensive income		–	6,419	–	6,419
Total comprehensive income		(1,227)	6,419	–	5,192
Transfers between Reserves		(446)	–	446	–
Balance at the end of period		68,947	173,496	2,486	244,929

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2022

\$ '000	Notes	2022	2021
Cash flows from operating activities			
<u>Receipts</u>			
Rates		19,504	19,253
Statutory Charges		396	436
User Charges		2,768	2,687
Grants, Subsidies and Contributions (operating purpose)		6,295	5,444
Investment Receipts		95	95
Reimbursements		115	112
Other Receipts		557	165
<u>Payments</u>			
Payments to Employees		(11,176)	(10,335)
Payments for Materials, Contracts & Other Expenses		(13,247)	(8,906)
Finance Payments		(226)	(261)
Net cash provided by (or used in) Operating Activities	10b	<u>5,081</u>	<u>8,690</u>
Cash flows from investing activities			
<u>Receipts</u>			
Amounts Received Specifically for New/Upgraded Assets		407	514
Sale of Replaced Assets		163	139
Sale of Surplus Assets		1,184	534
Repayments of Loans by Community Groups		7	7
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(4,521)	(4,459)
Expenditure on New/Upgraded Assets		(3,740)	(3,683)
Net cash provided (or used in) investing activities		<u>(6,500)</u>	<u>(6,948)</u>
Cash flows from financing activities			
<u>Receipts</u>			
Proceeds from Bonds & Deposits		70	10
<u>Payments</u>			
Repayments of Borrowings		(464)	(695)
Repayment of Lease Liabilities		(10)	(10)
Net Cash provided by (or used in) Financing Activities		<u>(404)</u>	<u>(695)</u>
Net Increase (Decrease) in Cash Held		(1,823)	1,047
plus: Cash & Cash Equivalents at beginning of period		14,662	13,615
Cash and cash equivalents held at end of period	10a	<u>12,839</u>	<u>14,662</u>

Additional Information:

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Contents of the Notes accompanying the General Purpose Financial Statements

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Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

1.2 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand (\$'000).

1.4 Estimates and assumptions

The COVID-19 pandemic has impacted the 2021/22 financial statements, which may impact on the comparability of some line items and amounts reported in these financial statements and/or the notes. The financial impacts are a direct result of either Council's response to the pandemic or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health.

The budget assumptions for 2022/23 assume that no further harsher restrictions are put in place by the government. However, Council has determined that there is no material uncertainty that casts doubt on Council's ability to continue as a going concern.

(2) The Local Government Reporting Entity

Wattle Range Council is incorporated under the South Australian Local Government Act 1999 and has its principal place of business at 1 George Street, Millicent. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(3) Income Recognition

Wattle Range Council recognises revenue under *AASB 1058 Income of Not-for-Profit Entities* (AASB 1058) or *AASB 15 Revenue from Contracts with Customers* (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years the payment of untied grants (financial assistance grants / local roads / supplementary grants) has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2019/20	\$3,756,816	\$4,367,514	- \$610,725
2020/21	\$3,891,737	\$3,745,312	+ \$146,425
2021/22	\$4,117,718	\$3,580,933	+ \$536,785

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 14 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 12.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

(6) Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets in Note 7 and transferred to relevant infrastructure, property, plant & equipment asset categories when completed ready for use.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of Capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(7) Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(8) Borrowings

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

(9) Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate 1.9% (2021, 1.90%)

Weighted avg. settlement period 10 years (2021, 10 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 17.

(10) Leases

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

10.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-Use-Assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Buildings	100 to 200 years
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The right-of-use assets are also subject to impairment. Refer to the accounting policies above - Impairment of non-financial assets.

ii) Lease Liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

(11) GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(12) New accounting standards and UIG interpretations

New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2022, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Councils.

Effective for NFP annual reporting periods beginning on or after 1 January 2022

- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments

Effective for NFP annual reporting periods beginning on or after 1 January 2023

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-Current and associated standards (amended by AASB 2020-6)
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies and Definition of Accounting Estimates (amended by AASB 2021-6)

Effective for NFP annual reporting periods beginning on or after 1 January 2025

- AASB 2014-10 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (amended by AASB 2015-10, AASB 2017-5 and AASB 2021-7)

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(13) Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

(14) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 2. Income

\$ '000	2022	2021
(a) Rates		
General Rates		
General Rates	15,894	15,496
Less: Mandatory Rebates	(193)	(194)
Less: Discretionary Rebates, Remissions & Write Offs	(48)	(59)
Total General Rates	15,653	15,243
Other Rates (Including Service Charges)		
Landscape Levy	1,022	1,000
Waste Collection & Disposal	1,634	1,621
Community Wastewater Management Systems (CWMS)	1,246	1,222
Total Other Rates (Including Service Charges)	3,902	3,843
Other Charges		
Penalties for Late Payment	62	47
Total Other Charges	62	47
Total Rates	19,617	19,133
(b) Statutory Charges		
Development Act Fees	230	265
Health & Septic Tank Inspection Fees	27	34
Animal Registration Fees & Fines	134	119
Other Licences, Fees & Fines	5	18
Total Statutory Charges	396	436
(c) User Charges		
Aerodrome Fees	41	38
Beachport Boatramp	24	24
Cemetery Fees	149	152
Childcare Fees	1,420	1,291
Caravan Park Fees	748	756
Hall Hire	14	13
Livestock Saleyards	195	159
Rental / Lease Fees	128	188
Sundry	49	66
Total User Charges	2,768	2,687

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 2. Income (continued)

\$ '000	2022	2021
(d) Investment Income		
Interest on Investments		
- Local Government Finance Authority	93	92
- Loans to Community Groups	2	3
Total Investment Income	95	95
(e) Reimbursements		
Private Works	22	25
Other	93	87
Total Reimbursements	115	112
(f) Other income		
Insurance & Other Recoupments	87	62
Sundry	286	195
Total Other income	373	257
(g) Grants, Subsidies, Contributions		
Amounts Received Specifically for New or Upgraded Assets	407	697
Total Amounts Received Specifically for New or Upgraded Assets	407	697
Local Roads & Community Infrastructure	629	934
Untied - Financial Assistance Grant	4,640	3,520
Roads to Recovery	547	708
Childcare	-	15
Library and Communications	40	30
Sundry	350	37
Coastal Protection	40	200
Green Waste	49	-
Total Other Grants, Subsidies and Contributions	6,295	5,444
Total Grants, Subsidies, Contributions	6,702	6,141
The functions to which these grants relate are shown in Note 12.		
(i) Sources of grants		
Commonwealth Government	-	21
State Government	6,702	6,120
Total	6,702	6,141

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 2. Income (continued)

\$ '000	2022	2021
(ii) Individually Significant Items		
Grant Commission (FAG) Grant Recognised as Income	2,879	1,870

On 13 April 2022, Council received payment of the first three instalments of the 2022/23 Grant Commission (FAG) grant. In 2016/17, 2017/18, 2018/19, 2019/20 and again in 2020/21 a prepayment of FAG grants was made.

(h) Conditions over Grants & Contributions

Council has no grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 3. Expenses

\$ '000	Notes	2022	2021
(a) Employee costs			
Salaries and Wages		9,359	8,579
Employee Leave Expense		919	1,059
Superannuation - Defined Contribution Plan Contributions	16	830	669
Superannuation - Defined Benefit Plan Contributions	16	146	168
Workers' Compensation Insurance		281	255
Income Protection Insurance		166	165
Less: Capitalised and Distributed Costs		(494)	(459)
<u>Total Operating Employee Costs</u>		<u>11,207</u>	<u>10,436</u>
Total Number of Employees (full time equivalent at end of reporting period)		134	129
(b) Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		25	19
Bad and Doubtful Debts		8	-
Elected Members' Expenses		251	266
Election Expenses		15	3
<u>Subtotal - Prescribed Expenses</u>		<u>299</u>	<u>288</u>
(ii) Other Materials, Contracts and Expenses			
Contractors		4,956	4,837
Energy		496	483
Legal Expenses		198	132
Levies Paid to Government - Landscape levy		1,025	1,016
Sundry		41	320
Materials		1,776	1,177
Fuel		498	445
Insurance		543	520
Telephone		114	129
Water		118	126
Subscriptions		227	178
Financial Assistance		105	187
Licence Fees		572	411
Advertising		83	60
Postage		36	32
Registration		116	107
<u>Subtotal - Other Material, Contracts & Expenses</u>		<u>10,904</u>	<u>10,160</u>
<u>Total Materials, Contracts and Other Expenses</u>		<u>11,203</u>	<u>10,448</u>

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 3. Expenses (continued)

\$ '000	2022	2021
(c) Depreciation, Amortisation and Impairment		
(i) Depreciation and Amortisation		
Infrastructure		
- Sealed Roads	1,390	1,310
- Unsealed Roads	1,169	1,245
- Kerb & Gutter	328	328
- Stormwater	112	133
- CWMS	730	734
- Footpaths	333	347
Right-of-use Assets	10	10
Plant & Equipment	795	763
Furniture & Fittings	14	11
Buildings	1,033	1,053
Structures	556	526
Subtotal	6,470	6,460
Total Depreciation, Amortisation and Impairment	6,470	6,460

(d) Finance Costs

Interest on Loans	225	260
Interest on Leases	1	1
Total Finance Costs	226	261

Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	2022	2021
Infrastructure, Property, Plant & Equipment		
(i) Assets Renewed or Directly Replaced		
Proceeds from Disposal	163	139
Less: Carrying Amount of Assets Sold & Disposed	(538)	(2,635)
Gain (Loss) on Disposal	(375)	(2,496)
(ii) Assets Surplus to Requirements		
Proceeds from Disposal	1,184	534
Less: Carrying Amount of Assets Sold & Disposed	(1,153)	(521)
Gain (Loss) on Disposal	31	13
Net Gain (Loss) on Disposal or Revaluation of Assets	(344)	(2,483)

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 5. Current Assets

\$ '000	2022	2021
(a) Cash & Cash Equivalent Assets		
Cash on Hand at Bank	237	255
Short Term Deposits & Bills, etc.	12,602	14,407
<u>Total Cash & Cash Equivalent Assets</u>	<u>12,839</u>	<u>14,662</u>
 (b) Trade & Other Receivables		
Rates - General & Other	815	702
Accrued Revenues	8	3
Debtors - General	257	261
GST Recoupment	299	454
Prepayments	439	36
Loans to Community Organisations	7	7
Subtotal	<u>1,825</u>	<u>1,463</u>
Less: Allowance for Doubtful Debts	(9)	(1)
<u>Total Trade & Other Receivables</u>	<u>1,816</u>	<u>1,462</u>
 (c) Inventories		
Stores & Materials	394	642
<u>Total Inventories</u>	<u>394</u>	<u>642</u>

Aggregate write-downs and other losses recognised as an expense, and reversals of these, were not material in amount in either year. All such reversals occurred principally as a result of clerical inaccuracies during stores operations.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 6. Non-Current Assets

\$ '000	2022	2021
Financial Assets		
Receivables		
Loans to Community Organisations	124	131
Subtotal	124	131
Total Receivables	124	131
Total Financial Assets	124	131

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment

(a(i)) Infrastructure, Property, Plant & Equipment

	Fair Value Level	as at 30/06/21			Asset movements during the reporting period								as at 30/06/22				
		At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	Asset Additions Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	WIP Transfers	Adjustments & Transfers	Revaluation Decrements to Equity (ARR) (Note 9)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount
Capital Work in Progress		-	1,100	-	1,100	2,215	263	-	-	(878)	-	-	-	-	2,700	-	2,700
Land	3	10,332	-	-	10,332	-	-	-	-	-	-	-	-	10,332	-	-	10,332
Land - Other	2	6,954	-	-	6,954	1,300	-	(40)	-	-	-	-	-	6,914	1,300	-	8,214
Infrastructure																	
- Sealed Roads	3	128,601	4,371	(42,368)	90,604	106	808	-	(1,390)	-	-	-	-	128,601	5,285	(43,758)	90,128
- Unsealed Roads	3	28,691	1,837	(12,302)	18,226	18	1,205	-	(1,169)	-	-	-	-	28,691	3,060	(13,471)	18,280
- Kerb & Gutter	3	22,767	222	(9,434)	13,555	65	124	(20)	(328)	-	-	-	-	22,719	411	(9,734)	13,396
- Stormwater	3	12,203	862	(4,180)	8,885	-	24	-	(112)	-	-	-	-	12,203	886	(4,292)	8,797
- CWMS	3	41,330	-	(10,397)	30,933	-	88	(25)	(730)	-	-	-	-	41,274	88	(11,096)	30,266
- Footpaths	3	9,887	217	(4,005)	6,099	4	201	(20)	(333)	5	-	-	-	9,859	422	(4,325)	5,956
Right-of-Use Assets		30	-	(12)	18	-	-	-	(10)	-	-	-	-	30	-	(22)	8
Plant & Equipment		-	12,599	(6,558)	6,041	18	911	(163)	(795)	-	-	-	-	-	12,804	(6,792)	6,012
Furniture & Fittings		-	350	(260)	90	14	5	-	(14)	-	-	-	-	-	369	(274)	95
Buildings	2	1,363	-	(74)	1,289	-	20	(1,113)	(38)	-	-	-	-	143	20	(5)	158
Buildings	3	45,696	287	(13,676)	32,307	-	332	(298)	(995)	873	(634)	-	-	45,040	1,492	(14,947)	31,585
Structures	3	11,909	7,014	(6,306)	12,617	-	540	(12)	(556)	-	634	-	-	12,130	7,554	(6,461)	13,223
Total Infrastructure, Property, Plant & Equipment		319,763	28,859	(109,572)	239,050	3,740	4,521	(1,691)	(6,470)	-	-	-	-	317,936	36,391	(115,177)	239,150
Comparatives		313,749	21,148	(100,792)	234,105	3,683	4,459	(3,156)	(6,460)	-	-	(2,862)	9,281	319,763	28,859	(109,572)	239,050

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

(b) Valuation of Infrastructure, Property, Plant & Equipment

Valuation of Assets

General Valuation Principles

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value.

Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

Highest and best use: For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Information on Valuations

Fair value hierarchy level 2 valuations - Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land - Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets - There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Capitalisation Thresholds

	2022	2021
Buildings	\$5,000	\$5,000
Structures - Major	\$5,000	\$5,000
Other Community Assets - Minor	\$5,000 - \$85,000	\$5,000 - \$85,000
Road construction & reconstruction	\$5,000	\$5,000
Paving & Footpaths, Kerb & Gutter	\$1,000	\$1,000
Stormwater	\$1,000	\$1,000

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

CWMS	\$5,000	\$5,000
Office Furniture & Equipment	\$1,000	\$1,000
Other Plant & Equipment	\$2,000	\$2,000
Other Assets	\$1,000	\$1,000

Estimated Lives

<i>Plant, Furniture & Equipment</i>	2022	2021
Office Equipment	5 to 10 years	5 to 10 years
Office Furniture	5 to 20 years	5 to 20 years
Vehicles and Road-making Equipment	5 to 8 years	5 to 8 years
Other Plant & Equipment	5 to 15 years	5 to 15 years

Building & Other Structures

Sub Structure	100 to 200 years	100 to 200 years
Super Structure	100 to 200 years	100 to 200 years
Roof	75 to 150 years	75 to 150 years
Services (Electrical)	30 to 60 years	30 to 60 years
Services (Fire)	20 to 40 years	20 to 40 years
Services (Hydraulics)	30 to 70 years	30 to 70 years
Services (Mechanical)	30 to 70 years	30 to 70 years
Services (Security)	20 to 40 years	20 to 40 years
Services (Transport)	25 to 50 years	25 to 50 years
Site Infrastructure	45 to 90 years	45 to 90 years
Site Services	30 to 60 years	30 to 60 years
Fitouts & Fittings	30 to 60 years	30 to 60 years
Fitouts (Floor Coverings)	25 to 60 years	25 to 60 years
Sheds/Shelters	40 to 120 years	40 to 120 years
Playground Equipment	20 to 40 years	20 to 40 years
Lighting	25 to 50 years	25 to 50 years
Effluent Disposal Point	30 to 60 years	30 to 60 years
Fencing	25 to 100 years	25 to 100 years

Infrastructure

Sealed Roads - Surface	25 to 150 years	25 to 150 years
Sealed Roads - Pavement /Sub Base	150 to 900 years	150 to 900 years
Unsealed Roads	35 to 175 years	35 to 175 years
Bridges - Concrete	80 to 100 years	80 to 100 years
Paving & Footpaths, Kerb & Gutter	15 to 100 years	15 to 100 years
Drains	80 to 100 years	80 to 100 years
Culverts	50 to 75 years	50 to 75 years
Bores	10 to 40 years	10 to 40 years
Stormwater - Pipes	60 to 80 years	60 to 80 years
Stormwater - Other	15 to 100 years	15 to 100 years
CWMS – Pipes	60 to 100 years	60 to 100 years
CWMS – Mechanical & Electrical	25 to 50 years	25 to 50 years
CWMS – Other	25 to 120 years	25 to 120 years

Other Assets

Various Other Assets	5 to 50 years	5 to 50 years
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Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

Land

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition; land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land is recognised at Fair Value. The last revaluation was derived by utilising the valuations as at 30th June 2019 by the Valuer Generals Office. Additions are recognised on the cost basis.

Council will be undertaking a valuation of their Land asset class as at 30 June 2023.

Buildings & Other Structures

Building and other structures assets were valued by Australian Pacific Valuers (APV) at market and depreciated current replacement cost as at the 1st July 2020. All acquisitions made after the respective date of valuation are recorded at cost.

Infrastructure

Unsealed road and Sealed road assets were valued by Council officers & Tonkins Consulting Systems based on a condition assessment completed by Tonkins Consulting Systems. The condition assessment and assets were valued at depreciated current replacement cost as at the 1st July 2019. All acquisitions made after the respective dates of valuation are recorded at cost.

Kerb & Gutter assets were valued by HDS Australia at depreciated current replacement cost during the reporting period beginning 1st July 2020. All acquisitions made after the respective dates of valuation are recorded at cost.

Footpath assets were valued by HDS Australia at depreciated current replacement cost during the reporting beginning 1st July 2020. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater Drainage assets were valued by Tonkins at depreciated current replacement cost during the reporting period beginning 1st July 2020. All acquisitions made after the respective dates of valuation are recorded at cost.

Community Wastewater Management Schemes (CWMS) were valued by Council Staff, and peer reviewed by HDS Australia, at depreciated current replacement cost as at the 1st July 2020. All acquisitions made after the respective dates of valuation are recorded at cost.

Plant, Furniture & Equipment

These assets are recognised on the cost basis.

All other assets

These assets are recognised on the cost basis.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 8. Liabilities

\$ '000	2022 Current	2022 Non Current	2021 Current	2021 Non Current
(a) Trade and Other Payables				
Goods & Services	1,696	–	3,328	–
Payments Received in Advance	365	–	343	–
Accrued Expenses - Employee Entitlements	438	–	407	–
Accrued Expenses - Other	94	–	298	–
Deposits, Retentions & Bonds	123	–	53	–
<u>Total Trade and Other Payables</u>	<u>2,716</u>	<u>–</u>	<u>4,429</u>	<u>–</u>

\$ '000	Notes	2022 Current	2022 Non Current	2021 Current	2021 Non Current
(b) Borrowings					
Loans		411	3,128	463	3,540
Lease Liabilities	15	9	–	10	9
<u>Total Borrowings</u>		<u>420</u>	<u>3,128</u>	<u>473</u>	<u>3,549</u>

All interest bearing liabilities are secured over the future revenues of the Council

(c) Provisions

Annual Leave - (including on costs)	1,010	–	1,181	–
Long Service Leave - (including on costs)	1,130	374	1,026	360
<u>Total Provisions</u>	<u>2,140</u>	<u>374</u>	<u>2,207</u>	<u>360</u>

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 9. Reserves

\$ '000	as at 30/06/21				as at 30/06/22
	Opening Balance	Increments (Decrements)	Transfers	Impairments	Closing Balance
(a) Asset Revaluation Reserve					
Land	8,300	-	-	-	8,300
Infrastructure					
- Sealed Roads	61,817	-	-	-	61,817
- Unsealed Roads	28,806	-	-	-	28,806
- Kerb & Gutter	3,466	-	-	-	3,466
- Stormwater	8,926	-	-	-	8,926
- CWMS	20,546	-	-	-	20,546
- Footpaths	5,789	-	-	-	5,789
Buildings	28,678	-	-	-	28,678
Structures	7,168	-	-	-	7,168
Total Asset Revaluation Reserve	173,496	-	-	-	173,496
Comparatives	167,077	6,419	-	-	173,496

\$ '000	as at 30/06/21			as at 30/06/22	
	Opening Balance	Tfrs to Reserve	Tfrs from Reserve	Other Movements	Closing Balance
(b) Other Reserves					
Waste Management Reserve	1,359	1,716	(1,604)	-	1,471
Community Waste Water Scheme Reserve	888	721	(606)	-	1,003
Other Reserves	124	1	-	-	125
Land Development	92	-	-	-	92
Service Station	25	-	-	-	25
Total Other Reserves	2,488	2,438	(2,210)	-	2,716
Comparatives	2,042	2,331	(1,885)	-	2,488

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 9. Reserves (continued)

Purposes of Reserves

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Waste Management Reserve

The Waste Management Reserve is used to record transactions related to income and expenses for waste collection/disposal. The funds in this reserve are available for future maintenance of waste collection/disposal.

Community Waste Water Scheme Reserve

The Community Waste Water Scheme Reserve is used to record transactions related to income and expenses for Councils Community Waste Water Schemes (CWMS). The funds in this reserve are available for future maintenance of CWMS.

Other Reserve

Other Reserve consists of a number of miscellaneous reserves that have been in existence for a number of years for a multitude of activities. Over the next twelve months these reserves will be reviewed and the number of specific items reduced.

Land Development

This reserve holds the funds received (net of expenditure) following the sale of Mount Burr House.

Service Station Sinking Fund

As per the Lease with the Service Station a contribution can be charged which will be used for future works associated with the Service Station, Millicent.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 10. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2022	2021
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(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Total Cash & Equivalent Assets	5	12,839	14,662
Balances per Statement of Cash Flows		12,839	14,662

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus/(Deficit)		616	(1,227)
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		6,470	6,460
Grants for capital acquisitions treated as Investing Activity		(407)	(697)
Net (Gain) Loss on Disposals		344	2,483
		7,023	7,019
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		(362)	149
Change in Allowances for Under-Recovery of Receivables		(8)	-
Net (Increase)/Decrease in Inventories		248	(203)
Net (Increase)/Decrease in Other Assets		16	(15)
Net Increase/(Decrease) in Trade & Other Payables		(1,783)	1,480
Net Increase/(Decrease) in Other Provisions		(53)	260
Net Cash provided by (or used in) operations		5,081	8,690

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	16	14
LGFA Cash Advance Debenture Facility	7,760	9,010

Council has immediate access to a short-term draw-down facility, and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 11(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities.
Details of these Functions/Activities are provided in Note 11(b).

\$ '000	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021
Functions/Activities										
Business Undertakings	997	944	2,636	2,464	(1,639)	(1,520)	–	–	27,527	27,901
Community Services	1,664	1,581	2,955	2,764	(1,291)	(1,183)	–	36	13,516	13,594
Culture	27	24	159	148	(132)	(124)	–	–	178	183
Library Services	42	39	573	536	(531)	(497)	40	28	3,207	3,214
Economic Development	184	175	936	875	(752)	(700)	–	–	204	217
Environment	222	210	691	646	(469)	(436)	89	200	22,196	22,319
Recreation	101	97	2,763	2,583	(2,662)	(2,486)	–	–	29,323	29,475
Regulatory Services	505	480	2,049	1,916	(1,544)	(1,436)	–	–	840	834
Transport & Communication	1,435	1,363	7,885	7,374	(6,450)	(6,011)	897	1,338	118,260	118,902
Governance Services	24,257	23,036	8,308	8,159	15,949	14,877	5,269	3,842	35,712	35,921
Unclassified Activities	225	215	151	140	74	75	–	–	3,360	3,387
Total Functions/Activities	29,659	28,164	29,106	27,605	553	559	6,295	5,444	254,323	255,947

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 11(b). Components of Functions

The activities relating to Council functions are as follows:

Business Undertakings

Effluent Drainage, Caravan Parks, Council Housing, Saleyards, Land Development, Private Works.

Community Services

Childcare Centre, Community Halls, Public Toilets (Clean and Maintain), Community Grant Scheme, Community Event Support, Community and Youth Development, Civic and Arts Centre.

Culture

Local History and Galleries.

LIBRARY SERVICES

Millicent and Branch Libraries.

Economic Development

Millicent, Beachport and Penola Visitor Centres Operation, Limestone Coast Regional and Promotional Marketing.

Environment

Storm Water Drainage (Construct and Maintain), Street Lighting, Street Cleaning, Coastal Protection, Operate and Maintain Domestic Waste Disposal and Collection Dumps and Transfer Stations.

Recreation

Parks and Gardens Maintenance, Sport Facilities, Sport and Recreation Grant Scheme, Swimming Lake and Pools.

Regulatory Services

Development, Planning and Building Services, Dog Regulation and Control, Health Inspection, Fire Prevention and Parking Control.

Transport

Sealed and Unsealed Road Construction and Maintenance, Footpaths and Kerbing.

GOVERNANCE AND SUPPORT SERVICES

Elected Member Support, Council Offices, Legislative Compliance and Reporting, Risk Management, Corporate Services, Engineering Administration.

Unclassified Activities

Public Debt Transactions, Plant and Machinery Operations, Depot Expenses.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 12. Financial Instruments

Recognised Financial Instruments**Bank, Deposits at Call, Short Term Deposits****Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:

Short term deposits an average interest rate between 0.30% and 1.05% (2021: 0.25% and 0.45%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables - Rates & Associated Charges**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 0.420% (2021: 0.430%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Fees & Other Charges**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Other Levels of Government**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 12. Financial Instruments (continued)

Liabilities - Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities - Interest Bearing Borrowings

Accounting Policy:

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms & Conditions:

Secured over future revenues, borrowings are repayable (2 repayments per year with fixed terms between 7 and 20 years);; interest is charged at fixed (or variable - describe) rates between 4.75% and 7.00% (2021: 4.75% and 7.00%).

Carrying Amount:

Approximates fair value.

Liabilities - Leases

Accounting Policy:

Accounted for in accordance with AASB 16 as stated in Note 16.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 12. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2022					
Financial Assets					
Cash & Cash Equivalents	12,839	–	–	12,839	12,839
Receivables	1,943	9	10	1,962	1,940
Total Financial Assets	14,782	9	10	14,801	14,779
Financial Liabilities					
Payables	2,184	–	–	2,184	2,184
Current Borrowings	615	–	–	615	420
Non-Current Borrowings	–	2,107	2,072	4,179	3,128
Total Financial Liabilities	2,799	2,107	2,072	6,978	5,732
2021					
Financial Assets					
Cash & Cash Equivalents	14,662	–	–	14,662	14,662
Receivables	1,593	13	12	1,618	1,593
Total Financial Assets	16,255	13	12	16,280	16,255
Financial Liabilities					
Payables	3,724	–	–	3,724	3,724
Current Borrowings	694	–	–	694	473
Non-Current Borrowings	–	2,376	2,417	4,793	3,549
Total Financial Liabilities	4,418	2,376	2,417	9,211	7,746

The following interest rates were applicable to Council's Borrowings at balance date:

\$ '000	2022		2021	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Other Variable Rates	2.00%	–	2.00%	–
Fixed Interest Rates	5.86%	3,548	5.86%	4,022
		3,548		4,022

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 12. Financial Instruments (continued)

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 13. Financial Indicators

	Indicator 2022	Indicators 2021	Indicators 2020
Financial Indicators overview			
<i>These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.</i>			
1. Operating Surplus Ratio			
Operating Surplus	1.9%	2.0%	2.8%
Total Operating Income			
<i>This ratio expresses the operating surplus as a percentage of total operating revenue.</i>			
2. Net Financial Liabilities Ratio			
Net Financial Liabilities	(20)%	(19)%	(20)%
Total Operating Income			
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>			
Adjusted Operating Surplus Ratio			
Operating Surplus	(1.5)%	1.5%	4.1%
Total Operating Income			
Adjustments to Ratios			
<i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.</i>			
Adjusted Net Financial Liabilities Ratio			
Net Financial Liabilities	(11)%	(12)%	(20)%
Total Operating Income			
3. Asset Renewal Funding Ratio			
Asset Renewals	79%	74%	75%
Infrastructure & Asset Management Plan required expenditure			
<i>Asset renewals expenditure is defined as capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.</i>			

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 14. Uniform Presentation of Finances

\$ '000	2022	2021
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	29,659	28,164
less Expenses	(29,106)	(27,605)
Operating Surplus / (Deficit)	553	559
Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	(4,521)	(4,459)
add back Depreciation, Amortisation and Impairment	6,470	6,460
add back Proceeds from Sale of Replaced Assets	163	139
	2,112	2,140
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(3,740)	(3,683)
add back Amounts Received Specifically for New and Upgraded Assets	407	514
add back Proceeds from Sale of Surplus Assets (including investment property, real estate developments & non-current assets held for resale)	1,184	534
	(2,149)	(2,635)
Net Lending / (Borrowing) for Financial Year	516	64

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 15. Leases

(i) Council as a lessee

Terms and conditions of leases

Asset Class Buildings

Council entered a contract as a lessee for the 12 Ridge Terrace, Millicent office.

Set out below are the carrying amounts of right-of-use assets recognised within Infrastructure, Property, Plant and Equipment and the movements during the period:

(a) Right of use assets

\$ '000	Ridge Terrace Council Office
2022	
Opening balance	18
Additions to right-of-use assets	–
Depreciation charge	(10)
Balance at 30 June	8
2021	
Opening balance	28
Additions to right-of-use assets	–
Depreciation charge	(10)
Balance at 30 June	18

(b) Lease liabilities

Set out below are the carrying amounts of lease liabilities (included under interest-bearing loans and borrowings) and the movements during the period:

\$ '000	2022	2021
Balance at 1 July	18	–
Additions	–	28
Accretion of interest	–	(1)
Payments	(10)	(9)
Balance at 30 June	8	18
Classified as:		
Current	8	10
Non Current	–	8

The maturity analysis of lease liabilities is included in Note 13.

The Group had total cash outflows for leases of \$6K.
The following are the amounts recognised in profit or loss:

Depreciation expense of Right-of-Use Assets	10	9
Interest expense on lease liabilities	–	1
Total amount recognised in profit or loss	10	10

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 16. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Hostplus Super (formerly Statewide Super). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.00% in 2021/22; 9.50% in 2020/21). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2020/21) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2020. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 17. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Land under roads

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled **1,795 km** of road reserves of average width **20 metres**.

2. Potential insurance losses

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. Bank guarantees

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to **\$240,288** (2021: **\$192,024**) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

4. Legal expenses

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 2 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 18. Related Party Transactions

Key Management Personnel

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 40 persons were paid the following total compensation:

\$ '000	2022	2021
The compensation paid to Key Management Personnel comprises:		
Salaries, allowances & other short-term benefits	3,103	3,096
Total	3,103	3,096

Receipts from Key Management Personnel comprise:

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

Contributions for Fringe Benefits Tax purposes	48	56
Planning and Building Application Fees	2	1
Total	50	57

Key Management Personnel (KMP) and relatives of KMP's own a retail business from which various supplies were purchased as required either for cash or on 30-day account. Purchases from this one business was \$39,660.14 during the year on normal commercial terms.

Two (2) close family members of key management personnel are employed by Council in accordance with the terms of the Award, and as recorded in the public Register of Salaries maintained in accordance with section 105 of the Local Government Act 1999.

Four (4) key management personnel or close family members (including related parties) lodged planning and building applications during the year.

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Dean Newbery
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Independent Auditor's Report

To the members of the Wattle Range Council

Opinion

We have audited the accompanying financial report of the Wattle Range Council (the Council), which comprises the statement of financial position as at 30 June 2022, statement of comprehensive income, statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the Certification of the Financial Statements.

In our opinion, the financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2022, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (Including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Council determines is necessary to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

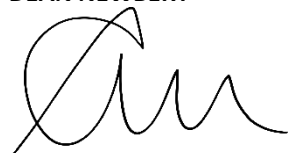
Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Council.
- Conclude on the appropriateness of the Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY



Samantha Creten
Partner

Signed on the 30th day of November 2022,
at 214 Melbourne Street, North Adelaide

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INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE WATTLE RANGE COUNCIL

Qualified Opinion

In our opinion, except for the effects of the matters described in the 'Basis for Qualified Opinion' section of our report, the Wattle Range Council (the Council) has complied, in all material respects, with Section 125 of the *Local Government Act 1999* in relation to the Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2021 to 30 June 2022.

Basis for Qualified Opinion

The Council had significant control deficiencies in their internal controls throughout the financial year relating to the following internal controls:

- Preparation and review of General Ledger Reconciliations for material general ledger control accounts that have the risk of material misstatement.
- Statutory obligations and core internal control of undertaking a third Budget Review for the financial year.
- Maintaining appropriate individual user access and permission levels that ensure appropriate segregation of duties to minimize the risk of error and/or fraud.
- Maintaining appropriate segregation of duties and independent review and authorisation controls over Rate Journals.

These deficiencies in internal controls were as a result of Council not having adequate procedures and effective internal controls.

We have audited the Internal Controls of the Council under the requirements of *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2021 to 30 June 2022 have been conducted properly and in accordance with law.

We conducted our engagement in accordance with Standard on Assurance Engagements *ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and *ASAE 3150 Assurance Engagements on Controls* issued by the Auditing and Assurance Standards Board.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applying Auditing Standard *ASQC 1 Quality Control for Firms that Perform Audits and Review of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking the assurance engagement.

Assurance Practitioner's Responsibilities

Our responsibility is to express an opinion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law.

ASAE 3150 requires that we plan and performed our procedures to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the control objectives and the controls operating effectively through the period. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

An assurance engagement to report on the designed and operating effectiveness of controls involves performing procedures to obtain evidence about the suitability of the design of the controls to achieve the control objectives and the operating effectiveness of the controls throughout the period. The procedures selected depend on our judgement, including the assessment of the risks that the controls are not suitably designed or the controls did not operate effectively. Our procedures included testing the operating effectiveness to the controls that we consider necessary to achieve the control objectives identified. An Assurance engagement of this type also includes evaluating the suitability of the control objectives.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on operating effectiveness of controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

DEAN NEWBERY**SAMANTHA CRETEN
PARTNER**

Signed on the 30th day of November 2022
at 214 Melbourne Street, North Adelaide, South Australia, 5006

Wattle Range Council

General Purpose Financial Statements for the year ended 30 June 2022

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Wattle Range Council for the year ended 30 June 2022, the Council's Auditor, Dean Newbery & Partners has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Ben Gower
Chief Executive Officer



Michael Schultz
Presiding Member

Date: 11 November 2022

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Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Wattle Range Council for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



SAMANTHA CRETEN

Partner

DEAN NEWBERY

Dated this 30th day of November 2022

Appendix 2
**LIMESTONE COAST LOCAL
GOVERNMENT ASSOCIATION
ANNUAL REPORT
2021/22**



Wattle Range
COUNCIL

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION



ANNUAL REPORT 2021-22





Welcome

“It has been a privilege to be the president of the LCLGA and to work with the Mayors and CEOs of the Limestone Coast Councils.

2021/22 was a challenging year for our limestone coast community as we successfully managed the impacts of the pandemic and variants, cross-border travel restrictions with Victoria, geopolitical tensions that continue to impact supply chains and our markets, State and Federal elections, housing shortages, difficulties in recruiting staff, and the devastating impact of fire and coastal erosion.”

Mayor Erika Vickery (OAM)
President LCLGA



Local government is the level of government that is closest to our community, and we have worked collaboratively across the seven councils in the Limestone Coast for the benefit of our region. Indeed our purpose or “Why” is to “collectively build stronger communities”. The Limestone Coast Local Government Association (LCLGA) is the collaboration vehicle Councils use to collaborate and pursue regional outcomes. The Limestone Coast Councils have collaborated through the LCLGA for over 136 years showing that collaboration is a highly and sustainably held value.

We have continued to implement the directions of our five-year strategic plan. In particular, we continued to focus our efforts on being narrow and deep rather than shallow and wide in delivering value to our members and our water community. This means we are targeting our resources to do a few things well, rather than taking on so many activities that our efforts become diluted. The key to this approach being successful is to ensure we are focusing on the highest priority outcomes for our members.

Our highest priority work (as identified by our members in the 2021/22 Business Plan) was advocacy, destination development, regional waste, roads strategy, joint planning board, and StarClub. In addition to these projects, the LCLGA also delivered the outcomes from incubator projects. These are projects where, for a limited time, we experiment to see if we can deliver an innovative value proposition for our community and assess the potential for the innovation to transition into either business as usual or to exist as an ongoing concern outside of the LCLGA.

In 2021/22 we delivered three incubator projects, they were the Substance Misuse Limestone Coast (SMLC), the Regional Leadership Programme, and the Limestone Coast Regional Sports Academy (LCRSA). The SMLC has evolved into its own entity and is expected to spin out of the LCLGA in 2022/23, the Leadership program completed three successful years and has now evolved into a State Project with significant funding (\$2m) from the State Government using our project as a model for all regions in SA; and the LCRSA continues to develop and has had significant success in assisting young sub-elite athletes to pursue sporting opportunities.

The development of our first Advocacy Agenda, which spells out the advocacy priorities for our region, has been a great tool to focus the advocacy effort of the

LCLGA and our members with a number of other regions seeking to duplicate this approach.

A special thank you to those agencies that partnered with us over the past twelve months. Without your valuable contribution, time and effort, many of our projects would not go ahead. They are the South Australian Tourism Commission, Office for Recreation Sport and Racing, Regional Development Australia Limestone Coast, Local Government Association of South Australia, SA Government Departments and Agencies, the University of South Australia, the Australian Federal Government and our member Councils. Your continued support is very much appreciated.

We acknowledge the tremendous efforts of Federal Member of Parliament Mr Tony Pasin MP and State Members Mr Troy Bell MP and Mr Nick McBride MP. Their assistance and support is valued and greatly appreciated.

On behalf of the Board, I would like to acknowledge the efforts of our dedicated staff over the past 12 months.

The Annual Report includes an overview of the value we have delivered to our members and community in 2021/22. I commend this years’ report to you and would like to acknowledge the continued support of the constituent council Mayors, elected members and Chief Executive Officers.

Mayor Erika Vickery (OAM)

President LCLGA



This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2021 to 30th June 2022 and was prepared pursuant to the Local Government Act 1999 to report to Constituent Councils on the work and operation of the Association for the preceding financial year.

This report details the activities of the Association to represent and serve the seven Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation, project delivery and innovation.

Our Association

LCLGA was established as a regional body on 6th October 1885. LCLGA is a regional subsidiary representing its Constituent Councils and is established pursuant to Section 43 of the Local Government Act 1999 by the Constituent Councils.

The Association is comprised of the following Constituent Councils:

- › District Council of Grant
- › Naracoorte Lucindale Council
- › Wattle Range Council
- › Kingston District Council
- › District Council of Robe
- › City of Mount Gambier
- › Tatiara District Council

Under its Charter, LCLGA's objectives are to:

- › Work in Association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association.
- › Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- › Facilitate and coordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- › Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- › Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- › Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- › Undertake projects and activities that benefit its region and its communities.
- › Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- › Implement programs that seek to deliver local government services on a regional basis; and
- › To effectively liaise and work with the State and Commonwealth Government and instrumentalities on a regional basis for the general enhancement of the region.

The LCLGA Board

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.



LCLGA Board Memembers 2021-22

Council	Delegate	Deputy Board Member/s
City of Mount Gambier	Mayor Lynette Martin (OAM)	Deputy Mayor Christian Greco
District Council of Grant	Mayor Richard Sage	Cr Gillian Clayfield
Wattle Range Council	Mayor Des Noll	Deputy Mayor Moira Neagle Cr Dale Price
District Council of Robe	Mayor Alison Nunan	Cr David Laurie
Kingston District Council	Mayor Kay Rasheed	Cr Jodie Gluyas Cr Chris England
Naracoorte Lucindale Council	Mayor Erika Vickery (OAM)	Cr Scott McLachlan Cr Craig McGuire
Tatiara District Council	Mayor Graham Excell	Cr Robert Mock

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2021-2022. Meetings are hosted by Constituent Councils on a rotational basis.

Office Bearers 2021-22

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2022, Mayor Erika Vickery was again elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Lynette Martin was elected as LCLGA Vice President.

During 2021-2022, the Executive Officer role was filled by Tony Wright.

Dean Newbery and Partners are the appointed Auditor.

During 2021-2022, LCLGA engaged the following staff to deliver regional programs:

Staff Member	Position
Tony Wright	Executive Officer
Michaela Bell	Program and Policy Manager
Tony Elletson	STARCLUB Field Officer Limestone Coast Regional Sporting Academy Coordinator
Biddie Shearing	Destination Development Manager
Ali Auld	Leadership Program
Paul Manfrin	Corporate Services Officer
Sophie Boucher	Substance Misuse Limestone Coast
Heidi Eldridge	Destination Development Coordinator

Delegates to the Local Government Association of South Australia

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

Council	LCLGA Representative
LGA Board	Mayor Erika Vickery
SAROC	Mayor Erika Vickery LCLGA EO Mayor Richard Sage (Proxy)

SAROC is an important LGA committee for non-metropolitan Councils. Membership is drawn from each of the six non-metropolitan Regional Local Government Associations with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.



Association Committees and Working Parties

To undertake specific projects or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working parties. LCLGA acknowledges the work of all who have contributed to the following committees and working parties throughout 2021-2022.

(The current appointments are listed, as of February 8, 2022)

Committee / Working Party	Representative	Council
LCLGA Roads and Transport Management Group	Cr Jamie Jackson (Presiding Member)	Tatiara District Council
	Mr Aaron Hillier	
	Cr Paul Jenner	City of Mount Gambier
	CEO or delegated staff member	
	Mr Daniel Willsmore	Naracoorte Lucindale Council
	Mr Dave Worthley	Kingston District Council
	Mr Peter Halton	Wattle Range Council
	Ms Lauren Oxlade (Proxy)	
	Mr Adrian Schutz	District Council of Grant
	Mr Robert Noir	Robe District Council
	Cr Bob Bates (Proxy)	
	Mayor Erika Vickery (President)	LCLGA
	Mr Tony Wright	
Limestone Coast Economic Development Reference Group (the group was suspended during 2021/22)	Mr Trevor Smart	Naracoorte Lucindale Council
	Mayor Richard Sage	District Council of Grant
	CEO or delegate (Proxy)	
	Ms Emma Clay	Wattle Range Council
	Cr Frank Morello	City of Mount Gambier
	Mr James Holyman	District Council of Robe
	Ms Nat Traeger	Kingston District Council
	Mayor Graham Excell	Tatiara District Council
	Ms Anne Champness	
	Mayor Erika Vickery (President)	LCLGA
	Mr Tony Wright	
Mrs Michaela Bell		

Committee / Working Party	Representative	Council
LCLGA Regional Waste Management Steering Committee	Mr Peter Halton (Chair)	Wattle Range Council
	Ms Lauren Oxlade (Proxy)	
	Mr Daniel Willsmore	Naracoorte Lucindale Council
	Mr Dave Worthley	Kingston District Council
	Cr Paul Jenner	City of Mount Gambier
	Mr Aaron Price	District Council of Grant
	Mr Leith McEvoy	
	Mr James Holyman	Robe District Council
	Mr Aaron Hillier	Tatiara District Council
	Mayor Erika Vickery (President)	LCLGA
	Mr Tony Wright	
	Mrs Michaela Bell	
Tourism Management Group	Ms Jayne Miller	Naracoorte Lucindale Council
	Ms Nat Traeger	Kingston District Council
	Ms Emma Clay	Wattle Range Council
	CEO or delegate	City of Mount Gambier
	Mr Kingsley Green	Tatiara District Council
	Ms Anne Champness	
	Mr Mike Ryan	District Council of Grant
	Ms Camille Lehmann	District Council of Robe
	Mayor Erika Vickery (President)	LCLGA
	Mr Tony Wright	
	Mrs Biddie Shearing	
Regional Sport and Rec Advisory Group	Vacant	District Council of Grant
	Ms Heather Schinkel	Kingston District Council
	Mrs Jayne Miller	Naracoorte Lucindale Council
	Cr David Laurie	District Council of Robe
	Mayor Alison Nunan (Proxy)	
	Ms Naomi Fallon	Tatiara District Council
	Cr Kate Amoroso	City Mount Gambier
	Ms Emma Clay	Wattle Range Council
	Mayor Erika Vickery (President)	LCLGA
	Mr Tony Wright	
		Mr Tony Elletson
LCLGA Audit & Risk Committee	Mayor Richard Sage	District Council of Grant
	Mayor Erika Vickery (Chair)	Naracoorte Lucindale Council
	Mr James Holyman	District Council of Robe
	Mr Paul Duka	Wattle Range Council
	Mr Tony Wright	LCLGA

Association Representation - Outside Organisations

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LC LGA to keep in touch with communities and contribute to new and existing initiatives.

During 2021-2022, LCLGA made or continued the following appointments to other organisations.

(The current appointments are listed, as of February 2022)

LCLGA Appointments To Outside Organisations	Current Appointments	Council
South East Zone Emergency Management Committee (ZEMC)	Ms Barbara Cernovskis	City of Mount Gambier
	Mr Daryl Whicker	District Council of Grant
Limestone Coast Zone Emergency Centre Committee (ZEST)	Mr Tony Wright (Local Government Controller)	LCLGA
	Mr Ben Hood (Local Government Deputy Controller)	City of Mount Gambier
Green Triangle Freight Action Plan - Implementation Management Group	Ms Barbara Cernovskis	City Mount Gambier
	Mr Tony Wright	LCLGA
Limestone Coast Community Services Roundtable	Mayor Erika Vickery	Naracoorte Lucindale Council
	Cr Moira Neagle	Wattle Range Council
Regional Development Australia Limestone Coast	Mayor Erika Vickery	Naracoorte Lucindale Council
Limestone Coast Bush Fire Management Committee	Mr David Hood	Naracoorte Lucindale Council
	Mr Roger Balbolka (Deputy)	Wattle Range Council
Southern Border Fire Coordination Association	Mr Roger Balbolka	Wattle Range Council
Local Government Association of SA - LGA Board	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
	Mayor Richard Sage (Proxy)	District Council of Grant
South Australian Regional Organisation of Councils (SAROC)	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
	Mayor Richard Sage	District Council of Grant
	LCLGA EO (Observer)	LCLGA
Group Training Employment	Cr Paul Jenner	City of Mount Gambier
AC Care	Mr Tony Wright	LCLGA

An underwater photograph of two divers in a deep blue ocean. Sunlight rays stream down from the surface, creating a dramatic, ethereal atmosphere. The divers are silhouetted against the bright light. The overall color palette is dominated by various shades of blue, from deep navy to bright cyan.

Key Result Areas

The strategic plan identifies three key result areas to focus on and support our “why” of collectively building stronger communities.

They are building:

- › Sustainable Communities
- › Stronger Economy
- › Member Capability

1. Building Sustainable Communities

A sustainable community has resilience, leadership, a healthy environment, an optimistic mindset, community well-being, connected and inclusive with built environments where we want to live and others want to join.

Over the 2021/22 year, building sustainable communities in a COVID-19 recovering environment within a local government context was the focus.

Business Plan Objectives

- > Our networks, members and stakeholders are connected and engaged
- > Incubator project outcomes have transitioned to alternative governance and operational arrangements
- > The governance, effective management, and capabilities of sporting clubs continue to improve (Star Club)
- > Joint Planning Board commences operations to develop a new regional plan

Strategy	Overview	Key Outcomes
Engage with stakeholders and proactive advocacy	The development of our advocacy agenda was a helpful tool as we engaged with local members, through the LGASA, directly with government departments and via the Cross Border commissioner.	<ul style="list-style-type: none"> > Local members incorporated our priorities into their campaigns. > Meetings with departments like DiT to create a channel for local priorities. > The Victorian Cross Border Commissioner picked up the transportability of TAFE funding as an impediment to efficient access to vocational training in cross border communities. > Shifting the state thinking on Regional Plans and Joint Planning Boards. > Engaging in the emerging debate on Regionalisation.
Star Club Program	This highly successful program continues to derive benefits for our community. As a region as we develop the skills and capability of our clubs to sustainably run them.	<ul style="list-style-type: none"> > Highest participation rate in StarClub of any region in SA. > Significant success from our StarClub Members accessing grants (\$1.3m) > Delivery of training courses in the region in the areas of cyber security and child safe officer
Sports Academy	The Academy continues to grow and in 2021/22 a decision was made to limit numbers to ensure we sustain a focus on sub-elite athletes and develop the capability of our regional coaches.	Multiple achievements from personal bests to state and national teams and awards. Continued support from ORSR and working closely with a number of sports on sub-elite pathways.
Leadership Program	To develop an immersive leadership development program to active community leadership.	45 graduates from the program which has triggered a \$2m investment in Regional Leadership by the SA Government as a direct result of the LCLGA Leadership Program.

Strategy	Overview	Key Outcomes
Substance Misuse Limestone Coast	To support allied professionals and the community in engaging in the challenge of substance misuse and to activate a community response.	The Planet Youth program is providing insights into community responses to reduce youth drug and alcohol harm. SMLC Summit identified a number of areas where there were insufficient services to meet the need. Training and information provided to professionals and families to assist with managing addiction and violence.
Regional Health and Wellbeing	Develop and implement a Regional Health Plan	Plan completed and little additional work now required.
Access Grant Funding	Access grant funding for LCLGA programs and assist our community with access funding.	LCLGA accessed \$248,000 in project grants, \$288,000 for Auspiced projects, \$665,000 for Roads (\$1.2m). Indirectly supported \$1.3m in sports and numerous tourism submissions which have not been quantified.
Auspice the SA Coastal Council Alliance (SACCA)	Support the operations of the SA Coastal Council Alliance	The SACCA program was supported with use of our systems, contracts and financial controls. SACCA received \$90,000 in 2021/22.



2. Building Stronger Economy

A strong economy relies on human capital (skills, knowledge, and innovation), financial capital (investment), productivity (more from less), realising local competitive advantages, entrepreneurialism, value clusters, increased supply chain value capture from exports, capturing local value (buy local); and attracting spend from outside our area (investment and visitation).

Business Plan Objectives

- > Destination Development Strategy (DDS) is approved, and implementation commences
- > Regional Roads Strategy is monitored and sought after funding for high-priority roads achieved
- > A viable (politically, commercially, risk and governance) waste option is developed
- > The Regional Growth Strategy is monitored, and Board approved projects delivered
- > Collaboration opportunities on cross-border projects are agreed

Strategy	Overview	Key Outcomes
Monitor and develop the regional growth strategy	Overseeing the regional growth strategy.	The regional growth strategy lost momentum and is being refreshed in 2022/23.
Maintain the Roads Database and Councils Skills	The Limestone Coast Regional Roads Plan and Database is current so we are seeking funding support for high-priority roads with regional significance. This planning and analysis ensures we have a sound evidence base to support these applications.	All projects but one were accepted for SLRP funding. Feedback was provided into the LGASA process which seems to have become disconnected from the Regional Transport Plan.
Test the viability of a regional waste solution	Continue to develop a model for a regional materials recycling facility.	Tender released for commercial advisors following three reviews into the financial viability of a regional MRF.
Implement the Destination Development Strategy	Implement the Limestone Coast Destination Development Strategy to drive the increased economic value of Tourism for our region.	The strategy implemented, staff engaged, and the program had to pivot several times during the year to support our local industry with Covid-19 and borders closing, opening and the rules for crossing the border constantly changing.
RDALC Deliverables Qualified	Work with the RDALC to ensure there is clarity on the outcomes achieved from the provision of funding on behalf of our members.	Clarification was reached on the funding model being related to small business services.
Cross Border Partnerships	Work with the Victorian Cross Border Commissioner and Councils to ensure the border does not limit opportunities for our region.	Frequent meetings with the Cross Border Commissioner who include the Limestone Coast in his Victorian Council fortnightly updates.
Red Meat Cluster	The Red Meat Cluster strategic plan was completed. The future of the group changing to a networking opportunistic one.	The Plan was completed as approved by the steering committee. Meetings were held to allow for networking and sharing of industry knowledge.

3. Building Member Capability

Building our capability focuses on increasing the availability and access to resources, reducing costs, improving performance, developing new skills and knowledge, leveraging our member's abilities for collective benefits, and developing and growing our employee's capabilities across our region.

Business Plan Objectives

- > Priority skills, resource sharing and funding arrangements (including grants) commenced
- > Shared approaches deliver improved value
- > Members collaborate effectively through LCLGA forums, committees and working groups
- > Members are well-positioned to respond to the requirements of the Local Government Review Bill.

Strategy	Overview	Key Outcomes
Deliver member forums	Deliver a number of forums to keep our members connected and informed.	Multiple forums delivered as board meetings, workshops, fortnightly CEO and Mayor catchups and working group meetings. In total at least 95 forums and meetings were facilitated by the LCLGA throughout the year.
Members' communications and dashboard	Ensure our members are kept up to date on regional issues and have a clear oversight of the LCLGA's performance	Communications are being improved with informal forums and email proving to be an effective channel. A draft dashboard has been developed for inclusion in the website upgrade in 202/23.
Shared capability	Seek opportunities for shared capability development.	An opportunistic approach, such as with the Localis system but a structured approach was not developed and in 2022/23 this responsibility has been moved back to the CEO forum.
Provide analysis, advice, submissions and advocacy.	Engage, via various channels, with stakeholders to ensure the needs of our members and region are considered in decisions making and policy development.	<p>The development of our Advocacy Agenda has focused our communications and stakeholder attention on our priorities.</p> <p>DiT is now trialling a local government engagement with the LC Roads Group to set regional priorities.</p> <p>Following the election, there has been a significant increase in support for the Sports Academy with an additional \$300,000 in grant funding over the next three years.</p>

Destination Development

The Limestone Coast Local Government Association (LCLGA) reshaped the regional tourism program into a broader Destination Development Strategy to bring together regional branding and activities to grow the visitor economy and regional prosperity and as a result of this, the Destination Development Strategy received additional resources from our members to support its delivery.



While significant progress was made in implementing the approved strategy there was also a need to pivot and support our industry as the border opened, closed and opened as states tried to manage community concerns, health infrastructure and lack of knowledge as new Covid-19 variants emerge. Over the Christmas period, this was extremely disruptive and significantly impact our Tourism industry.

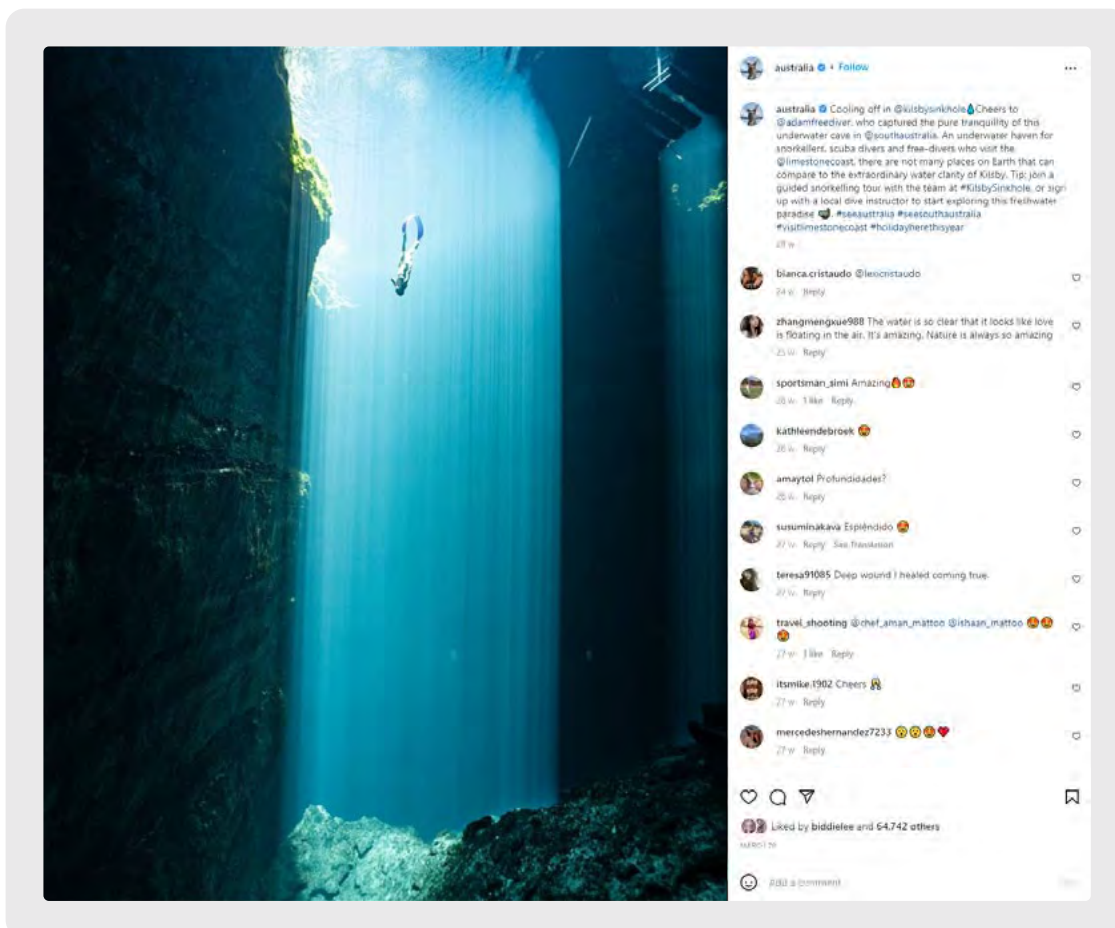
In particular, we made significant progress implementing the 149 identified actions in the strategy which included increasing our social media marketing, developing industry capability, developing itineraries, connecting the local industry, creating learning experiences and creating a new website landing page.

The continued development of the industry operator Facebook page, which we established to support operators when COVID-19 started, has grown from 253 to 533 members and proved to be an extremely effective communication tool with the limestone coast tourism industry.

The LCLGA have invested in creating digital storytelling to promote our region to target markets. This has proven

to be extremely effective as social media reach across Instagram and Facebook achieving just under 800,000 engagements.

The focus of our social media marketing campaign has been to increase the awareness of the Limestone Coast as a travel destination, increase engagement and trust with website users, convert website users into two bookable opportunities, and build trust and reposition the tourism industry within the limestone coast to be more invested and engaged in digital marketing.



In addition to our social media marketing activities, we also worked closely with the South Australian Tourism Commission (SATC) and attended regional tourism forums, facilitated Famil's with the tourism industry and over 50 influencers, and distributed over 1300 pieces of communication with Limestone Coast tourism operators, over 150 face to face appointments within our region provided over 208 posts on opportunities for funding training and webinars to tourism operators. We also provided essential market intelligence to the SATC on the impact of close borders on the tourism industry and the effectiveness of the programmes in supporting tourism in the Limestone Coast.

During 2021/22, we also entered into new collaborative partnerships with Wimmera Mallee Tourism, Glenelg Shire Tourism, Great Ocean Road Tourism and specific consumer campaigns with Southern Grampians Shire.

The Destination Development Project continues to support the Mixed Dozen Interactive Trails Planner which is embedded in our destination website and supported over 50 businesses who applied for state government tourism-related grants for industry development, event funding and nature-based tourism.

We supported over 12 events across the region with collaboration from the SATC.

A significant milestone in the Destination Development Project was delivering the first operator event at Cape Jaffa Wines with over 80 operators attending (the largest turnout for an event of this type in 10 years). There was a significant appetite to meet again in person and to hear about the LCLGA's plans to support the limestone coast tourism industry.

We continued to engage in face-to-face and in-person trade events with tourism booking intermediaries, for example in just one of these events we had 211 appointments with the trade to promote the Limestone Coast as a desirable destination for their clients.

The Destination Development Manager (Biddie Shearing) took up a new role with the City of Mount Gambier. We thank Biddie for the significant work she has done in supporting the Limestone Coast tourism industry and by creating the destination development strategy we are currently implementing.

Biddie has been a powerhouse behind the LCLGA's activities working with our members and operators to promote and develop the capability of our tourism industry. We wish her well for the future.





Limestone Coast Regional Sports Academy and STARCLUB

Local government recognises the importance of sporting and recreation clubs to regional communities and is pleased to partner with the Office for Recreation, Sport and Racing to deliver the Star Club Program and Regional Sports Academy in the Limestone Coast.

StarClub

The StarClub Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA hosts the StarClub Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the Office of Recreation and Sport.

The long-term goals of this program are:

- › To ensure clubs in the region are compliant with State and Federal Legislation,
- › Clubs are financially stable through prudent self-management and have access to appropriate funding
- › Maintain and build on membership, players and volunteers within the club.

The StarClub Field Officer provides support to clubs and associations in a number of areas:

Funding and Financial Stability

Awareness of grant availability and application support, increased eligibility through Starclub membership, and education and training regarding financial stability.

In 2021/22 the Limestone Coast received 20% of State Government Grants for sporting infrastructure (\$1.3 million), this was a significant outcome when we represent 3% of the SA population.

Volunteer Management

Sourcing and retaining volunteer support, running nationally-accredited training and education locally, information on education and training courses, providing templates for job descriptions for volunteers, Volunteer Management Policy assistance, ideas to involve, recognise and reward volunteers, and providing information on Succession Plans and complaints / conflict procedure.

Compliance

Occupational Work, Health and Safety for club staff and volunteers, Child Protection, constitutions update, review or start from scratch, incorporation, affiliation with State or national bodies, compliance with the Discrimination Act, risk management and information on licensing requirements for clubs selling alcohol. Such as providing Cyber Safe Webinar and Child Safe Officer courses across the region (free to StarClubs members).

Planning

Long term maintenance of facilities, Strategic Planning, Job Descriptions, Codes of Conduct, Good Sports Program and Play by the Rules Program. Such as the Robe Strategic Plan, Assisting the Tatiara Masters Games Committee, Mount Gambier Open Space Recreational Plan.

Limestone Coast Regional Sporting Academy (LCRSA)

In partnership with the Office for Recreation, Sport and Racing and the LCLGA, the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.

The Academy has continued to grow since its inception and now partners with six sports - Hockey, Tennis, SASI Cycling, Swimming, Basketball (via the Pioneers) and Athletics SA. The Academy also continues to receive significant support from the Office for Recreation, Sport and Racing in terms of funding, advice and networks.

Due to the Academy's success, there has been a high demand to join our program. The LCLGA took a decision to ensure we remained focused on elite and sub-elite pathways and capped the numbers at 70 so we could continue to provide focused and efficient support to Academy members.

Highlights included:

- > Hockey and Tennis program athletes won competitions against Western Victoria Sports Academy. Our Hockey team in particular excelled playing against a team made up of Victorian State Players and our Tennis Team won against players up to five years their seniors.
- > A Coach from the Academy was appointed Head of Sports Science with Div. One English Football Team Ipswich Town.
- > Academy member drafted by the AFLW Crows.
- > Two cyclers were selected in the National Futures Squad.
- > Academy hockey players selected in the National U18 Squad
- > Former Academy participant becomes the youngest player to reach 50 games in the SANFLW.
- > State titles in the under 20 years of age in the 100m and 400m.
- > Basketball U18 State Girls Team Representative.
- > Supporting a member of the Australian Ballet School with strength and conditioning programs.
- > SASI partnership to enable talent testing in schools.
- > National Men's Track Cycling Coach visiting our region to work with our athletes.
- > Ten Basketball Program athletes making their state age teams and one making the national team.
- > A National Champion in the Heptathlon.



Leila Croker National Champion and High Performance Director Tony Checker



Sarah Dally SASI



In the gym

Limestone Coast Leadership Program

In its last year, the community leadership capacity-building program aims to develop people for roles on Boards, Council, Community Leadership, Project Development and Governance, Industry and Business Associations and Sport, Recreation and Service Clubs.

Over three years, there were 45 graduates with a number progressing to take on leadership roles in the community and even progressing to employment in local government. Overall the program was 23% funded by Councils and 77% of funds sourced from business, industry associations, community, government, and philanthropic organisations.

Following the cessation of the program, the State Government Announced a \$2m investment in activating regional leadership, based on the outcomes and learnings from the LCLGA project.



SMLC

SMLC's origins are inspired by the work of the Western Region Alcohol and Drug Service and research by the Victorian Parliament's inquiry into the Supply and Use of Methamphetamines and in their subsequent Ice Action Plan.

While the issues and responses are complex, SMLC has focused on objectives which match key elements of the Victorian Ice Action Plan and National and State Alcohol and Other Drug Strategies.

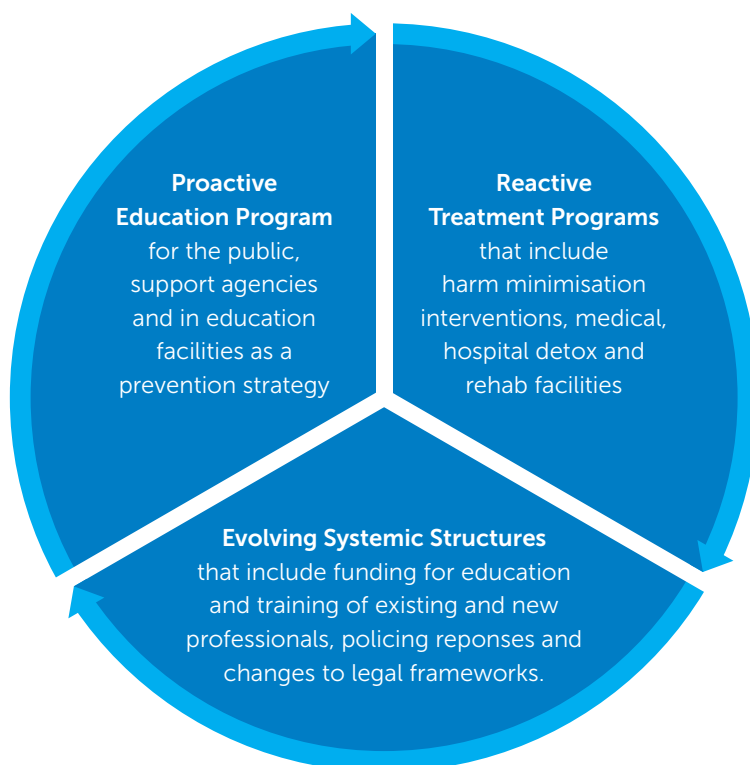
The SMLC focuses on delivering against the following objectives:

- > Supporting Limestone Coast school's evidence-based AOD education in the curriculum.
- > To Build community awareness of addiction issues / Website / LinkedIn.
- > Establish Community Partnerships
- > To establish a Board representing diverse community interests to build and champion the development of substance misuse infrastructure and a community-based collaborative model.

Highlights included:

The SMLC produced a substance use report on the impacts of Covid-19 in the Limestone Coast which identified the following issues:

- > Alcohol use increase by up to 25%;
- > Increased reports of domestic and family violence;
- > Increased reports of severity of domestic and family violence;
- > An increase in methamphetamine and GHB use;
- > A 25% mental health presentation increase;
- > A 25% increase for financial counselling services;
- > Privacy and security concerns through Zoom and online applications were experienced by professionals;
- > 67% of agencies considering altering client contact models into the future;
- > No public transport within the Limestone Coast highlighted.



Planet Youth Survey Conducted Across Our Region with 12 schools participating

Family education and therapeutic training for family and friends supporting someone with drug and or alcohol problems.

Formation of the SMLC as an independent legal entity

Delivered a regional summit on regional needs and goals in alcohol and other drug sectors.

Domestic and family violence workforce training for 40 frontline professionals

LIMESTONE
COAST LOCAL
GOVERNMENT
ASSOCIATION

FINANCIAL
REPORTS

30 JUNE 2022



LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
INCOME			
Local Government Council Contributions	2	807,383	647,288
Other Contributions	2	42,783	73,091
Other Income	2	42,127	164,937
Project Income	2	496,035	496,762
Unbudgeted Project Income	2	-	12,864
Total Income		<u>1,388,328</u>	<u>1,394,944</u>
EXPENSES			
Operating Expenses	3	212,600	175,496
Employee Costs	3	667,725	619,225
Project Expenditure	3	606,471	734,196
Unbudgeted Project Expenditure	3	-	12,864
Total Expenses		<u>1,486,795</u>	<u>1,541,781</u>
NET SURPLUS / (DEFICIT)			
transferred to Equity Statement		(98,467)	(146,837)
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME		<u>(98,467)</u>	<u>(146,837)</u>

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF FINANCIAL POSITION

as at 30 June 2022

	Notes	2022 \$	2021 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	648,360	771,577
Trade and Other Receivables	4	<u>66,147</u>	<u>81,556</u>
Total Assets		<u>714,507</u>	<u>853,133</u>
LIABILITIES			
Current Liabilities			
Trade & other payables	5	87,723	53,935
Provisions	5	89,972	60,313
Other Liabilities	5	<u>160,859</u>	<u>253,467</u>
Total Current Liabilities		<u>338,553</u>	<u>367,715</u>
Non-current Liabilities			
Provisions	5	<u>2,737</u>	<u>13,734</u>
Total Non-current Liabilities		<u>2,737</u>	<u>13,734</u>
Total Liabilities		<u>341,290</u>	<u>381,449</u>
NET ASSETS		<u>373,217</u>	<u>471,684</u>
EQUITY			
Accumulated Surplus		<u>373,217</u>	<u>471,684</u>
TOTAL EQUITY		<u>373,217</u>	<u>471,684</u>

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

**STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2022**

2022	Notes	Accumulated Surplus \$	TOTAL EQUITY \$
Balance at end of previous reporting period		471,684	471,684
Net Surplus / (Deficit) for Year		(98,467)	(98,467)
Other Comprehensive Income		-	-
Balance at end of period		373,217	373,217
 2021			
Balance at end of previous reporting period		618,521	618,521
Net Surplus / (Deficit) for Year		(146,837)	(146,837)
Other Comprehensive Income		-	-
Balance at end of period		471,684	471,684

This Statement is to be read in conjunction with the attached Notes

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CASHFLOWS
for the year ended 30 June 2022

		2022	2021
	Notes	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Members		774,281	647,288
Other Receipts		645,966	733,954
Payments		<u>(1,543,464)</u>	<u>(1,548,308)</u>
Net Cash provided by (or used in) Operating Activities	6	(123,217)	(167,066)
CASH FLOWS FROM INVESTING ACTIVITIES		<u> </u>	<u> </u>
Net Cash provided by (or used in) Investing Activities		-	-
CASH FLOWS FROM FINANCING ACTIVITIES		<u> </u>	<u> </u>
Net Cash provided by (or used in) Financing Activities		-	-
Net Increase (Decrease) in cash held		<u>(123,217)</u>	<u>(167,066)</u>
Cash & cash equivalents at beginning of period		771,577	938,643
Cash & cash equivalents at end of period	4	<u>648,360</u>	<u>771,577</u>

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Limestone Coast LGA's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$).

2 The Local Government Reporting Entity

Limestone Coast Local Government Association is incorporated under the SA Local Government Act 1999 and has its principal place of business at Level 1, 9 Bay Road, Mount Gambier, SA, 5290. These financial statements include Limestone Coast Local Government Associations direct operations and all entities through which Limestone Coast Local Government Association controls resources to carry on its functions. In the process of reporting on Limestone Coast Local Government Association as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Limestone Coast Local Government Associations option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

5 Payables

5.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

5.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

6 Employee Benefits

6.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	3.56% (2021 0.36%)
Weighted average settlement period	1 year (2021, 1 year)

No accrual is made for sick leave as Limestone Coast Local Government Associations experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave.

7 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

8 Leases

At the inception of a contract, the Association assesses if the contract is a lease. If there is a lease present, a right of use assets and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 2: INCOME			
Local Government Council Contributions			
City of Mount Gambier		221,489	181,118
District Council of Grant		96,987	80,329
Wattle Range Council		168,021	134,499
Naracoorte Lucindale Council		122,501	91,565
District Council of Robe		53,157	43,468
Tatiara District Council		94,668	75,874
Kingston District Council		<u>50,560</u>	<u>40,435</u>
Total		807,383	647,288
(The above includes income for "pass-through" expenditure for RDALC, SACCA and the provision of heritage services.)			
Other Contributions			
LGA SA		<u>42,783</u>	<u>42,591</u>
Total		42,783	42,591
Other Income			
Interest		773	3,648
Sponsorship		2,317	64,364
Participant Contribution		19,563	67,127
Other		<u>19,474</u>	<u>29,799</u>
Total		42,127	164,937
Project Income			
Tourism (Includes SA Tourism Commission payments)		80,927	104,197
Leadership Program		-	38,275
Sports Academy & Star Club (Office of Sport and Rec payments)		126,000	126,000
SACCA		90,935	104,805
SMLC		<u>198,173</u>	<u>153,986</u>
Total		496,035	496,762
Unbudgeted Project Income			
Unbudgeted Project Income		<u>-</u>	<u>12,864</u>
Total		-	12,864

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 3: Expenditure			
Operating Expenses			
Audit Fees		3,543	3,300
Accounting Fees		24,800	12,500
Computing and IT		33,611	18,302
Rent		20,824	20,824
Insurance		14,450	11,529
Vehicles		63,622	53,750
Chairperson Allowance		8,000	13,591
Travel, Accomodation and Meals		10,574	10,783
Other		33,176	30,917
Total		212,600	175,496
Employee Costs			
Salaries and Wages		573,301	562,507
Workcover		5,346	7,720
Superannuation		55,106	52,821
Leave Provision Movement		28,692	(17,377)
FBT		5,279	13,554
Total		667,725	619,225
(2022 Leave Provision Movement is substantially greater as a result of the recording of Time-Off-In-Leiu and a substantial increase in the present value calculation of LSL as a result 3 employee hitting pro-rata 7 years of service.)			
Project Expenditure			
Tourism		141,951	140,342
Leadership Program		25,722	128,802
Sports Academy & Star Club		95,355	133,375
SACCA		85,235	98,936
SMLC		73,983	44,775
Other		184,225	187,968
Total		606,471	734,196
Unbudgeted Project Expense			
Unbudgeted Project Expense		-	12,864
Total		-	12,864

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	2022	2021
Notes	\$	\$
NOTE 4: Assets		
Cash and Cash Equivalents		
Cash at Bank	244,638	318,564
Term Deposits	<u>403,723</u>	<u>453,013</u>
Total	648,360	771,577
Trade and Other Receivables		
Trade Debtors	46,259	78,193
Prepaid Wages	-	3,305
Prepayments	19,815	-
Accrued Interest	<u>73</u>	<u>58</u>
Total	66,147	81,556
NOTE 5: Liabilities		
Trade and Other Payables		
Goods and Services	80,387	49,867
Accrued Expenses	3,393	2,747
Other	<u>3,943</u>	<u>1,321</u>
Total	87,723	53,935
Provisions - Current		
Employee Entitlements including On-Costs	<u>89,972</u>	<u>60,313</u>
Total	89,972	60,313
Provisions - Non-Current		
Employee Entitlements including On-Costs	<u>2,737</u>	<u>13,734</u>
Total	2,737	13,734
Other Liabilities		
LC Regional Sport Academy	-	70,000
Substance Misuse LC	88,563	114,737
SA Coastal Councils Alliance	<u>72,295</u>	<u>68,730</u>
Total	160,859	253,467

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

**Notes to and forming part of the Financial Statements
for the year ended 30 June 2022**

	Notes	2022 \$	2021 \$
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NOTE 6: Reconciliation of Cash Flow Statement

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

Total cash & equivalent assets	4	<u>648,360</u>	<u>771,577</u>
Balances per Cash Flow Statement		<u>648,360</u>	<u>771,577</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		(98,467)	(146,837)
Non-cash items in Income Statement			
Net increase (decrease) in unpaid employee benefits		<u>15,357</u>	<u>(7,483)</u>
		(83,111)	(154,320)
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		18,713	(17,006)
Net increase (decrease) in trade & other payables		33,788	(4,513)
Net increase (decrease) in other liabilities		<u>(92,608)</u>	<u>8,773</u>
Net Cash provided by (or used in) operations		<u>(123,217)</u>	<u>(167,066)</u>

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	11,057	12,253
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LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

NOTE 7: Financial Instruments

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 0.05% and 0.10% (2021: 0.05% and 1.3%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Fees & other charges	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although the association is not materially exposed to any individual debtor, credit risk exposure</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Association.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 7: Financial Instruments (Cont.)

Liquidity Analysis

2022	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets					
Cash & Equivalents	\$ 648,360	\$ -	\$ -	\$ 648,360	\$ 648,360
Receivables	46,332	-	-	46,332	46,332
Total	694,692	-	-	694,692	694,692
Financial Liabilities					
Payables	67,908	-	-	67,908	67,908
Total	67,908	-	-	67,908	67,908
2021					
	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets					
Cash & Equivalents	\$ 771,577	\$ -	\$ -	\$ 771,577	\$ 771,577
Receivables	78,251	-	-	78,251	78,251
Total	849,828	-	-	849,828	849,828
Financial Liabilities					
Payables	50,630	-	-	50,630	50,630
Total	50,630	-	-	50,630	50,630

The following interest rates were applicable to Limestone Coast LGA at balance date:

	30 June 2022		30 June 2021	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
Term Deposits	0.07%	403,723	0.1%	453,013
		<u>403,723</u>		<u>453,013</u>

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of Limestone Coast Local Government Association.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Association is the carrying amount, net of any impairment. Except as detailed in Note 4 in relation to individual classes of receivables, exposure is concentrated within the Limestone Coast LGA boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Associations financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Association will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Association has a balance of both fixed and variable interest rate investments.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

NOTE 8: Uniform Presentation of Financial Statements

	2022	2021
Notes	\$	\$
Operating Revenues	1,388,328	1,394,944
Operating Expenses	<u>(1,486,795)</u>	<u>(1,541,781)</u>
Operating Surplus/(Deficit) before Capital Amounts	(98,467)	(146,837)
Less Net Outlays in Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
Add Back Depreciation Amortisation and Impairment	-	-
Proceeds from Sale of Replaced Assets	<u>-</u>	<u>-</u>
	-	-
Less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	-	-
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets	<u>-</u>	<u>-</u>
	-	-
Net Lending / (Borrowing) for Financial Year	<u>(98,467)</u>	<u>(146,837)</u>

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 9 – Contingent Liabilities and Contingent Assets

At 30 June 2022, the Association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in the this financial report.

Note 10 – Capital Commitments

At 30 June 2022, the Association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in the this financial report.

Note 11 – Events after the end of the reporting period

The entity has and continues to be affected by the current COVID-19 pandemic which has seen some impact on the ability to deliver programs and projects.

Subject to the impact from COVID-19 pandemic, the Board is not aware of any other events which have occurred subsequent to balance date which would materially affect the financial statements prepared for the year ended 30 June 2022.

Note 12 – Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Board believe that the Local Councils and other bodies will continue to fund the Association.

Note 13 – Capital Management

The Board controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Board ensure that the overall risk management strategy is in line with this objective. The Board operates under policies approved by the board. Risk management policies are approved and reviewed by the Board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities supported by financial assets. There has been no changes to the strategy adopted by the Board to control the capital of the entity since the previous financial year.

Note 14 – Related Party Disclosure

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2022	2021
	\$	\$
Short Term employee benefits inc allowances	183,256	170,656
Post Employment Benefits	15,345	14,921

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2022	2021
Under \$50,000	1	1
\$50,000 to \$100,000	0	0
\$100,001 to \$150,000	0	0
\$150,001 to \$200,000	1	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 14 – Related Party Disclosure (Cont.)

There were no transactions with other related parties apart from;

- A relative of a KMP owns a business who contract's their services as required to Kingston District Council.

Related Party Entity	Amounts received from Related Party during the Financial Year	Amounts outstanding from Related Party at the end of the financial year
	2022	2022
	\$	\$
City of Mount Gambier	228,489	-
District Council of Grant	96,987	-
Wattle Range Council	168,021	-
Naracoorte Lucindale Council	114,011	-
District Council of Robe	29,856	23,301
Tatiara District Council	94,668	6,792
Kingston District Council	52,258	-
TOTAL	784,290	30,093

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**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

Opinion

We have audited the accompanying financial report of the Limestone Coast Local Government Association (the Authority), which comprises the Statement of Financial Position as at 30 June 2022, the Statement of Comprehensive Income, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and other explanatory information and the Certification of the Financial Statements.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Authority as at 30 June 2022, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Authority in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation of the Authority's financial report in accordance with Australian Accounting Standards, the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*, and for such controls as Management determines is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by those charged with governance.
- Conclude on the appropriateness of the Authority's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY



JIM KEOGH

Partner

Signed on the 18th day of October 2022,
at 214 Melbourne Street, North Adelaide, South Australia 5006

**Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2022**

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Association to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Association's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Association provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Association's accounting and other records.

DocuSigned by:

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Tony Wright
EXECUTIVE OFFICER

DocuSigned by:

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Mayor Erika Vickery
President

Date: 10/13/2022

**Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2022**

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2022, the Association's Auditor, Dean Newberry & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

DocuSigned by:

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President
LC Local Government Association

DocuSigned by:

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Chief Executive Officer
District Council of Grant

DocuSigned by:

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Chief Executive Officer
City of Mount Gambier

DocuSigned by:

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Chief Executive Officer
Kingston District Council

DocuSigned by:

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Chief Executive Officer
Naracoorte Lucindale Council

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Chief Executive Officer
District Council of Robe

DocuSigned by:

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Chief Executive Officer
Tatiara District Council

DocuSigned by:

DF012FB1B95045D...
Chief Executive Officer
Wattle Range Council

Date: 10/13/2022

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Dean Newbery
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Auditor's Independence Declaration under Section 22 of the Local Government (Financial Management) Regulations 2011 to the Limestone Coast Local Government Association

I confirm that, for the audit of the financial statements of the Limestone Coast Local Government Association for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



JIM KEOGH
PARTNER

Signed on the 18th day of October 2022,
at 214 Melbourne Street, North Adelaide, South Australia 5006

ACKNOWLEDGEMENTS

LCLGA acknowledges the Constituent Council Mayors, Elected Members, Chief Executive Officers, Council staff and LCLGA staff for their support of the regional role of the Association.

During 2021/22, the LCLGA Board engaged a small team to implement a diverse and comprehensive regional work plan: Tony Wright (Executive Officer), Michaela Bell (Program & Policy Coordinator), Tony Elletson (LCLGA Star Club Field Officer & Limestone Coast Regional Sporting Academy), Biddie Shearing (Destination Development Manager Manager), Ali Auld (Leadership Program), Sophie Bouchier (Substance Misuse Program) and Paul Manfrin (Corporate Services Officer).

The Local Government Association SA has continued to provide strong support to LCLGA and its members throughout the year. LCLGA acknowledges the contributions of SAROC members and the many LGA SA staff that have supported LCLGA throughout the year.

LCLGA continues to enjoy a close working relationship with RDALC Board members and staff.

Tony Wright
Executive Officer





Wattle Range
COUNCIL

The Grapes (Steve Chapple 2022)



Wattle Range
COUNCIL

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'Civic Centre'
George Street
Millicent SA 5280
Tel: 08 8733 0900

BEACHPORT
Millicent Road,
Beachport SA 5280
Tel: 08 8735 8029

PENOLA
27 Arthur Street
Penola SA 5277
Tel: 08 8737 2391

ENGINEERING
Davenport Street,
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