



Wattle Range
COUNCIL

2019/2020

Annual
REPORT



“WATTLE RANGE - A GREAT PLACE TO LIVE AND WORK.”



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MAYOR'S *message*



I AM PLEASED TO PRESENT THE WATTLE RANGE COUNCIL'S ANNUAL REPORT FOR 2019/2020. THIS REPORT IS AN ESSENTIAL DOCUMENT THAT INFORMS THE COMMUNITY OF COUNCIL'S ACHIEVEMENTS, AND ITS FUTURE DIRECTION STRATEGY."

Wattle Range Council is a dynamic corporate organisation that has a strong vision for its community's future and a solid foundation of core values.

It is interesting to note that your Council has some two hundred and twenty working parts all that revolve around finance and people. Furthermore, discretionary funding is approximately six percent of the annual budget, with the remaining 94% of funding allocated to a wide range of essential services.

Council's Audit and Risk Committee continues to operate very effectively. The presiding member is an independent community representative with a strong professional financial background.

The committee's function is to review Council's operations and make recommendations to Council, guided by a detailed work plan. The business conducted by this committee serves as the financial heartbeat of the organisation.

There are many challenges facing the Wattle Range Council with the current economic environment due to the COVID-19 pandemic. Along with our communities, it has significantly impacted the Wattle Range Council organisation.

COVID-19 has had an impact on local businesses, sporting clubs, churches, community gatherings and employment. We experienced many community activities being cancelled that did not allow our community to come together as it normally would.

These restrictions gave us other opportunities in which we lived our lives. The simple act of staying home allowed us to spend quality time with our families and the gardens have never looked so good. As we move out of many of the restrictions that we have been living by, it is now time to financially stimulate our local economy.

During this period Council has been working towards the construction of a new Council administration building that will be home to all Council administrative services.

Currently these services are spread over three separate locations, with rent paid for two of these locations, along with duplication of other costs. This is clearly not financially sustainable for the long term. The George Street office facility (Old School House) is substandard and is no longer suitable as a safe workplace environment.

The CEO was directed to develop concept plans, costings and identify several site locations for this facility. This project continues to grow momentum for our community's future, and public consultation will be an important part of this project. This will be the biggest public community project the Wattle Range Council has ever engaged in and will be a building that will deliver long-term returns for our Council area.

Due to the current economic environment now and into the future, there will never be a better time to undertake such a public building project. The benefits to our community through economic stimulus will be rewarding. Furthermore, the Wattle Range Council has never been in a better financial position to undertake such an essential project.

WHAT A CHANGE HAS OCCURRED AT THE MILLICENT DOMAIN WITHIN THE LAST TWELVE MONTHS. WELL DONE TO OUR COMMUNITY FOR THIS GREAT INITIATIVE.

Penola and Coonawarra today is a district recognised as unique, authentic, and vibrant due to the distinctive natural features, historic buildings, literary past, arts culture, local wine region, mix of community, sporting culture, small businesses and primary industry.

Completion of the Penola By-Pass is now enabling heavy transport traffic to be taken out of Church Street. Thank you to the State and Federal Governments for their support to complete this project.

Penola continues to be a tourist destination and a vibrant community as Wattle Range Council continues to invest in essential infrastructure.

As Mayor, I continue to visit volunteer community organisations and emergency service units, acknowledging their most important contribution to our communities as volunteers. Supporting them and feeding back information to their organisational management is a small part in valuing their work.

This entire report outlines a clear direction of planning that goes on behind the scenes to collect and interpret data which then enables us to plan for the Wattle Range Region of tomorrow, confidently and effectively.

I continue to be marvelled at the energy level that our Chief Executive Officer manages his entire team, who are all focussed around delivering organisational excellence. For that, and on behalf of our communities, I thank CEO Gower.

Not surprisingly, we all know how our professional services are delivered by the Wattle Range Council staff. From the grader drivers to the Executive Team members, everybody's contribution is highly valued.

For that I thank you all. It is a privilege to serve all our communities.



OAM, Mayor



CEO'S *message*



WHAT A CRAZY YEAR! BUSHFIRES, PANDEMICS, ECONOMIC RECESSION, AND ON A PERSONAL LEVEL A SIGNIFICANT HEALTH SCARE.”

Not only have we managed to weather the storm, but we maintained our services to the community throughout the COVID-19 lockdown and delivered more infrastructure projects than ever before without having to borrow money or raise rates.

We are now in the second consecutive year that we have held our overall rate rise to zero percent. Over the past five years, rates have only increased by an average of just under 1% in comparison to CPI which averaged over 2% for the same period.

Our capital infrastructure projects increased from \$6.6 million to \$9 million and we were able to deliver the vast majority of these projects on time and within budget through improved planning, coordination and focus.

Significant projects included the Millicent Domain, Arthur Street drainage, almost \$1.4 million on road re-sheets and reseals, the Beachport Recreation Centre and Rymill Hall upgrades, and free public WIFI - over 190 individual projects in all.

I could not be prouder of the team's performance over the past 12 months. They stood up and put their best foot forward during an extremely busy and testing year.

They continue to be innovative in how they deliver their services to their customers - their communities, and they are operating well as a team.

They provide hundreds of different services to 13 different communities and we should never underestimate how complicated their work environment can be. No two days and no two problems are ever the same.

WHAT I LOVE ABOUT THIS JOB IS ITS CONNECTEDNESS TO THE COMMUNITY. OUR CUSTOMERS ARE OUR SHAREHOLDERS AS WELL AS OUR NEXT-DOOR NEIGHBOURS AND FRIENDS. IT IS THIS CONNECTEDNESS THAT UNDOUBTEDLY MOTIVATES OUR STAFF AND GIVES THEM SO MUCH PRIDE IN WHAT THEY DO.

They get to see the fruits of their labour on the faces of the people in the main street or at the football on the weekend.

Next time one of our team members serves you or you see them fixing something, please take the time to thank them for what they are doing. They deserve it and it will only motivate them to do more.

I am also very proud of the decision-making ability, the robustness of debate and the connection to the community that our 11 Elected Members and Mayor have displayed throughout the year.

They are a diverse group of individuals who bring a variety of perspectives and experiences to the chamber, and they collectively ensure that the direction given to me as CEO is considered, balanced and clear.

Decision making is always at its best when it is done as a team, and our Elected Members are a real credit to the community in this regard.

While they may have differences of opinion, they always support the final decision which is ultimately in the best interest of the entire Wattle Range community.

Being an Elected Member is often a thankless job, so from the CEO and staff to all of our Elected Members - we thank you.



Chief Executive Officer





 Beachport Jetty, Sarah Murby, 2020.

OUR ORGANISATION

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SECTION HIGHLIGHTS



9,047 Rateable Properties



25 Meetings & Gatherings of Council



916 After Hours Calls to 24/7 Call Centre



67 Media Releases



46 Community Representatives on Council Committees

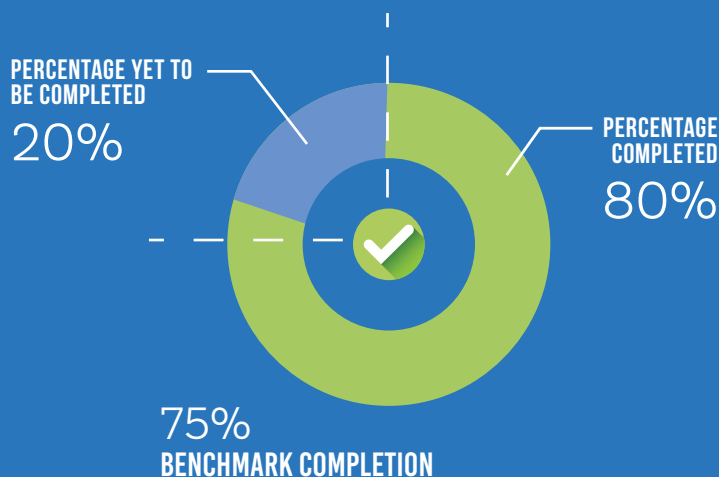
STRATEGIC PLAN ACHIEVEMENTS



ORGANISATIONAL EXCELLENCE

A great place to work where innovation & efficiency are expected, and customers are our focus.

5 STRATEGIES 36 ACTIONS



ABOUT OUR COUNCIL

Wattle Range Council was formed on 1 July 1997, following an amalgamation between the former District Councils of Beachport, Millicent and Penola.

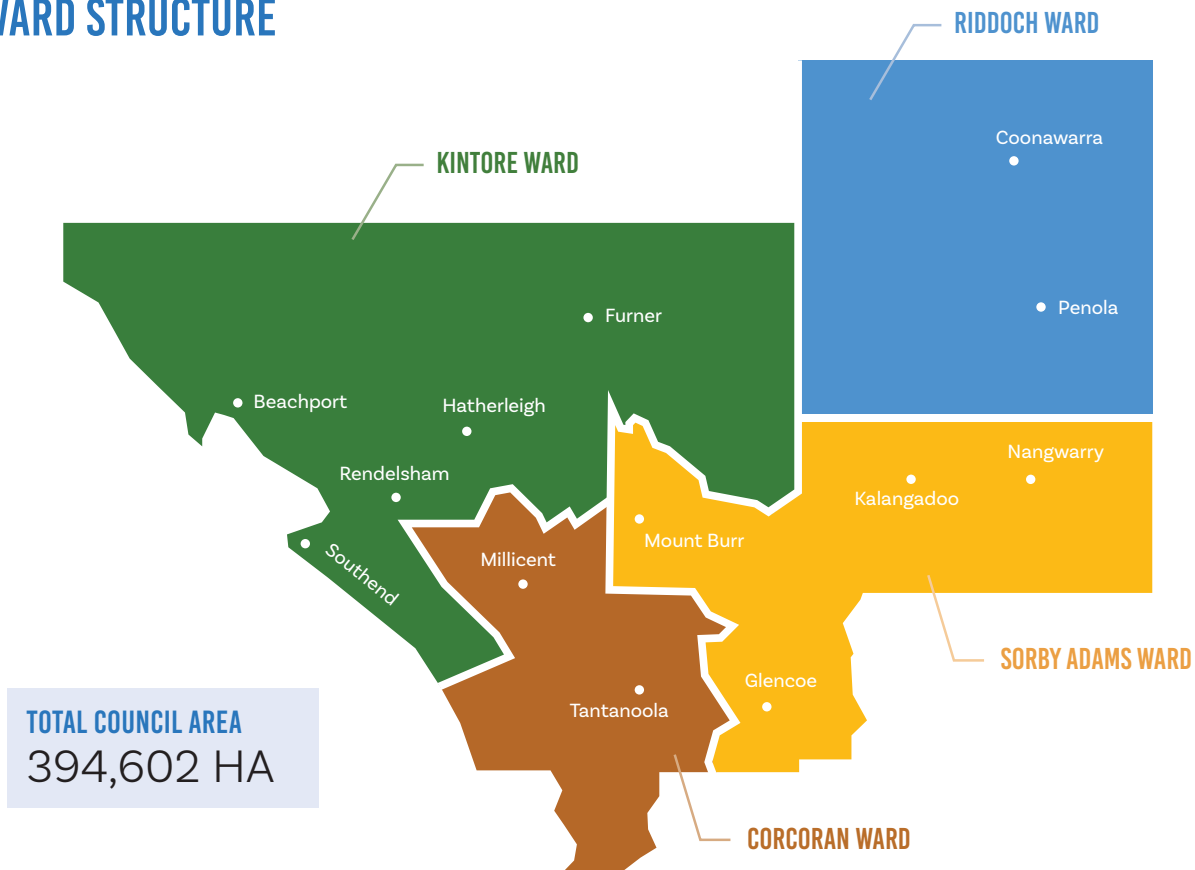
The Council extends from the Coast to the Victorian Border incorporating the seaside towns of Beachport and Southend extending inland to Millicent as the major service centre and easterly across to the historic town of Penola and world-renowned wine region of Coonawarra.

“ THE COUNCIL COMPRISES 13 TOWNSHIPS, COVERS AN AREA of 394,602 HECTARES.”

 Hay Season, Reece Carlson, 2019.

“ WATTLE RANGE COUNCIL IS ONE OF THE MOST DIVERSE AND PRODUCTIVE RURAL AREAS IN SOUTH AUSTRALIA.”

WARD STRUCTURE



Total Properties	9,827
Rateable Properties	9,047
Non-Rateable Properties	780
Capital Value of Properties as at 1st July, 2019 (\$mill)	3,799



Total Roads	2,442 km
Roads - Sealed	537 km
Roads - Unsealed	1,905 km



Estimated Population as at 30th June, 2019	12,041
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Source: SA Local Government Grants Commission

COUNCIL MEETINGS *at a glance*

Total Meetings of Council	25
Ordinary Meetings (2 held online and livestreamed due to COVID-19)	12
Special Meetings	4
Informal Gatherings / Workshops (3 held online due to COVID-19)	9
Total resolutions on a range of issues	454
No. of resolutions made in confidence* (9% overall)	42

* Specific details in relation to the confidential orders made by Council in this period are available in the Governance Compliance section of this report.




TOP ROW - L TO R: COUNCILLORS PETER DUNNICLIFF, GRAHAM SLARKS, DEAN BURROW, KEVIN MCGRATH, DEB AGNEW, GLENN BROWN, JOHN DREW.
 BOTTOM - L TO R: RICK PALTRIDGE, SHARON COX, BEN GOWER (CEO), MAYOR DES NOLL, MOIRA NEAGLE, DALE PRICE.

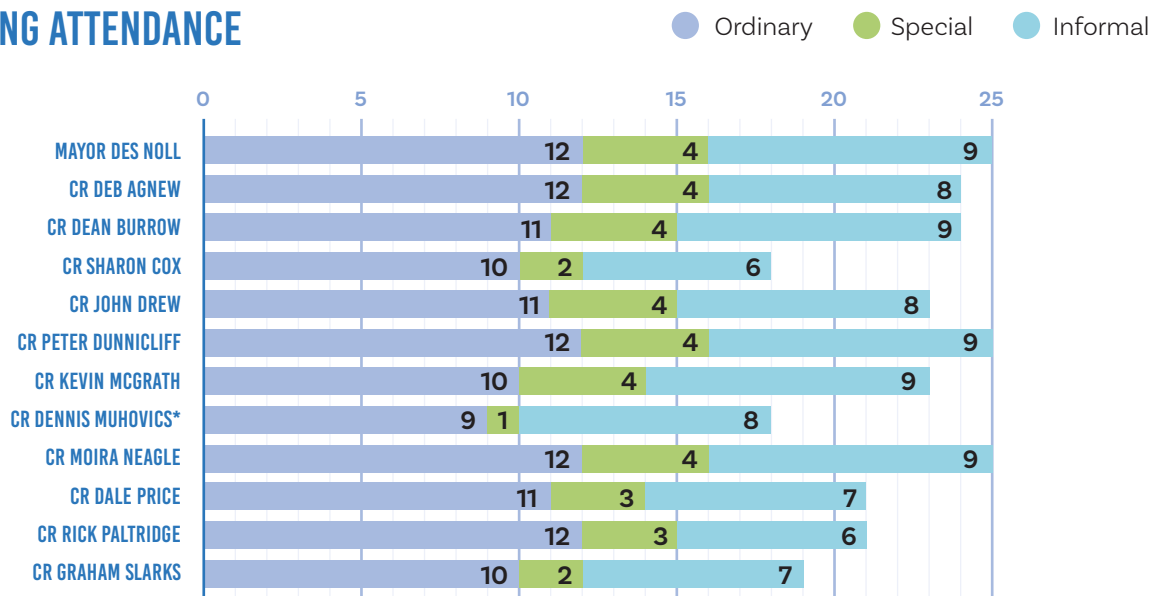


WATTLE RANGE COUNCIL COMPRISES A MAYOR AND 11 ELECTED MEMBERS, REPRESENTATIVE OVER 4 WARDS.

A Supplementary Election was conducted to fill the vacancy in Corcoran Ward following the resignation of Cr Glenn Brown in June 2019. As a result, 4 nominations were received to contest the Election with Cr Dennis Muhovics being the successful candidate. Cr Muhovics was officially sworn into Office on 12 November 2019.

 Councillor Dennis Muhovics with Justice of the Peace, Elaine Wilson-Bennett signing his Member Undertaking.

MEETING ATTENDANCE



*Cr Muhovics was sworn into office in November, 2019.

COUNCIL COMMITTEES

In addition to Elected Members being members of the full Council, appointments are made to a variety of Committees.

14 COUNCIL COMMITTEES with 46 COMMUNITY REPRESENTATIVES

The following formal Committees were in place during 2019/2020:

Section 41 Committees

Established under Section 41 of the *Local Government Act 1999*, the following committees are in place to assist Council in the performance of its functions, provide advice, inquire into and report to the Council on matters within the ambit of their responsibilities:

Beachport Boat Ramp Advisory Committee Dissolved 13 August 2019

Responsible for advising Council on issues surrounding the maintenance, operation, management and improvement of the boat ramp facilities and immediate surrounds in the Beachport township.

Beachport Recreation Centre Management Committee*

Established for the purpose of managing, operating and administering the use of the Beachport Recreation Centre and its facilities on behalf of Council and in accordance with the Ministerial Agreement relating to the facility.

MET ON 2 OCCASIONS

Greenrise Lake Advisory Committee*

Charged with the responsibility to co-ordinate and develop the Greenrise Recreation area and Lake in accordance with the Greenrise Lake Management Plan (Penola Commonage Management Plan).

MET ON 5 OCCASIONS

Kalangadoo Riddoch Memorial Institute Hall Management Committee*

Charged with responsibility for the care, protection, management, operation and improvement of the Kalangadoo Riddoch Memorial Institute.

Lake George Management Committee Dissolved 9 July 2019

Responsible for the care, protection, management, operation and improvement of Lake George and surroundings.

Lake McIntyre Management Committee*

Charged with the responsibility of the care, protection, management, operation and improvement of the Lake McIntyre Reserve.

MET ON 8 OCCASIONS

Rendelsham Community Hall Management Committee*

Charged with the responsibility of the care, protection, management, operation and improvement of the Rendelsham Community Hall.

MET ON 1 OCCASION

Strategic Planning & Development Committee

Charged with the responsibilities of undertaking the functions detailed in section 101A of the *Development Act, 1993*.

Tantanoola Institute Hall Management Committee *Under Review*

Charged with the responsibility of the care, protection, management, operation and improvement of the Tantanoola Institute Hall.

Wattle Range Youth Development Foundation*

Responsible for providing assistance to youth within the Wattle Range Council area who have been selected from locally based Community, Educational and Sporting Organisations to participate in an officially accredited event at the State, State Country or National level.

*The requirement for these Committees to meet was temporarily suspended by Council due to COVID-19 from 14 April 2020. This suspension was still in place at the end of the reporting period (30 June 2020).

Section 43 Committees

Council is a member of the **Limestone Coast Local Government Association (LCLGA)** which is a Regional Subsidiary established under Section 43 of the *Local Government Act 1999*.

LCLGA's overall goal is to represent and serve its Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation and innovation. Documents in relation to the LCLGA are available at www.lclga.sa.gov.au

Other Committees

Audit & Risk Committee

This Committee is required under Section 126 of the *Local Government Act 1999*. The functions of the Committee are as follows:

- following a review of the Council's annual financial statements, to provide advice to Council that they fairly state the affairs of the Council;
- to liaise with the Council's auditors in relation to the financial affairs of the Council and the conduct of the Council's audit;
- to review the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Council on a regular basis and to report to Council on the outcome of the reviews;
- to propose, and provide information relevant to, a review of the Council's Strategic Management Plans or Annual Business Plan; and
- to propose, and review, the exercise of powers under Section 130A of the *Local Government Act 1999* (examine and report on any matter relating to financial management, or the efficiency and economy with which the Council manages or uses its resources to achieve its objectives).

MET ON 5 OCCASIONS

Council Assessment Panel

Established under Section 83 of the *Planning, Development & Infrastructure Act 2016* as a relevant authority under the Act. The role of the Committee has been to assess certain development applications under the *Development Act 1993*.

MET ON 6 OCCASIONS TO CONSIDER 6 APPLICATIONS

Wattle Range Council Building Fire Safety Committee


The Committee is established under Section 71 of the *Development Act 1993* as the 'appropriate authority' for Council's area. The Committee's responsibilities include:

- develop and maintain appropriate building fire safety inspection policies;
- scrutinise and inspect the fire safety of buildings that have been identified as, or are suspected of, having inadequate fire safety provisions;
- issue notices to building owners in accordance with Section 71 of the *Development Act*;
- forward information on notices issued to Council administration for the purposes of Section 7 enquiries under the *Land and Business Sale (Conveyancing) Act 1994* (which are made by a vendor when a building is available for sale or lease);
- where appropriate, negotiate a cost-effective performance solution with a building owner to reduce fire safety risks to an acceptable level;
- initiate enforcement or other action to ensure a building owner complies with certain notices issued; and
- revoke or vary notices when appropriate.

MET ON 1 OCCASION TO DISCUSS 3 SITES

COUNCIL COMMITTEE MEMBERSHIP

	MAYOR DES NOLL	CR SHARON COX	CR JOHN DREW	CR DENNIS MIHOVICIS	CR MOIRA NEAGLE	CR GRAHAM SLARKS	CR PETER DUNNICLIFF	CR KEVIN MCGRATH	CR DEB AGNEW	CR DALE PRICE	CR DEAN BURROW	CR RICK PALTRIDGE
Audit & Risk	✓		✓			✓					✓	
Beachport Boat Ramp Advisory							✓	✓				
Beachport Recreation Centre Management							✓	✓				
Building Fire Safety											✓	
Council Assessment Panel							✓					
Greenrise Lake Advisory												✓
Kalangadoo Hall Management									✓			
Lake George Management							✓	✓				
Lake McIntyre Management			✓		✓							
Limestone Coast LGA	✓				✓					✓		
Rendelsham Hall Management								✓				
Strategic Planning & Development	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Tantanoola Hall Management		✓										
Wattle Range Youth Development Foundation	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

 *Playing Cat and Mouse, Catherine Allen, 2020.*

“**HAVING FUN *at work* BUILDS STRONGER TEAMS AND ENHANCES RELATIONSHIPS.**”



OUR VISION AND CORE VALUES

“WATTLE RANGE IS A GREAT PLACE TO LIVE AND WORK.”

TRUST

Trust is the glue that binds us all together as a community. Doing what we say we are going to do and being honest and transparent in both our intentions and actions helps build trusted relationships.

TEAMWORK

Teamwork is the cornerstone of high performing organisations, embracing the diversity of thoughts and experiences that exist within a team generates a broader range of innovative ideas and leads to better decision making.

Individuals perform better when they are a valued member of a team, they are more confident, they have more fun and they are more productive. We become more resilient when we know that someone is watching our back, and we are more likely to cope under stressful or difficult circumstances.

FUN

Fun, the importance of enjoying what we do and how we do it should never be underestimated. Having fun at work builds stronger teams and enhances relationships. Recognising and celebrating our successes no matter how big or small they are encouraging the right behaviours in the workplace and ultimately enhances our performance.

CORPORATE STRUCTURE

THE CURRENT ORGANISATIONAL STRUCTURE PROVIDES FOR THE MANAGEMENT OF COUNCIL'S OPERATIONS UNDER AN EXECUTIVE LEADERSHIP TEAM (ELT) CONSISTING OF THE CHIEF EXECUTIVE OFFICER, THREE DEPARTMENTAL DIRECTORS AND THE EXECUTIVE ASSISTANT.

Council's Chief Executive Officer and Directors are employed on individual performance based fixed term contracts. Allowances paid to members of the ELT (excluding the Executive Assistant) include provision of a motor vehicle for private use, mobile telephone and statutory superannuation.

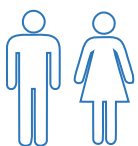


Peter Halton (Director Engineering Services), Ben Gower (Chief Executive Officer), Paul Duka (Director Corporate Services) and Steve Chapple (Director Development Services).

ORGANISATIONAL STRUCTURE



WORK FORCE *at a glance*



TOTAL STAFF

133

Female

64

Male

69

Full time equivalents

113.8

Total staff over 10 years service

49

Average age of employees

45

Average age females

41


Average age males

48



5 employees retired throughout 2019/2020.



 Emma Gould, Child Care Trainee with Matilda Clough and Georgia Winter.

TRAINEESHIPS / APPRENTICESHIPS

FIVE TRAINEES HAVE BEEN EMPLOYED THROUGH AN EXTERNAL EMPLOYMENT AGENCY, GROUP TRAINING EMPLOYMENT.



MECHANICAL

1



HORTICULTURE

2



ADMINISTRATION

1



CHILD CARE

1




SADLY ROBERT GARDENIER PASSED AWAY FOLLOWING AN ILLNESS, ROBERT HAD SERVED COUNCIL IN THE ENGINEERING OPERATIONS TEAM FOR 32 YEARS.



Sam Sutherland and Robert Gardenier.

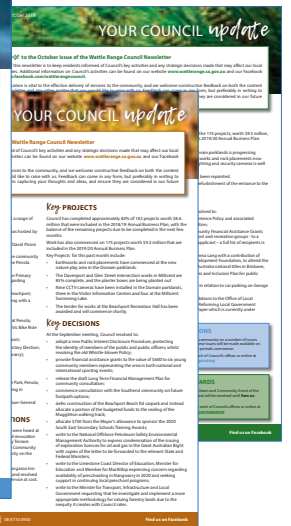
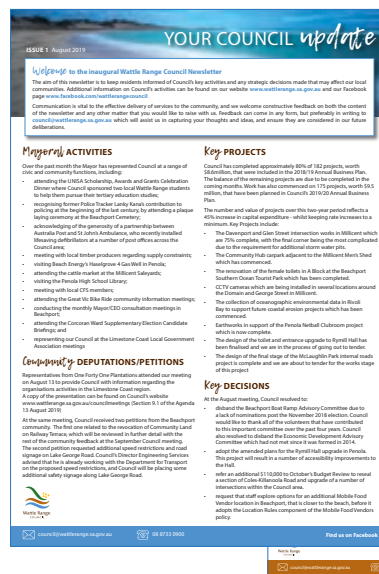


 Southend Jetty, Sarah Murby, 2020.

COMMUNICATIONS & MEDIA

OVER 2019/2020 COUNCIL HAS CONSULTED THE COMMUNITY AND SOUGHT FEEDBACK ON THE FOLLOWING MATTERS:

- Draft Annual Business Plan
- Lease of Council Land
- Penola Main Street Masterplan and Placemaking Strategy
- Naming of Unnamed Roadways
- Proposed changes to the speed limit on a section of the Southern Ports Highway
- Upgrades to the Rymill Hall in Penola
- Review of Council's Strategic Plan

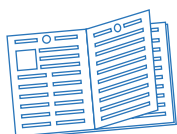


Prior to restrictions being introduced as a result of the pandemic, community meetings were held in both Millicent and Glencoe to further develop their Community Town Plans. Council officers had also regularly attended the meetings of various groups and associations to discuss issues of community interest.

The consultation on the development of the Penola Main Street Masterplan and Placemaking Strategy and the review of Council's Strategic Plan both included conducting a public survey.

Council introduced a monthly newsletter detailing the outcomes of its ordinary Council meetings.

COMMUNICATIONS & MEDIA *at a glance*



Mayor & CEO Meetings held with a total of **66** Appointments **7**
(No meetings held during April - June due to COVID-19)

Media Releases **67**

Facebook Page Followers **1,977**

Average Facebook Page Reach (Organic) **1,082**

Highest Facebook Page Reach (Organic) **7,377**



AFTER HOURS CALL SERVICE

Council's After Hours Calls service is contracted to Oracle CMS.

The service provides residents, ratepayers and visitors 24/7 contact with Council for emergency after hours assistance in the areas of animals, roads, trees and Council buildings and facilities.



INFORMATION TECHNOLOGY

The following key projects have been implemented and progressed over the past year. These include:

XPLOR at Gladys Smith Early Learning Centre

The Gladys Smith Early Learning Centre (GSELC) made the transition to online Childcare Management Software, XPLOR in June 2020. The implementation of the new system has increased functionality and has streamlined the day to day administration of the centre.

THE NEW SOFTWARE ALLOWS FAMILIES TO SIGN IN AND OUT of the CENTRE QUICKLY AND EASILY.

Public Wi-Fi

The project to implement public Wi-Fi into the main streets in Millicent, Penola and Beachport has commenced. Once completed the service will provide free internet usage to businesses, residents and visitors to the townships.

To date the project is 75% complete, with the Millicent system being completed and the range covering the Millicent's main shopping precinct along George Street, Railway Terrace, Davenport Street in addition to the Domain parklands and Millicent Swimming Lake areas. The finalisation of the project in Beachport and Penola is expected to be in the early part of 2020/2021.

Datascape

The Datascape project involves the replacement of Council's current legacy administration software SynergySoft to the Datascape software product. To date preliminary progress has been made in the development of the following four areas:

Antenno

A mobile application that will enable two-way communication between Council and the community. Once fully implemented it will allow Council to communicate notifications and send alerts to the community. In addition it will also provide an important portal to receive feedback from the community including reporting issues directly to Council.

Online Bookings

This module will allow the community greater access and control in managing their bookings for venues and resources through being able to browse and search for venues and resources, view availability of venues, create, update, change or cancel bookings and pay online.

Finance

These modules will allow the community to make payments online and to streamline Council's financial processes.

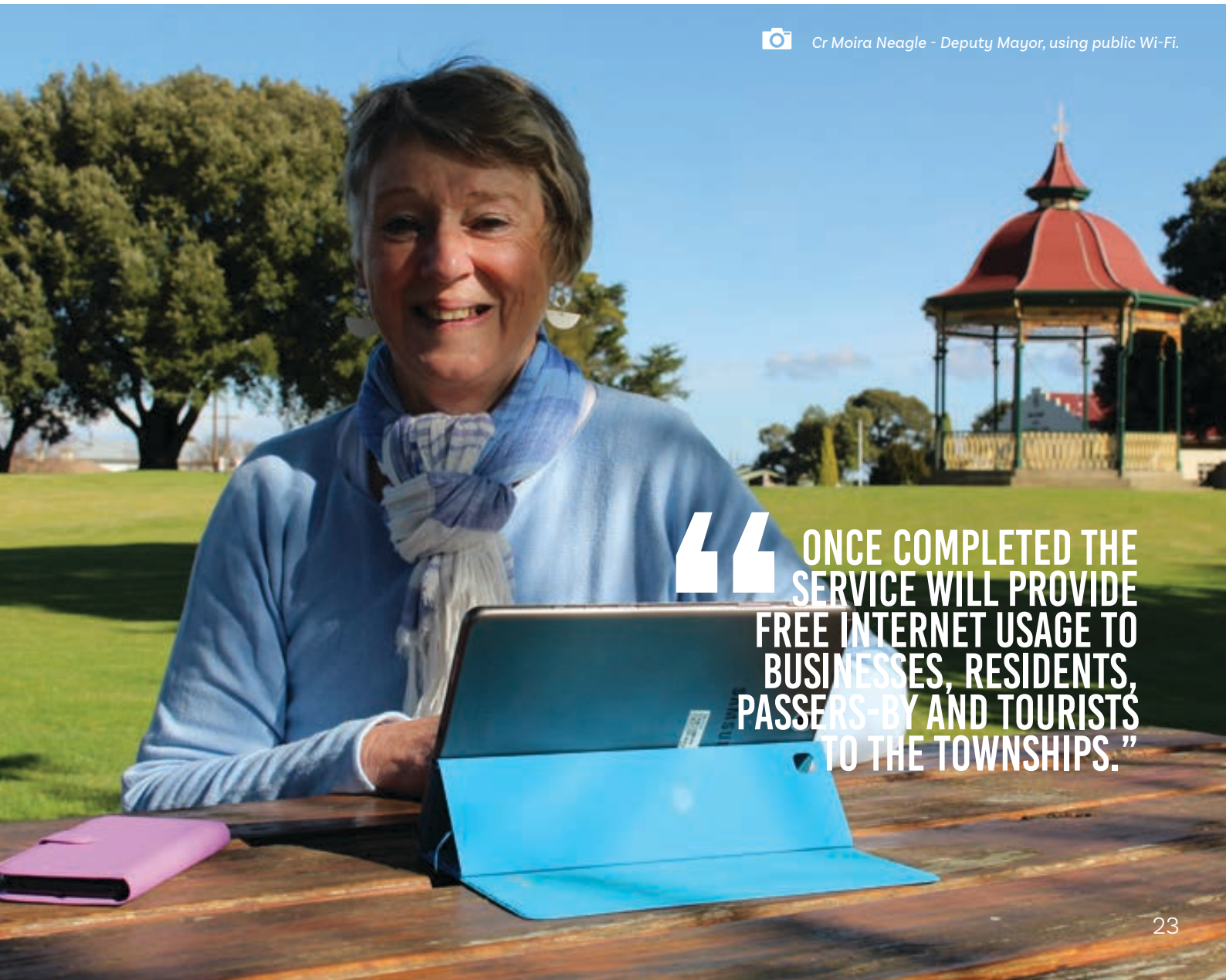
Subscribe HR

This software will streamline human resources function such as the recruitment, induction and departure processes.

THE NEW SOFTWARE IS INTEGRATED WITH DATASCAPE AND WILL CREATE EFFICIENCIES IN HUMAN RESOURCES
and **PAYROLL FUNCTIONS ONCE FULLY IMPLEMENTED.**

Website Development

Council transitioned to a new content management system in February 2020. This resulted in a fresh new look for the website.



Cr Moira Neagle - Deputy Mayor, using public Wi-Fi.

“ ONCE COMPLETED THE SERVICE WILL PROVIDE FREE INTERNET USAGE TO BUSINESSES, RESIDENTS, PASSERS-BY AND TOURISTS TO THE TOWNSHIPS.”

FINANCIAL PERFORMANCE

Council has reported another strong year financially in 2019/20. Councils Operating Surplus (before Capital Items) is \$0.743 million, comparative to \$2.82 million recorded in 2018/19.

The Operating Surplus result attained in 2019/20 is a decrease from the 2018/19 result, however the result was significantly better than what was anticipated in the original budget.

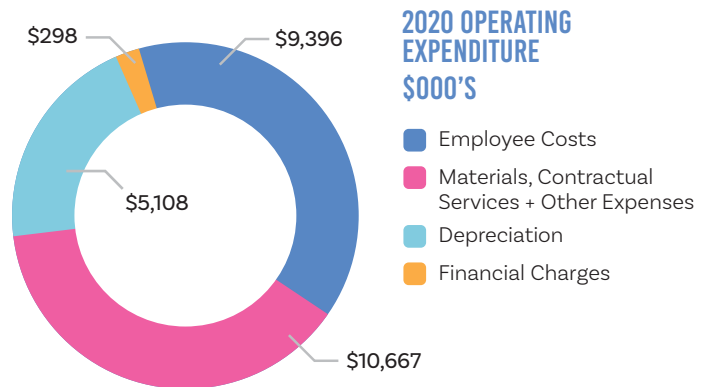
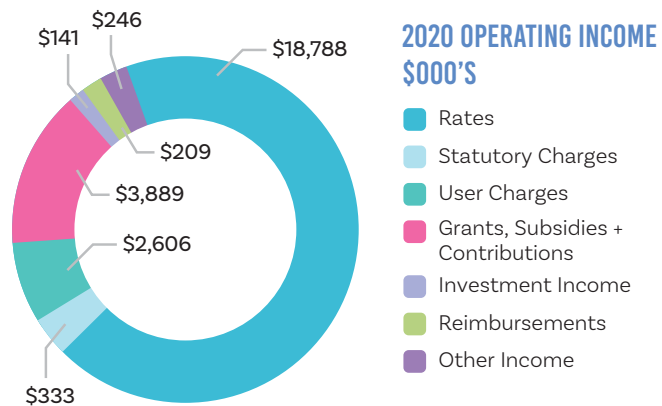
The improved result was largely a consequence of three key factors being,

- increased income from business operating units such as childcare, and
- prepayments of grant funds, two quarters of the 2020/21 Financial Assistance Grants were paid in advance in 2019/20, and
- reduced expenditure on operational projects.

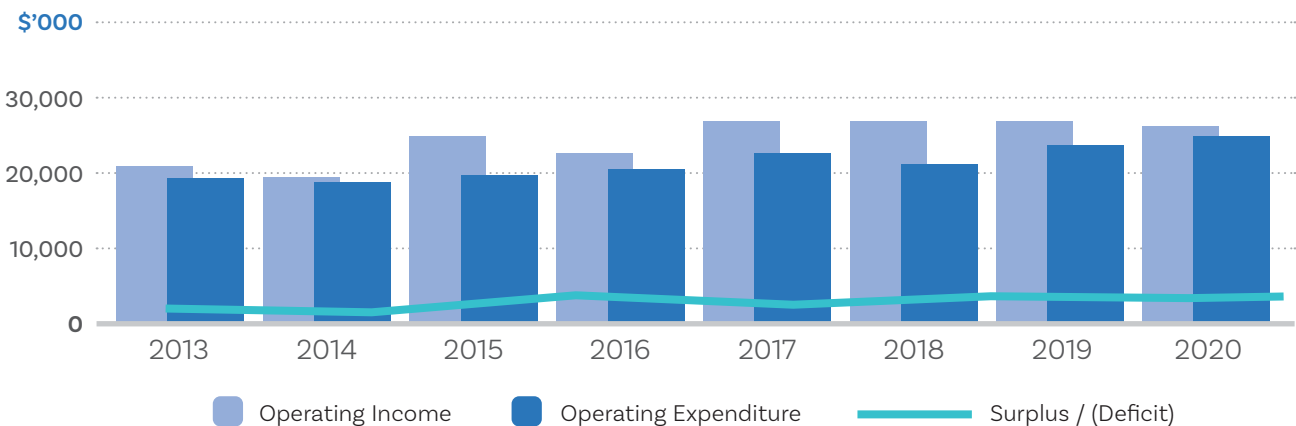
The Operating Surplus result is the eighth consecutive year of sustained operating surpluses recorded by Council.

This positive result means that Council's financial target of better than break even has continued to be attained in 2019/20.

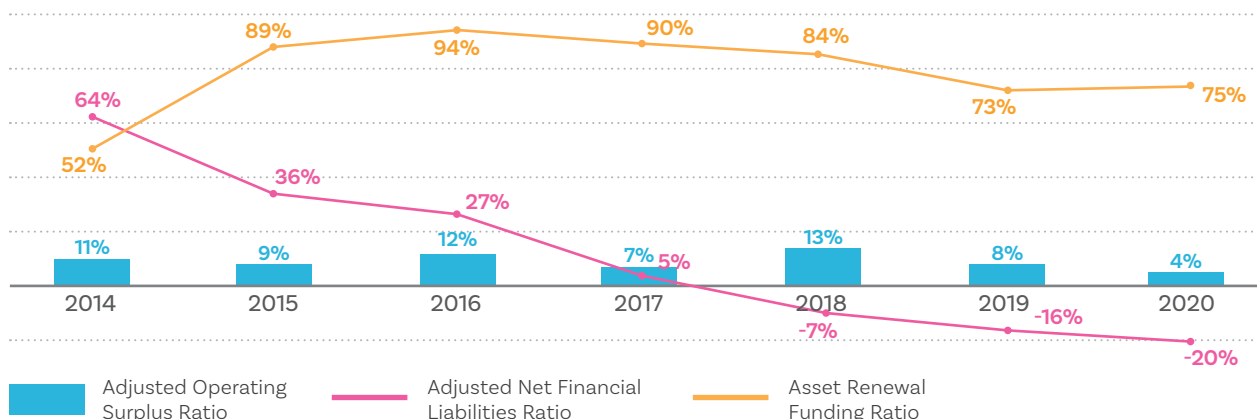
SUMMARY COMPREHENSIVE INCOME STATEMENT	2020	2019
Operating Income	\$26,212	\$26,841
Operating Expenditure	\$25,469	\$24,015
Operating Surplus / Deficit	\$743	\$2,826
Add - Capital Adjustments	(\$925)	(\$345)
Net Surplus / Deficit	(\$182)	\$2,481
Add - Revaluation Adjustments	(\$1,453)	\$10,962
Total Comprehensive Income	(\$1,635)	\$13,443



OPERATING SURPLUS / DEFICIT



Key Financial Indicators



COUNCIL MONITORS ITS FINANCIAL PERFORMANCE THROUGH THREE (3) KEY FINANCIAL INDICATORS, THESE BEING THE ADJUSTED OPERATING SURPLUS RATIO, ADJUSTED NET FINANCIAL LIABILITIES RATIO AND ASSET RENEWAL FUNDING RATIO.

The Operating Surplus Ratio has been adjusted for the prepayment of the Federal Assisted Grants to better reflect actual performance. The result for 2019/20 is 4% which continues to reflect strong budgetary constraint that Council has continued to adopt.

Adjusted Net Financial Liabilities Ratio is a key performance indicator of Council indebtedness. As per the Adjusted Operating Surplus Ratio the Adjusted Net Financial Liabilities Ratio has also been corrected for the prepayment of the Federal Assisted Grant funds. The target for this ratio is not to exceed 100% but above 0%.

For the year ended 2019/20 Council's result was (-20%). The ratio result is below 0%. Key factors contributing to the lower than anticipated result was;

- Unexpected increases in income received from operational income sources combined with increases in grant funds received as a result of the prepayments of the federal assisted grants funds and supplementary local road funds,
- Lower than anticipated expenditure on both operational and capital projects that were anticipated to be delivered by June 2020, and
- Council's continuing focus on debt reduction.

Council has at the end of 2020 a positive net debt balance of \$8.89 million (Cash \$13.61 million less Borrowings of \$4.72 million) and no new loans were drawn down in 2019/20.

The Asset Renewal Funding Ratio is a key financial indicator of whether Council is renewing and replacing assets when they fall due. Council's target is to obtain a range between 85%-100%.

For 2019/20 Council's performance was 75%, which is below the benchmark range. A key contributor for the lower than anticipated result was that a number of capital renewal projects, which were scheduled for completion by June 2020 will now be delivered in 2021.

Whilst not all the capital projects were completed in 2020, Council has in effect no debt and a strong financial capacity available to it to complete these projects in the forthcoming year.

ANNUAL AUDIT

Wattle Range Council's Annual Financial Statements for 2019/2020 were audited by Council's auditors Dean Newbery & Partners Chartered Accountants who were appointed in May 2016, for a 5 year term, pursuant to Section 128 of the *Local Government Act, 1999*.

Remuneration paid to Council's Auditors for the provision of audit services during 2019/2020 pursuant to Section 129 of the *Local Government Act, 1999* was \$24,709.

For a full copy of Council's Annual Financial Statements refer to Appendix 1.

YOUR RATES

Rating Strategy

Council reviews each year its rating strategy to assess if the previous rating decisions are appropriate or need to be amended for the coming year.

The rating strategy is a broad statement by the Council outlining the approach that it will take in determining rates and the reasoning for this approach. As part of this strategy Council continued the use of minimum rates of \$600 which was applied to eligible rateable assessments in the Council area.

In addition, Council changed its rating methodology in 2019/2020 to include 9 differential rates Residential, Commercial Office, Commercial Shop, Commercial Other, Industrial Light, Industrial Other, Primary Production, Vacant Land & Other.

These differential rates are applied to the corresponding capital valuation of the eligible rateable properties to calculate the general rates revenue for Council each year.

General Rates

In the context of the anticipated economic challenges facing our community in 2019/2020, Council adopted an increase in General Rate Revenue of 0.35%.

Service Charges

Council raised Service Charges for the provision of Community Wastewater Management Systems in the towns of Penola, Southend, Beachport and Kalangadoo.

CWMS SERVICE CHARGES		
	Occupied	Vacant
Penola	\$612.00	\$458.00
Southend	\$612.00	\$458.00
Kalangadoo	\$612.00	\$458.00
Beachport	\$695.00	\$521.00

A Domestic Kerbside Waste Collection Service Charge was levied on properties in defined kerbside collection areas.

WASTE COLLECTION SERVICE CHARGE	
	Charge Per Unit 2019/2020
2 Bins	\$236.00
2 Bins (Pension)	\$146.00
3 Bins	\$306.00
3 Bins (Pension)	\$186.00

Concessions of \$120 for a 3 Bin service and \$90 for a 2 Bin service were provided to eligible pensioners.

Separate Levy

In 2019/2020, Council raised a separate levy, based on land use, per rateable property for payment of the South East Natural Resources Management Board levy of \$986,429.

THE LAND USE CHARGES ARE AS FOLLOWS:	
Residential/Vacant & Other	\$79.10
Commercial	\$115.50
Industrial	\$184.05
Primary Production	\$337.00

This levy is collected on behalf of the State Government and is not retained by Council.

Mandatory Rebates

214 properties received Mandatory Rebates of General Rates totalling \$191,203.

Health Services	1	\$600
Community Services	190	\$147,126
Religious	21	\$22,498
Educational	2	\$20,979

Discretionary Rebates

43 Discretionary Rebates of General Rates were approved by Council totalling \$52,109.

Historic	1	\$746
Educational	2	\$2,125
Aged / Disability Accommodation	4	\$8,107
Community Services	36	\$41,131

EVERY \$100 OF YOUR RATES *is spent on...*

Our Organisation

- GOVERNANCE & LEGAL COMPLIANCE
\$10.49
- ADMINISTRATION & CUSTOMER SERVICE
\$15.78
- INTEREST ON LOANS
\$0.19



Promoting Prosperity

- BUILDING REGULATION, PUBLIC ORDER & SAFETY
\$2.84
- TOURISM & VISITOR INFORMATION CENTRES
\$3.04
- ECONOMIC DEVELOPMENT
\$0.99



- COMMUNITY SUPPORT, HALLS & TOILETS
\$6.28
- LIBRARIES & CULTURAL FACILITIES
\$2.49

Living in Our Community

Our Streets & Places

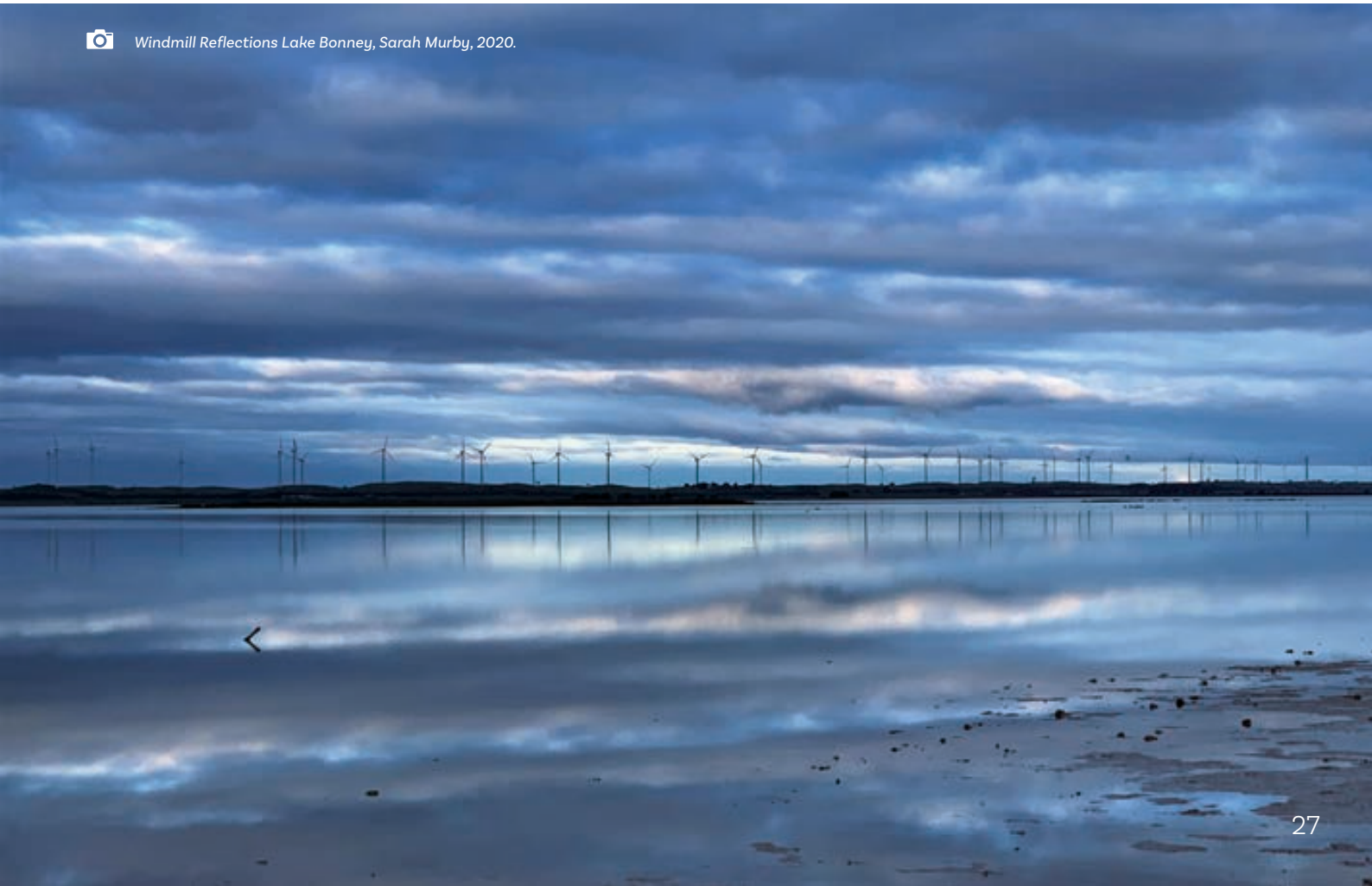
- STORMWATER, STREET LIGHTING, CWMS & ENVIRONMENT
\$5.36
- ROADS, KERBS & FOOTPATHS
\$23.07
- ASSET MANAGEMENT
\$7.70
- PARKS, SPORT, POOLS & PLAYGROUNDS
\$11.31



- DOMESTIC WASTE MANAGEMENT
\$10.46

Keeping Things Clean & Green

 Windmill Reflections Lake Bonney, Sarah Murby, 2020.



STRATEGIC PLAN 2018-2021



Theme One **COMMUNITY VIBRANCY** *and* **PRESENTATION**

Objective: Generate and support community vibrancy through advocacy and maintenance of community services and enhanced public facilities.



Theme Two **ECONOMIC PROSPERITY**

Objective: A sustainable and prosperous economy that supports local businesses, industry and creates employment and prosperity for the region.



Theme Three **ENVIRONMENTALLY SUSTAINABLE**

Objective: Protect the natural assets and infrastructure of the region by leveraging additional environmental programs that will protect the environment for future generations.



Theme Four **INFRASTRUCTURE** *and* **ASSET SUSTAINABILITY**

Objective: Provide functional, safe, fit for purpose assets that meet the changing needs of the community.



Theme Five **ORGANISATIONAL EXCELLENCE**

Objective: A great place to work where innovation and efficiency is expected and customers are our focus.

The Council Strategic Plan is a core document for guiding Council's future direction over a four year period. The plan takes into consideration Council's strategic planning framework and integrates the communities' and external stakeholder priorities. Wattle Range Council finalised and adopted the Strategic Plan 2018-2021, in August 2017.

The Strategic Plan focuses on 5 main themes that cover all aspects of Council's business. These themes were developed through a collaborative process, which involved engagement with the Wattle Range Council and Staff, Community, Youth and External Stakeholders.

Invariably these themes are all interrelated and in collaboration the five themes will drive Council's ability to achieve its vision of Wattle Range "A great place to live and work".

STRATEGIC PLAN STRUCTURE



Themes

The themes are the main areas of focus for the Council and relate directly to the achievement of Council's vision.

Objectives

These are measurable steps that are used to achieve the themes.

Strategies

A number of strategies or ways to achieve the objective are listed for each theme. These strategies are the means in which Council aims to achieve its objective and key themes.

Actions

The key actions identified are instrumental to the achievement of the strategies within the Plan. Further details in relation to the status of Council's progress on the Strategic Plan 2018-2021 can be found throughout this document under their relevant key theme section.

“ THE STRATEGIC PLAN FOCUSES ON 5 MAIN THEMES THAT COVER ALL ASPECTS *of* COUNCIL'S BUSINESS.”

 Canola Rainbow, Perrie Thomas, 2019.

STRATEGIC PLAN ACHIEVEMENTS











Key Theme ORGANISATIONAL EXCELLENCE

Objective: A great place to work where innovation and efficiency is expected and customers are our focus.





5.1 Streamline operational decision making processes through technology based improvements.

Actions	Measure	Progress	% Complete
5.1.1a Develop and deploy customised databases and workflows to capture and manage information in order to improve decision making and operating efficiency.	Customised databases implemented.	COMPLETED - Project completed, Council's corporate software database was replicated to a SQL server for analysis and reporting in Power BI.	100%
5.1.1b Investigate options to improve Information Technology reliability and resilience through the development and deployment of either a cloud based or dual server redundancy capability.	Options evaluated for improved Information Technology reliability.	The final phase of the project is in process with the decommissioning of on-premise servers upon completion of migration to the Datascape Enterprise Software Program.	95%
5.1.1c Deploy NBN Internet across all major Council sites to improve Internet speed and bandwidth capability.	NBN deployed across Council sites.	COMPLETED - NBN has been installed at all main Council sites.	100%
5.1.1d Pursue mobile Information Technology solutions that improve remote connectivity and productivity in the field.	Mobile Information Technology solutions deployed.	COMPLETED - Mobile phones, iPads and /or smart phones have been issued to all supervisors/managers to improve connectivity.	100%
5.1.1e Develop a standard suite of automated financial key performance indicators and reports to enhance financial analysis.	Financial KPI's developed.	COMPLETED - Benchmarking project completed, information is replicated from our enterprise software to a SQL server and reporting in Power BI.	100%
5.1.1f Develop both a controlled and adhoc reporting capability that extracts quality assured data from multiple concurrent databases and enables real time analysis of operating performance to improve the speed and quality of decision making.	System of improved analytical reporting developed.	COMPLETED - Datascape has been selected as Council's new software enterprise system. Implementation commenced in the latter part of 2019/2020.	100%
5.1.2a To facilitate the implementation of the electronic development application processing system as proposed by Department of Planning, Transport and Infrastructure (DPTI).	Electronic development application processing system implemented.	COMPLETED - The transition to online planning portal has been completed.	100%
5.1.2b Introduce the distribution of rates notices to ratepayers via email or mobile application.	Distribution of electronic rates notices implemented.	COMPLETED - eNotices for rates were introduced in June 2017 in time for the 2018/2019 rating period.	100%
5.1.3a Conduct a detailed review of Synergy Soft's functionality and determine whether it can be further enhanced and or optimised or whether a more suitable integrated software application is available on the market.	Review of SynergySoft completed.	COMPLETED - Review completed and highlighted a need for a change in the enterprise system. Datascape Enterprise Software system was selected and migration has commenced.	100%
5.1.4a Transition to a fully compliant electronic records management system enhancing efficiency and reduction of physical storage requirements.	Transition to an electronic records management system completed.	As part of the Datascape Enterprise Software transition, Avepoint has been selected as the electronic records based system to replace the current outdated system. Ongoing migration works involving the decommissioning of paper based property files are continuing.	50%
5.1.5a Undertake a review of Council's rating model to improve alignment with other South Australian Councils and other Government agencies.	Rates modelling review completed.	Rating review finalised, all changes implemented apart from a separate rate proposal on forestry which is anticipated to occur in 2020/2021.	95%

5.2 Govern in a responsible and responsive way.

Actions	Measure	Progress	% Complete
5.2.1a Strengthen internal control mechanisms through the development and review/auditing of policies and procedures.	Internal auditing of policies and procedures undertaken.	Internal controls have been developed and are annually reviewed and monitored in SharePoint.	75% 
5.2.1b Complete, implement and review through desktop exercises Council's Business Continuity Plan.	Business Continuity Plan developed and reviewed.	Update to the Business Continuity Plan occurred and review of the Incident Response Plans are continuing.	90% 
5.2.1c Finalise the deployment of a cloud and mobile friendly risk management system that will be utilised to provide standardised reports and monitor key performance indicators.	Cloud based risk management system deployed.	SkyTrust software is utilised to monitor and report risk and safety based issues within Council. Skytrust updates and improvements in usage of the system, continue to occur.	90% 
5.2.2a Review the current Council governance structure by conducting an Elector Representation Review.	Elector Representation Review conducted.	The process has commenced with formal notification from the Electoral Commission that a review is required. The review is set to be completed in 2020/2021.	5% 
5.2.3a Undertake the elections and develop a training schedule and induction for new elected Council.	Election and Training of Councillors conducted.	COMPLETED - Election and associated training of the new Council has been completed.	100% 
5.2.4a Review the performance and function of all Section 41 Committees and determine future requirements.	Review of Section 41 Committees completed.	Further reviews of the Charters/ Terms of Reference occurred for all Section 41 committees in 2019/2020.	90% 
5.2.4b Ensure all policies, procedures and delegations of authority are appropriately recorded and managed to ensure compliance with nominated review cycles.	System of review and management of policies and procedures developed.	Further updates to policies and procedures have occurred in 2019/2020 including the scheduled renewals of mandatory codes, policies and procedures.	50% 
5.2.5a Implement internal process changes as a result of proposed changes to the Development Act and analyse the impact on staffing / resources as a result of proposed regionalisation of Development Assessment Panels.	Process changes implemented.	Changes as a result of the implementation of the Planning Infrastructure Development Act have occurred, including training and accreditation, staff employment, system and process changes. The creation of a Regional Assessment Panel has been initiated and is expected to commence operation in 2020/2021.	90% 

5.3 Increase community input into Council decision making, through adoption of quality community engagement principles and practices.





Actions	Measure	Progress	% Complete
5.3.1a Evolve Council's website to ensure that it remains relevant to community needs.	Website reviewed.	The Squiz website platform was implemented in February 2020 and the look and feel of the website was updated as part of this process. Further work is expected in 2020/2021 to remove any inconsistencies and improve the functionality of the website.	90% 
5.3.1b Broaden community consultation and communication through the development of a dedicated social media capability.	Social media communications established.	COMPLETED - Council's Facebook page has progressed, with an increased presence online. Council officers have increased the number of posts and the number of likes overall. The page is used frequently as a promotion, advertising and consultative tool.	100% 
5.3.2a Develop a Customer Service Charter detailing appropriate standards for issue resolution, turn around times and customer feedback.	Customer Service Charter developed.	Preliminary discussions have commenced, completion is scheduled for 2020/2021.	20% 
5.3.3a Review Council's corporate branding principles & templates to ensure consistency.	Review of corporate branding undertaken.	Due to commence in 2020/2021.	0% 

KEY THEME - ORGANISATIONAL EXCELLENCE

5.4 Optimise Council operation of businesses and assets, to ensure value for money is returned to the community.

Actions	Measure	Progress	% Complete
5.4.1a Identify other key assets that do not have any significant Community value or that would be better placed with an alternative organisation (public or private) for disposal and reinvest the capital in key Community infrastructure projects.	Assets identified.	Further assets have been sold that were surplus to Council needs. There will be a requirement for further assessment of other properties that could be divested which can be conducted as part of a review of the Community Land Register.	90% 
5.4.1b Investigate options to transfer ownership and/or management of the Gladys Smith Early Learning Centre to a suitable external education/childcare provider that can provide specialised enhanced management and governance.	Options evaluated.	The Childcare Centre continues to perform strongly both financially and attendance wise. The average daily attendance at the Centre is over 50 children despite the COVID-19 restrictions.	75% 
5.4.1c Investigate options to transfer Council ownership of the Caltex Service Station to a private investor and reinvest capital into local infrastructure.	Options evaluated.	Expressions of Interest were sought for the Service Station and a preferred tenderer has been selected to progress negotiations with in 2020/2021.	85% 
5.4.1d Investigate options to transfer ownership and/or management of the Community Wastewater Management Systems (CWMS) to a water industry provider.	Options evaluated for transfer of ownership and or management of CWMS.	SA Water was contracted to undertake the scheduled maintenance of the CWMS facilities. Expressions of Interest will be let for the full transfer of CWMS facilities in 2020/2021.	50% 
5.4.2a Undertake a review of the long term financial sustainability of the Millicent Stock Saleyards.	Review undertaken of the Millicent Saleyards.	COMPLETED - Saleyards review completed and recommendations were referred to the new Council in 2018/2019.	100% 
5.4.2b Investigate options to lease sections of the Millicent Saleyards land and buildings to increase utilisation and provide improved returns on invested capital.	Options investigated to lease sections of Millicent Saleyards land.	The Millicent Saleyards Working Group continues to meet on a regular basis to investigate opportunities to stabilise revenue and greater utilisation of the site.	80% 
5.4.3a Review current Council operations and investigate the potential for consolidation of service delivery.	Review undertaken of Council operations.	The Visitor Information Centres review was completed and further analysis of the recommendations are required before implementation of any changes.	90% 
5.4.4a Undertake a review of the long term financial sustainability of the Southern Ocean Tourist Park and develop a strategic five year plan for the facility.	Review of Southern Ocean Tourist Park completed and strategic plan developed.	Review of Southern Ocean Tourist Park completed and presented to Council. Further work is being undertaken on preferred options for future management/control of the park as a result of the review.	90% 
5.4.5a Review the current Southend Caravan Park to develop a long term action plan for the sustainability of the park. Including an investigation into opportunities for private investment into an alternate site.	Review completed and long term action plan developed for the Southend Caravan Park.	COMPLETED - Review of Southend Caravan Park completed. Expressions of Interest were let for the Southend Caravan Park and Bushcamp and a preferred tenderer has been selected and negotiations regarding the lease, have commenced.	100% 

5.5 Ensure Council has the right people to succeed in delivering outcomes.

Actions	Measure	Progress	% Complete
5.5.1a Develop an online Performance Development Review system that aligns individual objectives with annual and strategic business plans and desired behaviours with Council's values.	Online performance development review system developed.	Subscribe HR software was procured to deliver a performance management and development module for Council. Currently, configuration and implementation has commenced, with the performance reviews module scheduled to be activated in the later part of 2020/2021.	80% 
5.5.1b Develop an online induction capability for new employees, volunteers and contractors.	Online induction for employees, volunteers and contractors developed.	The Subscribe HR software procured by Council has electronic links with a compliant learning management system. In 2020/2021 works will continue to progress the configuration, with implementation of the induction system set to occur in 2021/2022.	35% 
5.5.1c Develop an online based training register to record and manage all corporate and operational training requirements.	Online training register developed.	Skytrust software continues to be developed as Council's main portal for monitoring mandatory training requirements, further development of the system is expected in 2020/2021.	90% 
5.5.1d Develop a formal succession plan that identifies critical positions, developing short and long term solutions to backfill these positions when the need arises.	Succession plan developed.	Some further works in cross training of staff is continuing, back filling of managers and hiring of new staff and training them in other staff roles.	75% 





LIVING IN OUR COMMUNITY

The Swing, Alex Window, 2020.



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SECTION HIGHLIGHTS



142 Children attended the Early Learning Centre



108,563 Library Items Loaned



24 Community or Sporting Groups received over **\$43,947** in Council Grant Funds



1,500 attended Australia Day Breakfast and Award Ceremonies

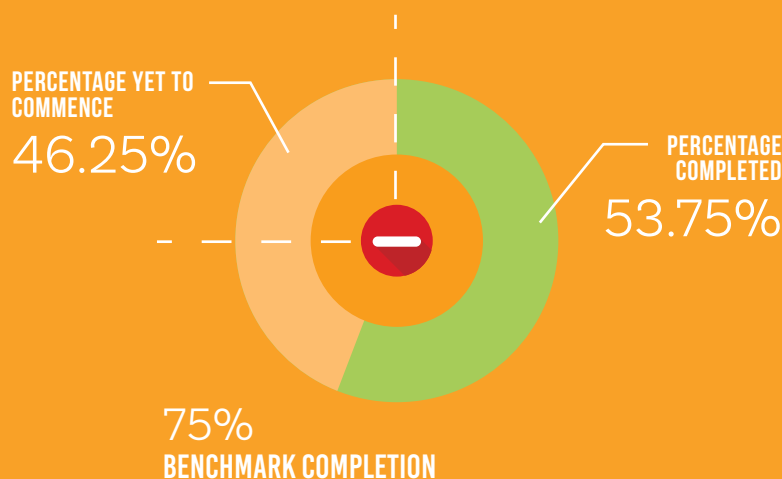
STRATEGIC PLAN ACHIEVEMENTS



COMMUNITY VIBRANCY & PRESENTATION

Generate and support community vibrancy through advocacy and maintenance of community services and enhanced public facilities.

6 STRATEGIES 24 ACTIONS



EVENTS, AWARDS & SPONSORSHIP

SA Youth Week

The 2020 SA Youth Week activities were held online through Council's Youth Engage Facebook page, to comply with COVID-19 requirements.

Due to the success of this format, Council has decided to continue with the Facebook page beyond Youth Week.

THE FOLLOWING ONLINE ACTIVITIES WERE PRESENTED DURING YOUTH WEEK:

- Four illustration sessions by Alesha Barton
- 'Flow and Go' yoga and meditation sessions by Hayley Agnew, Health & Happy with Hayley
- Hip Hop dance session by MJ Dance Studios
- Photography workshop by Steve Chapple
- Various information posts by Wellbeing SA

YOUTH ENGAGE FACEBOOK PAGE 

82 Followers

59 Average Reach (Organic)

435 Highest Reach (Organic)



Coastal Protection Sign Design Competition

Louise Murphy was the inaugural winner of Council's Coastal Protection Sign Design Competition.

The talented young artist submitted her design to encourage people to care for sensitive coastal areas which will now be installed and on display at Southend.



 Let's go! Liam Mills, 2020.



YOUTH RECOGNITION AWARDS 2020

The fifth consecutive year of Wattle Range Council's Youth Recognition Awards was held in 2020. The Awards are held as part of Youth Week and attracted a wide range of nominations across four different categories.



ACHIEVEMENT THROUGH THE ARTS & CULTURE *Sponsored by TDC Livestock and Property*
Awarded to Hailee Pearce, for her Highland Dancing achievements.



CONTRIBUTIONS TO THE COMMUNITY *Sponsored by the Medical Clinic Millicent*
Awarded to Emily Winter for her significant contribution to and involvement in the Penola community.



LEARNING SUCCESS *Sponsored by Glen Carron Transport*

Awarded to Ella Hutchesson who has been a committed student who consistently exceeds and excels in all areas of her study.



INSPIRATION BY INNOVATION *Sponsored by Kimberly Clark Australia*

Jointly awarded to Archer Virtanen for his contribution to the Nangwarry community through environmental leadership and Jonte Leonard for his volunteer IT support at the Millicent Library.



GREAT VIC BIKE RIDE

ILLUMINART EVENT *at* BEACHPORT

A spectacular light show was presented by creative producers Illuminart on the Beachport Museum on the evening of August 22.

The display, seen by more than 300 locals and visitors, depicted stories from across South Australia.

Beachport came alive for the evening with local business and cafes staying open throughout the evening to add to the atmosphere.

GREAT VIC BIKE RIDE

On Saturday, 23 November approximately 4,500 cyclists arrived in Millicent for an overnight stop-over as part of the 2019 Great Vic Bike Ride.

“AN EVENT THAT HAS BEEN RUNNING FOR OVER 30 YEARS THE ‘GREAT VIC BIKE RIDE’ VENTURED INTO SOUTH AUSTRALIA FOR THE FIRST TIME IN 2019.”

The event began in Robe with participants pedalling their way through the Limestone Coast and along the Great Ocean Road, to their ultimate destination in Torquay, Victoria.

In the lead up to the Great Vic Bike ride, Council held several community meetings to encourage locals to open their doors and be part of this spectacular event.

From Robe the riders cycled their way through to Beachport, Rendelsham and then Millicent for an overnight stay at McLaughlin Park.

This enabled all the participants to enjoy the hospitality put on by the local community before heading off the following morning, stopping for a short break in Tantanoola on their way to Mount Gambier. Council Tourism Staff provided a pop-up visitor information centre within the camp site.

A Market and Art Fair (with over 40 stall holders) was held in Millicent on Saturday to coincide with the bike ride event.

“ THE ADELAIDE GIANT KITE CLUB FLEW 20 GIANT KITES, INCLUDING SEA CREATURES, JUNGLE ANIMALS AND DRAGONS, HIGH ABOVE THE COASTLINE.”



GIANT KITES *at* BEACHPORT

A SPECTACULAR SIGHT WAS SEEN AT THE BEACHPORT SURF BEACH ON SATURDAY 19 JANUARY 2020.

The Adelaide Giant Kite Club flew 20 giant kites, including sea creatures, jungle animals and dragons, high above the coastline.

The crowd was estimated to be over 1,000. The Beachport Surf Life Saving volunteers held a BBQ to raise funds for the Mallacoota Surf Life Saving Club in Victoria, which was devastated by the Summer bushfires.



MOVIES *in the* PARK

AN OUTDOOR CINEMA EVENT WAS HELD IN THE MILLICENT DOMAIN ON SATURDAY 18 JANUARY 2020 WITH TWO FAMILY FRIENDLY MOVIES.

Local Service Clubs provided food, with over 200 locals in attendance. Similar events had been held in both Beachport and Penola, co-ordinated by the communities to raise funds for charities.

MILLICENT SKATE PARK YMCA EVENT

OVER 1,200 SPECTATORS & PARTICIPANTS WERE INVOLVED IN THE 2019 MILLICENT SKATE PARK CLINIC AND COMPETITION HELD IN THE OCTOBER SCHOOL HOLIDAYS.

The two-day event featured skate, scooter & BMX categories. Participants travelled from across the Limestone Coast, Adelaide & Western Victoria to attend the YMCA/Skate Australia Skate Park Leagues event. Local community groups supported the event by providing catering, games and activities.



CORCORAN WARD WINNERS

2020 AUSTRALIA DAY *Awards*

OVER 1,500 PEOPLE ATTENDED THE FOUR AUSTRALIA DAY BREAKFAST AND AWARD CEREMONIES ACROSS THE REGION.

These events are held in conjunction with each area's local Lions Clubs and supported by Council. Awards for the Citizen of the Year, Young Citizen of the Year and Community Event of the Year were presented by either the Mayor or their respective Ward Councillors. This year in Southend, an inaugural Australia Day afternoon tea was held at the western beach, which included a free BBQ, activities for the children, a sandcastle competition and tug of war.



AUSTRALIA DAY BEACHPORT

THE 2020 AWARD RECIPIENTS WERE:

AUSTRALIA DAY YOUNG CITIZEN OF THE YEAR AWARD:

- Corcoran Ward – Sally Sapiatzer
- Kintore Ward – Brandon Kimber
- Riddoch Ward – Brooke Hutchesson

AUSTRALIA DAY CITIZEN OF THE YEAR AWARDS:

- Corcoran Ward – Craig Kuiper
- Kintore Ward – Bob Wakelin
- Riddoch Ward – Margaret Muller
- Sorby Adams Ward – Victor Smith

AUSTRALIA DAY COMMUNITY EVENT OF THE YEAR AWARD:

- Riddoch Ward – Pink up Penola



AUSTRALIA DAY MILLICENT



AUSTRALIA DAY MILLICENT



AUSTRALIA DAY MILLICENT



KINTORE WARD WINNERS



AUSTRALIA DAY PENOLA

FINANCIAL ASSISTANCE GRANTS

COUNCIL OPERATES TWO FINANCIAL ASSISTANCE GRANT SCHEMES WHICH ENABLE COMMUNITY AND SPORTING GROUPS AND ORGANISATIONS WITHIN THE WATTLE RANGE COUNCIL AREA TO ACCESS FUNDING TOWARD PROJECTS AND EVENTS WHICH PROVIDE A BENEFIT TO THE COMMUNITY.

A total of \$55,000 is provided in two separate rounds with priority consideration being given to applications who contribute at least 50% of the project cost from their own resources either cash or in kind. The Community Financial Assistance Grant Scheme is a broad scheme available to all community groups for projects, events and initiatives which provide a benefit to the local community.

The Community Sport and Recreation Grant Scheme specifically aims to provide funding for Sport and Recreation Groups in our area, to foster the development of sport and recreation.

COMMUNITY FINANCIAL ASSISTANCE GRANT SCHEME

ROUND ONE

Organisation	Grant
McArthur Park Kindergarten - Construction of a retaining wall for water play area	\$2,000
Beachport District Development Association - Develop an active website and manage social integration for the community	\$1,400
Tandara Lodge of Penola & District Inc. - Replace verandah floor of Coombe Cottage	\$2,000
Southend Progress Association Inc. - Replace blinds and concertina doors at the Southend Community Centre	\$2,000
SACWA Penola Terra Rossa CWA Branch - Printing and archiving printed works of Portraits of Penola Women - Mothers and Daughters	\$1,822
Millicent Arts & Crafts Group Inc. - Purchase and install a replacement electric kiln	\$2,000
Penola Mens Shed - Cement the under cover work area	\$2,000
TOTAL ROUND ONE	\$13,222

ROUND TWO

Organisation	Grant
Imagine Millicent - Millicent Western entrance mural	\$2,000
Penola Show Society - Purchase tables	\$1,200
McCorquindale Park Management Committee - Security cameras/Surveillance system	\$2,000
Beachport Surf Life Saving Club Inc. - Expansion of club facilities with multipurpose extension	\$2,000
Canunda Friends of the Park - Equipment replacement and upgrade program	\$1,700
TOTAL ROUND TWO	\$8,900

GRANTS *at a glance*

IN 2019/2020:



A total of **29** applications received, **24** successful applications:

13 Community Groups received **\$22,122** to assist projects valued at **\$114,582**.

A total of 14 applications were received.



11 Sport & Recreation Groups received **\$21,825** to assist projects valued at **\$90,675**.

A total of 15 applications were received.

COMMUNITY SPORT & RECREATION FINANCIAL ASSISTANCE GRANTS SCHEME

ROUND ONE

Organisation	Grant
Glencoe Football Club Inc. - Replace turf mower	\$2,000
Kalangadoo Bowling Club Inc. - Purchase new ride on lawn mower	\$2,000
Millicent & District International Basketball Association Inc. - Scoreboard replacement	\$2,000
Penola Group Scouts & Guides - Purchase new gazebo	\$870
Millicent Bandits Baseball Club - Kitchen bench and sink area	\$2,000
Millicent Little Athletics Centre - New electronic timing gates	\$2,000
TOTAL ROUND ONE	\$10,870

ROUND TWO

Organisation	Grant
Millicent United Soccer Club Inc. - Ceiling insulation	\$2,000
McLaughlin Park Sports Inc. - Clubroom renovations	\$2,000
Millicent Squash Club Inc. - Court lighting upgrade	\$2,000
Mid South East Netball Association - Association uniform replacement	\$1,955
Glencoe & District Sports Ground Association - Replace submersible bore pump and pipework	\$1,000
Penola Amateur Swimming Club - Purchase new swimming aids	\$2,000
TOTAL ROUND TWO	\$10,955



CLARE DAVEY & MAYOR DES NOLL

**GRANTS TOTTALLING \$5,000
AWARDED to 20 RECIPIENTS**

WATTLE RANGE YOUTH DEVELOPMENT FOUNDATION

A total of \$5,000 worth of grants were awarded to 20 recipients through the Wattle Range Youth Development Foundation. Grants of \$200 were awarded to compete at a State/National event and \$400 for an International event.

SUCCESSFUL APPLICANTS WERE AS FOLLOWS:

Category	Recipient	Sporting Event/Organisation
Netball	Lucy Denton	2019 School Sport Australia Netball Championships, Caloundra, QLD
Soccer	Clare Davey James Davey Samuel Linton Kean Ferguson Keeva Shepherd Emma Lang	2019 Christian Football Federation Australia - Australian National Soccer Titles, Brisbane, QLD
Soccer	Lana Shepherd Emma Lang	Christian Football Australia National Academy – Singacup, Singapore
Soccer	Clare Davey Samuel Linton*	Christian Football Australia National Academy – Womens Tour, Valencia - Spain Christian Football Australia National Academy – Valencia - Spain
Basketball	Jackson Bowden Jack Haggett Jedd Tranter Annelise Janssen Edie Easterby	2020 Southern Cross Basketball Challenge, Melbourne, VIC
Basketball	Poppy Venn Harry Mules	2020 Australian Junior Basketball Cup, Albury, NSW
Basketball	Harry Mules*	Australian Country Junior Basketball Cup, New Zealand
Athletics	Hayden Crowe	2019 Australian Junior Athletics Championships, Perth, WA
Football	Kobe Gibson	2019 School Sport Australia 12 & Under Football Championships, Mandurah, WA

*Unfortunately, due to COVID-19 Samuel Linton and Harry Mules were unable to participate in their respective International Events due to travel restrictions and therefore these funds were not provided to the individuals.

COUNCIL SPONSORED AWARDS *and* SCHOLARSHIPS

Dianne Manhood Commitment to Excellence in the Early Years Award

This peer nominated award is dedicated in memory of one of the region's most highly respected early years professionals, Dianne Manhood. Dianne was the Director of the Gladys Smith Early Learning Centre from 1996 to 2011.

This award is sponsored by Wattle Range Council with \$500 given to the recipient to further their ongoing professional development.

2020 Recipient - Sally Smith

Flinders University Hon Terry Roberts MLC Memorial Student Scholarships

Up to two \$2,500 scholarships are offered to assist students from the Wattle Range Council area to commence undergraduate study at Flinders University on an annual basis. During 2019/2020 Council provided three scholarships.

3 SCHOLARSHIPS FOR 2020 HAVE BEEN AWARDED TO:

Sian Brooks, Beachport –
Bachelor of Behavioural Science

James Lucas, Millicent –
Bachelor of Paramedic Science

Chloe Fatcher, Millicent –
Bachelor of Clinical Sciences /
Doctor of Medicine

Flinders University Regional Tourism Prize

Council sponsors an annual award for students who have successfully completed a Bachelor of International Tourism. The prize is a cash prize of \$500.

No prize was presented for the 2019/2020 period.



CLARA WALKER DIRECTOR - GLADYS SMITH EARLY LEARNING CENTRE AND SALLY SMITH FROM THE ROBE SOLDIERS MEMORIAL KINDERGARTEN WITH HER DIANNE MANHOOD AWARD.

University of South Australia

Up to two \$2,500 scholarships are offered to assist students from the Wattle Range Council area to commence an undergraduate degree with the University of South Australia.

2 SCHOLARSHIPS FOR 2020 HAVE BEEN AWARDED TO:

Georgia Robbie (student studying at a Metro Campus)

Emily Jennings (student studying at the Mount Gambier Campus)

Secondary School Academic Achievement Awards

Mayoral Awards are presented annually at the three secondary schools within Wattle Range.

THE 2019 MAYORAL AWARDS WERE PRESENTED TO:

Kangaroo Inn Area School –
Taevey Pryde

Millicent High School –
India Strother

Penola High School –
Kate Skeer

The Millicent High School 2019 Design Technology Award was presented to Maddison Wilkinson for her Outstanding Achievement in Year 12 Clothing & Textiles.



PRESENTATION TO BOB GRIEVE

CELEBRATE SENIORS

A successful Seniors Month was held during October, 2019.

A committee made up of a Council representative and other interested persons organised a program full of activities across the Council area.

The events were made possible through volunteers, community groups and organisations and local service clubs.

MR BOB GRIEVE WAS ANNOUNCED THE SENIOR OF THE YEAR DURING THE MONTH OF CELEBRATIONS.

SA HEALTH Award

The 2019 SA Health Award for Excellence in Community focussed Environmental Health Practice in Regional or Metropolitan Areas was presented to the Wattle Range Council, for it's "Celebrate Seniors" program.



COUNCIL'S ENVIRONMENTAL HEALTH OFFICER ACCEPTS THE AWARD



MAYOR DES NOLL AND MR & MRS VAN NIEKERK

AUSTRALIAN CITIZENSHIP

Council conducts ceremonies in person on behalf of the Department of Home Affairs for those residents in the Wattle Range area.

Due to COVID-19 restrictions during this period, two of the ceremonies were conducted electronically using Microsoft Teams. There were a total of eight conferees from the following countries United Kingdom (2), Scotland (1), South Africa (2), United States (2) and Cambodia (1) who pledged their loyalty to Australia and its people and became Australian Citizens.

“ DUE TO COVID-19 RESTRICTIONS DURING THIS PERIOD, TWO OF THE CEREMONIES WERE CONDUCTED ELECTRONICALLY USING MICROSOFT TEAMS.”



PREMIER'S CERTIFICATE RECIPIENT - KATE SPENCER

2020 RECOGNITION *for* OUTSTANDING VOLUNTEER SERVICE

Fourteen volunteers were nominated and awarded the 2020 Premier's Certificate of Recognition for Outstanding Volunteer Service:

Beccy Field, Peter Phillips, Sheila Boyle, John Mullins and Sean Smyth of Millicent; Narelle Marshall of Beachport; David Marcus, Kate Spencer and Winsley Wighton of Penola; Michelle Stehbens and Suzanne Zwar of Coonawarra; Antony Juttner and Timothy Krieger of Kalangadoo; and Joyce Cleggett of Glencoe.

DUE TO COVID-19 RESTRICTIONS A PRIVATE PRESENTATION WAS MADE TO EACH OF THE RECIPIENTS BY THE MAYOR.

“ THESE VOLUNTEERS HAVE DISPLAYED ENDLESS HOURS OF ENERGY AND COMMITMENT FOR THE BETTERMENT OF THE WATTLE RANGE DISTRICT.”

OTHER COUNCIL SUPPORTED EVENTS

THIS YEAR COUNCIL SPONSORED A RANGE OF COMMUNITY EVENTS ACROSS THE DISTRICT AS FOLLOWS:

- Beachport New Year's Eve Fireworks
- Millicent Community Christmas Appeal
- Millicent Business Community Association - Millicent Lights Up
- Pink Up Penola
- Millicent Pines Enduro
- Coonawarra Vignerons Cup
- Outdoor Movies at Beachport Bushfire Fundraiser
- Movies on the Oval in Penola
- Millicent Racing Club
- Penola Race Day
- Grapes of Mirth

COMMUNITY EVENT FINANCIAL SPONSORSHIP
\$31,000

MAYORAL SPONSORSHIP

During the 2019/2020 financial year the Mayor provided the following assistance to community groups and organisations:

ORGANISATION	SPONSORSHIP
Penola PA & H Society – Youth Ambassador & Senior Ambassador	\$500
Penola PA & H Society – Horses in Action Event	\$100
Millicent Arts & Crafts Centre – Donation towards a new Kiln	\$300
Millicent Community Christmas Appeal – Donation	\$1,000
Millicent United Soccer Club – Donation and Under 12 Boys Best & Fairest Trophy	\$100
Australian Red Cross – Southend Branch – 50 Years of Red Cross	\$100
Lower South East Legacy Group – Donation	\$200
Penola High School – FIRST (For Inspiration and Recognition of Science & Technology) Tech Challenge Nations in Sydney	\$300
Glencoe Central Primary School – 2020 Pines Schools Sports Day	\$110
SE Family History Group – Millicent – Donation	\$500
Penola Community Bus Service – 10th Anniversary Morning Tea – Donation	\$200
Penola Police Ball – Stand Like Stone Foundation – Donation	\$500
Millicent Men’s Shed – Donation	\$500
Millicent CFS - Equipment Purchase – Donation	\$500
Beachport Rivoli Bay Lions Club – Donation	\$200

MAYORAL GRANTS TOTALLING \$5,110 AWARDED *to* 15 RECIPIENTS

LIBRARIES *and* GALLERY

THE EVENTS OF 2019/2020 HAVE SEEN OUR LIBRARIES CONTINUE TO EVOLVE. WE CONTINUE TO REINVENT OUR LIBRARY AND ITS SERVICES.

The implementation of RFID service kiosks have enhanced the user experience and offered an effective, convenient and cost-efficient solution to library security.

Our libraries participated in three complimentary research studies involving South Australian public libraries, undertaken in late 2019 and early 2020.

Each study built a comprehensive picture of the value of libraries to their local communities and the South Australian community.

The SGS Report confirmed that the benefits generated by public libraries are at least double their costs.

The Hudson Howell Report commissioned by the LGA confirmed that internet access is the second most frequently used service at a public library and the importance of this cannot be overstated, particularly when both the State Government and Federal Government are transitioning to the digital delivery of government services.

The University of SA report undertook an assessment of service quality, benefits and satisfaction with libraries in South Australia.

COVID-19 has been both a disruptor and provided opportunities. Our libraries ceased fully operating late March and at Millicent a Call, Click and Collect service was introduced, providing access to library resources and limited interaction for our patrons. This service was very well received.



DURING THIS PERIOD THERE WAS A 33% INCREASE IN THE USE OF EBOOKS AND THIS INCREASE CONTINUES, AS EXPECTED THIS RESULTED IN A DECLINE IN DEMAND FOR PHYSICAL RESOURCES.”

When the library re-opened access to resources continued, however the wide range of programs normally offered to our community could not.

Prior to the pandemic, Tech Savvy Seniors, a Telstra funded digital literacy training program, continued at the Millicent Library with over 80 sessions being delivered for 588 participants.

Digital programs for children were also held at the library and taken out to the schools, kindergartens, early learning centre and branch libraries. This included the Little Bang Club, a STEM based program for children 4-8 years old. In total there were 10 sessions involving 200 children.

In December the Summer Reading Club was launched. There were 90 participants in this national program which involves reading, games and activities. The children read over 1,082 books and received awards for their reading.

Visiting authors play a key role at the Millicent Library and Gallery. Maya Linnell returned to the Library for a Friday evening author visit which attracted over 120 people. Maya launched her first rural mystery romance novel which became a best seller.

Following on from the life story workshops held earlier in 2019, a regular Writer's Group the *Millie Scribblers* meet monthly, and a bimonthly book discussion group has successfully been established.

Partnerships continued with Headspace, Community Housing, United Communities, COTA, NDIS, Resthaven and the Boneham Aged Care complex.



 Reading, Alex Window, 2020.

LIBRARY *at a glance*



TECH SAVY SENIORS - 55 SESSIONS; 588 PARTICIPANTS; 425 ONE ON ONE SESSIONS

108,563 Library Loans

126,506 Visits to the Library & Gallery



Millicent Library **12.29** loans per capita
Country Library average **8.05** loans per capita

Summer Reading Club **90** participants **1,082** books read



Little Bang Club **10** Sessions **200** participants

12,206 Public Computer Uses



Millicent Library Average Membership **41%** of population
State Library Average Membership **34%** of population

GALLERY

OVER 11,000 PEOPLE VISITED THE GALLERY FROM JULY 2019 TO MARCH 2020.

The Millicent Gallery continues to feature a very credible exhibition program. The Gallery has been well supported by artists who have both exhibited, and participated in Meet the Artist activities.

Local artist Peter Dunn has assisted with the preparation and curation of the exhibitions. Volunteers have contributed over 1,000 hours service to the Gallery.

Over 400 photographs were entered in the 2019 Wattle Range Photographic Exhibition.

The exhibition captures the vibrancy and diversity of Wattle Range and attracted over 2,200 visitors.

The SALA Exhibition, held during August through to September, attracted over 3,450 visitors.

It was an outstanding exhibition created by a talented group of artists featuring an eclectic mix of beautiful and creative works in many mediums.

International renowned artist, Angela Valamanesh, a Jam Factory icon, featured her retrospective survey exhibition.

The Millicent Gallery was the only Regional SA Gallery to host the exhibition and it attracted a wide audience from throughout the Limestone Coast and Western Victoria.

“THE WATTLE RANGE ART EXHIBITION, IN ITS FIFTH YEAR, BUILT ON PREVIOUS YEARS EXCELLENCE AND INNOVATION, SHOWCASING TALENT AND ARTISTRY WITH OVER 200 ENTRIES. LOCAL ARTIST WILLIAM TWIBELL WON THE OVERALL WATTLE RANGE ART PRIZE.”

GALLERY *highlights*



11,671 VISITORS TO THE GALLERY

Wattle Range Photographic Exhibition **405** entries **2,200** visits



Wattle Range Art Exhibition **204** entries **3,000** visitors

SALA exhibition **9** artists **3,450** visits



📷 Back to the Books, Mia Bellinger, 2020.

LOCAL HISTORY

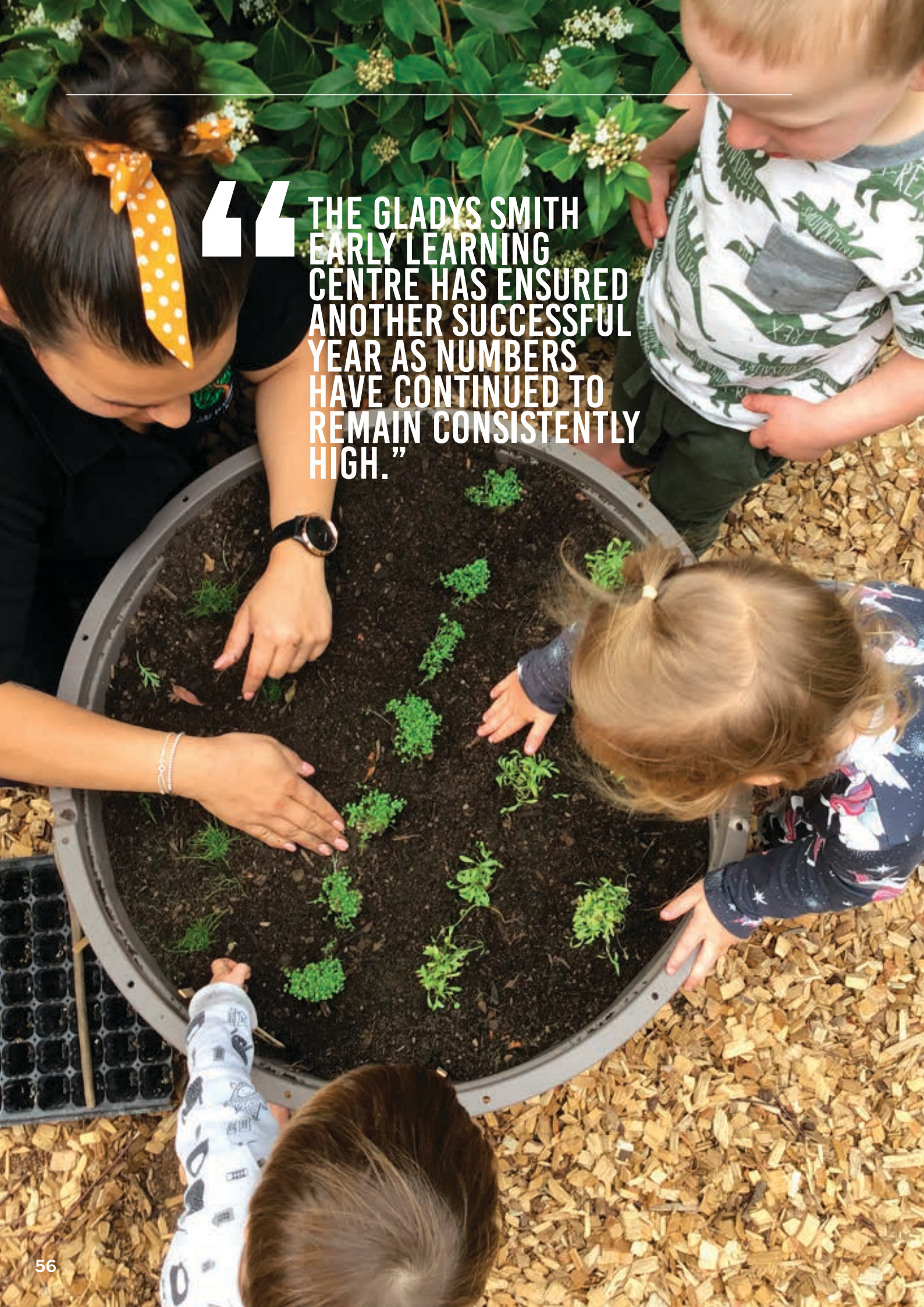
VOLUNTEERS CONTINUE TO WORK ON DIGITISING SIGNIFICANT COLLECTIONS.

With the completion of the Tom Towers Story and the Hemming's war journals, the volunteers are progressively working through the digitisation of the Andre Diaries and the history of early farming in the district. Completed collections are accessible through the local history portal.

“ THE VOLUNTEERS SPEND ABOUT 3,500 HOURS ANNUALLY, VOLUNTEERING IN THE TOWERS HISTORY CENTRE, DIGITIZING, TRANSCRIBING AND COLLECTING LOCAL HISTORIES.”

Local history afternoons attracted a wide range of people and one of the most successful was Graham Fennell who was our guest speaker in October. He recounted the story of his time in forestry and the trucking industry.

5,350 VOLUNTEER HOURS – LOCAL HISTORY, LIBRARY, & CIVIC CENTRE
42,405 LOCAL HISTORY ITEMS SCANNED



“THE GLADYS SMITH
EARLY LEARNING
CENTRE HAS ENSURED
ANOTHER SUCCESSFUL
YEAR AS NUMBERS
HAVE CONTINUED TO
REMAIN CONSISTENTLY
HIGH.”

GLADYS SMITH EARLY LEARNING CENTRE

THE GLADYS SMITH EARLY LEARNING CENTRE HAS ENSURED ANOTHER SUCCESSFUL YEAR AS NUMBERS HAVE CONTINUED TO REMAIN CONSISTENTLY HIGH.

The Full Time Equivalent numbers averaged 52.26 throughout 2019/2020. Numbers dropped significantly during March and April due to COVID-19.

This reduction in numbers resulted in the Centre's casual staff being unable to be employed during this time.

Community connections have continued to be strengthened throughout the year with excursions and incursions taking place on a regular basis.

McArthur Park Kindergarten, Millicent North Kindergarten, Millicent High School, Boneham Aged Care Services, Sheoak Lodge are just some of the connections the children have made within the community. Mrs Walker continues to visit the Centre on a regular basis, providing music, drama and dance.

The children at the Centre also celebrated Reconciliation Week, Harmony Day and Book Week along with students from local schools and kindergartens.

A healthy eating display developed by Community Health was once again well received and it reinforced the 'Eat a Rainbow' program. Healthy eating, and the 'Eat a Rainbow' program, is embedded in the centre's everyday practice.

The Stephanie Alexander program adds another element to the children's involvement in the planting, caring and harvesting of their produce and incorporating competence and development of cooking skills.



The school dentist returned to the Centre for the children's twice-yearly check-up. Fathers Night, Quiz Night, and the annual Christmas Family Evening provide opportunities for families to connect and share time together.

These events, along with fundraising activities like raffles and the biscuits drives, were supported by the Parent Committee who work tirelessly to raise funds for all children at the Centre.

A number of improvements and upgrades have been undertaken which include installation of new entrance doors including electronic fob access and security upgrades, new windows installed

in Emu Room, upgrade to staffroom including new storage solutions, and the implementation of a new Childcare Management software system.

A new Administration Trainee commenced at the Centre in January 2020 completing a Certificate III in Business Administration.

SERVICING 142 CHILDREN
from **102 FAMILIES**

**52.26 FULL TIME
EQUIVALENT AVERAGE
COMPARED TO 44.7 LAST
FINANCIAL YEAR**

STRATEGIC PLAN ACHIEVEMENTS



Key Theme





COMMUNITY VIBRANCY *and* **PRESENTATION**

Objective: Generate and support community vibrancy through advocacy and maintenance of community services and enhanced public facilities.





1.1 Enhance public space areas including parks, public places, car parking, street lighting and streetscapes to provide vibrant, attractive areas.

Actions	Measure	Progress	% Complete
1.1.1a Develop an Open Space Plan for the Communities parks and gardens.	Develop Plan.	Due to commence in 2020/2021.	0%
1.1.1b Finalise and implement the open space plan for the Millicent Domain.	Develop Plan.	Nature Playground and transformation of tennis court area to a multi-use facility are completed. Installation of lighting and pathways completed. Yet to be completed include foot bridge, art works & main marker statement.	80%
1.1.1c Develop a hierarchy of Parks and Gardens and determine appropriate service standards for each asset, including mowing, nature strips, garden beds and other amenities.	Hierarchy of Parks and Gardens developed.	Due to commence in 2020/2021.	0%
1.1.2a Finalise infrastructure requirements and work with the community to develop an incremental plan for the development of the Penola Town Square.	Complete Penola Town Square development.	COMPLETED - Installation of lighting to the area is completed and free WiFi was installed by South Australian Tourism Commission. Installation of seating completed in 2019/2020.	100%
1.1.3a Undertake re-zoning and produce a master plan for the procurement, rehabilitation and development of the Millicent Railway corridor into a combined residential and community land precinct.	Millicent Railway Lands procured, rehabilitated and developed.	Environmental report in relation to the Millicent Railway Lands is near complete. A full report of contamination level is expected to be considered in 2020/2021.	30%
1.1.4a Review Council's Community Lands Register and work with other Government agencies to identify opportunities to develop any Crown Land.	Community Land Register is reviewed.	Work has commenced with reviewing land parcels, project to be finalised in 2020/2021.	10%
1.1.5a Retrofit street lighting to LED, and consider mandating LED lighting for all new developments.	LED lights installed.	Council through the Local Government Association is seeking an offer from South Australian Power Networks (SAPN) for upgrade of lighting to LED. In 2020/2021 further advocacy will continue in relation to this project.	5%
1.1.5b Review current street lighting network and identify any priority black spot areas for in fill and/or expansion.	Blackspot lighting areas identified and lighting installed.	The audit has yet to commence. Works will commence with development of a GIS mapping layer for streetlighting.	0%
1.1.6a Review current parking allocation and determine if any additional expansion is required.	Car parking areas reviewed and expansion areas are identified.	Due to commence in 2020/2021.	0%




1.2 Through appropriate planning, develop vibrant, presentable townships throughout the Wattle Range area.

Actions	Measure	Progress	% Complete
1.2.1a Assist the development of ten year town plans for townships within the Council area.	Township Plans developed for all townships.	COMPLETED - All township plans have been developed.	100% 
1.2.2a Undertake General Development Plan Amendment for the Penola township and surrounds.	General Development Plan Amendment for Penola developed.	State Government advised that all Development Planning Amendments (DPA) are to be deferred pending finalisation of the Planning and Infrastructure Act changes.	0% 
1.2.2b Complete the Heritage Development Plan Amendment (DPA) for Beachport and lodge the Statement of Intent (SOI) for a DPA for the Beachport township.	Heritage DPA and SOI for Beachport Completed.	State Government advised that all Development Planning Amendments (DPA) are to be deferred pending finalisation of the Planning and Infrastructure Act changes.	0% 
1.2.3a Develop a Tree Management Plan to assist in the appropriate management of trees and improved visual amenity of townships.	Tree Management Plan developed.	Draft plan has been prepared and adoption is expected in 2020/2021.	95% 

1.3 Continue to provide sustainable, vibrant community facilities.


Actions	Measure	Progress	% Complete
1.3.1a Review the library services, ensuring it continues to provide a quality service that meets the changing community requirements and expectations.	Library Services Review completed.	Library audit was undertaken by Libraries Board SA and an internal review of the library services has commenced, final report expected in 2020/2021.	80% 
1.3.2a Optimise the utilisation of both the Penola and Millicent Art Galleries through the development of annual schedule of events that showcase local arts and culture.	Annual schedule of art and culture events compiled.	Several gallery exhibitions were held and the review of art galleries was undertaken in conjunction with a review of the Visitor Information Centres.	75% 
1.3.3a Review, rationalise and develop a Play Ground Maintenance and Renewal Plan that is aligned with Community needs.	Renewal Plan for playgrounds developed.	Playground assets are incorporated into the Building & Structures Asset Management Plan. Work to continue in developing the maintenance plan in 2020/2021.	50% 
1.3.4a Develop a register of "Shovel Ready" projects that have been identified by the Community or Council that may require grant funding before being able to proceed.	Register of 'Shovel Ready' projects developed.	A register of 'Shovel Ready Projects' has been developed and will be continually be refreshed to capitalise on grant funding opportunities.	95% 

1.4 Advocate and where possible collaborate for the expansion of healthcare, education, community and welfare services throughout the Wattle Range area.




Actions	Measure	Progress	% Complete
1.4.1a Advocate for continued State and Federal funding and support for improved healthcare services across the Council area.	Advocacy of healthcare services undertaken.	Council liaised with the Millicent Medical Clinic, Millicent and Surrounds Health Advisory Group, Wattle Range Area Social Issues Network for continuing medical services to the district. An update to the regional health plan was completed.	75% 
1.4.1b Advocate for continued State and Federal funding and support for improved education services across the Council area.	Advocacy of education services undertaken.	Council has developed a partnership with Uni SA in relation to internships which will be fostered in 2020/2021. In addition, Council provided strong advocacy for maintaining of primary schooling services for both Nangwarry and Tantanoola.	90% 
1.4.1c Advocate for continued State and Federal funding and support for improved welfare services across the Council area.	Advocacy of welfare services undertaken.	Council delivered ongoing advocacy for welfare services through meetings with State Government Ministers and support for the Social Issues group. In addition, Council has continued the provision of assistance for disadvantaged persons in relation to hoarding and homelessness.	75% 

“**GENERATE AND SUPPORT COMMUNITY VIBRANCY THROUGH ADVOCACY AND MAINTENANCE OF COMMUNITY SERVICES AND ENHANCED PUBLIC FACILITIES.**”

1.5 Support community events that are sustainable and provide longer term benefit to the community and visitors.

Actions	Measure	Progress	% Complete
1.5.1a Encourage community responsibility for events and support where appropriate these events through the provision of Council services such as traffic management, waste management, the cleaning of public amenities and financial assistance grants.	Provision of support for community events.	Due to COVID-19 events were greatly impacted in 2019/2020. However, Council supported a number events throughout the year such as the Great Victorian Bike Ride and a Youth Skate Event, and for the first time Movies in the Park for both Millicent & Penola and Kite Flying in Beachport.	80% 

1.6 Promote and support the establishment of strong, sustainable clubs and volunteer organisations throughout the Wattle Range area.

Actions	Measure	Progress	% Complete
1.6.1a Advocate for the cohabitation of various sporting clubs into multi-user facilities.	Advocacy of cohabitation of sporting clubs.	Financial support was committed to Penola and Kalangadoo sports clubs to assist in upgrading the club rooms and female Netball / Football change rooms at their facilities.	75% 
1.6.1b Advocate for Star Club accreditation across all sporting clubs to ensure that they are governed and managed sustainably.	Advocacy of Star Club accreditation.	Advocacy for Star Club accreditation continues with increasing numbers of clubs being accredited each year.	75% 
1.6.2a Implement the electronic management system for volunteer matching and continue the expansion of the volunteer matching program.	Volunteer matching program expanded and electronic management system developed.	COMPLETED - Volunteer program is live on Council's website and has been promoted to organisations seeking volunteers.	100% 





 Bellweather, Alex Window, 2019.

PROMOTING PROSPERITY

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SECTION HIGHLIGHTS



37 New dwellings approved



10,256 Head of Cattle through the Millicent Saleyards



TOTAL 41K Visitors to Visitor Information Centres



\$22.7M Value of new development approved

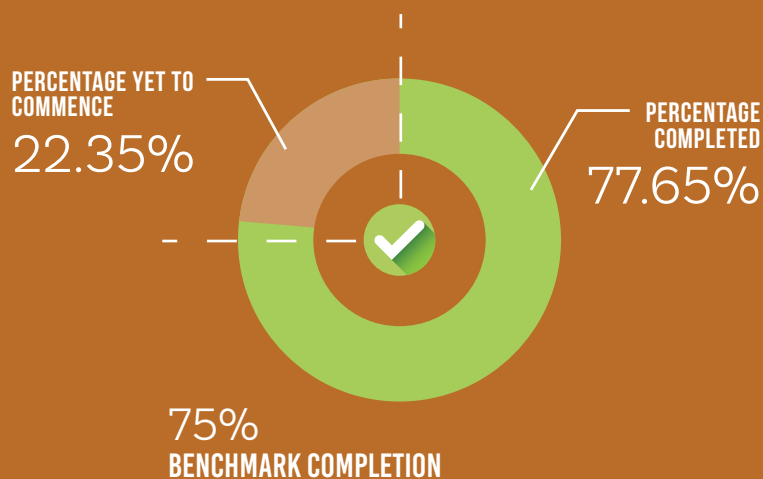
STRATEGIC PLAN ACHIEVEMENTS



ECONOMIC PROSPERITY

A sustainable and prosperous economy that supports local businesses and industry and creates employment and prosperity for the region.

5 STRATEGIES 17 ACTIONS



ECONOMIC DEVELOPMENT

Ag Town of the Year

In 2019, Millicent was named one of five finalist towns for the inaugural Agricultural Town of the Year award. The award is an initiative of the State Government to recognise towns demonstrating excellence across primary industries.

As a finalist, the story of Millicent was shared across various digital channels in SA. A total of 43 nominations were received, and Minister for Primary Industries and Regional Development Tim Whetstone announced the overall winner at a ceremony held in October. The five finalist towns were Kapunda, Langhorne Creek, Millicent, Renmark and the successful town Cleve.

Uni Partnerships

Once again Wattle Range Council has continued to develop its partnership with Uni SA through hosting a group of 12 students for a week in August 2019.

The students, who were undertaking studies in environmental, geospatial, tourism and marketing disciplines, focused their energies investigating tourism opportunities for the Coonawarra railway line.

The students spent their time not only studying the iconic railway line, but also took time out to investigate townships along the line, as well as meeting with key stakeholders and community representatives.

Council also hosted Uni SA Postgraduate Urban & Regional Planning Student, Gurinder (Gurney) Khera for an eight week intern placement working alongside Council staff, assisting with building, planning and

development matters, as a part of Council's ongoing relationship with the School of Art, Architecture & Design at the University of South Australia.

Investment & International Engagement

Council's Economic Development staff have again been active throughout the year dealing with a range of investment opportunities from local, intra and inter-state organisations, in addition to several international enquiries.

The enquires included horticultural ventures, renewable energy and supporting technical services, timber processing and products and food processing activities.

These engagement activities by Council staff resulted in Mount Gambier based Roundwood Solutions purchasing surplus land held by KCA Tantanoola Mill, and subsequently establishing a new state-of-the-art timber processing and treatment facility.

In addition, Council staff continue to regularly liaise throughout the year with neighbouring Councils, including the Southern Grampians Shire, on a range of economic development initiatives.

Licensed Clubs & Venues Meetings

All liquor license holders across the Councils of Robe, Kingston and Wattle Range are invited to attend quarterly meetings at which information about legislation and relevant issues is provided by relevant industry bodies.

For the third consecutive year an evening forum was held in Millicent, with guest speakers covering a range of topics.

Disability Access & Inclusion Plan

In February 2020, Wattle Range Council was one of the first in the state to endorse a Disability Access and Inclusion Plan (DAIP) as required under new legislation.

The plan along with its associated actions were then lodged with the Human Rights Commission on behalf of Council by consultants Environ Arc Pty Ltd. The plan was prepared in collaboration with the community, with consultation meetings and a survey that resulted in 133 responses, highlighting the importance of having a plan.

The list of proposed actions developed in conjunction with the Plan will be considered in Council's annual budget planning processes.

Main Street Master Plan & Placemaking Strategy

The Wattle Range Council has engaged WAX Design to develop a masterplan and placemaking strategy for the Penola and Millicent Main Street precincts.

The aim of these projects is to enhance and protect the unique character of the town's main streets, encouraging increased activation, story-telling and cultural representation and providing a welcoming space for residents, businesses and visitors.

The consultants had scheduled drop-in design sessions for Penola in March 2020, however due to COVID-19 social distancing requirements these sessions had to be cancelled. An online survey was then developed to continue with the community consultation phase of this project.

Both projects will continue into the 2020/2021 financial year.



TOURISM

AS HAS BEEN THE CASE FOR THE WHOLE OF AUSTRALIA, THE YEAR HAS HAD ITS CHALLENGES AS A DIRECT RESULT OF THE SUMMER BUSHFIRES AND COVID-19.

Throughout January the bushfires resulted in increased visitation to the Wattle Range Council area, with tourists that would normally have travelled into the Eastern states choosing to visit South Australia.

Visitor Information Centres (VICs) closed their doors to the public in response to COVID-19 for a period of over two months.

Enquiries were dealt with via email, phone and social media during this time. This did have an effect on Centre operation and statistics.

Staff took this time to undertake additional training and development activities whilst also assisting other functions of the Council.

In early March the volunteers and staff took part in a Familiarisation Day throughout the townships of Kalangadoo, Nangwarry, Glencoe and Tantanoola.

Volunteers continue to be an essential resource in ensuring that the VICs are operating seven days a week.

Visitor Information Centre Reviews

In 2019 Council identified the need to review its VIC services, ensuring it continues to provide a quality service that meets the changing community requirements and expectations of the visitor.

After a selective tender process, Council engaged Consulting firm Komosion Pty Ltd to conduct a review of its VICs.

The scope of the project required the successful firm to review all three VICs being Millicent, Beachport, and Penola ensuring their financial sustainability and quality of service delivery into the future. The findings of the review were presented to Council in June 2020.

The recommendations from the review were categorised across four strategic pillars:

- Realign services, resources and models with visitor flows and behaviours.
- Reimagine the role of VICs within the end-to-end visitor experience.
- Redesign the “in-store” VIC layouts, offering an experience to be more relevant, engaging and modern.

- Reconnect VICs with the local business communities, partner organisations, regional bodies and cross-border strategies.

Council staff will now be developing strategies and associated costs from the report recommendations to be considered further by Council.

Kalangadoo Walk with History

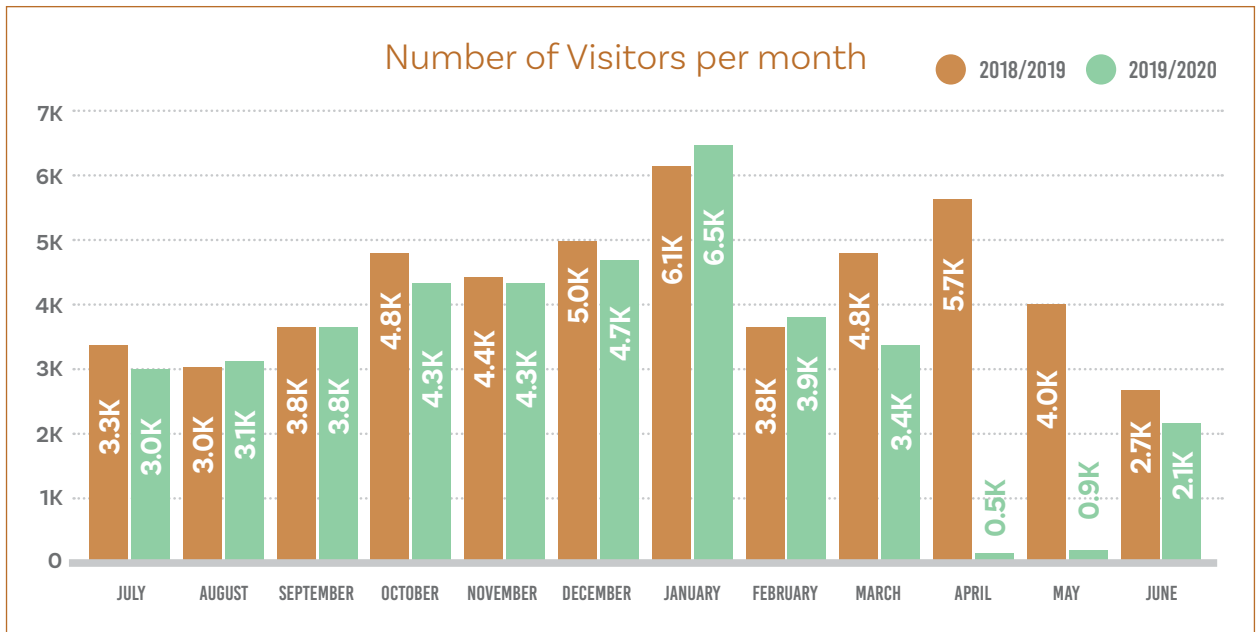
Mayor Des Noll launched the Kalangadoo Walk with History brochure at a ceremony held in Kalangadoo on 21 November 2019.

The brochure guides the walker to 29 different locations around Kalangadoo and features a brief history synopsis for each location.

It was developed by local resident Sandra Young, with assistance provided by Nick Hunt and Peter Savage.



VISITOR NUMBERS / STATISTICS



“ALMOST 41,000 TOURISTS VISITED OUR THREE ACCREDITED VISITOR INFORMATION CENTRE’S *during* 2019/2020.”

Total Visitors	40.8K
Visitor Centre Facebook Pages Reach	446K

INTERNATIONAL VISITORS *by country*



37,332 NIGHTS STAYED *at the* SOUTHERN OCEAN TOURIST PARK



SOUTHERN OCEAN TOURIST PARK

THE SOUTHERN OCEAN TOURIST PARK CONTINUES TO PLAY AN IMPORTANT ROLE IN THE LOCAL TOURISM MARKET, PROVIDING QUALITY ACCOMMODATION TO ITS GUESTS THROUGHOUT THE YEAR.

Even allowing for the disruption brought on by COVID-19, it was another busy year at the Park. A number of important capital

projects were completed, including upgrades to amenities buildings, camp kitchen and BBQ areas, and internal paths.

Park Managers, Dan and Heidi also undertook the design, construction and completion of a new nature playground within the grounds.

Summer at the Park was again booked out and activities provided by the Park Managers continued to create an enjoyable atmosphere for guests.

This included food and wine nights, New Year's Eve celebrations, New Year's Day breakfast and other family friendly events.

DEVELOPMENT (PLANNING & BUILDING)

Staff have been busy in a period of transition to the new *Planning, Development and Infrastructure Act, 2016*, including an online planning portal which will be implemented in the South Australian regional Councils in July 2020.

The portal will allow development applications to be submitted and tracked online along with public access to the planning rules, guidelines and advice.



NOTABLE DEVELOPMENT APPROVALS 2019/2020

- Mayura Feed Lot Expansion **\$1.0M**
- Frost Fans **\$2.23M**
- Mechanical Services and Repairs Facility (plus Truck Wash) **\$1.2M**
- Nangwarry Football Clubrooms **\$600K**
- New Waste Transfer Station **\$830K**

DEVELOPMENT STATISTICS

A SUMMARY OF DEVELOPMENT APPROVALS:		
	2018/2019	2019/2020
Dwellings	39	37
Dwelling Additions	11	13
Outbuildings	149	110
Commercial	12	27
Industrial	14	0
Land Divisions	16	15
Signage	2	3
Planning Only	17	37
Farm Building	18	23
Change of Use	4	7
Other (i.e. Demolition)	27	26
TOTAL	309	298
VALUE OF DEVELOPMENT \$	17,373,268	22,787,946

BUILDING & STRUCTURAL INSPECTIONS *at a glance*

	Concrete footing, floor or raft slab	65
	Mandatory framing and wet areas	51
	Completion inspection	11
	Follow up inspection	9
	Site inspection	37
	Fire safety	8
	TOTAL	188



COVID-19 SIGN IN PROCEDURES WERE INTRODUCED AT THE MILLICENT SALEYARDS.

MILLICENT STOCK SALEYARDS

A combination of broader industry and community support, as well as a continual drive for operational efficiencies by Council staff, has resulted in an overall improvement in the performance of the Millicent Saleyards for 2019.

Following on from the independent review of the operation in 2018, Council sought input from local participants to act as an informal reference group to develop ideas and recommendations to improve the long-term sustainability of the Saleyards.

The reference group met informally on five occasions from March to September 2019, with meetings facilitated by Council staff.

From these meetings a range of topics were discussed and investigated including:

- Changing sale days
- Increase marketing activities
- Review fees & charges structure
- Utilising excess land and facilities for industry training opportunities and other commercial uses
- Store sales and lamb feedlots
- EU Accreditation

As a direct result of the focused approach by stakeholders, the Millicent Saleyards recorded a 25% increase in stock numbers for the 12 month period ending 30th June 2020, in addition to also achieving very strong prices throughout the year.

On-going facility maintenance continues to be undertaken by Council, ensuring the facility is fit for purpose and compliant with all industry standards and regulations.

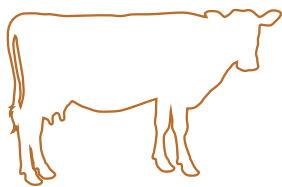
“AS WITH ALL COUNCIL FACILITIES, THE MILLICENT SALEYARDS WAS ALSO REQUIRED TO COMPLY WITH ALL COVID-19 REQUIREMENTS IN THE SECOND HALF OF THE YEAR.”

This has included restricting site access on sale days to Agents, buyers and Council staff only, as well as having attendees abide by social distancing requirements and registering upon entering the site.



Cattle, Mary Whitehead, 2020.

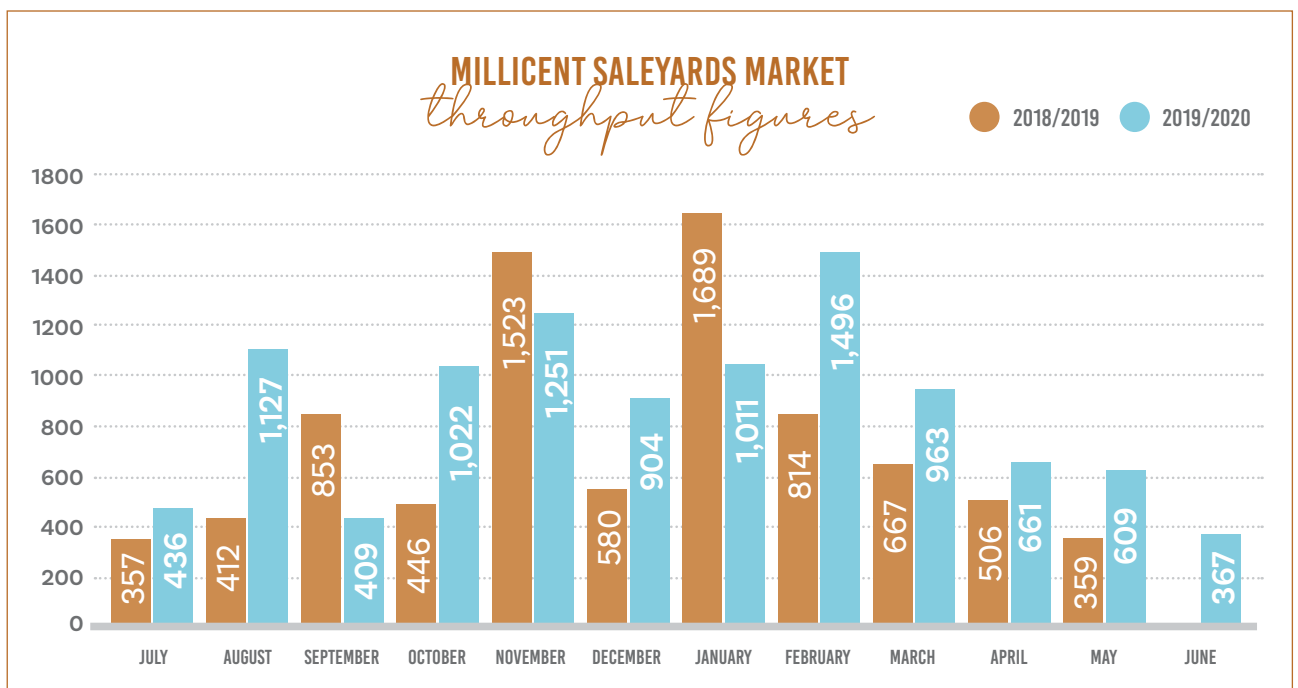
SALEYARDS *at a glance*



18 Sale Days for 2019/2020 Financial Year

10,256 Head of Cattle (approx. 25% increase in throughput)

\$13,602,064 Total Gross Sales



STRATEGIC PLAN ACHIEVEMENTS



Key Theme ECONOMIC PROSPERITY

Objective: A sustainable and prosperous economy that supports local businesses and industry and creates employment and prosperity for the region.

2.1 Support and advocate for improved infrastructure that enhances and creates economic and business opportunities.

Actions	Measure	Progress	% Complete
2.1.1a Advocate for public and private investment into additional energy infrastructure.	Advocacy for additional energy infrastructure.	Ongoing meetings with major energy users are continuing including assisting Hollafresh with the implementation of an alternative energy system.	75%
2.1.1b Continue to advocate for and invest in the development of mobile phone towers for the identified telecommunication black spots areas.	Advocacy for development of mobile phone towers.	Advocated for the installation of a mobile tower between Nangwarry and Penola. Installation has now been completed. Continuation of meetings with senior management from Telstra and NBN for further expansion.	85%





2.2 Through appropriate planning, develop opportunities to expand economic and business opportunities throughout Wattle Range.

Actions	Measure	Progress	% Complete
2.2.1a Develop an industrial land plan that identifies future light and heavy industrial development requirements for each of the major towns.	Industrial land plan developed.	Initial planning work has commenced and is due for completion in 2020/2021.	10%
2.2.1b Advocate for and facilitate the development of a master plan for an enhanced value adding production capability at Snuggery.	Advocacy for development of master plan for Snuggery.	COMPLETED - Snuggery Food Precinct Review was completed in 2019/2020.	100%
2.2.2a Undertake development of policies surrounding Home Based Businesses and Outdoor Dining.	Policies developed.	Work has commenced with review of internal documentation. Due for completion 2020/2021.	20%
2.2.2b Increase compliance reviews with the Development Act, including areas of Muggleton and industrial areas of Millicent.	Compliance increased.	Several compliance issues were followed through and a media campaign was undertaken on illegal developments. Work will continue in this area 2020/2021.	75%
2.2.3a Investigate a scheme that will incentivise main street businesses to upgrade shop facades.	Scheme to incentivise shop facade upgrades investigated.	Some investigatory work has commenced with assessment of other region's schemes. Work will continue into progressing the most viable option.	50%



2.3 Expand on current inward investment opportunities, maximising business and economic creation opportunities for the Council area.

Actions	Measure	Progress	% Complete
2.3.1a Map the industry sectors and develop both domestic and international inward investment plans which identify high value primary production opportunities which are matched with value adding processing opportunities.	Inward investment plan and industry mapping completed.	Food precinct value adding review was completed. Ongoing discussions with investors and businesses are continuing to attract new investment into the area.	80%
2.3.1b Continue annual international and national economic/investment initiatives.	Investment initiatives undertaken.	A number of private investors and companies were met with over the past year to discuss a range of investment opportunities across the region.	75%
2.3.2a Conduct a feasibility study into the development of a Tier 3 export accredited multi-use service kill facility (beef, lamb, deer, pork).	Feasibility study of multi use service kill facility undertaken.	COMPLETED - Report completed and tabled to Council. The document has been provided to potential investors.	100%

2.4 Strengthen and support the professional and economic growth of local businesses and job creation opportunities for the area.

Actions	Measure	Progress	% Complete
2.4.1a Facilitate economic development forums for the Council area at Millicent and Penola.	Economic development forums undertaken.	Meetings were held with Ministers regarding securing timber resource access and Council has contributed to the parliamentary enquiry regarding the same issue.	75% 
2.4.1b Facilitate the development of a Council wide leadership and professional development network group for upcoming professionals.	Professional development network group implemented.	COMPLETED - After advocacy from Council the RDA Limestone Coast is hosting regular new professionals events in Mount Gambier.	100% 
2.4.2a Develop strategies to assist businesses in times of emergency or significant financial duress/closure.	Strategies developed for businesses in times of emergency and financial duress.	COMPLETED - Business continuity planning workshops were delivered to businesses across the district which provided the attendees with strategies and tools to assist them in times of emergency.	100% 
2.4.3a Continue to invest in local traineeships, and advocate for job retention opportunities for our community, youth and improved workplace diversity.	Local traineeships supported.	Internships for IT projects have been progressed and a trainee Childcare administration officer was employed. Further trainees and a graduate finance officer will be considered in 2020/2021.	85% 

2.5 Promote Wattle Range as a tourism destination through provision of appropriate tourist facilities and advocacy.

Actions	Measure	Progress	% Complete
2.5.1a In collaboration with South Australian Tourism Commission, Limestone Coast LGA and Regional Development Australia, develop a formal Tourism Plan for the Wattle Range area.	Tourism Plan for Wattle Range developed.	Visitor Information Centre review has been completed. A Tourism Economic Development forum is planned for 2020/2021.	90% 
2.5.1b Conduct a cost benefit analysis of continuing to pursue South Australian Tourism Industry Council accreditation.	Cost benefit analysis completed.	COMPLETED - A cost benefit analysis was completed. In parallel discussions have commenced with SATIC and State counterparts regarding value for money from SATIC membership.	100% 
2.5.2a Investigate potential sites for enhancement of Council's policy on free camping and RV friendly camping sites.	Sites for Free camping and RV Friendly camping sites investigated.	COMPLETED - Penola Campervan & Motorhome Club of Australia (CMCA) has been finalised and the lease has commenced. Tenders were sought for the Southend Caravan Park, lease being developed for the site as an RV friendly camping site.	100% 





Penola Booth, Ramona Oppelaar, 2020.

OUR STREETS & PLACES

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SECTION HIGHLIGHTS



\$198,000 spent on major road upgrades



300+ trees planted in streets and parks



\$1.76M spent on Community Facility Projects



7,498 Swimmers at the Penola Pool

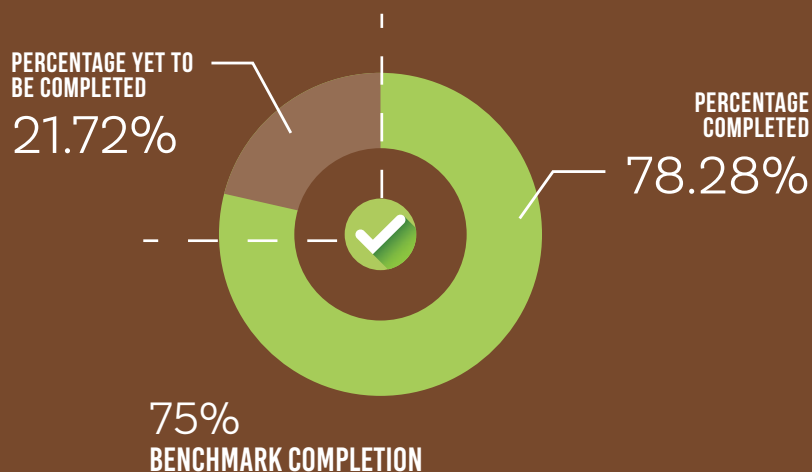
STRATEGIC PLAN ACHIEVEMENTS



INFRASTRUCTURE & ASSET SUSTAINABILITY

Provide functional, safe, fit for purpose assets that meet the changing needs of the community.

5 STRATEGIES 29 ACTIONS



CAPITAL WORKS

Summary of CAPITAL PROJECTS COMPLETED

Major road upgrades

1.2KM OF ROAD RECEIVED A MAJOR UPGRADE TOTAL COST OF \$198,000

Final stage of Wandilo Forest Road Upgrade \$192,760

Roads re-sheeted

18 KM OF ROAD RE-SHEETED TOTAL COST OF \$1,097,000

Mt Hope Rd 3.1km
Maaoupe - Glenroy Road 2.9km
Bog Lane 2.9km
Three Chain Rd 2.8km

Footpaths

2,300 M OF FOOTPATHS TOTAL COST OF \$226,000

6 new pram ramps added
New footpaths in Bowden Street, Penola + Beach Road, Beachport

Sealed roads re-sealed

28 KM OF SEALED ROADS RESEALED TOTAL COST OF \$932,000

Old Kalangadoo-Penola Road 4.5km
Gray Terrace, Mount Burr 595m
Park Terrace, Millicent 1,255m
Cape Buffon Drive, Southend 1,728m
Bonney Street, Southend 114m
Bridges Drive, Southend 891m
Boat-Ramp Access Road, Southend 161m
MacDonald Street, Southend 129m

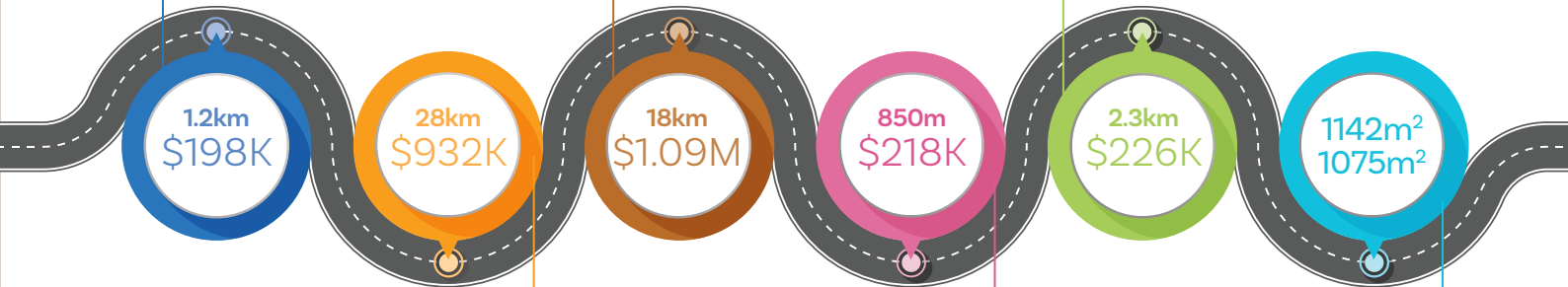
Kerbing

850 M OF KERBING TOTAL COST OF \$218,000

Fifth Street, Millicent 250m
Seventh Street, Millicent 200m
Tenth Street, Millicent 42m
Bowman Street, Millicent 119m
Short Street, Millicent 110m
Brooks Street, Millicent 106m
Davenport & Stuckey Streets, Millicent 117m
Aitken & Ninth Streets, Millicent 34.5m

Carparks

Millicent Community Hub Extension 1,142m²
Millicent Community Hub Reseal 1,075m²



Federal Member for Barker, Tony Pasin MP, State Member for MacKillop, Nick McBride MP and Mayor Des Noll at the Penola Northern Bypass Opening.

Penola Northern Bypass Opens

“AFTER MANY YEARS OF ROBUST COMMUNITY DEBATE AND A CONSIDERABLE FINANCIAL COMMITMENT FROM ALL THREE TIERS OF GOVERNMENT, IT IS GREAT TO SEE THE ENTIRE BYPASS FINALLY OPEN TO TRAFFIC.”

Mayor Des Noll

MILLCENT DOMAIN PARKLANDS *and* CIVIC PRECINCT



IMPLEMENTATION OF THE MASTER PLAN FOR THE MILLCENT DOMAIN PARKLANDS & CIVIC PRECINCT BEGAN IN 2019/2020.

This included the development of the 'Rage Cage' multi-sports area at the former Tennis Courts on Ridge Terrace, upgrade of paths and lighting, installation of security cameras, and the construction of a Nature Play Space adjacent to the existing playground.

The Nature Play Space was officially opened to the public by Federal Member for Barker, Tony Pasin MP and Wattle Range Mayor, Des Noll in front of a small gathering of invited guests.

Local indigenous representatives as well as children from Millicent's Kindergartens, Primary Schools and the High School were all involved in various stages of the planning process.

Several local contractors were engaged in the supply and installation of the elements that make up the playground and wood carving artist Ant Martin created native animal carvings on the timber bench.

Preparations for the replacement of the Williams Road Pedestrian Bridge and Artistic Marker Statement have also commenced.



“ THIS PROJECT HAS BEEN SUPPORTED BY BOTH THE FEDERAL & STATE GOVERNMENTS.”



COMMUNITY DEVELOPMENT GRANTS PROGRAM \$400K, PLANNING & DEVELOPMENT FUND GRANT \$268K, TOTAL PROJECT COST \$935K



Glen Street, Millicent public conveniences upgrade.

COMMUNITY FACILITIES

COUNCIL HAS UNDERTAKEN THE FOLLOWING NOTABLE PROJECTS DURING 2019/2020 TO IMPROVE FACILITIES FOR THE COMMUNITY.

Beachport Recreation Centre Entry and Roof	\$231,000
Rymill Hall Upgrade (included disability toilets & access, fire safety upgrades, new entrance & external repaint)	\$163,000
Power & Water Upgrades at Greenrise Lake	\$102,000
Millicent Civic & Arts Centre Foyer Refurbishment	\$75,000
Penola Stadium Roof Repairs	\$70,000
Southern Ocean Tourist Park Ablution Block Upgrades	\$53,000
Refurbishment of Glen Street Public Conveniences, Millicent	\$50,000
Southern Ocean Tourist Park Nature Playground	\$35,000
Relocate RV Dump Point, Beachport	\$30,000
Nangwarry Pool Steps	\$11,000



Beachport Recreation Centre new entry and roof.



Rymill Memorial Hall upgrade in Penola.

SWIMMING FACILITIES

Penola/Nangwarry Facilities

Patrons during public opening hours (excluding swim club, lessons, etc)



Facility	2018/2019	2019/2020
Nangwarry	3,696	2,070
Penola	8,222	7,498



Nangwarry Pool new steps.

SWIM SEASON HIGHLIGHTS

THIS WAS THE FIRST SEASON THAT NEWLY APPOINTED POOL CONTRACTOR, INNOVATIVE LEISURE MANAGEMENT (ILM) PROVIDED LIFEGUARDS FOR COUNCIL'S SWIM FACILITIES.

Positive feedback was received from the community and several opportunities for innovation and improvement were identified.

In particular, ILM has trialed a short course of small group swimming lessons on Saturday mornings at Penola.

The lessons have been very successful and well received by the community and ILM is interested in expanding the program next swim season.

The Inflatable Obstacle Course was available free of charge at Millicent, Penola and Nangwarry for 18 days over the summer, including at Millicent Swimming Lake for the Great Vic Bike Ride and was very well supported.

Both pools were also used for Vacswim and school swimming lessons this season and Vacswim ran at the Millicent Swimming Lake.

The Penola Swim Club continued morning and evening lap swimming as well as their regular twice-weekly training and both Mount Gambier Swim Club and Blue Lake Y Swim Club were using Penola for training following the closure of the Aquatic Centre in Mount Gambier.

In early March, Council resolved to extend the swim season at Penola and Millicent until the end of the school holidays, however the season was cut short by the State Government's COVID-19 restrictions.



 Lavender, Alex Window, 2020.

PARKS & GARDENS

2019/2020 HAS ONCE AGAIN BEEN A VERY BUSY YEAR FOR THE PARKS & GARDENS TEAM. THE YEAR STARTED OFF WITH SOME SEVERE WEATHER EVENTS RESULTING IN LARGE SCALE CLEAN UPS AND FOLLOW UP TREE TRIMMING.

The kerb renewal program resulted in a considerable number of trees being removed, most notably Short Street & Fifth Street in Millicent.

The Nature Play Project in Millicent has been a major project for the Parks & Gardens team with many hours spent developing the space, the end result will improve the play experience of the younger members of our community and visitors to the town.

Lawns were removed to make way for the nature play and these were used to improve the lawned area on the Beachport foreshore.

In Penola, exercise equipment was installed to enhance the walking trails around Greenrise Lake.

A second wide-area mower was purchased which enables us to get around quicker and therefore enhances the appearance of our townships.

Our two Horticultural trainees finished their apprenticeships and are now casually employed, with two new trainees being engaged.

“REPLACEMENT PLANTINGS HAVE COMMENCED AND SOME 300 NEW TREES HAVE BEEN PLANTED IN OUR STREETS AND PARKS.”

STRATEGIC PLAN ACHIEVEMENTS



Key Theme INFRASTRUCTURE *and* ASSET SUSTAINABILITY






Objective: Provide functional, safe, fit for purpose assets that meet the changing needs of the community.

4.1 Create a sustainable stock of assets, with appropriate long term asset planning + optimal use.



Actions	Measure	Progress	% Complete
4.1.1a Biennially review and update the Plant and Equipment Management Plan.	Review completed.	COMPLETED - A 15 year renewal plan has been developed in preference to an Asset Management Plan given the relatively short useable lives of the plant items.	100%
4.1.1b Develop and biennially review the Kerb and Gutter Asset Management Plan.	Review completed.	A review of the valuation for kerbs & gutter assets has commenced in preparation for an update to the Asset Management Plan in 2020/2021.	75%
4.1.1c Develop and biennially review the Stormwater Management Plans for Penola, Millicent, Kalangadoo and Beachport.	Plan developed.	COMPLETED - A Stormwater Asset Management Plan was adopted by Council in 2019/2020.	100%
4.1.1d Develop and biennially review the Community Wastewater Management Schemes (CWMS) Asset Management Plan which includes Technical Management Plan for all four schemes.	Plan developed.	A draft Asset Management Plan has been prepared for adoption in 2020/2021.	80%
4.1.1e Develop and review biennially the Building Asset Management Plan.	Plan developed.	COMPLETED - A Buildings Asset Management Plan was adopted by Council in 2019/2020.	100%
4.1.1f Develop and biennially review the Footpath Asset Management Plan taking into consideration footpath expansion plans for each of the district towns that is compliant with Disability and Discrimination Act requirements.	Plan developed.	A review of valuations for footpath assets has commenced in preparation for an update to the Asset Management Plan in 2020/2021.	75%
4.1.1g Biennially review and update the Road Asset Management Plan.	Review completed.	A review of valuations for road assets has commenced in preparation for an update to the Asset Management Plan in 2020/2021.	75%
4.1.2a Develop and biennially review a Swimming Facilities Asset Management Plan.	Plan developed.	A pool supervisors contract was agreed to and structured maintenance of the pools has commenced.	40%
4.1.2b Stage the implementation of the Cemetery Master Plan, considering the future cemetery requirements and scheduled expansion options as required.	Cemetery Master Plan implemented.	Works have commenced at the Millicent Cemetery allowing for future expansion of the site.	50%
4.1.2c Review the Coonawarra and Millicent Airfields to maximise their ongoing financial sustainability.	Review completed.	COMPLETED - Review of the Millicent Airfield was completed in 2019/2020. Coonawarra airfield care and control has been handed back to the Coonawarra Grapegrowers Association.	100%
4.1.3a Biennially review and update the Airfield Emergency Management Plan.	Plan developed.	COMPLETED - Works were undertaken as part of development of Business Continuity Plan for Council.	100%
4.1.4a Review existing plant and equipment stock and investigate new technological opportunities to enhance efficiency and effectiveness.	Review completed.	In 2019/2020 Council reviewed the replacement of a tip truck and it was recommended that aluminium bodies be installed that can carry greater weight. Another example is the purchase of a streetsweeper with the addition of a small crane to lift storwater pit lids for cleaning, both have improved efficiency of operations.	75%
4.1.5a Review and implement operation, irrigation and monitoring plans for all four Community Wastewater Management Schemes (CWMS).	Review completed.	A new Wastewater Irrigation Management Plan for Southend CWMS was approved by the EPA. In addition a revised Wastewater Irrigation Management and Environmental Monitoring Plan for Penola CWMS was submitted to EPA for approval.	45%

KEY THEME - INFRASTRUCTURE *and* ASSET SUSTAINABILITY





4.2 Plan & provide for a safe local road network that meets the future and current needs of our community.





Actions	Measure	Progress	% Complete
4.2.1a Update the Regional Transport Plan to include local significant roads that currently have high or proposed high future traffic usage.	Update of the Regional Transport Plan is completed.	COMPLETED - Significant local roads were identified and included within the updated Regional Transport Plan.	100% 
4.2.2a Review and update the current Roadside Vegetation Plan to meet with changed conditions and native vegetation requirements.	Review of the Roadside Vegetation Plan is completed.	A draft Roadside Vegetation Plan has been presented to Native Vegetation Council (NVC). Final adoption of the plan is expected in 2020/2021.	90% 
4.2.3a Review resheeting techniques including the use of stabilising agents to improve unsealed road longevity and ongoing efficiency gains.	Various techniques explored to improve resheeting of roads.	Trials of stabilising agents added to unsealed road construction has occurred. Monitoring of the performance of materials has commenced.	75% 
4.2.4a Prepare a quarries report that will evaluate material locations and types of materials for the use on local road maintenance.	Report prepared regarding quarries.	Assessments of quarry stock and materials has commenced. Council is seeking to secure future supply of quarry materials following analysis of the data.	60% 
4.2.5a Review and update the rolling program of dust mitigation works for rural road residences.	Review of dust mitigation on rural roads completed.	COMPLETED - Guidelines for assessing applications has been prepared and a 10 year rolling program is in place and annually updated.	100% 

4.3 Advocate for safe and trafficable network of State roads.


Actions	Measure	Progress	% Complete
4.3.1a Advocate for the completion of the Penola Bypass through State and Federal Government funding.	Advocacy for completion of Penola Bypass.	COMPLETED - Stage 2 of the Penola Bypass has been completed and officially opened.	100% 
4.3.2a Advocate for the upgrading of Mile Hill, Kangaroo Flat, Hatherleigh, Wattle Range, Kalangadoo Roads and the Princes and Southern Ports Highways.	Advocacy for the upgrade of State Government roads.	COMPLETED - Advocacy was undertaken through discussion with the Local MP, Transport Ministers, raising motions with the Local Government Association and listing the roads as a priority in the "Ask of Government" document.	100% 

4.4 Plan for and optimise Council's stock of building assets whilst meeting the future and current needs of our community.

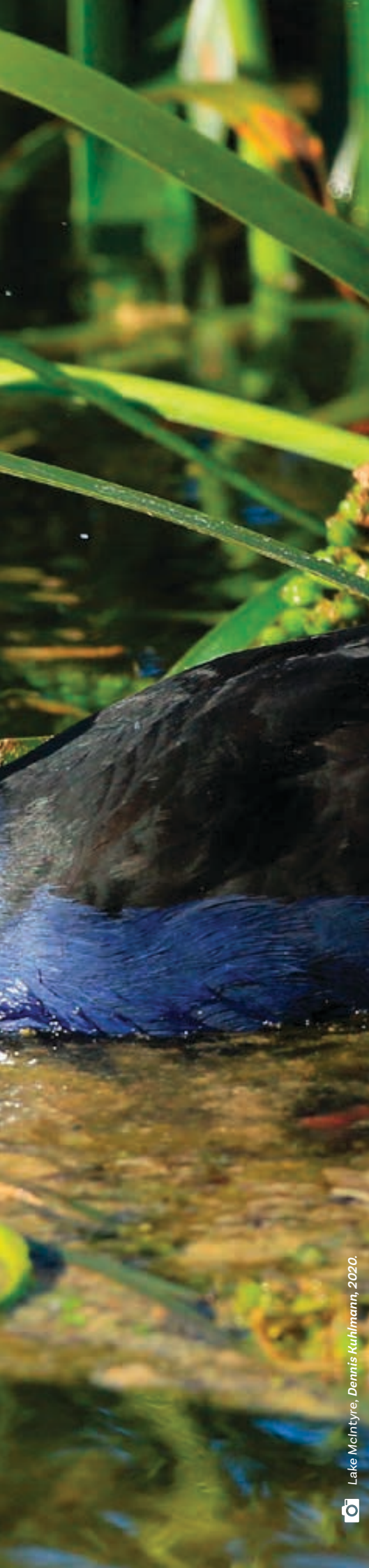
Actions	Measure	Progress	% Complete
4.4.1a Conduct a comprehensive review of the ongoing maintenance requirements for the Library and Civic & Arts Centre.	Review completed for the Library and Civic & Arts Building.	A building condition assessment was conducted and the upgrade to the foyer and the stairs in the balcony of the Civic & Arts Centre have been completed.	40% 
4.4.2a Review, improve, retrofit and/or rationalise Council's Halls to improve community patronage.	Review completed of halls.	Council has developed a draft 10 year works program for all buildings which addresses all identified issues with halls. Roll out of works will be staged due to funding availability.	80% 
4.4.3a Review future expansion requirements and options for the main Council Office.	Review completed of expansion requirements for the main Council Offices.	Review of options for future expansion requirements for the Council office was undertaken.	85% 
4.4.4a Review the current public toilet facilities and identify opportunities for improvements, rationalisation and/or additions.	Review completed.	The Glen Street Toilets in Millicent were upgraded to a disabled friendly standard. Further staged upgrades of other main public toilets to occur over the coming years.	50% 

Actions	Measure	Progress	% Complete
4.4.5a Review and rationalise the requirement for multiple engineering depots across the district.	Review completed of depots across the district.	COMPLETED - Internal review of Council depots was completed and it was determined that all depots serve a purpose that assist service delivery and are to be retained.	100% 
4.4.5b Assess the future requirements for the Millicent Engineering Depot and investigate options to upgrade existing facilities to accommodate other depot staff and assets.	Options assessed for future upgrade of Millicent Depot.	The review has commenced starting with an assessment of each of the current depot buildings and the findings have been included in the Buildings Asset Management Plan.	50% 
4.4.6a Schedule the staged removal of asbestos from all Council buildings.	Staged removal of asbestos from Council buildings completed.	Staged removal of asbestos from Council buildings has commenced. To date these removals are undertaken in conjunction with renovations/ upgrades to Council buildings.	75% 
4.4.6b Review the cleaning services contract giving consideration to the level of service required, use of buildings, frequency of cleans and options for delivery of service.	Review completed.	COMPLETED - Cleaning contract reviewed and new contract signed.	100% 

4.5 Plan for the expansion and replacement of Council's stock of footpaths, walkways and trails, to meet the future and current needs of our community.

Actions	Measure	Progress	% Complete
4.5.1a In conjunction with South Australian Tourism Commission (SATC) and the Coonawarra Vignerons Association, pursue funding opportunities to construct a walking /cycling trail within the rail corridor between Penola and Coonawarra.	Options evaluated for the development of a walking/cycling trail.	The Coonawarra Rail Trail walking path has been added to the register of 'Shovel Ready' projects in preparation for attracting government grants funding.	50% 





KEEPING THINGS CLEAN & GREEN

 Lake McIntyre, Dennis Kuhlmann, 2020.

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SECTION HIGHLIGHTS



23,313 Visitors to Waste Disposal Sites



614 Loads of Mulch collected from Community Mulch Days



3,619 Animals Registered



2 COVID-19 Cases Reported



580 Fire Safety Compliance letters sent

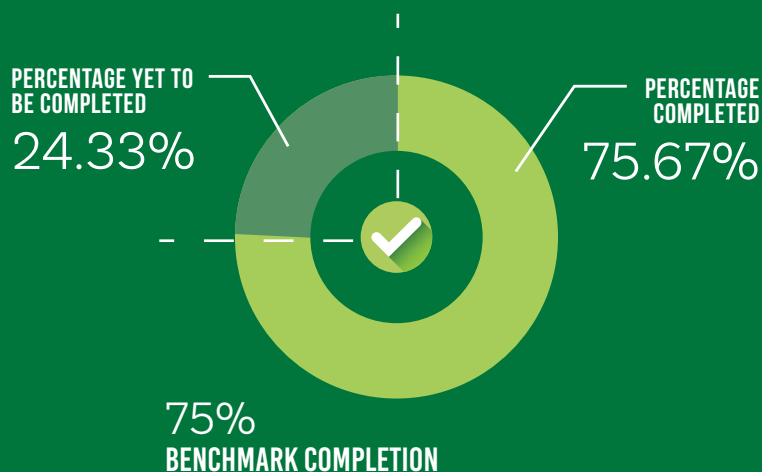
STRATEGIC PLAN ACHIEVEMENTS



ENVIRONMENTALLY SUSTAINABLE

Protect the natural assets & infrastructure of the region by leveraging additional environmental programs that will protect the environment for future generations.

3 STRATEGIES 15 ACTIONS



WASTE MANAGEMENT SERVICES

Kerbside Collection

In 2019/2020 5,117 households were serviced by Council's kerbside general waste and recycling contractors.

A total of 4,199 households are provided with the organics green bin service.

HOW AN AVERAGE RESIDENT UTILISED THEIR KERBSIDE COLLECTION IN 2019/2020 COMPARED TO LAST YEAR

An increase of **+1kg** of general rubbish went to landfill

Reduction of **-1.4kg** of recyclable items collected

An increase of **+0.5kg** of garden and food waste diverted from landfill

Improved Kerbside Collection Calendars

Council increased the efficiency of the Kerbside Collection Calendar provided to residents this year.

Previously, a calendar was sent out every year to advise residents of the schedule for fortnightly services.

To maximise the efficiency of the calendar and reduce waste, a new design incorporating perforated calendar pages was distributed in 2019/2020.

The calendar is now useful for three years and includes useful information on how to segregate rubbish and recyclable materials and details of Council's Waste Disposal Sites.

Resources Recovery Centres & Waste Transfer Stations

Weekends remain the most popular days for residents to access all five of Council's Waste Transfer Stations and Resource Recovery Centres.

The Winter drop off in attendance has continued with higher visiting rates in warmer weather, particularly a high spike in attendance to the Beachport Waste Transfer Station over Summer.

The Millicent Centre remains the busiest site with an average of 278 visitors a week followed by Penola, with 97 visits per week.

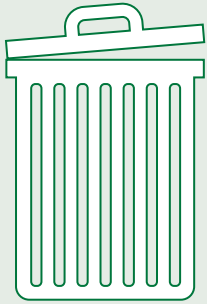


WASTE MANAGEMENT *at a glance*

Kerbside Collection

TOTAL KERBSIDE BINS COLLECTED
331,860 bins

General Waste Bin



AVERAGE BIN WEIGHT

11.2 KG

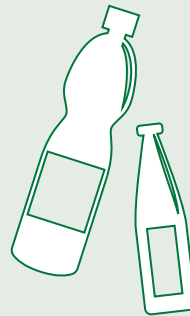
(Compared to 10.4kg last year)

TOTAL ANNUAL WEIGHT COLLECTED

6,662 T

Participation Rate **75%**

Recycling Bin



AVERAGE BIN WEIGHT

7.8 KG

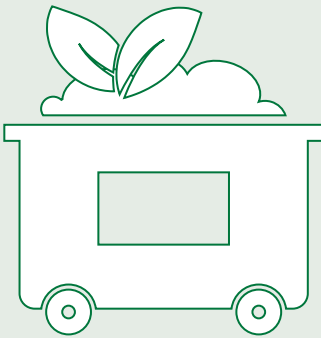
(Compared to 9.2kg last year)

TOTAL ANNUAL WEIGHT COLLECTED

656 T

Participation Rate **61%**

Green Organics Bin



AVERAGE BIN WEIGHT


21.9 KG

(Compared to 21.4kg last year)

TOTAL ANNUAL WEIGHT COLLECTED

1,159 T

Participation Rate **48%**

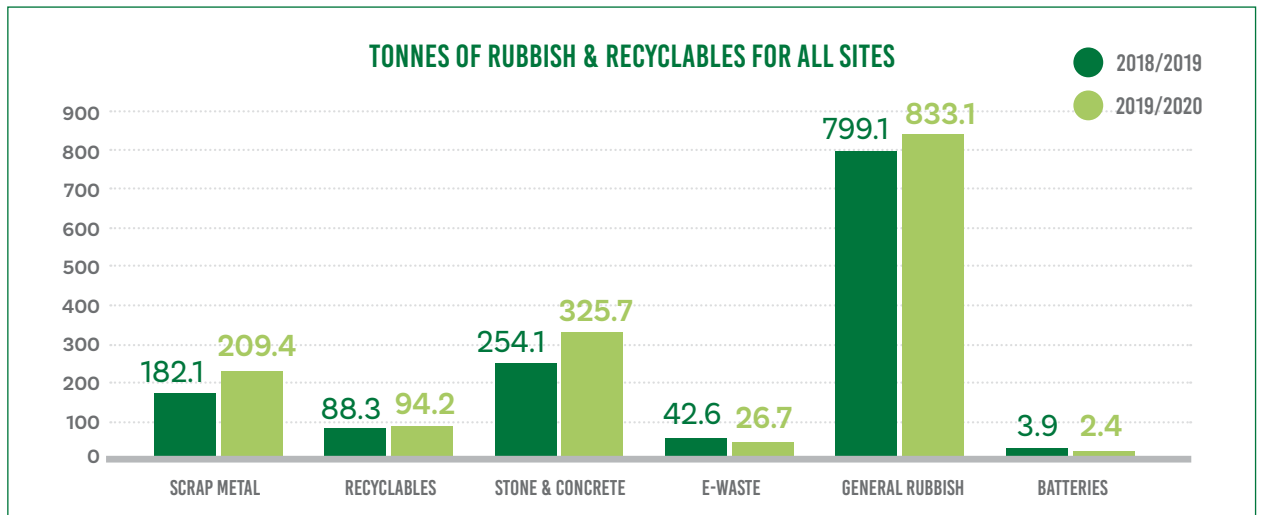
 Southend, Dani Bell, 2020.



Resource Recovery Centres & Waste Transfer Stations

NUMBER OF VISITORS BY DISPOSAL SITE

MILLCENT	PENOLA	BEACHPORT	GLENCOE	FURNER
14,436	5,061	1,774	1,044	998



Waste Water Systems

Council operates four Community Wastewater Management Systems (CWMS). Penola, Kalangadoo and Southend use a septic tank at each property as the primary treatment and to collect sludge. However the Beachport CWMS is a full sewer system, meaning that the sludge is mixed with the water and is processed in our lagoons. There are no septic tanks involved.

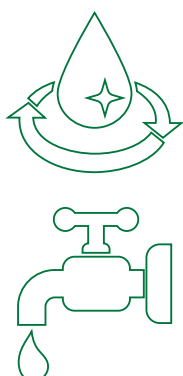
SYSTEMS *at a glance*

COMMUNITY WASTE WATER MANAGEMENT SYSTEM CONNECTIONS BY TOWNSHIP

PENOLA	BEACHPORT	KALANGADOO	SOUTHEND
788	471	196	192

Waste Water Control

Summary of Waste Water Applications



58 Applications Approved

Aerobic System Applications	4
CWMS Connections	21
Sewer Connections	17
Septic Tank Installations	15
Holding Tank	1



Environmental Initiatives

Community Mulch Days

Free Community Mulch Days were scheduled in Penola and Millicent throughout the year for residents and ratepayers.

The Mulch Days were developed to give back to the community and reduce the transport and disposal costs for green waste from Council's Waste Disposal Facilities.

In 2019/2020, Council hosted eight Community Mulch Days, with a total of 278 residents taking advantage of the program.

Many residents returned for multiple loads, with a total of 614 loads of mulch distributed.

Free Green Waste Disposal – Fire Season Clean up

In 2019/2020, the Council has continued to support residents in preparing their properties for the fire danger season.

During the months of October and November, all Wattle Range residents and ratepayers were able to dispose of green waste at the Millicent and Penola Resource Recovery Centres and the Beachport Waste Transfer Station without needing to use a Waste Disposal Voucher.



THIS FREE GREEN WASTE DISPOSAL ENCOURAGES RESIDENTS TO CLEAN UP EXCESS VEGETATION ON THEIR PROPERTIES IN PREPARATION FOR THE FIRE DANGER SEASON.”

MULCH DAYS 8

PARTICIPANTS 278

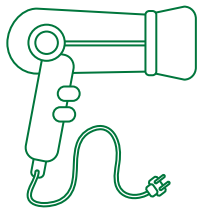
LOADS 614

ENVIRONMENTAL HEALTH

HEALTH *at a glance*

CASES REPORTED FROM COMMUNICABLE DISEASE CONTROL BRANCH

	2018/2019	2019/2020
Campylobacter	27	32
Influenza	147	72
Salmonella	5	12
Chicken Pox (Varicella Virus)	26	26
COVID-19	-	2



Hairdressing and Beauty Salons registered within Council area 11
(No inspections undertaken due to COVID-19)

Food Samples taken and tested 0
(No Food Sampling conducted due to COVID-19)

Registered High Risk Manufactured Water Systems 23

Cooling Towers 17



Warm Water Systems 6

Public Rainwater Tanks Tested 35



COVID-19

IN 2020 THE WORLD HEALTH ORGANIZATION DECLARED COVID-19 A GLOBAL PANDEMIC. WHILST MONITORING THE RAPIDLY CHANGING SITUATION BOTH WITHIN AUSTRALIA AND INTERNATIONALLY, COUNCIL'S LOCAL PRIORITIES WERE TO:

- minimise risk to the health and wellbeing of staff and the broader community;
- continue to operate business as usual for as long as circumstances permitted; and
- be guided by Australian and State Government protocols and the advice of relevant health experts.

During this time, Council staff were encouraged to work from home (wherever possible), public facilities were closed or restricted based on Government guidelines, and COVID-Safe practices developed, some of these measures remain in place.

TOP 5

dog names

BELLA, CHARLIE, MOLLY, MAX, RUBY

TOP 5 *dog breeds*

- | | |
|------------------|-----|
| 1. KELPIE | 637 |
| 2. JACK RUSSELL | 346 |
| 3. LABRADOR | 278 |
| 4. BORDER COLLIE | 269 |
| 5. MALTESE | 267 |



GENERAL INSPECTORATE *at a glance*



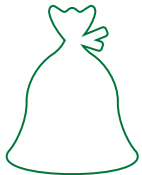
EXPIATIONS

Dog Expiations (including 189 for unregistered)	215
Parking Expiations	6
Fire Expiations	14



ABANDONED VEHICLES

Complaints	19
Vehicles Impounded	12



ILLEGAL DUMPING

Incidents Reported	27
--------------------	----



NUISANCE COMPLAINTS

Untidy Premises Complaints	8
Noise Complaints	7
Smoke Complaints	14



BUSHFIRE SAFETY

Fire Permits issued (84 more than the previous year)	354
Letters sent out (100 more than previous year)	580
Notices sent out	141
Non Compliances	25

Dog Statistics



3,619 animals registered

58% of dogs desexed
(up by 1%)

94% dogs microchipped
(up by 4%)

63 dogs impounded
(down by 15)

46 dogs returned to owner
before impounded

49 impounded dogs went
back home to owners

12 dogs rehomed to
new owners

12 reports of dog harassment
3 human / 9 other animals or dogs

9 reported dog attacks
2 human / 7 animals

49 barking
complaints

49 wandering dog
complaints

STRATEGIC PLAN ACHIEVEMENTS



Key Theme ENVIRONMENTALLY SUSTAINABLE

Objective: Protect the natural assets and infrastructure of the region by leveraging additional environmental programs that will protect the environment for future generations.







3.1 Protect Council's natural assets, through proactive planning in climate adaptation and structured infrastructure replacement and enhancements.

Actions	Measure	Progress	% Complete
3.1.1a Develop and implement a Council specific climate adaptation plan considering protection of coastal infrastructure and energy efficiency in Council buildings / structures.	Climate Adaptation Plan developed.	Currently collecting wave data to inform development of Adaptation Strategy for Beachport in 2021.	40%
3.1.2a Implementation of action plan for renewal of coastal infrastructure including groynes and revestment works in Rivoli Bay.	Action plan for renewal of groynes undertaken.	Rivoli Bay wave data collection and modelling project is continuing for Southend and Beachport. The information collected will inform future investment in infrastructure.	70%
3.1.3a Investigate options for managing coastal erosion at the Salmon Hole / Post Office Rock and understand the likely impacts on the Pool of Siloam and the Beachport township.	Options evaluated for managing coastal erosion.	Council advocated for further funding throughout 2019/2020 and was successful in attracting further scientific investigations into the rapid erosion of the Post Office Rocks fore dune.	95%

3.2 Maintain strong and positive relationships with Federal and State Government departments, advocating for increased investment in coastal and environmental protection within the Council area.

Actions	Measure	Progress	% Complete
3.2.1a Lobby the Limestone Coast Regional Landscapes Board (LCRLB) for additional resources and funding towards environmental projects in Wattle Range.	Lobbying undertaken.	Various environmental projects were discussed with the Limestone Coast Regional Landscapes Board (LCRLB). Further advocacy to continue in 2020/2021.	75%
3.2.1b Actively participate in environmental projects in the Wattle Range area including revegetation works, volunteering and coastal projects.	Environmental projects participated in.	Various environmental projects were discussed with the Limestone Coast Regional Landscapes Board (LCRLB). Further advocacy to continue in 2020/2021.	75%
3.2.1c Lobby Department for Planning, Transport & Infrastructure (DPTI) to construct the proposed Groyne in the vicinity of the Beachport Jetty.	Lobbying undertaken.	Annual lobbying of State Government Ministers occurred through various meetings.	75%
3.2.1d Lobby the South Eastern Water Conservation and Drainage Board (SEWCDB), Department of Environment, Water and Natural Resources (DEWNR) and Limestone Coast Regional Landscapes Board (LCRLB) to minimise the impact of Coastal Erosion as a result of outflows from the Southend Drain.	Lobbying undertaken.	Annual lobbying was undertaken as part of the development of the Southend Climate Adaptation Plan.	75%
3.2.1e Lobby Department of Environment, Water and Natural Resources (DEWNR), the South Eastern Water Conservation and Drainage Board (SEWCDB), and the Limestone Coast Regional Landscapes Board (LCRLB) to investigate and implement improvement strategies to the flows and health of Lake George.	Lobbying undertaken.	The Lake George Management Committee was dissolved on 9 July 2019. However, Council continues to lobby for appropriate flows to Lake George. In 2020 Council staff attended a meeting with the LCRLB to advocate for flows to the lake and minimise diversion of flows to the Coorong.	75%
3.2.1f In partnership with the Limestone Coast Local Government Association (LCLGA), contribute to the development of a Regional Climate Adaptation Plan.	Assisted in development of the Regional Climate Adaptation Plan.	COMPLETED - Contributed and assisted in the development of the Regional Climate Adaptation Plan.	100%

3.3 Minimise the financial impact of Waste Management on the community and provide a service that meets the current and future needs of the community.

Actions	Measure	Progress	% Complete
3.3.1a Following completion of the trial period, review the waste disposal vouchers system at Council's waste facilities.	Review of waste disposal vouchers undertaken.	COMPLETED - As part of the review of the waste strategy the waste disposal voucher system was reviewed and the system was continued.	100% 
3.3.1b Undertake a review of properties with access to the kerbside collection, as outlined in Council's Waste Management Strategy.	Review completed of properties with access to the kerbside collection.	COMPLETED - A kerbside collection service boundary review was completed in May 2017. Changes to kerbside collection services were implemented from 1 July 2017 with all new services in place from 1 September 2017.	100% 
3.3.1c Investigate options for kerbside green waste disposal including composting.	Options evaluated for green waste disposal.	Some preliminary investigation has been undertaken as to green waste disposal including investigating composting. In the interim green waste mulch days are continuing as a disposal alternative.	30% 
3.3.1d Investigate options for collaboration with other Councils for kerbside collection and other waste services.	Options evaluated for collaboration of kerbside waste collection.	COMPLETED - Waste collection services agreement signed with Cleanaway. Collaboration options were explored with other Councils but did not provide the same level of cost advantage as the new agreement.	100% 
3.3.2a Design and construct a new Waste Transfer Station at Beachport.	Design and construction completed.	Concept plans for the new site have been completed. Construction to commence in 2020/2021.	50% 
3.3.3a Lobby the State Government to limit the financial and resourcing impacts of proposed waste reforms including; increases to the solid waste levy, increased reporting, greater infrastructure requirements.	Lobbying undertaken.	Council lobbied the South Australian Regional Organisation of Councils (SAROC) and the Local Government Association (LGA) to support the release of greater funds and investment from Greening Industries to undertake waste reducing initiatives.	75% 





GOVERNANCE COMPLIANCE

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SECTION HIGHLIGHTS



454 Resolutions made at
16 formal Council meetings



10 Freedom of Information Applications



8,471 Electors represented
by **11** Elected Members



42 Resolutions made
in confidence

COUNCIL MEMBER ALLOWANCES *and* BENEFITS

Allowances and Benefits are paid to Council Members in accordance with the *Local Government Act 1999* and the *Council Member Allowances and Benefits Policy*.

In addition to prescribed allowances and benefits all members are provided with an electronic device, a \$300/annum telecommunications reimbursement

and reimbursement of approved professional training and development expenses to assist members with the conduct of their duties.

The Mayor is also provided with a fully maintained motor vehicle, mobile phone contribution of \$100/month, furnished office space and limited administrative support.

The total allowances (including travel time) and re-imbursements of expenses paid to Council Members during 2019/2020 are provided below:

COUNCIL MEMBER	ALLOWANCE	OTHER	TELECOMMUNICATIONS	TRAVEL - PRESCRIBED	GRAND TOTAL
Dale Price	\$14,723.58		\$300.00		\$15,023.58
Dean Burrow	\$15,023.58		\$300.00	\$1,179.12	\$16,502.70
Deb Agnew	\$14,723.58		\$300.00		\$15,023.58
Dennis Muhovics	\$13,239.97		\$300.00		\$13,539.97
Des Noll	\$57,190.34		\$1,500.00		\$58,690.34
Graham Slarks	\$14,297.58		\$300.00		\$14,597.58
John Drew	\$14,297.58		\$300.00		\$14,597.58
Kevin McGrath	\$14,723.58		\$300.00	\$1,332.80	\$16,356.38
Moira Neagle	\$17,871.97		\$300.00		\$18,171.97
Peter Dunicliff	\$14,297.58	\$1,500.00	\$300.00		\$16,097.58
Rick Paltridge	\$15,023.58		\$300.00	\$2,662.88	\$17,986.46
Sharon Cox	\$14,723.58		\$300.00		\$15,023.58
GRAND TOTAL	\$220,136.50	\$1,500.00	\$4,800.00	\$5,174.80	\$231,611.30

 Perfect Summers Evening, Liam Mills, 2020.

COUNCIL MEMBER TRAINING *and* DEVELOPMENT

The following training courses and conferences were attended by Elected Members:

DATE	ATTENDEES	COURSE	COURSE CONTENT	PROVIDED BY	MANDATORY / VOLUNTARY
14 August 2019	Cr Deb Agnew	Health in all Policies	Masterclass - Collaboration Strategies for Healthier Communities	SA Health	Voluntary
19 August 2019	Cr Moira Neagle Mayor Des Noll	Elected Members Leadership Session	Shared Learning and Networking & Managing Difficult Conversations	LGA	Voluntary
30-31 October 2019	Cr Moira Neagle Mayor Des Noll	LGA Conference & AGM	-	LGA	Voluntary
November 2019	Cr Dennis Muhovics	Mandatory Training with LGA	Introduction to LG Legal Responsibilities Council & Committee Meetings Financial Management & Reporting	LGA Online	Mandatory
9 December 2019	Cr Deb Agnew	Enhanced Public Speaking & Presenting for Elected Members	The importance of words & phrasing that are clear and easy to understand; Speech rhythm, tone & inflection to ensure your audience stays engaged; Analogies & anecdotes to explain complex ideas & statistics;	LGA through Georgina McGuinness, Director - McGuinness Media	Voluntary
4 December 2019	Mayor Des Noll	Mayors Leadership Forum	Identifying the capabilities, you need as a leader in yourself & others to be effective in strategic decision making.	LGA - Rowena McLean Dr Chia-Yed (Chad) Chiu	Voluntary
26 February 2020	All Elected Members (except Councillors Slarks, Agnew & Paltridge)	Elected Member Refresher Training	Council Leadership - an overview Roles & Responsibilities Relationships working together Code of Conduct (behaviours) High performing & effective Councils	Rowena McLean, LGA & Sathish Dasan, Norman Waterhouse Lawyers	Mandatory

ELECTOR REPRESENTATION

Section 12 of the *Local Government Act 1999* requires Councils to undertake a review of its Elector Representation as determined by the Minister.

The last Elector Representation Review was conducted in 2013/2014 where the following Council Structure was approved:

- Mayor as the principal member of Council, elected at large by the community

- Four wards with a total of 11 Councillors, consisting of
 - Corcoran Ward - 5 Councillors
 - Kintore Ward - 2 Councillors
 - Riddoch Ward - 2 Councillors
 - Sorby Adams Ward - 2 Councillors
- An alteration to the Ward boundaries between Kintore and Corcoran Wards resulting in the Kintore Ward absorbing portions (Rocky Camp area) of the Corcoran Ward to allow for all wards to be within the allowed elected ratios of +/- 10%.

ELECTOR REPRESENTATIVE QUOTA

Wattle Range Council has been categorised by the Local Government Grants Commission as a Rural Agriculture Very Large Council. The current representation quota (Electors per Councillor) in comparison to other Council's within this group are outlined as follows:

COUNCIL	TOTAL MEMBERS (INC. MAYOR)	NUMBER OF ELECTORS	REPRESENTATION QUOTA
Alexandrina	12	20,830	1,735
Barossa	12	17,947	1,495
Berri Barmera	9	7,330	814
Copper Coast	10	11,405	1,140
Light Regional	11	10,536	957
Loxton Waikerie	11	8,171	742
Murray Bridge	10	14,625	1,462
Port Pirie	10	12,881	1,288
Victor Harbor	10	12,463	1,246
Wattle Range	12	8,471	705
Yorke Peninsula	12	8,878	739

Derived from information provided by the Electoral Commission of SA, current as at 28 February 2020 Wattle Range Council has 8,471 electors represented by 11 Elected Members plus the Mayor. The representation quota was 705.

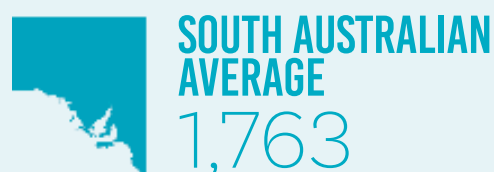
WATTLE RANGE COUNCIL IS GROUPED WITH TEN OTHER COUNCILS IN THIS CATEGORY IN SOUTH AUSTRALIA."

The State wide average representation quota for the reporting period was 1,763. The representation quota for a Council is the amount ascertained by dividing the number of electors for the area of the Council (as at the

last closing date under the *Local Government (Elections) Act 1999* by the number of members who constitute the Council (ignoring any fractions resulting from the division and expressed as a quota) *Local Government Act 1999*, schedule 4.

LOCAL GOVERNMENT AUTHORITIES THROUGHOUT THE STATE ARE PLACED IN GROUPS OF SIMILAR SIZE AND TYPE.

Representation Quota *Electors per Quota*



MEETINGS *and* CONFIDENTIALITY PROVISIONS

Council meetings are generally conducted in a public environment, however there are some circumstances where it may be necessary or appropriate for specific items to be considered. Section 90 of the *Local Government Act 1999* details the circumstances where this may occur.

Total resolutions	454
Number of resolutions made in confidence	42
Orders to exclude the public 2019/2020 (s90(2))	24
Orders still in place at end of financial year	29
Number of items released 2019/2020	14
Orders made to hold information in confidence (using s91(7))	34

REASONS USED TO EXCLUDE THE PUBLIC AND ENTER INTO CONFIDENCE (ONE OR MORE REASONS MAY APPLY PER MATTER):

Personal Affairs (using s90(3)(a))	8
Commercial advantage (using s90(3)(b))	5
Commercial information of a confidential nature (using s90(3)(d))	3
Matters affecting security & safety (using s90(3)(e))	2
Legal Advice (using s90(3)(h))	2
Tenders (using s90(3)(k))	17

MEETING DATE	TITLE	ORDERS REVOKED /EXPIRED/CEASED	ORDER STILL OPERATIONAL END OF FY	ORDER TO EXCLUDE	ORDER TO RETAIN
8/05/2012	Penola Bypass Road - Road Openings - Compensation		Yes		Yes
29/05/2012	Penola Bypass Road - Road Openings - Compensation		Yes		Yes
4/10/2016	Interim Audit Management Letter - Dean Newbery & Associates		Yes		Yes
13/02/2018	Council Land Options - Mount Gambier Road Millicent		Yes		Yes
10/07/2018	Extension of Cleaning Services Contract	Yes			
14/08/2018	Evaluation of Tenders & Approval of a Contractor for Dredging Services	Yes			
14/08/2018	Evaluation of Tenders & Approval of Contractor for Green Waste Mulching	Yes			
14/08/2018	Remission of Rates Request		Yes		
11/09/2018	Arthur Street Drainage Construction	Yes			
11/09/2018	Banking Services Tender	Yes			
11/09/2018	Prime Mover Truck Replacement	Yes			
11/09/2018	Wheel Loaders (4WD 12T) Replacement	Yes			
11/12/2018	Evaluation of Tenders & Approval of a Contractor for Waste Facility Operation	Yes			
11/12/2018	Motion on Notice - Millicent Community Club		Yes		Yes
15/01/2019	Review of Eligible Section 184 - Sale of Properties for Unpaid Rates		Yes		Yes

MEETING DATE	TITLE	ORDERS REVOKED /EXPIRED/CEASED	ORDER STILL OPERATIONAL END OF FY	ORDER TO EXCLUDE	ORDER TO RETAIN
12/02/2019	Millicent Community Club		Yes		Yes
12/03/2019	Records Storage Facility	Yes			
9/04/2019	Davenport Street Pedestrian Management - Blackspot Program	Yes			
9/04/2019	Millicent Community Hub Carpark Stage 2	Yes			
9/04/2019	Verbal Complaint Report		Yes		Yes
9/07/2019	Building Fire Safety Committee		Yes	Yes	Yes
9/07/2019	Chief Executive Officer - Annual Performance Review	Yes		Yes	
13/08/2019	Delivery of Pool and CWMS Services		Yes	Yes	Yes
13/08/2019	Enterprise Software System		Yes	Yes	Yes
13/08/2019	Street Sweeper Replacement		Yes	Yes	Yes
13/08/2019	Tipping Truck and Trailer Replacement		Yes	Yes	Yes
10/09/2019	Annual Reseal Program 2019/2020		Yes	Yes	Yes
10/09/2019	Beachport Recreation Centre - Tenders for roof alterations and construction of new Entry Structure		Yes	Yes	Yes
10/09/2019	Purchase of Replacement Front Deck Mower		Yes	Yes	Yes
8/10/2019	Evaluation of Tenders and Approval of Contractors for Pools and CWMS		Yes	Yes	Yes
12/11/2019	Enterprise Software System		Yes	Yes	Yes
12/11/2019	Southend Caravan Park Update		Yes	Yes	Yes
10/12/2019	Confidential - 2020 Australia Day Award Nominations			Yes	Yes
10/12/2019	Confidential - Engineering Services Restructure		Yes	Yes	Yes
10/12/2019	Confidential - Review of Eligible Section 184 - Sale of Properties for Unpaid Rates		Yes	Yes	Yes
10/12/2019	Confidential - Rymill Hall Renovation - Tenders to Complete Works		Yes	Yes	Yes
10/12/2019	Confidential - Tender for Scrap Metal Collection		Yes	Yes	Yes
10/12/2019	Confidential - Unreasonable Customer Conduct		Yes	Yes	Yes
11/02/2020	Confidential - Penola Stormwater and Road Design		Yes	Yes	
11/02/2020	Confidential - Tenders - Arthur Street Penola - Stage 2 Drainage Construction		Yes	Yes	Yes
10/03/2020	Review of Eligible Section 184 - Sale of Properties for Unpaid Rates	Yes		Yes	
14/04/2020	Confidential - Annual Review of Confidential Items	Yes		Yes	
9/06/2020	Confidential - Southend Caravan Park and Bush Camp EOI Response Summary		Yes	Yes	Yes
23/06/2020	Confidential - Tender Process Millicent Airfield Land - Investigation		Yes	Yes	Yes

EQUAL OPPORTUNITY

Equal Employment Opportunity Program – is defined as a program designed to ensure that all persons have equal opportunities with others in securing employment at Council and that these same opportunities are available to employees when a promotion, an advancement or a lateral movement opportunity arises.

RISK MANAGEMENT/ WORK, HEALTH & SAFETY

Risk Management training was delivered by Local Government Risk Services (LGRS) to ELT, Managers, Team Leaders and Supervisors. Council’s Risk Framework was then updated and reviewed, then endorsed by the Audit and Risk Committee and adopted by Council.

Council’s Risk Profile continues to be evaluated and monitored, this is linked into the Risk Register and Business Continuity Plan which continue to be developed and improved with input from all levels of staff and closely monitored by the Executive Leadership Team.

Council continues to work closely with the Local Government Workers Compensation Scheme and LGRS to support a safe environment for all workers.

Council continues to develop a strong safety culture throughout the organisation with training and development in WHS.

Council have used risk incentive funding from the LGRS to improve manual handling tasks.

This includes the procurement of a tipper trailer and oil drum lifters. The LGRS have also assisted in creating, reviewing and updating workplace emergency evacuation plans for Council Offices and Depots.

INFORMATION STATEMENT

An Information Statement developed to meet the requirements of Section 9 of the *Freedom of Information Act 1991* is published on Council’s website in accordance with regulation 5 of the *Freedom of Information (General) Regulations 2017*. The Statement is reviewed on an annual basis.

FREEDOM of INFORMATION APPLICATIONS

Ten Freedom of Information applications were received by Council during the 2019/2020 financial year under the *Freedom of Information Act 1991*, summarised below.

- 1 Full Access
- 2 Refused Access
- 5 Partial Access
- 2 Unfinished applications to be completed in 2020/2021 financial year.

COMPETITIVE PURCHASING of GOODS & SERVICES

Council delivers its services in a variety of ways including in-house provision, contract for service, competitive tendering and resource sharing, and has adopted a service provision policy to “provide quality services that meet customer needs by utilising resources (physical, financial and human) efficiently and effectively.”

Council has a Procurement Policy which was developed to provide transparency and accountability in purchasing and acquisition of goods and services.

The underlying principle of the Policy is to ensure that Council purchases deliver best value for money; considering the efficiency of the process and an acceptable level of commercial risk.

Council utilises local providers of goods and services where practicable when offering equivalent value for money at an acceptable level of risk relative to other providers.

REVIEW OF INTERNAL DECISIONS

No. of internal reviews **2**

KINDS OF MATTERS TO WHICH INTERNAL REVIEWS RELATE	OUTCOME
Tender Process Millicent Airfield Land	Tender process appropriate
Verbal complaint about Council employee	Not available as considered in confidence at Council meeting

NATIONAL COMPETITION POLICY

Council has an obligation under Clause 7 of the National Competition Policy, to include certain relevant information pertaining to the application of competition principles, in its Annual Report as follows:

- Council has determined that it has no 'Significant Business Activities' as defined in the Clause 7 statement.
- Council's By-Laws were reviewed in 2019/2020 having regard to the competition principles.
- Council has adopted a Complaints Process for the Principles of Competitive Neutrality.
- No complaints were received for 2019/2020.

COMMUNITY LAND

Council is required to have in place Community Land Management Plans for all land that is classified as "Community Land" in accordance with the requirements of the Local Government Act.

Council periodically prepares and adopts Community Land Management Plans for new community land parcels and reviews its existing Management Plans for community land parcels as the need arises.

Also, any land acquired or purchased by Council is automatically classified as community land unless excluded prior to acquisition. Typically, any land purchased or held for operational purposes (e.g. carparking, depots) is excluded from the Community Land classification.

Prior to adopting a new Management Plan, Council is required to undertake public consultation in accordance with the Local Government Act.

During 2019/2020 Council did not amend or implement any new Community Land Management Plans. Council also has an obligation to undertake public consultation prior to the leasing of any community land should the use not be consistent with a relevant land management plan. During the 2019/2020 period Council has undertaken one consultation process directly resulting in the leasing of community land which resulted in no public comment being received by Council.

During this period Council also conducted public consultation to formally revoke the community land classification of land situated at 8 - 10 Railway Terrace, Beachport. Following the feedback received from members of the community, Council resolved not to proceed with the revocation of the community land classification.

POLICY & ADMINISTRATION DOCUMENTS

There are a number of registers, codes, policies and procedural administrative documents used by Council in the conduct of its affairs, many of which are available by visiting Council's website or for public inspection at Council Offices.

Registers

By-Laws Register

Community Land Register

Fees and Charges Schedule

Elected Members Allowances and Benefits

Register of Interests - Council Members

Register of Interests - Council Officers

Register of Public Land

Register of Salaries & Benefits

Roads Register

Register of Building Upgrade Agreements

Assessment Record

Delegations Register

Register of Campaign Donation Returns

Gifts & Benefits Register

Policies

Mandatory Policies, Guidelines & Procedures

Building Inspections Policy

Caretaker Policy

Caretaker Guidelines

Community Engagement Policy

Customer Experience Policy

Compliments and Complaints Handling Procedure

Request for Service Procedure

Internal Review of Decisions Procedure

Unreasonable Customer Conduct Procedure

Contracts and Tenders Sale of Assets Policy

Council Member Training & Development Policy

Council Member Training & Development Plan

ESCOSA Pricing Policy Statement

Informal Gatherings Policy

Internal Control Policy

Internal Review of Council Decisions Policy

Mobile Food Vendors Policy

Mobile Food Vendors - Location Rules

Naming of Roads and Public Places Policy

Order Making Policy

Procurement Policy

Prudential Management Policy

Public Interest Disclosure Procedure

Other Policies, Guidelines & Procedures

Access - Properties Policy

Applications to Council for Funding Assistance Policy

Approval of Street Stalls, Raffles & Badge Days Policy

Asset Policy

Australia Day Awards Policy

Budget Reporting and Amendment Policy

Cemeteries Policy

Child Safe Environment Policy

Contribution to the Provision of Roads Policy

Council Logo Policy

Customer Charter Sewerage Services

Deputations Procedure

Enforcement Policy - Unlawful Development

Fees - Development Applications Policy

Fencing - Council Contributions Policy

Fraud & Corruption Prevention Policy

General Environmental Policy

Gifts & Benefits Guideline

Guarantee of Community Loans Policy

Hall & Facilities Hire Policy

Hardship (for Residential Customers of Minor and Intermediate Retailers) Policy & Customer Charter Sewerage Services

Health - Temporary Habitation Policy

Healthy Eating Policy

Kerbside Waste and Recycling Collection Service Procedure

Media and Online Communications Policy

Millicent Stock Saleyards Quality Policy

Motor Vehicles Policy

Naming of Roads Policy

Outdoor Dining Policy

Petitions Procedure

Provision of Information Policy

Rating Policy (Concessions and Rebates)

Records Management Policy

Recovery of Outstanding Debt Policy

Register of Interests Declaration

Risk Management Policy

Smokefree Workplace Policy

Sponsorship of Events Policy

Treasury Management Policy

Tree Management Policy

Used Relocatable Building Applications Policy

Vulnerable Groups Policy

Volunteer Policy

Wood Encouragement Policy

Other Documents

Other documents which can be accessed on Council's website include:

Animal Management Plan

Annual Business Plan and Budget

Annual Reports

Asset Management Plan - Footways

Asset Management Plan - Kerb

Asset Management Plan - Plant and Equipment

Asset Management Plan - Roads

Beachport Sand Management Plan

Millicent Nature Playspace Concept Plan

Council By-Laws

Council and Committee Agendas

Council and Committee Minutes

Council Committee Charters/ Terms of Reference

Development Plan

Fees and Charges Schedule

Long Term Financial Plan

Roadside Native Vegetation Management Plan

Strategic Plan

Codes

List of the codes of conduct or practice required under this Act or the Local Government (Elections) Act 1999 (schedule 4, clause 1(c))

Code of Conduct - Council Members

Code of Conduct - Employees

Code of Practice - Public Access to Council and Committee Meetings and associated documents

Code of Practice Meeting Procedures

“

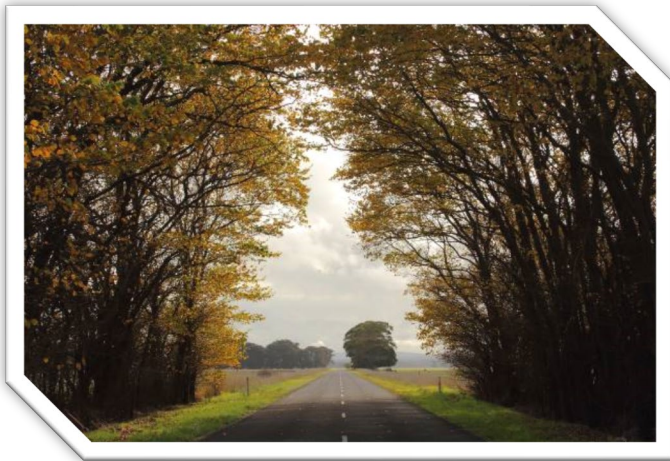
COUNCIL'S ANNUAL REPORT PROVIDES
AN ACCOUNT *of its* OPERATIONS AND
ACHIEVEMENTS AND SERVES AN IMPORTANT
ROLE *in the* COMMUNICATION PROCESS.”

Ben Gower, Chief Executive Officer





Appendix 7
**ANNUAL
FINANCIAL
STATEMENTS
2019/2020**



Wattle Range Council
Annual Financial Statements
2019 – 2020

General Purpose Financial Statements

for the year ended 30 June 2020

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Statement of Changes in Equity	6
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General Purpose Financial Statements

for the year ended 30 June 2020

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

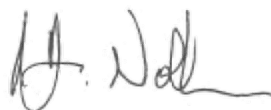
In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2020 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Ben Gower
Chief Executive Officer

14 January 2021



Des Noll
Mayor

14 January 2021

Statement of Comprehensive Income

for the year ended 30 June 2020

\$ '000	Notes	2020	2019
Income			
Rates	2a	18,788	18,620
Statutory Charges	2b	333	306
User Charges	2c	2,606	2,344
Grants, Subsidies and Contributions	2g	3,889	4,768
Investment Income	2d	141	195
Reimbursements	2e	209	145
Other income	2f	246	463
Total Income		<u>26,212</u>	<u>26,841</u>
Expenses			
Employee costs	3a	9,396	9,022
Materials, Contracts and Other Expenses	3b	10,667	9,943
Depreciation, Amortisation and Impairment	3c	5,108	4,709
Finance Costs	3d	298	341
Total Expenses		<u>25,469</u>	<u>24,015</u>
Operating Surplus / (Deficit)		<u>743</u>	<u>2,826</u>
Physical Resources Received Free of Charge	2i	41	–
Asset Disposal & Fair Value Adjustments	4	(1,519)	(1,158)
Amounts Received Specifically for New or Upgraded Assets	2g	553	813
Net Surplus / (Deficit)		<u>(182)</u>	<u>2,481</u>
Other Comprehensive Income			
Amounts which will not be reclassified subsequently to operating result			
Changes in Revaluation Surplus - I,PP&E	9a	(1,453)	10,962
Total Amounts which will not be reclassified subsequently to operating result		<u>(1,453)</u>	<u>10,962</u>
Total Other Comprehensive Income		<u>(1,453)</u>	<u>10,962</u>
Total Comprehensive Income		<u>(1,635)</u>	<u>13,443</u>

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2020

\$ '000	Notes	2020	2019
ASSETS			
Current assets			
Cash & Cash Equivalent Assets	5a	13,615	13,168
Trade & Other Receivables	5b	1,596	1,646
Inventories	5c	439	439
Total current assets		<u>15,650</u>	<u>15,253</u>
Non-current assets			
Financial Assets	6	138	332
Infrastructure, Property, Plant & Equipment	7a	234,105	235,954
Total non-current assets		<u>234,243</u>	<u>236,286</u>
TOTAL ASSETS		<u>249,893</u>	<u>251,539</u>
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	3,122	2,649
Borrowings	8b	705	658
Provisions	8c	1,981	1,877
Total Current Liabilities		<u>5,808</u>	<u>5,184</u>
Non-Current Liabilities			
Borrowings	8b	4,022	4,698
Provisions	8c	326	285
Total Non-Current Liabilities		<u>4,348</u>	<u>4,983</u>
TOTAL LIABILITIES		<u>10,156</u>	<u>10,167</u>
Net Assets		<u>239,737</u>	<u>241,372</u>
EQUITY			
Accumulated surplus		70,620	71,098
Asset revaluation reserves	9a	167,077	168,530
Other reserves	9b	2,040	1,744
Total Equity		<u>239,737</u>	<u>241,372</u>

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2020

\$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
2020					
Balance at the end of previous reporting period		71,098	168,530	1,744	241,372
Net Surplus / (Deficit) for Year		(182)	–	–	(182)
Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	(1,453)	–	(1,453)
Other comprehensive income		–	(1,453)	–	(1,453)
Total comprehensive income		(182)	(1,453)	–	(1,635)
Transfers between Reserves		(296)	–	296	–
Balance at the end of period		70,620	167,077	2,040	239,737
2019					
Balance at the end of previous reporting period		68,834	157,568	1,527	227,929
Net Surplus / (Deficit) for Year		2,481	–	–	2,481
Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	10,962	–	10,962
Other comprehensive income		–	10,962	–	10,962
Total comprehensive income		2,481	10,962	–	13,443
Transfers between Reserves		(217)	–	217	–
Balance at the end of period		71,098	168,530	1,744	241,372

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2020

\$ '000	Notes	2020	2019
Cash flows from operating activities			
<u>Receipts</u>			
Rates		18,785	18,602
Statutory Charges		333	330
User Charges		2,606	2,320
Grants, Subsidies and Contributions (operating purpose)		3,889	5,126
Investment Receipts		141	216
Reimbursements		209	160
Other Receipts		445	700
<u>Payments</u>			
Payments to Employees		(9,312)	(8,976)
Payments for Materials, Contracts & Other Expenses		(10,480)	(10,471)
Finance Payments		(298)	(301)
Net cash provided by (or used in) Operating Activities	10b	6,318	7,706
Cash flows from investing activities			
Amounts Received Specifically for New/Upgraded Assets		736	813
Sale of Replaced Assets		210	168
Sale of Surplus Assets		255	163
Repayments of Loans by Community Groups		196	11
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(3,945)	(3,537)
Expenditure on New/Upgraded Assets		(2,680)	(2,043)
Loans Made to Community Groups		-	(31)
Net cash provided (or used in) investing activities		(5,228)	(4,456)
Cash flows from financing activities			
<u>Receipts</u>			
Proceeds from Bonds & Deposits		16	-
<u>Payments</u>			
Repayments of Borrowings		(658)	(918)
Repayment of Lease Liabilities		(1)	-
Net Cash provided by (or used in) Financing Activities		(643)	(918)
Net Increase (Decrease) in Cash Held		447	2,332
plus: Cash & Cash Equivalents at beginning of period		13,168	10,836
Cash and cash equivalents held at end of period	10a	13,615	13,168

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Notes to and forming part of the Principal Financial Statements
for the year ended 30 June 2020

Contents of the Notes accompanying the General Purpose Financial Statements

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Notes to the Financial Statements

for the year ended 30 June 2020

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

1.2 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand (\$'000).

(2) The Local Government Reporting Entity

Wattle Range Council is incorporated under the South Australian Local Government Act 1999 and has its principal place of business at 1 George Street, Millicent. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 1. Summary of Significant Accounting Policies (continued)

(3) Income Recognition

Wattle Range Council recognises revenue under *AASB 1058 Income of Not-for-Profit Entities* (AASB 1058) or *AASB 15 Revenue from Contracts with Customers* (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years the payment of untied grants (financial assistance grants / local roads / supplementary grants) has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2017/18	\$3,109,004	\$2,876,647	+ \$142,357
2018/19	\$3,243,327	\$2,915,614	+ \$327,713
2019/20	\$3,473,816	\$3,351,522	+ \$122,289

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 14 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 12.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 1. Summary of Significant Accounting Policies (continued)

(5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

(6) Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets in Note 7 and transferred to relevant infrastructure, property, plant & equipment asset categories when completed ready for use.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of Capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 1. Summary of Significant Accounting Policies (continued)

(7) Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(8) Borrowings

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

(9) Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate 1.9% (2019, 1.90%)

Weighted avg. settlement period 10 years (2019, 10 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 17.

(10) Leases

Accounting policy applicable from 01 July 2019

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

10.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-Use-Assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at

Notes to the Financial Statements

for the year ended 30 June 2020

Note 1. Summary of Significant Accounting Policies (continued)

or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Buildings	100 to 200 years
-----------	------------------

The right-of-use assets are also subject to impairment. Refer to the accounting policies above - Impairment of non-financial assets.

ii) Lease Liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

(11) GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(12) New accounting standards and UIG interpretations

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

Wattle Range Council has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective.

Adoption of AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-Profit Entities

The Council applied AASB 15 and AASB 1058, for the first time from 1 July 2019. AASB 1058 clarifies and simplifies the income recognition requirements that apply to not-for-profit (NFP) entities, in conjunction with AASB 15. These Standards supersede the NFP income recognition requirements previously in AASB 1004 Contributions (with the exception of certain matters relating to public sector NFP entities) as well as current revenue recognition guidance including AASB 118 Revenue, AASB 111 Construction Contracts and the related Interpretations. The timing of income recognition depends on whether such a transaction gives rise to a liability or other performance obligation (a promise to transfer a good or service). Details of the accounting policy adopted for these standards can be found in Note 1 Significant Accounting Policies. The Council has elected to adopt the modified retrospective method on transition to the new standards with an initial application date of 1 July 2019. The cumulative effect of initially applying AASB 15 and AASB 1058 is recognised at the date of initial application as an adjustment to the opening balance of Accumulated Surplus. Therefore, the comparative information was not restated and continues to be reported under AASB 111, AASB 118, AASB 1004 and related Interpretations.

The Council has determined the impact of the new standards will mainly impact the timing of revenue recognition in relation to special purpose grants. These grants are provided to the Council to construct or acquire an asset to be controlled by the Council. They are accounted for under AASB 1058 and as such, amounts received in relation to these grants are recorded as a liability "Amounts in Advance" and recorded in revenue as the asset is constructed. The impact of adopting the new standards as at 1 July 2019 was an increase to liabilities of \$183,000 and a decrease to Accumulated Surplus of \$183,000

Notes to the Financial Statements

for the year ended 30 June 2020

Note 1. Summary of Significant Accounting Policies (continued)

Set out below are the amounts by which each financial statement line item is affected as at and for the year ended 30 June 2020 as a result of the adoption of AASB 15 and AASB 1058.

The first column shows amounts prepared under AASB 15 and AASB 1058 and the second column shows what the amounts would have been had AASB 15 and AASB 1058 not been adopted:

	Amounts prepared under AASB 15 / 1058	Amounts prepared under Previous AASB
	\$'000	\$'000
Grants, Subsidies and Contributions	\$4,442	\$4,625

AASB 16 Leases

The Council applied AASB 16 Leases, for the first time from 1 July 2019. This standard requires that the right of use conveyed by leasing contracts (except leases with a maximum term of 12 months and leases for low-value assets) be recognised as a form of Infrastructure, Property, Plant and Equipment, and that the lease liability be disclosed as a liability. At 30 June 2019, Council has no leases to which this treatment will need to be applied."

Adoption of AASB 16 Leases (AASB 16)

AASB 16 supersedes AASB 117 Leases, Interpretation 4 Determining whether an Arrangement contains a Lease and other related Interpretations. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to recognise most leases on the balance sheet under a single on-balance sheet model. The Council has lease contracts for various items of plant, equipment, and computers. Before the adoption of AASB 16, the Council classified each of its leases (as lessee) at the inception date as either a finance lease or an operating lease.

The Council adopted AASB 16 using the modified retrospective method of adoption. Under this method, the standard has been applied retrospectively with the cumulative effect of initially applying the standard recognised as an adjustment to the opening balance of Accumulated Surplus as at 1 July 2019 and comparatives have not been restated.

The Council recognised right-of-use assets and lease liabilities for those leases previously classified as operating leases, except for short-term leases with lease terms that end within 12 months of the date of initial application and leases of low-value assets. The right-of-use assets for all leases were recognised based on the amount equal to the lease liabilities. No adjustments were needed for any previously recognised prepaid or accrued lease expenses as there were none. Lease liabilities were recognised based on the present value of the remaining lease payments, discounted using the incremental borrowing rate at the date of initial application.

Due to the adoption of AASB 16 the operating lease commitments as of 30 June 2020 is, as follows:

	\$'000
Assets	
IPPE (Right of Use Assets)	30
Total Assets	30
Liabilities	
Interest Bearing Loans and Borrowings	30
Total Liabilities	30

Accumulated Surplus	NIL
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(13) Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may

Notes to the Financial Statements

for the year ended 30 June 2020

Note 1. Summary of Significant Accounting Policies (continued)

have been reclassified or individually reported for the first time within these financial statements and/or the notes.

(14) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 2. Income

\$ '000	2020	2019
(a) Rates		
General Rates		
General Rates	15,432	15,377
Less: Mandatory Rebates	(191)	(199)
Less: Discretionary Rebates, Remissions & Write Offs	(91)	(78)
Total General Rates	15,150	15,100
Other Rates (Including Service Charges)		
Natural Resource Management Levy	985	963
Waste Collection & Disposal	1,408	1,321
Community Wastewater Management Systems (CWMS)	1,188	1,168
Total Other Rates (Including Service Charges)	3,581	3,452
Other Charges		
Penalties for Late Payment	57	68
Total Other Charges	57	68
Total Rates	18,788	18,620
(b) Statutory Charges		
Development Act Fees	169	156
Health & Septic Tank Inspection Fees	19	27
Animal Registration Fees & Fines	128	101
Other Licences, Fees & Fines	17	22
Total Statutory Charges	333	306
(c) User Charges		
Aerodrome Fees	24	23
Beachport Boatramp	23	23
Cemetery Fees	130	154
Childcare Fees	1,230	1,016
Caravan Park Fees	617	672
Hall Hire	10	15
Livestock Saleyards	198	137
Rental / Lease Fees	182	182
Sundry	192	122
Total User Charges	2,606	2,344

Notes to the Financial Statements

for the year ended 30 June 2020

Note 2. Income (continued)

\$ '000	2020	2019
(d) Investment Income		
Interest on Investments		
- Local Government Finance Authority	126	190
- Banks & Other	-	1
- Loans to Community Groups	15	4
<u>Total Investment Income</u>	<u>141</u>	<u>195</u>
(e) Reimbursements		
Private Works	46	56
Other	163	89
<u>Total Reimbursements</u>	<u>209</u>	<u>145</u>
(f) Other income		
Insurance & Other Recoupments	89	167
Sundry	157	296
<u>Total Other income</u>	<u>246</u>	<u>463</u>
(g) Grants, Subsidies, Contributions		
Amounts Received Specifically for New or Upgraded Assets	553	813
Total Amounts Received Specifically for New or Upgraded Assets	<u>553</u>	<u>813</u>
Untied - Financial Assistance Grant	3,342	4,242
Roads to Recovery	386	386
Childcare	10	38
Library and Communications	28	57
Sundry	35	45
Coastal Protection	88	-
Total Other Grants, Subsidies and Contributions	<u>3,889</u>	<u>4,768</u>
<u>Total Grants, Subsidies, Contributions</u>	<u>4,442</u>	<u>5,581</u>
The functions to which these grants relate are shown in Note 12.		
(i) Sources of grants		
Commonwealth Government	200	31
State Government	4,142	5,536
Other	100	14
Total	<u>4,442</u>	<u>5,581</u>

Notes to the Financial Statements

for the year ended 30 June 2020

Note 2. Income (continued)

\$ '000	2020	2019
(ii) Individually Significant Items		
Grant Commission (FAG) Grant Recognised as Income	1,730	1,786
Other	–	540

On 19 June 2019, Council received payment of the first two instalments of the 2019/20 Grant Commission (FAG) grant. In 2016/17, 2017/18 and again in 2018/19 a prepayment of FAG grants was made. On 27 June 2019, Council received payment for 2019/20 & 2020/21 Supplementary Local Road Funding. This has materially increased Council's operating results in the 2018/2019, as this amount was recognised as income upon receipt. Similarly, material adverse effects will be experienced when grant payments are restored.

\$ '000	2020	2019
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(h) Conditions over Grants & Contributions

Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:

Unexpended at the close of the previous reporting period	12	–
Plus:		
<i>Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
Childcare	(12)	12
Subtotal	(12)	12
Unexpended at the close of this reporting period	–	12
Net increase (decrease) in assets subject to conditions in the current reporting period	(12)	12

(i) Physical Resources Received Free of Charge

Roads, Bridges & Footpaths	41	–
Total Physical Resources Received Free of Charge	41	–

Notes to the Financial Statements

for the year ended 30 June 2020

Note 3. Expenses

\$ '000	Notes	2020	2019
(a) Employee costs			
Salaries and Wages		7,732	7,418
Employee Leave Expense		937	803
Superannuation - Defined Contribution Plan Contributions	17	617	590
Superannuation - Defined Benefit Plan Contributions	17	154	148
Workers' Compensation Insurance		264	286
Income Protection Insurance		128	106
Less: Capitalised and Distributed Costs		(436)	(329)
<u>Total Operating Employee Costs</u>		<u>9,396</u>	<u>9,022</u>
Total Number of Employees (full time equivalent at end of reporting period)		113	110
(b) Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		25	25
Bad and Doubtful Debts		-	5
Elected Members' Expenses		257	238
Election Expenses		22	60
Operating Lease Rentals - Cancellable Leases (2019 only)		-	3
<u>Subtotal - Prescribed Expenses</u>		<u>304</u>	<u>331</u>
(ii) Other Materials, Contracts and Expenses			
Contractors		4,723	4,411
Energy		501	504
Legal Expenses		145	154
Levies Paid to Government - NRM levy		986	967
Sundry		544	634
Materials		1,317	896
Fuel		458	520
Insurance		488	472
Telephone		135	119
Water		148	146
Subscriptions		175	176
Financial Assistance		149	108
Licence Fees		353	292
Advertising		91	67
Postage		41	48
Registration		109	98
<u>Subtotal - Other Material, Contracts & Expenses</u>		<u>10,363</u>	<u>9,612</u>
<u>Total Materials, Contracts and Other Expenses</u>		<u>10,667</u>	<u>9,943</u>

Notes to the Financial Statements

for the year ended 30 June 2020

Note 3. Expenses (continued)

\$ '000	2020	2019
(c) Depreciation, Amortisation and Impairment		
(i) Depreciation and Amortisation		
Infrastructure		
- Sealed Roads	1,276	1,186
- Unsealed Roads	980	745
- Kerb & Gutter	262	260
- Stormwater	42	36
- CWMS	634	631
- Footpaths	162	156
Right-of-Use Assets	2	-
Plant & Equipment	787	753
Furniture & Fittings	12	14
Buildings	548	536
Structures	403	392
Subtotal	5,108	4,709
Total Depreciation, Amortisation and Impairment	5,108	4,709

(d) Finance Costs

Interest on Loans	298	341
Total Finance Costs	298	341

Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	2020	2019
Infrastructure, Property, Plant & Equipment		
(i) Assets Renewed or Directly Replaced		
Proceeds from Disposal	210	168
Less: Carrying Amount of Assets Sold & Disposed	(1,812)	(864)
Gain (Loss) on Disposal	(1,602)	(696)
(ii) Assets Surplus to Requirements		
Proceeds from Disposal	255	163
Less: Carrying Amount of Assets Sold & Disposed	(172)	(625)
Gain (Loss) on Disposal	83	(462)
Net Gain (Loss) on Disposal or Revaluation of Assets	(1,519)	(1,158)

Notes to the Financial Statements

for the year ended 30 June 2020

Note 5. Current Assets

\$ '000	2020	2019
(a) Cash & Cash Equivalent Assets		
Cash on Hand at Bank	499	1,141
Short Term Deposits & Bills, etc.	13,116	12,027
<u>Total Cash & Cash Equivalent Assets</u>	<u>13,615</u>	<u>13,168</u>
(b) Trade & Other Receivables		
Rates - General & Other	822	819
Accrued Revenues	5	11
Debtors - General	357	516
GST Recoupment	222	220
Prepayments	199	87
Loans to Community Organisations	7	9
Subtotal	<u>1,612</u>	<u>1,662</u>
Less: Allowance for Doubtful Debts	(16)	(16)
<u>Total Trade & Other Receivables</u>	<u>1,596</u>	<u>1,646</u>
(c) Inventories		
Stores & Materials	439	439
<u>Total Inventories</u>	<u>439</u>	<u>439</u>

Aggregate write-downs and other losses recognised as an expense, and reversals of these, were not material in amount in either year. All such reversals occurred principally as a result of clerical inaccuracies during stores operations.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 6. Non-Current Assets

\$ '000	2020	2019
Financial Assets		
Receivables		
Loans to Community Organisations	138	332
Subtotal	138	332
Total Receivables	138	332
Total Financial Assets	138	332

Notes to the Financial Statements
for the year ended 30 June 2020

Note 7. Infrastructure, Property, Plant & Equipment

(a) Infrastructure, Property, Plant & Equipment

	Fair Value Level	as at 30/06/19										Asset movements during the reporting period										as at 30/06/20		
		At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Transition adjustment - AASB 16	Asset Additions New/ Upgrade	Asset Additions RENEWALS	WDV of Asset Disposals	Depreciation Expense (Note 3c)	WIP Transfers	Adjustments & Transfers	Other Movements (details...)	Revaluation Decrements to Equity (ARR) (Note 9)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount					
Capital Work in Progress		-	221	-	221	-	992	78	-	-	(179)	-	-	-	-	-	1,112	-	1,112					
Land	3	11,025	-	-	11,025	-	-	(172)	-	-	-	-	-	-	-	10,853	-	10,853						
Land - Other	2	6,954	-	-	6,954	-	-	-	-	-	-	-	-	-	-	6,954	-	6,954						
Infrastructure																								
- Sealed Roads	3	113,850	3,140	(33,128)	83,862	-	365	(670)	(1,276)	-	41	(29)	-	6,350	130,448	1,347	(42,170)	89,625						
- Unsealed Roads	3	37,162	1,371	(11,725)	26,808	-	-	(257)	(900)	-	-	-	(7,803)	-	29,177	908	(11,409)	18,676						
- Kerb & Gutter	3	20,629	226	(5,925)	14,930	-	15	(30)	(262)	21	-	29	-	20,499	505	(6,037)	14,967							
- Stormwater	3	4,200	835	(1,126)	3,909	-	-	-	(42)	-	-	-	-	4,200	835	(1,166)	3,867							
- CWMS	3	47,145	28	(16,188)	30,985	-	-	-	(634)	-	-	-	-	47,145	28	(16,822)	30,351							
- Footpaths	3	8,015	415	(1,875)	6,555	-	97	(40)	(162)	49	-	-	-	8,011	597	(2,024)	6,584							
Right-of-Use Assets																								
Plant & Equipment																								
Furniture & Fittings																								
Buildings	2	1,190	-	(36)	1,154	-	-	-	(12)	-	-	-	-	1,190	-	(48)	1,142							
Structures	3	36,309	1,365	(7,564)	30,110	-	397	(499)	(536)	100	-	-	-	35,701	2,340	(7,991)	30,050							
Structures	2	5,224	716	(2,359)	3,581	-	82	(17)	(149)	2	-	-	-	5,181	860	(2,482)	3,559							
Structures	3	14,355	365	(3,877)	10,843	-	123	-	(254)	7	-	-	-	14,360	490	(4,136)	10,714							
Total Infrastructure, Property, Plant & Equipment		306,058	20,136	(90,240)	235,954	30	2,660	(1,984)	(5,108)	-	41	-	(7,803)	6,350	313,749	21,148	(100,792)	234,105						
Comparatives		297,258	15,423	(87,071)	225,610	-	2,043	(1,489)	(4,709)	-	-	-	-	10,962	306,058	20,136	(90,240)	235,954						

Notes to the Financial Statements

for the year ended 30 June 2020

Note 7. Infrastructure, Property, Plant & Equipment (continued)

(b) Valuation of Infrastructure, Property, Plant & Equipment

Valuation of Assets

General Valuation Principles

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value.

Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

Highest and best use: For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Information on Valuations

Fair value hierarchy level 2 valuations - Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land - Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets - There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Capitalisation Thresholds

	2020	2019
Buildings	\$5,000	\$5,000
Structures - Major	\$5,000	\$5,000
Other Community Assets - Minor	\$5,000 - \$85,000	\$5,000 - \$85,000
Road construction & reconstruction	\$5,000	\$5,000
Paving & Footpaths, Kerb & Gutter	\$1,000	\$1,000
Stormwater	\$1,000	\$1,000

Notes to the Financial Statements

for the year ended 30 June 2020

Note 7. Infrastructure, Property, Plant & Equipment (continued)

CWMS	\$5,000	\$5,000
Office Furniture & Equipment	\$1,000	\$1,000
Other Plant & Equipment	\$2,000	\$2,000
Other Assets	\$1,000	\$1,000

Estimated Lives

<i>Plant, Furniture & Equipment</i>	2020	2019
Office Equipment	5 to 10 years	5 to 10 years
Office Furniture	5 to 20 years	10 to 20 years
Vehicles and Road-making Equipment	5 to 8 years	5 to 8 years
Other Plant & Equipment	5 to 15 years	5 to 15 years

Building & Other Structures

Sub Structure	100 to 200 years	100 to 200 years
Super Structure	100 to 200 years	100 to 200 years
Roof	75 to 150 years	75 to 150 years
Services (Electrical)	30 to 60 years	30 to 60 years
Services (Fire)	20 to 40 years	20 to 40 years
Services (Hydraulics)	30 to 70 years	30 to 70 years
Services (Mechanical)	30 to 70 years	30 to 70 years
Services (Security)	20 to 40 years	20 to 40 years
Services (Transport)	25 to 50 years	25 to 50 years
Site Infrastructure	45 to 90 years	45 to 90 years
Site Services	30 to 60 years	30 to 60 years
Fitouts & Fittings	30 to 60 years	30 to 60 years
Fitouts (Floor Coverings)	25 to 60 years	25 to 60 years
Sheds/Shelters	40 to 120 years	40 to 120 years
Playground Equipment	20 to 40 years	20 to 40 years
Lighting	25 to 50 years	25 to 50 years
Effluent Disposal Point	30 to 60 years	30 to 60 years
Fencing	25 to 100 years	25 to 100 years

Infrastructure

Sealed Roads - Surface	25 to 150 years	25 to 150 years
Sealed Roads - Pavement /Sub Base	150 to 900 years	150 to 900 years
Unsealed Roads	35 to 175 years	35 to 175 years
Bridges - Concrete	80 to 100 years	80 to 100 years
Paving & Footpaths, Kerb & Gutter	15 to 100 years	15 to 80 years
Drains	80 to 100 years	80 to 100 years
Culverts	50 to 75 years	50 to 75 years
Bores	10 to 40 years	10 to 40 years
Stormwater - Pipes	60 to 80 years	60 to 80 years
Stormwater - Other	15 to 100 years	15 to 100 years
CWMS – Pipes	60 to 100 years	60 to 100 years
CWMS – Mechanical & Electrical	25 to 50 years	25 to 50 years
CWMS – Other	25 to 120 years	25 to 120 years

Other Assets

Various Other Assets	5 to 50 years	5 to 50 years
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Notes to the Financial Statements

for the year ended 30 June 2020

Note 7. Infrastructure, Property, Plant & Equipment (continued)

Land

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition; land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land is recognised at Fair Value. The last revaluation was derived by utilising the valuations as at 30th June 2019 by the Valuer Generals Office. Additions are recognised on the cost basis.

Buildings & Other Structures

Building and other structures assets were valued by Assetic Pty Ltd at market and depreciated current replacement cost as at the 1st July 2016. All acquisitions made after the respective date of valuation are recorded at cost.

Infrastructure

Unsealed road and Sealed road assets were valued by Council officers & Tonkins Consulting Systems based on a condition assessment completed by Tonkins Consulting Systems. The condition assessment and assets were valued at depreciated current replacement cost as at the 1st July 2019. All acquisitions made after the respective dates of valuation are recorded at cost.

Kerb & Gutter assets were valued by Council officers at depreciated current replacement cost during the reporting period ended 30th June 2016. All acquisitions made after the respective dates of valuation are recorded at cost.

Footpath assets were valued by Council officers at depreciated current replacement cost during the reporting period ended 30th June 2017. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater Drainage assets were valued by Council officers at depreciated current replacement cost during the reporting period ended 30th June 2017. All acquisitions made after the respective dates of valuation are recorded at cost.

Community Wastewater Management Schemes (CWMS) were valued by Assetic Pty Ltd at depreciated current replacement cost as at the 1st July 2018. All acquisitions made after the respective dates of valuation are recorded at cost.

Plant, Furniture & Equipment

These assets are recognised on the cost basis.

All other assets

These assets are recognised on the cost basis.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 8. Liabilities

\$ '000	2020 Current	2020 Non Current	2019 Current	2019 Non Current
(a) Trade and Other Payables				
Goods & Services	2,196	–	1,963	–
Payments Received in Advance	286	–	250	–
- Grants & Contributions - Capital	183	–	–	–
Accrued Expenses - Employee Entitlements	306	–	222	–
Accrued Expenses - Other	108	–	187	–
Deposits, Retentions & Bonds	43	–	27	–
<u>TOTAL Trade and Other Payables</u>	<u>3,122</u>	<u>–</u>	<u>2,649</u>	<u>–</u>

\$ '000	Notes	2020 Current	2020 Non Current	2019 Current	2019 Non Current
(b) Borrowings					
Loans		695	4,003	658	4,698
Lease Liabilities	16	10	19	–	–
<u>TOTAL Borrowings</u>		<u>705</u>	<u>4,022</u>	<u>658</u>	<u>4,698</u>

All interest bearing liabilities are secured over the future revenues of the Council

(c) Provisions

Annual Leave - (including on costs)	888	–	787	–
Long Service Leave - (including on costs)	1,093	326	1,090	285
<u>TOTAL Provisions</u>	<u>1,981</u>	<u>326</u>	<u>1,877</u>	<u>285</u>

Notes to the Financial Statements

for the year ended 30 June 2020

Note 9. Reserves

\$ '000	as at 30/06/19				as at 30/06/20
	Opening Balance	Increments (Decrements)	Transfers	Impairments	Closing Balance
(a) Asset Revaluation Reserve					
Land	8,300	-	-	-	8,300
Infrastructure					
- Sealed Roads	55,467	6,350	-	-	61,817
- Unsealed Roads	36,609	(7,803)	-	-	28,806
- Kerb & Gutter	4,690	-	-	-	4,690
- Stormwater	4,622	-	-	-	4,622
- CWMS	19,230	-	-	-	19,230
- Footpaths	6,087	-	-	-	6,087
Buildings	25,017	-	-	-	25,017
Structures	8,508	-	-	-	8,508
Total Asset Revaluation Reserve	168,530	(1,453)	-	-	167,077
Comparatives	157,568	10,962	-	-	168,530

\$ '000	as at 30/06/19				as at 30/06/20
	Opening Balance	Tfrs to Reserve	Tfrs from Reserve	Other Movements	Closing Balance
(b) Other Reserves					
Specific Fund	1,529	2,094	(1,791)	-	1,832
Other Reserves	98	-	-	-	98
Land Development	92	-	-	-	92
Service Station	27	6	(13)	-	20
Total Other Reserves	1,746	2,100	(1,804)	-	2,042
Comparatives	1,529	2,001	(1,784)	-	1,746

Notes to the Financial Statements

for the year ended 30 June 2020

Note 9. Reserves (continued)

PURPOSES OF RESERVES

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Specific Fund

The specific fund is used to record transactions related to rates for a specific purpose i.e. CWMS and waste collection/disposal. The funds in this reserve are available for future maintenance of CWMS and waste collection/disposal.

Other Reserve

Other Reserve consists of a number of miscellaneous reserves that have been in existence for a number of years for a multitude of activities. Over the next twelve months these reserves will be reviewed and the number of specific items reduced.

Land Development

This reserve holds the funds received (net of expenditure) following the sale of Mount Burr House.

Service Station Sinking Fund

As per the Lease with the Service Station a contribution can be charged which will be used for future works associated with the Service Station, Millicent.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 10. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2020	2019
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(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:

Total Cash & Equivalent Assets	5	13,615	13,168
Balances per Statement of Cash Flows		13,615	13,168

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus/(Deficit)		(182)	2,481
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		5,108	4,709
Non-Cash Asset Acquisitions		(41)	–
Grants for capital acquisitions treated as Investing Activity		(553)	(813)
Net (Gain) Loss on Disposals		1,519	1,158
		5,851	7,535
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		48	(358)
Change in Allowances for Under-Recovery of Receivables		–	5
Net (Increase)/Decrease in Inventories		–	126
Net Increase/(Decrease) in Trade & Other Payables		274	310
Net Increase/(Decrease) in Unpaid Employee Benefits		–	46
Net Increase/(Decrease) in Other Provisions		145	42
Net Cash provided by (or used in) operations		6,318	7,706

\$ '000	Notes	2020	2019
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(c) Non-Cash Financing and Investing Activities

Acquisition of assets by means of:

Physical Resources Received Free of Charge	2i	41	–
Amounts recognised in Income Statement		41	–
Total Non-Cash Financing and Investing Activities		41	–

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	14	13
LGFA Cash Advance Debenture Facility	9,010	9,010

Council has immediate access to a short-term draw-down facility, and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 11(a). Functions

	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 11(b).									
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
\$ '000	INCOME	EXPENSES	SURPLUS (DEFICIT)	OPERATING	GRANTS INCLUDED	TOTAL ASSETS HELD				
	2020	2019	2020	2019	2020	2019	(CURRENT & NON-CURRENT)	2020	2019	
Functions/Activities										
Business Undertakings	1,013	1,039	2,211	(1,057)	—	—	26,825	15,493		
Community Services	1,390	1,253	2,234	(935)	10	105	13,297	14,071		
Culture	22	17	101	(95)	12	—	179	189		
Library Services	37	39	523	(494)	28	27	3,144	3,327		
Economic Development	160	171	975	(733)	—	—	212	224		
Environment	176	46	648	(617)	88	20	21,832	23,102		
Recreation	59	75	2,188	(2,084)	207	301	28,832	30,509		
Regulatory Services	379	330	985	(629)	1,013	—	816	864		
Transport & Communication	1,050	1,802	6,045	(3,463)	3,084	2,338	116,306	123,073		
Governance Services	21,659	21,765	9,287	12,997	—	2,790	35,137	37,181		
Unclassified Activities	267	304	272	(64)	—	—	3,313	3,506		
Total Functions/Activities	26,212	26,841	25,469	2,826	4,442	5,581	249,893	251,539		

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 11(b). Components of Functions

The activities relating to Council functions are as follows:

BUSINESS UNDERTAKINGS

Effluent Drainage, Caravan Parks, Council Housing, Saleyards, Land Development, Private Works

COMMUNITY SERVICES

Childcare Centre, Community Halls, Public Toilets (Clean and Maintain), Community Grant Scheme, Community Event Support, Community and Youth Development, Civic and Arts Centre.

CULTURE

Local History and Galleries.

LIBRARY SERVICES

Millicent and Branch Libraries.

ECONOMIC DEVELOPMENT

Millicent, Beachport and Penola Visitor Centres Operation, Limestone Coast Regional and Promotional Marketing.

ENVIRONMENT

Storm Water Drainage (Construct and Maintain), Street Lighting, Street Cleaning, Coastal Protection, Operate and Maintain Domestic Waste Disposal and Collection Dumps and Transfer Stations.

RECREATION

Parks and Gardens Maintenance, Sport Facilities, Sport and Recreation Grant Scheme, Swimming Lake and Pools.

REGULATORY SERVICES

Development, Planning and Building Services, Dog Regulation and Control, Health Inspection, Fire Prevention and Parking Control.

TRANSPORT

Sealed and Unsealed Road Construction and Maintenance, Footpaths and Kerbing.

GOVERNANCE AND SUPPORT SERVICES

Elected Member Support, Council Offices, Legislative Compliance and Reporting, Risk Management, Corporate Services, Engineering Administration.

UNCLASSIFIED ACTIVITIES

Public Debt Transactions, Plant and Machinery Operations, Depot Expenses.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 12. Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:

Short term deposits have an average maturity of 1 day (2019:1 day) and average interest rates between 1.25% and 0.25% (2019: 1.25% and 1.50%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables - Rates & Associated Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 0.520% (2019: 0.550%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Fees & Other Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Other Levels of Government

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 12. Financial Instruments (continued)

Liabilities - Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities - Interest Bearing Borrowings

Accounting Policy:

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms & Conditions:

Secured over future revenues, borrowings are repayable (2 repayments per year with fixed terms between 7 and 20 years);; interest is charged at fixed (or variable - describe) rates between 4.75% and 7.00% (2019: 4.75% and 7.00%).

Carrying Amount:

Approximates fair value.

Liabilities - Leases

Accounting Policy:

Accounted for in accordance with AASB 16 as stated in Note 16.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 12. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2020					
Financial Assets					
Cash & Equivalents	13,165	–	–	13,165	13,615
Receivables	1,737	13	14	1,764	1,734
Total Financial Assets	14,902	13	14	14,929	15,349
Financial Liabilities					
Payables	2,525	–	–	2,525	2,525
Current Borrowings	962	–	–	962	705
Non-Current Borrowings	–	2,725	2,762	5,487	4,022
Total Financial Liabilities	3,487	2,725	2,762	8,974	7,252
2019					
Cash & Equivalents	13,168	–	–	13,168	13,168
Receivables	1,985	17	17	2,019	1,978
Total Financial Assets	15,146	17	17	15,187	15,146
Financial Liabilities					
Payables	2,240	–	–	2,240	2,240
Current Borrowings	962	–	–	962	658
Non-Current Borrowings	–	3,342	3,107	6,449	4,698
Total Financial Liabilities	3,202	3,342	3,107	9,651	7,596

The following interest rates were applicable to Council's Borrowings at balance date:

\$ '000	2020		2019	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Other Variable Rates	2.00%	–	4.00%	–
Fixed Interest Rates	5.84%	4,727	5.84%	5,356
		4,727		5,356

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 12. Financial Instruments (continued)

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Note 13. Capital Expenditure and Investment Property Commitments

\$ '000	2020	2019
Other Expenditure Commitments		
Other non-capital expenditure commitments in relation to investment properties at the reporting date but not recognised in the financial statements as liabilities:		
Audit Services	–	20
Waste Management Services	9,030	6,087
Employee Remuneration Contracts	1,335	1,011
Cleaning Contract	312	121
	10,677	7,239
These expenditures are payable:		
Not later than one year	2,807	1,899
Later than one year and not later than 5 years	7,213	4,123
Later than 5 years	657	1,217
	10,677	7,239

Notes to the Financial Statements

for the year ended 30 June 2020

Note 14. Financial Indicators

\$ '000	Amounts	Indicator	Prior periods	
	2020	2020	2019	2018

These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

1. Operating Surplus Ratio

Operating Surplus	743			
Total Operating Income	26,212	2.8%	10.5%	13.3%

This ratio expresses the operating surplus as a percentage of total operating revenue.

2. Net Financial Liabilities Ratio

Net Financial Liabilities	(5,193)			
Total Operating Income	26,212	(20)%	(19)%	(7)%

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

Adjustments to Ratios

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.

Adjusted Operating Surplus Ratio

Operating Surplus	1,069			
Total Operating Income	25,886	4.1%	7.5%	12.8%

Adjusted Net Financial Liabilities Ratio

Net Financial Liabilities	(5,193)			
Total Operating Income	25,886	(20)%	(16)%	(7)%

3. Asset Renewal Funding Ratio

Net Asset Renewals	3,735			
Infrastructure & Asset Management Plan required expenditure	4,983	75%	73%	84%

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 15. Uniform Presentation of Finances

\$ '000	2020	2019
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	26,212	26,841
less Expenses	(25,469)	(24,015)
Operating Surplus / (Deficit)	743	2,826
Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	(3,945)	(3,537)
add back Depreciation, Amortisation and Impairment	5,108	4,709
add back Proceeds from Sale of Replaced Assets	210	168
	1,373	1,340
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(2,680)	(2,043)
add back Amounts Received Specifically for New and Upgraded Assets	736	813
add back Proceeds from Sale of Surplus Assets (including investment property, real estate developments & non-current assets held for resale)	255	163
	(1,689)	(1,067)
Net Lending / (Borrowing) for Financial Year	427	3,099

Notes to the Financial Statements

for the year ended 30 June 2020

Note 16. Leases

(i) Council as a lessee

Terms and conditions of leases

Asset Class here

Council entered contracts as a lessee for the 12 Ridge Terrace, Millicent office.

Set out below are the carrying amounts of right-of-use assets recognised within Infrastructure, Property, Plant and Equipment and the movements during the period:

Right of use assets

\$ '000	Ridge Terrace Council Office	Total
2020		
Adoption of AASB 16 at 1 July 2019	–	–
Additions to right-of-use assets	30	30
Depreciation charge	(2)	(2)
Balance at 30 June 2020	28	28

Set out below are the carrying amounts of lease liabilities (included under interest-bearing loans and borrowings) and the movements during the period:

\$ '000	2020	2019
Additions	30	–
Payments	(2)	–
Balance at 30 June	28	–
Classified as:		
Current	10	–
Non Current	18	–

The maturity analysis of lease liabilities is included in Note 13.

The Group had total cash outflows for leases of \$6K.

The following are the amounts recognised in profit or loss:

Depreciation expense of Right-of-Use Assets	2	–
Interest expense on lease liabilities	1	–
Expense relating to short term leases	3	–
Total amount recognised in profit or loss	6	–

Notes to the Financial Statements

for the year ended 30 June 2020

Note 17. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2019/20; 9.50% in 2018/19). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2018/19) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2020. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 18. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled **1,795 km** of road reserves of average width **20 metres**.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. BANK GUARANTEES

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to **\$179,246** (2019: **\$193,493**) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

4. LEGAL EXPENSES

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 2 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 19. Related Party Transactions

Key Management Personnel

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 33 persons were paid the following total compensation:

\$ '000	2020	2019
The compensation paid to Key Management Personnel comprises:		
Salaries, allowances & other short-term benefits	2,893	2,130
Total	2,893	2,130

Receipts from Key Management Personnel comprise:

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

Contributions for Fringe Benefits Tax purposes	66	50
Planning and Building Application Fees	1	1
Total	67	51

Key Management Personnel (KMP) and relatives of KMP's own a retail business from which various supplies were purchased as required either for cash or on 30-day account. Purchases from this one business was \$163,788.07 during the year on normal commercial terms.

Two (2) close family members of key management personnel are employed by Council in accordance with the terms of the Award, and as recorded in the public Register of Salaries maintained in accordance with section 105 of the Local Government Act 1999.

One (1) key management personnel or close family members (including related parties) lodged planning and building applications during the year.

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL REPORT

To the members of the Wattle Range Council

Opinion

We have audited the accompanying financial report of the Wattle Range Council (the Council), which comprises the Statement of Financial Position as at 30 June 2020, Statement of Comprehensive Income, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2020, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*. This responsibility includes determining that the basis of preparation described in Note 1 is appropriate to meet the need of the members. The Council's responsibility also includes designing, implementing and maintaining internal controls relevant to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Council.
- Conclude on the appropriateness of the Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS**



**JIM KEOGH
PARTNER**

Signed on the 14th January 2021,
at 214 Melbourne Street, North Adelaide

INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE WATTLE RANGE COUNCIL

Opinion

In our opinion, Wattle Range Council (the Council) has complied, in all material respects, with Section 129(1)(b) of the *Local Government Act 1999* in relation to the Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2019 to 30 June 2020.

Basis for opinion

We have audited the Internal Controls of the Council under the requirements of *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2019 to 30 June 2020 have been conducted properly and in accordance with law.

We conducted our engagement in accordance with Standard on Assurance Engagements *ASAE 3150 Assurance Engagements on Controls* issued by the Auditing and Assurance Standards Board.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applying Auditing Standard *ASQC 1 Quality Control for Firms that Perform Audits and Review of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking the assurance engagement.

Assurance Practitioner's Responsibilities

Our responsibility is to express an opinion on the Council's compliance with *Section 129(1)(b) of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law.

ASAE 3150 requires that we plan and performed our procedure to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the control objectives and the controls operating effectively through the period.

An assurance engagement to report on the designed and operating effectiveness of controls involves performing procedures to obtain evidence about the suitability of the design of the controls to achieve the control objectives and the operating effectiveness of the controls throughout the period. The procedures selected depend on our judgement, including the assessment of the risks that the controls are not suitably designed or the controls did not operate effectively. Our procedures included testing the operating effectiveness to the controls that we consider necessary to achieve the control objectives identified. An Assurance engagement of this type also includes evaluating the suitability of the control objectives.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on operating effectiveness of controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

DEAN NEWBERY & PARTNERS CHARTERED ACCOUNTANTS



**JIM KEOGH
PARTNER**

Signed on the 14th January 2021
at 214 Melbourne Street, North Adelaide, South Australia, 5006

General Purpose Financial Statements

for the year ended 30 June 2020

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Wattle Range Council for the year ended 30 June 2020, the Council's Auditor, Dean Newbery & Partners has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Ben Gower
Chief Executive Officer



Michael Schultz
Presiding Member, Audit Committee

Date: 14 January 2021

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Wattle Range Council for the year ended 30 June 2020, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



JIM KEOGH

Partner

DEAN NEWBERY & PARTNERS

CHARTERED ACCOUNTANTS

Dated this 14th day of January 2021





Appendix 2

Limestone Coast Local
Government Association

ANNUAL REPORT 2019/2020



LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION



ANNUAL REPORT 2019-20



WELCOME

As the President of the Limestone Coast Local Government Association (LCLGA) it has been a privilege to work with the LCLGA Board and our constituent members in 2019 – 2020.

Notably, the LCLGA Board developed and approved a new strategic plan for the next five years. With our members, we agreed that the reason the LCLGA exist is to “collectively build stronger communities”.

Collaboration to achieve regional outcomes is in our DNA. It continues to be our purpose since our formation by our members in 1885.

During 2019/20 the Covid-19 pandemic was a significant disruptor to every aspect of our operations. This disruption was heightened in the Limestone Coast due to our proximity to the Victorian Border. Life in the Limestone Coast does not stop at the Victorian Border, and indeed our communities, economies, recreational, social and health systems cross the border with many of our friends, employees, business partners, customers, stakeholders and families living in Western Victoria. We are very much looking forward to the reopening of the SA/Vic Border.

We take great pride in how our members and the LCLGA have worked together with our community throughout 2019/20 to sustain services, deliver recovery programs, provide information, connect our community, deliver projects; and provide a voice to state and federal government.

A special thank you to those agencies that partnered with us over the past twelve months. Without your valuable contribution, time and effort, many of our projects would not go ahead. They are the South Australian Tourism Commission, Office for Recreation Sport and Racing, Regional Development Australia Limestone Coast, Local Government Association of South Australia, SA Government Departments and Agencies, the University of South Australia, the Australian Federal Government and our member Councils. Your continued support is very much appreciated.

We acknowledge the tremendous efforts of Federal Member of Parliament Mr Tony Pasin MP and State Members Mr Troy Bell MP and Mr Nick McBride MP. Your assistance and support are valued and greatly appreciated.

On behalf of the Board, I would like to acknowledge the efforts of our dedicated staff over the past 12 months: Tony Wright, Michaela Bell, Tony Elletson, Biddie Shearing, June Saruwaka, Præ Wongthong, Ali Auld, Sophie Bouchier, Mae Steele & Nicole Moran.

The Annual Report includes a detailed overview of the LCLGA operations and the value we have delivered to our members. I commend this years' report to you and would like to acknowledge the continued support of the constituent council Mayors, elected members and Chief Executive Officers.

Mayor Erika Vickery (OAM)

President LCLGA



INTRODUCTION

This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2019 to 30th June 2020. This document is prepared pursuant to the Local Government Act 1999 to report to our Constituent Councils on the work and operation of the Association for the preceding financial year.

This report details the activities of the Association to represent and serve the seven Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation and innovation.

OUR ASSOCIATION

LCLGA was established as a regional body on 6th October 1885. LCLGA is a regional subsidiary representing its Constituent Councils and is established pursuant to Section 43 of the Local Government Act 1999 by the Constituent Councils.

The Association is comprised of the following Constituent Councils:

- > District Council of Grant
- > Kingston District Council
- > City of Mount Gambier
- > Naracoorte Lucindale Council
- > District Council of Robe
- > Tatiara District Council
- > Wattle Range Council

Under its Charter, LCLGA's objectives are to:

- > Work in Association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association.
- > Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- > Facilitate and coordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- > Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- > Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- > Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- > Undertake projects and activities that benefit its region and its communities.
- > Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- > Implement programs that seek to deliver local government services on a regional basis; and
- > To effectively liaise and work with the State and Commonwealth Government and instrumentalities on a regional basis for the general enhancement of the region.

THE LCLGA BOARD

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.

LCLGA BOARD MEMBERS 2019-20

COUNCIL	DELEGATE	DEPUTY BOARD MEMBER/S
City of Mount Gambier	Mayor Lynette Martin (OAM)	Deputy Mayor Sonia Meziniec
District Council of Grant	Mayor Richard Sage	Cr Gillian Clayfield
Wattle Range Council	Mayor Des Noll	Deputy Mayor Moira Neagle Cr Dale Price
District Council of Robe	Mayor Alison Nunan	Cr David Laurie
Kingston District Council	Mayor Kay Rasheed	Cr Jodie Gluyas Cr Chris England
Naracoorte Lucindale Council	Mayor Erika Vickery (OAM)	Cr Scott McLachlan Cr Craig McGuire
Tatiara District Council	Mayor Graham Excell	Cr Robert Mock

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2019-2020. Meetings are hosted by Constituent Councils on a rotational basis.

OFFICE BEARERS 2019-2020

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2019, Mayor Erika Vickery was again elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Richard Sage was elected as LCLGA Vice President.

During 2019-2020, the Executive Officer role was filled by Tony Wright

Dean Newbery and Partners are the appointed Auditor.

During 2019-2020, LCLGA engaged the following staff to deliver regional programs:

STAFF MEMBER	ROLE
Tony Wright	Executive Officer
Michaela Bell	Project Manager
Tony Elletson	STARCLUB Field Officer - Limestone Coast Regional Sporting Academy Coordinator
Biddie Shearing	Tourism Development Manager
Ali Auld (until June 2020)	Regional Community Road Safety Officer
Ali Auld	Leadership Program
June Saruwaka (until July 2019)	Regional Waste Management Coordinator
Prae Wongthong (until Jan 2020)	Climate Adaptation Project Officer
Mae Steele	Executive Support Officer
Nicole Moran	Trainee

LCLGA WORKING PARTIES & COMMITTEES

DELEGATES TO THE LOCAL GOVERNMENT ASSOCIATION OF SOUTH AUSTRALIA

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

	LC LGA REPRESENTATIVE
LGA Board	Mayor Erika Vickery (SAROC Chair)
SAROC	Mayor Erika Vickery (Chair) Mayor Richard Sage (Delegate) LCLGA EO

SAROC is an important LGA committee for non-metropolitan Councils. Membership is drawn from each of the six non-metropolitan Regional Local Government Associations with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.

ASSOCIATION COMMITTEES AND WORKING PARTIES

To undertake specific projects or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working parties. LCLGA acknowledges the work of all who have contributed to the following committees and working parties throughout 2019-2020. *(The current appointments are listed, as of 8th February 2019)*

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL	
LC LGA Roads and Transport Management Group	Cr Jamie Jackson (Presiding Member) Mr Aaron Hillier	Tatiara District Council	
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier	
	Mr Steve Bourne	Naracoorte Lucindale Council	
	Mr Dave Worthley	Kingston District Council	
	Mr Peter Halton Ms Kerry Baker (Proxy)	Wattle Range Council	
	Mr Adrian Schutz	District Council of Grant	
	Mr Trevor Hondow Cr Bob Bates (Proxy)	Robe District Council	
	LCLGA EO LCLGA Project Manager	LCLGA	
	Limestone Coast Economic Development Reference Group	Mr Trevor Smart Mayor Erika Vickery	Naracoorte Lucindale Council
		Mayor Richard Sage CEO or delegated staff member (Proxy)	District Council of Grant
Mr Roger Balbolka Mr Steve Chapple		Wattle Range Council	
Cr Frank Morello CEO or delegated staff member		City of Mount Gambier	
Mr James Holyman		District Council of Robe	
Ms Nat Traeger		Kingston District Council	
Mayor Graham Excell Ms Anne Champness		Tatiara District Council	
LCLGA EO LCLGA Project Manager LCLGA Tourism Development Manager		LCLGA	

LCLGA WORKING PARTIES & COMMITTEES

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LCLGA Regional Waste Management Steering Committee	Mr Steve Bourne	Naracoorte Lucindale Council
	Mr Dave Worthley	Kingston District Council
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier
	Mr Leith McEvoy Mr Aaron Price	District Council of Grant
	Mr James Holyman	Robe District Council
	Mr Andrew Pollock Mr Aaron Hillier (Proxy)	Tatiara District Council
	Mr Peter Halton Ms Lauren Oxlade (Proxy)	Wattle Range Council
	LCLGA Project Manager LCLGA EO	LCLGA
Tourism Management Group	Ms Jane Fetherstonhaugh Mr Mike Ryan (Proxy)	District Council of Grant
	Mr James Holyman	District Council of Robe
	Ms Sally Klose	Naracoorte Lucindale Council
	Ms Nat Traeger	Kingston District Council
	Mr Steve Chapple Mr Roger Balbolka	Wattle Range Council
	CEO or delegate	City of Mount Gambier
	Mr Kingsley Green Ms Anne Champness	Tatiara District Council
	Mrs Biddie Shearing LCLGA EO	LCLGA
Regional Sport and Rec Advisory Group	Ms Jane Fetherstonhaugh Ms Jayne Miller (Proxy)	District Council of Grant
	Ms Heather Schinkel	Kingston District Council
	Mrs Sally Klose	Naracoorte Lucindale Council
	Cr David Laurie Mayor Alison Nunan (Proxy)	District Council of Robe
	Ms Naomi Fallon	Tatiara District Council
	Ms Sarah Mrzec Mr Steve Chapple	Wattle Range Council
	Cr Kate Amoroso	City Mount Gambier
	Mr Tony Elletson LCLGA EO	LCLGA
LCLGA Audit & Risk Committee	Mayor Richard Sage	District Council of Grant
	Mayor Erika Vickery	Naracoorte Lucindale Council
	Mr James Holyman	District Council of Robe
	Mr Paul Duka	Wattle Range Council
	LCLGA EO	LCLGA

LCLGA WORKING PARTIES & COMMITTEES

ASSOCIATION REPRESENTATION - OUTSIDE ORGANISATIONS

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LC LGA to keep in touch with communities and have input to new and existing initiatives.

During 2019-2020, LCLGA made or continued the following appointments to other organisations.

(The current appointments are listed, as of 8th February 2020)

LCLGA APPOINTMENTS TO OUTSIDE ORGANISATIONS	CURRENT APPOINTMENTS	COUNCIL
South East Zone Emergency Management Committee (ZEMC)	Mr Andrew Meddle	City of Mount Gambier
	Mr Daryl Whicker	District Council of Grant
Limestone Coast Zone Emergency Centre Committee (ZEST)	LCLGA EO (Local Government Controller)	LCLGA
	Mr Ben Hood (Local Government Deputy Controller)	City of Mount Gambier
Green Triangle Freight Action Plan – Implementation Management Group	Mr Andrew Meddle	City of Mount Gambier
	Mr Tony Wright	LCLGA
Limestone Coast Community Services Roundtable	Mayor Erika Vickery	Naracoorte Lucindale Council
	Cr Moira Neagle	Wattle Range Council
Regional Development Australia Limestone Coast	Mayor Erika Vickery	Naracoorte Lucindale Council
Limestone Coast Bush Fire Management Committee	Mr David Hood	Naracoorte Lucindale Council
	Mr Roger Balbolka (Deputy)	Wattle Range Council
Southern Border Fire Coordination Association	Mr Roger Balbolka	Wattle Range Council
Local Government Association of SA – LGA Board	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
	Mayor Richard Sage (Delegate)	
South Australian Regional Organisation of Councils (SAROC)	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
	Mayor Richard Sage	District Council of Grant
	LCLGA EO (Observer)	LCLGA
Ac.care Board	Mr Tony Wright	LCLGA

1. INFRASTRUCTURE

	DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
1.1	Existing and future regional infrastructure is fit for purpose and has the capacity to meet the region's needs.	Regional Leadership	Lead the implementation of the LCLGA 2030 Regional Transport Plan	LCLGA have engaged HDS Australia to undertake an update to the 2030 Regional Transport Plan, Road Action Plans & Roads Database
		Advocacy	Submissions and engagement with local members, and State and Federal government.	Coastal challenges, Supporting the Green Triangle Freight Action Plan, Waste levy and strategy, roads, signage and regional housing.
		Council Coordination	Effectively coordinate regional submissions for the Special Local Roads Program to maximise investment in regional road infrastructure.	LCLGA submitted nine prioritised applications for funding under the Special Local Roads Program (SLRP) for 2018-2019 requesting a total \$1,810,500 (refer to table on page 9)
1.2	Councils to protect built heritage, heritage spaces and the region's cultural heritage.	Council Coordination	Effectively coordinate and manage a regional Heritage Advisory Service for the benefit of Constituent Councils and private owners.	<p>LCLGA currently engages Habitable Places Architects to deliver the Limestone Coast Heritage Advisory Services to Constituent Councils on a fee-for-service, under an Agreement for 2016-2021.</p> <p>The Heritage Adviser works closely with and under the direction of Councils' planning and development assessment staff to provide timely and considered professional advice that includes:</p> <ul style="list-style-type: none"> > Heritage conservation advice > Statutory DA assessment and advice > Policy advice to Council > Local Heritage Development Plan Amendments > CDAP/Heritage Committee > State Heritage Unit
1.3	Development of a regional approach to the maintenance and provision of improved and new infrastructure and utility services.	Advocacy	<p>Advocate for the region for improved and sustainable services from State and Australian Governments in meeting our regional needs for:</p> <ul style="list-style-type: none"> > Roads > National Broadband Network > Mobile phone coverage 	LCLGA has continued to advocate on Roads, data services and the need to address blackspots.

1. INFRASTRUCTURE

SPECIAL LOCAL ROADS

	COUNCIL	ROAD	ROAD TYPE	ESTIMATED PROJECT COST \$	\$ SLRP SOUGHT
1	Tatiara District Council	Brown Terrace	Freight	145,000.00	72,500.00
2	District Council of Grant	Ramsay Terrace	Freight	400,000.00	200,000.00
3	Wattle Range Council	Railway Terrace South	Freight	300,000.00	150,000.00
4	Tatiara District Council	Mingbool Road	Freight	260,000.00	130,000.00
5	Wattle Range Council	Wandilo Forest Road	Freight	550,000.00	275,000.00
6	Wattle Range Council	Kennedy Road (Glencoe)	Freight	102,000.00	51,000.00
7	Naracoorte Lucindale	Old Caves Road	Tourism	1,235,000.00	617,500.00
8	District Council of Robe	Bagdad Road / Dairy Range Road	Freight	262,000.00	131,000.00
9	Tatiara District Council	Railway Terrace South	Freight	367,000.00	183,500.00
				\$ 3,621,000.00	\$ 1,810,500.00

2. SUSTAINABLE ECONOMY

	DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-20	KEY OUTCOMES
2.1	A growing and diverse economy, based on the region's natural assets and innovative community, under the priorities of: Premium Food and Wine from our Clean Environment; and Growing Advanced Manufacturing.	Regional Leadership	Convene the Limestone Coast Economic Development Group (LCEDG) and maintain the Limestone Coast Economic Development Group Work Plan.	<p>The LCEDG continues to be an important forum to further regional priorities. The LCEDG consists of LCLGA members, RDA Limestone Coast and State Government representatives through Primary Industries and Regions SA (PIRSA) and the Department of State Development.</p> <p>The LCEDG completed a review of their Terms of Reference and developed a Work Plan to guide the implementation and prioritisation of critical projects to assist in achieving the outcomes detailed in the Limestone Coast Regional Growth Strategy & Action Plan</p> <p>Some of the major projects discussed includes:</p> <ul style="list-style-type: none"> > Limestone Coast Migration Project – workforce attraction & retention strategy > Workforce Assessment needs in the disability sector in the Limestone Coast > Development of a Strategic Plan for the Limestone Coast Red Meat Cluster > Limestone Coast Leadership Program
		Advocacy	Strongly advocate for investment, projects, legislation/policy review or development to promote economic growth in the region.	Engagement, presentations and submissions on projects and policy settings on the Growth Strategy pillars for growth.
		Partnership	Partner with RDA Limestone Coast to drive economic development projects for the Region.	This is an ongoing project where the LCLGA and Councils provide funding to enable the delivery of regional projects and supporting services for small businesses.

2. SUSTAINABLE ECONOMY

	DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-20	KEY OUTCOMES
2.2	A thriving and well-supported tourism industry, growing the region's status as a visitor destination.	Advocacy	Advocate for and support industry leadership within regional tourism, including the rollout of the regional Limestone Coast brand	<p>The region has been represented at domestic and global tourism activities, underpinned by the Limestone Coast regional brand; and has contributed regularly at the SA Regional Chairs forums, including meetings with SATC, the Minister for Tourism and the Premier.</p> <p>The development of a Limestone Coast Industry Reference Group to test collaboration and the creation of an independent industry voice for the region.</p> <p>LCLGA supported the Mixed Dozen project which entailed significant business building capacity activities and a consumer-facing digital tool, which has leveraged the Limestone Coast Regional Brand.</p>
		Council Coordination	Coordinate council investment to implement the Regional Tourism Plan	<p>Due to Covid-19, some scheduled activities in regional tourism plan were re-directed to support and recovery work.</p> <p>The LCLGA Tourism Management Group developed a Recovery & Rebuilding Action Plan to provide support to the tourism sector and our members during the emergence of Covid-19.</p> <p>In parallel a new Destination Tourism & Marketing Plan was underdeveloped which was delayed due to Covid-19.</p>
2.3	A sustainable population base with the skills and capability to grow regional economic development.	Advocacy	Assist key regional bodies and the South Australian Government with the objective to grow our population, develop our regional workforce, and to build skills and capability in our communities, through implementation of the outcomes developed in the Limestone Coast Regional Growth Plan.	<p>The Limestone Coast Regional Growth Strategy identified 'Invigorating the working age population, by attracting and retaining more people across the region to fill key skills gaps and support vibrant and sustainable regional communities' as a priority area for growing the population in the Limestone Coast.</p>

3. ENVIRONMENTAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-2020	KEY OUTCOMES
3.1	Local Government is a key partner in the sustainable management of the environment and natural resources in the region.	Advocacy and Partnership	Engagement with members and stakeholders on local environmental and sustainability issues.	LCLGA represents the region, as required, with regard to coastal, 4wd access and impacts from climate variability.
		Partnership	In partnership with Natural Resources South East and RDA Limestone Coast deliver the outcomes identified in the Climate Adaptation Plan	<p>Since 2018, the LCLGA have worked on the 'Coastal Flood Mapping Viewer application project' in collaboration with the Eyre Peninsula NRM Board, Eyre Peninsula Local Government Association, the Coast Protection Board and the Department for Environment and Water Department. This was funded by the Natural Disaster Resilience Program to improve access to Coastal flood mapping information.</p> <p>The Interactive Flood Mapping Tool is aimed at providing improved information about coastal flood hazard from sea level rise and flood events. The tool was launched in June 2020.</p>
3.2	A regional approach to landfill minimisation and innovative waste management.	Delivery	Coordinate shared resources for the Regional Waste Management Coordinator to deliver a regional approach to waste management.	<p>The LCLGA engaged the University of South Australia and BDO EconSearch to develop a model to test the viability and risks for a regional Material Recovery Facility (MRF). This involved an assessment of the costs in material recovery, processing and reuse of recyclable materials within the Limestone Coast context.</p> <p>A objective of this study was to create an assessment framework to determine the economic benefit from a range of options for the management of recyclable waste in the region.</p>
		Delivery	In partnership with Constituent Councils, develop an Implementation Plan for the Regional Waste Infrastructure Plan.	The Limestone Coast Region Waste and Resource Recovery Implementation Plan provides a list of priority actions for the region. The Committee has representatives from of our members who facilitate and coordinate the implementation plan.

3. ENVIRONMENTAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-2020	KEY OUTCOMES
3.3	Well-managed and protected terrestrial, wetland, coastal and marine environments, with active partnership from all responsible organisations.	Partnership	Investigate further opportunities for funding of critical environmental outcomes and identified regional projects.	<p>The LCLGA was successful in obtaining funding from the LGR&DS to bring together Councils, State Government, Local Government Risk Management and independent researchers to develop a new, more equitable and sustainable funding model to manage coastal issues.</p> <p>This project aims to produce a new, collaborative and evidence-based coastal protection and management funding model for South Australian Coastal Councils, that take into account:</p> <ul style="list-style-type: none"> > The roles and most appropriate cost-sharing arrangements for coastal management across all levels of Government; > Establish a long-term program of works, rather than the current year-to-year arrangements; > A more streamline funding mechanisms to achieve multiple outcomes for our coast, including protection, tourism, health, recreational and environmental benefits; > Appropriate cost-sharing on public vs private benefits from the investment of public funding into coastal management and protection; > The Principles and thresholds for triggering Government financial intervention/support vs default market/insurance-driven response.

4. COMMUNITY AND SOCIAL WELLBEING

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-2020	KEY OUTCOMES
4.1	Regional communities have access to appropriate health and education services and facilities.	Advocacy	<p>Advocate for expanded mental health and drug treatment services and support in the Limestone Coast.</p> <p>Encourage and support the initiatives of Constituent Councils to be expanded regionally, particularly regarding suicide prevention and other priority issues with significant impacts on regional areas.</p>	<p>The LC LGA continues to support the Substance Misuse Limestone Coast (SMLC) project and has engaged a Project Officer to deliver the Program in the region.</p> <p>With 3-years funding from the Federal Department of Health, SMLC has successfully delivered educational programs targeting schools and the community that can be adapted to the needs of each locations in the Limestone Coast.</p>
4.2	Regional communities have access to programs and facilities promoting a healthy lifestyle.	Partnership and Delivery	Partner with Constituent Councils to deliver the Regional Public Health and Wellbeing Plan	Under the South Australian Public Health Act, 2011 (The Act) South Australian Councils are required to maintain and review their Regional Public Health Plan (RPHP). The majority of Councils within the LCLGA agreed that a joint Public Health & Wellbeing Plan be reviewed and updated. A draft copy has been prepared for consultation.
			Partner with the Office of Recreation and Sport to deliver the STARCLUB Program for the Limestone Coast.	Local Government recognises the importance of sporting and recreation clubs to regional communities and is pleased to partner with the Office for Recreation, Sport and Racing to deliver the Star Club Program in the Limestone Coast. The Star Club Program has supported over 100 sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management
4.3	Local Government is a key regional partner in emergency management, road safety and other community safety programs.	Council Coordination	Assist to coordinate Constituent Councils' role in Zone Emergency Management to ensure appropriate role for Local Government in emergency response and recovery.	The LCLGA is a member of the Zone Emergency Management Committee (ZEMC), the Bushfire Management Committee (BMC) and the Zone Emergency Support Team (ZEST) with responsibility for regional emergency preparedness, response, planning and implementation.
		Partnership and Delivery	Partner with the DPTI, and work with relevant State agencies and community road safety groups to implement the South East Road Safety Strategy, including the engagement of a Regional Community Road Safety Officer to coordinate regional efforts to reduce road crashes and trauma.	<p>Sponsored by DPTI and supported by regional stakeholders the roads safety program was established to provide a regionally based road safety advocate to lead regional road safety activities including campaigning, initiating and promoting road safety messages and actions across the Limestone Coast.</p> <p>This is the final year of this project with the shift in responsibilities and resources to DPTI and SAPOL.</p>

5. LCLGA GOVERNANCE, LEADERSHIP & FINANCIAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2019-2020	KEY OUTCOMES
5.1	LCLGA is recognised as the regional leadership body which provides a framework and coordination for other regional groups.	Regional Leadership	<p>Lead regional advocacy and action on priority issues, and actively engage and coordinate partner organisations' action on common regional issues.</p> <p>Facilitate active engagement and participation of Constituent Councils on issues and decisions that impact their communities.</p>	<p>As the peak Local Government body in the region, LCLGA continues to work with our local Members of Parliament, Federal Member for Barker Mr Tony Pasin, Member for Mount Gambier Mr Troy Bell, and Member for Mackillop Mr Nick McBride, and commends the work they do on behalf of our region.</p> <p>Additional to maintaining these working relationships, we also maintain close contact with both the State and Federal Government and regularly meet with Ministers and senior agency staff on issues relevant to the Region.</p>
5.2	Regional Local Government is effective and cost efficient.	Council Coordination	<p>Work with the State Government to implement the new Planning Act</p> <p>Identify and coordinate practical opportunities for joint investment, shared services and resources between Constituent Councils and the LGA that improve service delivery and provide cost savings.</p> <p>Coordinate and convene specialist Working Groups to address and act on regional issues of common interest to Constituent Councils:</p>	<p>The Board approved the formation of a Joint Planning Board for the Limestone Coast which will facilitate the delivery of a new Regional (Land Use) Plan by 2024.</p> <p>Many of our existing projects and programs provide shared service outcomes. Agreement was reached with our members to assess the market for shared outcomes in Roads, Waste and Materials Recycling. Additional activities in shared advertising were completed.</p> <p>The LCLGA continues to coordinate and convene the following;</p> <ul style="list-style-type: none"> > Roads and Transport Working Group > Limestone Coast Economic Development Reference Group > Regional Waste Management Steering Committee > Regional Sport and Recreation Advisory Group > Tourism Management Group
5.3	A well-governed regional organisation.	Delivery	Ensures the Association operates and carries out its operations in alignment with the adopted LCLGA Charter and relevant legislation	<p>The LCLGA has developed a new strategic plan to guide the Association over the next five years.</p> <p>In developing this plan, we engaged extensively with our members and stakeholders to understand what they value about the LCLGA, where we can improve and most importantly, what we should do into the future.</p> <p>We also explored the externalities that are likely to impact our members and the LCLGA in delivering this strategic plan. In a workshop with our Board (Mayors of the Limestone Coast constituent Councils) and Council CEO's we developed clarity on our "why"</p> <p>The "why" for the Limestone Coast Local Government</p> <p>is working with our members "collectively building stronger communities".</p>

5. LCLGA GOVERNANCE, LEADERSHIP & FINANCIAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2017-18	KEY OUTCOMES
5.4	LCLGA maintains its reputation with State and Australian Governments as a leading Local Government body and effective advocate for the Limestone Coast.	Advocacy	Lead effective and targeted advocacy campaigns, on priority regional issues, in partnership with Constituent Councils, the LGA and regional organisations as appropriate.	<p>Each year at both a state and federal level the LCLGA are requested to provide feedback and submission on behalf Limestone Coast region and our Constituent Councils.</p> <p>Some of our major submissions include:</p> <ul style="list-style-type: none"> > Joint Standing Committee on 'Migration in regional Australia' > Regions SA 'Regional Development Strategy Discussion Paper' > Select Committee 'Matters relating to the timber industry in the Limestone Coast' > South Australian Productivity Commission 'Inquiry into Local Government costs and efficiency.' > Efficient rating of renewable energy assets.
			Continue to be active members of SAROC and the LGA Board to support LCLGA's advocacy on regional issues and issues affecting Local Government.	President of the LCLGA Mayor Erika Vickery, Vice President Richard Sage and the LCLGA Executive Officer continue to attend SAROC meetings and have input into the many regional issues that are elevated to the LGASA Board for consideration.
			Lead the regions response and input to the State and Australian Governments on key issues and opportunities, acting as a single point of contact for regional visits and requests.	We engaged with Local Members, State and Federal Government including attending meetings with the Premier, State Ministers and Federal MP's and the opposition.
5.5	Effective communications with Constituent Councils, partner organisations and the community.	Delivery	Develop a modern communication plan that provides up to date information	The LCLGA EO and Project staff continue to meet regularly with Constituent Councils
			Continue LCLGA representation on key outside organisations	LCLGA Project staff provide bi-monthly reports to LCLGA Constituent Councils
				Continued LCLGA representation on key outside organisations.
5.6	LCLGA financial processes are transparent and efficient, ensuring a sustainable financial position.	Delivery	Implement an annual program of budget development, consultation, adoption and review.	We continue to hold our bi-monthly Board meetings across the Limestone Coast with reports being tabled for consideration, the majority of which are available to the public.
			Ensure that the LCLGA Board and Constituent Councils are provided with bimonthly financial and performance reports, and an Annual Report.	Budgets are prepared and sent out for Council feedback throughout April and May each year with final adoption of the Annual Budget taking place at the August Board meeting.
			Explore approaches to attract funding for LCLGA to deliver or partner on priority regional projects.	Throughout the year our staff continually monitor the grants environment to assess opportunities as they arrive. In this past year we have been able to attract additional funding through grant programs in Tourism, Waste and Leadership.

The South Australian Tourism Commission has a strategic partnership with each region in South Australia (there are 11 regions including Limestone Coast).

The Limestone Coast Local Government Association (LCLGA) is the preferred partner and we have a strong working relationship which supports this strategic alliance. The SATC provides \$47,000 pa (+CPI) to LCLGA, plus access to a further \$20,000 pa (matched 1:1) for consumer-facing activity. This financial agreement outlines agreed KPI's to be achieved such as being an in-region liaison for industry, political and local intelligence.

In addition, through the Tourism Industry Development Manager, we provide advice on funding applications that have a tourism outcome, for example, Events Funding.

The Limestone Coast Visitor economy was valued at \$375 million, year ending March 2020 (Tourism Research Australia) with 667,000 overnight visitors and 765,000 day trips.

The LCLGA Tourism Management Group monitor and oversee the implementation of the regional Priorities to Grow the Visitor Economy by 2020 (which expired in June 2020) within our Regional Tourism Framework (pictured below).

INDUSTRY

The Limestone Coast Collaborative
 Custodians of the Limestone Coast Regional Brand

24 x Tourism & Business Interest Groups
 875 tourism business across the region

South Australian Tourism Industry Council
 The peak body of the SA Tourism Industry

Delivering on the promise
Consumer Facing Activities

REGIONAL LEADERSHIP

Limestone Coast Local Government Association
 Consisting of 7 local councils

Limestone Coast Economic Development Group
 A group of high level leaders and economic practitioners focused on driving the region forward with their LCED Group Work Plan.

Regional Development Australia Limestone Coast

Capacity Building + Facilitation
Advocacy + Support
Leadership

GOVERNMENT

South Australian Tourism Commission
Regions SA / PIRSA

Dept. Environment, Water, Natural Resources

Austrade

AusIndustry

Leadership
Capacity Building + Support
Funding

PRIORITY 1: GROW OUR SHARE IN INTERNATIONAL VISITOR EXPENDITURE

The Limestone Coast was represented at the following Trade Events, specifically targeting our key international markets of United Kingdom, Europe/Germany, United State of America, India, South East Asia, SE Asia and China.

- › India Travel Mission – Kochi, August 2019. Secured 90 business to business face appointments with leading travel wholesalers and travel planners from across India. With the World Cup 2020 scheduled for late 2020 in Australia, we launched touring packages between Melbourne and Adelaide that coincided with the cricket schedule.
 - › To support this emerging market and to assist in developing compelling itineraries, the tourism industry development manager participated in an on-line webinar series called India Host which was adapted to focus on the domestic market, given Covid-19 and has provided a more in-depth understanding of how to attract, engage and service the local Indian community based traveller for domestic travel opportunities.
 - › Tourism Australia invited the Limestone Coast to present live to high volumes of agents in India, this resulted in many what's app messages seeking further information.
- › SATC Roadshow – United State of America. This was a sponsored trade event by SATC which included training sessions and presenting the Limestone Coast as a destination to 124 agents, itinerary planners/buyers in business to business meetings. In addition to pitching the region and its natural wonders to 30 media companies including the New York Times, Conde Nast Traveller, Travel & Leisure, Style & Society, Bella Mag, Travel Pulse and various family-oriented publications or websites.
- › Australia Marketplace – South East Asia. Secured 125 itinerary planners from Malaysia, Singapore & Indonesia and through the support of SATC provided interactive training sessions with agents.
- › Corroboree West in Perth provided an opportunity to meet and train 300 frontline travel agents from our key western markets.
- › The Limestone Coast was accepted to attend Australian Tourism Exchange in Melbourne 1 April 2019, however this event was cancelled due to Covid-19.

The Limestone Coast is a member of the Australian Tourism Export Council (ATEC) which enables our region to be viewed credibly when represented internationally and domestically in the trade distribution system. Our region also has a position on the South Australian Branch Committee of ATEC, the Tourism Industry Development Manager, Biddie Shearing, is the Chairperson which enables a national voice on inbound business and market development.

The Limestone Coast participated in exclusive ATEC trade events that bring together Inbound Tour Operators (ITO's) who are arguably the heart of the tourism supply chain, destinations and tourism operators. The events attended included;

- › South Australia ATEC B2B Exchange, Adelaide. Secured 16 x 10 minutes appointments.

- › ATEC Meeting Place, Brisbane. Secured 25 x 9-minute appointments.
- › SATC & ATEC SA Showcase, Sydney. Secured 27 x 10-minute appointments

Our region also hosted several familiarisations with wholesalers, travel influencers and media from various countries, some as a result of meetings held previously at Trade Events. These familiarisations were hosted in partnership with the South Australian Tourism Commission and Tourism Australia.

The Limestone Coast international visitation is 44,000 with 273,000 nights valued at \$19 million. (Tourism Research Australia International Visitor Survey, year ending March 2020).

REGIONAL TOURISM

PRIORITY 2: BUILD ADVOCACY AND FORMALISE ACTIVITIES FOR THE 'VISITING FRIENDS & RELATIVES' SECTOR

Together with the South Australian Tourism Commission and Tourism Australia, the Limestone Coast assisted in hosting trade and media familiarisations to increase reach through traditional and social media, including WeChat.

- Limestone Coast partnered with Amaze Tour, for a promotion that targeted 600,000 Chinese speaking Australians, who are active users of WeChat to drive bookings to the Limestone Coast. This campaign was postponed due to Covid-19.
- In August, the region hosted a film crew and two celebrities as they filmed throughout the region as part of a southern Australia itinerary. This was broadcast in Hong Kong on Channel TVB later in the year to an average audience of 77 million with an estimated media value of \$7 million.

PRIORITY 3: USE EVENTS TO GROW VISITATION

As part of our strategic partnership with the South Australian Tourism Commission we supported nine applications in the Regional Events and Festivals funding programme. Five events were successful in receiving money for marketing to support an increase in visitation and expenditure for our region. This was the highest number of events that have been funded through this program since its inception.



Our region supported Naracoorte Lucindale Council in delivering a highly successful triple j event called One Night Stand in 14th September, in Lucindale. Each of the 15,000+ attendees received a glow in the dark wrist band with the hashtag #LimestoneCoast. It is estimated the event generated \$20 million in economic activity in the region and increased awareness of the region.

PRIORITY 4: BUILD A REGIONAL PROPOSITION TO ATTRACT CORPORATE AND BUSINESS TRAVELLERS

The Limestone Coast are a regional member of the Adelaide Convention Bureau (ACB) and which includes an on-line pitch portal and our regional profile.

- The Limestone Coast accepted to attend the Destination SA in Adelaide, March 2020, event, however due to Covid-19 this was postponed. We also participated in on-line webinars to improve our regional profile and plan for the future.

The LCLGA was successful in a bid to host Sustainable Economic Development Regional Australia (SEGRA) National Conference in September 2020. This included significant work to develop a program and to access a grant through the ACB. Due to Covid-19, the 2020 conference was cancelled.

PRIORITY 5: WORK TOGETHER TO RAISE THE PROFILE OF THE LIMESTONE COAST

As part of our strategic partnership with the (SATC) the Limestone Coast was featured in the Intrastate Campaign themed "Things have Changed around here" encouraging visitation from those who may have visited the region previously years ago and enticing them to return. This campaign generated high volumes of interest with the biggest month ever for domestic traffic to sa.com, and the campaign has generated the most ATDW leads out to operators in a month as well as travel partner leads.

The tourism industry development manager continued to play an integral role in the Mixed Dozen Project as part of a large consortia, with 12 stakeholders with a total of \$362,000. In conjunction with Wine Australia and Primary Industries, Regions SA (PIRSA) the project brings together wine associations and other symbiotic organisations to build capabilities and confidence to better target, attract and host international wine visitors. A digital itinerary planner www.limestonecoast.org.au was launched in January 2020 aimed to inform, entice and disperse travellers across the region, ultimately increasing length of stay and depth of meaningful experience.

The project included capacity building and mentoring activities including workshops aimed to increase digital listings with the Australian Tourism Data Warehouse (ATDW). The region listings grew from 326 to 462 (40% increase). IN addition to this there were an additional 15 bookable online experiences established. This activity contributes to lifting the overall digital footprint of the region and raises the profile of the Limestone Coast.

Through several meetings and building on years of enthusiasm, the Tatiara District Council led an initiative to establish a Memorandum of Understanding between LCLGA and the Wimmera Mallee Tourism Association. The aim of the cross-border alliance was to bring together regional councils in a unique geographical location that have a high level of commonality with potential to grow our local economies while increasing the awareness of the region and its collective opportunities, initially underpinned by tourism activities.

In line with the Limestone Coast Regional Growth Strategy, which outlined the need for a holistic tourism and marketing plan to guide the growth and development of the visitor economy, the LCLGA has partnered with SATC to develop a Destination Tourism & Marketing Plan for the region. The first of its kind since 2010. Delivery of this plan has been delayed due to Covid-19 and is now due December 2020.

SUBSTANCE MISUSE LIMESTONE COAST

With three years of funding from the Federal Department of Health, and auspiced by the LCLGA, the SMLC is progressing the following objectives.

Objective: Scaffold an educative program targeting schools and the community that can be adapted to the needs of each location in the region.

CLIMATE SCHOOLS

All Limestone Coast secondary schools are being encouraged to use evidence informed Alcohol and Drug (AOD) education at www.climateschools.com.au. The full program is freely available for schools to use during the pandemic and is an innovative and engaging way to empower students to gain knowledge about their health and wellbeing. The modules are accessed on-line, making them perfect to use during home schooling periods and can be distantly managed by teaching staff.

Secondary schools currently registered to use Climate School modules include the Millicent Community Learning Centre, Bordertown High School, Penola High School, Mount Gambier High School, Kangaroo Inn Area School and Grant High School.

Substance use and mental health issues are the leading cause of burden of disease for young people, causing morbidity, behavioural problems, mental illness, loss of income to self and global economy. Mental illness and substance use disorders often begin in adolescence & early adulthood (15-24 years) and the delays to seek treatment is very long.

For example, the median delay to seek treatment for alcohol related abuse is 18 years (Gore et.al. 2011).

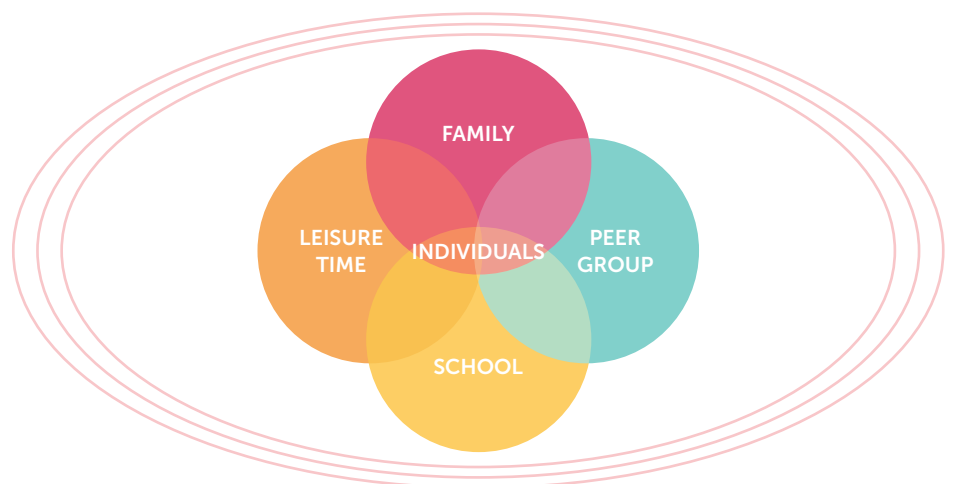
Climate Schools aims to change and strengthen the school climate around AOD education, and the modules provide curriculum-consistent health education courses proved to reduce harm and improve student well-being.

PLANET YOUTH DOMAINS IN AUSTRALIA

In 2019, The Limestone Coast was one of five Australian sites selected to participate in the Planet Youth trial by the Alcohol and Drug Foundation (ADF), with the program to be coordinated by SMLC.

South Australia has two trial sites, Mount Gambier and Murray Bridge.

The model shows that long term investment in community-led prevention leads to significant reductions in AOD use among young people with significant reduction in the need and costs for tertiary AOD treatment.



THE FOUR STEPS OF THE PLANET YOUTH MODEL ARE:

1. Conduct a Youth Survey in the school environment
2. Share the results to stakeholders in the community
3. Stakeholder workshops - drawing on survey data to inform the development of a community action plan and delivery of activities to address identified priority issues and identified gaps.
4. Evaluate the process and impact of the community action plan, report to the ADF and prepare for the next round of youth surveys in 2021.



The survey results were presented by the Planet Youth team from Iceland's Reykjavik University at a community information session at Mount Gambier City Hall on Wednesday 26th February 2020.

Those who attended shared a common interest in developing a community action plan promoting the increase of protective factors for young people in the region.

PROJECT OFFICERS ANNUAL REPORTS

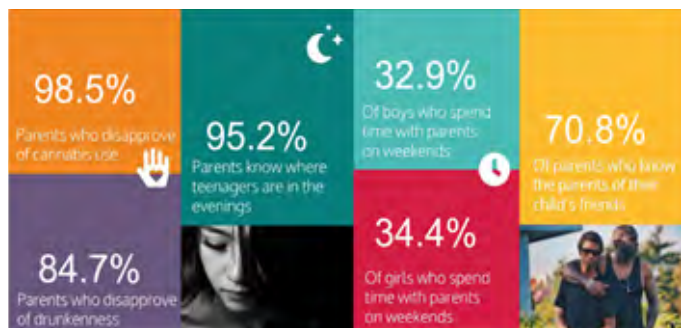
SUBSTANCE MISUSE LIMESTONE COAST

LIMESTONE COAST KEY FINDINGS

Substance Use - Key Findings



Family - Key Findings



Leisure activities - Key Findings



School - Key Findings



Objective: To collect and consolidate data about existing support services in the community and coordinate workforce training for agencies.

SMLC with the Limestone Coast Drug Action Team is exploring the short and long-term impacts of COVID-19 on Limestone Coast Agencies, their current and future resources, their clients who regularly use licit and illicit substances and the wider community.

We are asking our local experts their knowledge and opinions to gain an understanding of the current AOD issues and the future needs for our community. This information will allow drug-related issues in the Limestone Coast during COVID-19 to be accurately represented and used to inform planning for education, prevention and harm reduction strategies in the SMLC program, our networks, service providers and health departments.



Objective: To establish Community Partnerships

Loneliness and isolation contribute to vulnerability and increases the risk of problematic AOD use. The SMLC is engaging with small community groups to give vulnerable people in their community the opportunity to re-connect and contribute to their communities and reduce the uptake of alcohol and other drugs.

Tarpeena Progress Association (TPA) was granted \$1,000 seed funding through SMLC's Community Partnership Program. The TPA is using the grant money to purchase meat for their free monthly BBQ and equipment for

residents to use during social gatherings, bringing Tarpeena residents together. Members of the TPA have been inviting vulnerable people to their monthly gatherings and asking their opinions, via a survey SMLC prepared, about activities they would like to participate in during TPA monthly get-togethers. The data collected from the survey has been shared with the District Council of Grant. These activities have been put on hold during the COVID-19 pandemic.

Objective: To establish a Board representing diverse community interests to build and champion the development of substance misuse infrastructure and a community-based collaborative model.

Knowledge gained from the Western Region Alcohol and Drug Centre suggests that Board members need to be proactively selected for their networks and an ability to garner broad based support of development strategies. <https://wrad.org.au/>

With WRAD's precedent in mind, SMLC's Working Party members, Sergeant Andrew Stott, Dr Judy Nagy, Dr Sue Mutton and SMLC's project officer Sophie Bouchier invited selected community members to join SMLC's Advisory Board.

SMLC's Advisory Board members are John Williamson (Lawyer, Mt Gambier), Sue Thomson (Registered Nurse, Mt Gambier), Sandi Seymor (Social Worker, Penola), Michael Schultz (Accountant, Millicent) and Prof (Adj.) Ian Darnton-Hill AO (Adjunct Professor, University of Sydney). Our new Membership represents the diverse skills required to contribute to the progression of SMLC's objectives.

The COVID-19 pandemic meeting restrictions has delayed the Advisory Board induction process. On Monday 6th July, Michael White, Executive Director, from the Adelaide based South Australian Network of Drug and Alcohol Services (SANDAS), attended Mt Gambier to provide background information to Advisory Board members relating to AOD issues as part of Induction Part 1. Further Induction activities are being planned around COVID-19 restrictions, and on completion of the induction process, SMLC's website will be launched which is currently being designed by local web designer Leigh Howlett.



Induction part 1 with Michael White, Executive Director, SANDAS.

LIMESTONE COAST LEADERSHIP PROGRAM



In its second year, the project aims to develop, stimulate and foster a diverse range of leaders in our region to support boards, council, community leadership, project development, governance, industry, business associations, sport, recreation and service clubs.



The program is delivered by the Leaders Institute of SA and includes the following topics:

- > Adaptive Leadership
- > Leadership Frameworks and Tools
- > Leading Change
- > Governance and Finance
- > Presentations and Public Speaking
- > Developing Teams and Motivating Others
- > Reactive v Creative Leadership



**LEADERS
INSTITUTE**
OF SOUTH AUSTRALIA

LIMESTONE COAST LEADERSHIP PROGRAM

Through the program participants were placed into working groups to undertake Community Action Projects. These projects address real regional issues.

Participants benefit through the journey learning deeply about collaborative working and gaining valuable hands-on experience in complex fields and issues, while exploring social and economic dynamics and issues across our region.

Leadership launch

Limestone Coast program kicks off with two-day retreat

THE second year of the Limestone Coast Leadership Program launched recently with a two-day retreat in Robe.

The community capacity-building program - backed by the Limestone Coast Local Government Association - has attracted 17 participants this year, with Robe District Council hosting the first session of the eight-month course.

Designed specifically for the Limestone Coast, the program focuses on leadership capacity and developing networks of skilled and motivated people who support each other to take on roles and projects to benefit the region's community and economy.

"Regional delivery of this high-quality program by The Leaders Institute of SA, overcomes barriers that similar city-based programs present in terms of costs for

travel and accommodation and time away from work," program coordinator Ali Auld said.

"We are fortunate to have the chief executives from each of the seven council areas provide participants regional

Without the support of organisations and businesses within the Limestone Coast, a program like this could not be offered

ALI AULD
LIMESTONE COAST LEADERSHIP PROGRAM COORDINATOR

context, with an insight into the unique (and common) issues, opportunities and challenges occurring across the Limestone Coast."

Participants will work together on several community action projects that

address real issues in the region.

"Sustainable, ongoing leadership programs in other states, have been shown to produce wide ranging social benefits including active citizenship, increased capacity, shared purpose and supporting participants to be catalysis for community action," Ms Auld said.

"Without the support of organisations and businesses within the Limestone Coast, a program like this could not be offered.

"We are very lucky and grateful to have such community minded regional businesses, industries, organisations and council leaders who recognise the value in a program such as this and provide scholarships to ensure that financial barriers do not impact on emerging leaders being able to undertake the program."

The projects being undertaken in 2020 include:

- > Attracting and Retaining a Skilled Workforce
- > Engaging Youth In Work Opportunities in the Region
- > Community Supporting Persons with Disability Independence
- > Moving people around the Limestone Coast

In addition to the scheduled program, participants are invited to attend events and functions as opportunities arise.

This year's participants had the opportunity to join an informal dinner with the Hon Clare Scrivens in Port MacDonnell in August 2020.

Sponsors SE NRM Board and Beach Energy took the opportunity to present to the group on the Induction Day in Feb 2020.

As the program is delivered in each council area, CEO's or their representatives are invited to present to the participants to share their regions issues, opportunities and challenges and their own leadership journey if desired.



LIMESTONE COAST LEADERSHIP PROGRAM 2020 PARTNERS



Limestone Coast Council areas also provide in-kind venue and catering support to the program.

PARTICIPANTS FOR 2020

- > 17 (12 Female and 5 Male)
- > Inclusion Migrant, Disability and Disadvantaged
- > Inclusion representatives from five of the Limestone Coast Council Areas
- > 1 participant withdrawal in 2020 due to Fires (Forestry Recovery work relocation to NSW)

Participants attend induction sessions, overnight workshops, monthly full day workshops and a graduation event. They also undertake out of session community action project work, substantial pre reading, research and written reflections.



COVID-19 IMPACTS

- > Restrictions required cancellation of the delivery of face to face sessions
- > Program moved to online zoom platform for one session
- > Following stakeholder feedback, program was hibernated for 2 months
- > Face to face delivery to be resumed 7th July (restrictions dependent)



OBJECTIVES

The overarching responsibility of the Regional Community Road Safety officer is to advance road safety in the Limestone Coast region whilst promoting and raising awareness of Government of SA road safety programs.

The priority work areas identified for 2019/2020:

- > Government of SA Campaign Support and Digital Engagement
- > Community and Industry Engagement

GOVERNMENT OF SA CAMPAIGN SUPPORT

Our strong relationship with regional print and electronic media enabled the promotion of the Government of SA campaign messages throughout the year.



Social media is an important part of our communications package. Facebook posts highlighting campaigns, issues and events are also used to educate all road users.

Regular social media posts promote and share current Government of SA road safety campaigns. The use of our social media has been instrumental in pushing the messages to and for the media, local members and community road safety groups.

Campaigns such as "Think who you'll leave behind" 'No ones driving if your distracted' 'The 10 year hangover' 'Be Safe Be Seen' and 'Our town could save your life – rest every two hours' are good examples of supporting the Government of SA state-wide campaigns. The "No Winners Here" regular road safety message continued to be circulated to all community road safety groups, Councils, regional media and interested stakeholders.

Driver commitment to road safety campaign sought

LIMESTONE Coast motorists are urged to take the Fatality Free Friday pledge ahead of tomorrow's national campaign to reduce road trauma across Australia.

The community-based road safety campaign, which is headlined annually by tomorrow's Fatality Free Friday, will unveil a tribute to the 1195 lives tragically lost on the nation's roads last year.

A collection of stories and safety messages from everyday people, frontline workers and those touched by road trauma will be released to the broader public as part of the Australian Road Safety Foundation (ARSF) initiative.

Supporting the Fatality Free Friday campaign, Limestone Coast Local Government Association regional community road safety officer Ali Auld urged motorists not to take additional risks behind the wheel despite a decline in traffic volume due to COVID-19 travel restrictions.

"It is very frustrating to see people on our roads

engaging in risky behaviour without caring about the rights of others to be safe on our roads," Ms Auld said.

"This careless decision making is continually putting the safety of the community at risk and we should not accept any excuses for these poor behaviours that endanger us all."

ARSF research has found one in four drivers admitted to taking road risks since the implementation of COVID-19 restrictions, a statistic it believes is being driven by the fact two thirds of Australians believe the roads are safer under current conditions.

Speeding is the most common risk drivers admitted to taking, followed by mobile phone use and running a red light or stop sign.

"As a community, we need to strongly heed the Australasian Road Safety Foundation who implore people to drive to the conditions and be courteous to each other to prevent further unnecessary trauma and injuries," Ms Auld said.

ARSF founder and chief executive Russell White warned there was never an excuse to be taking risks on or around the roads.

"For every road death, another 35 Australians are hospitalised," Mr White said.

While it was expected the road toll would reflect the reduction in traffic on the road, the national year-to-date toll has only declined by 12.5pc compared to the same period last year.

"Sadly, with fewer cars on the roads during coronavirus, we're seeing an increase in bad driver behaviour, which is unacceptable," Mr White said.

"Road trauma at any time is tragic, but it's also largely preventable.

"While our incredible frontline medical and emergency services are already working harder than ever, is that text message or few extra minutes worth adding extra pressure on these resources?"

Visit arsf.com.au/take-the-pledge to take the Fatality Free Friday pledge.

Campaign drives home road safety message

TODD LEWIS
@toddlewis1980

THE Mount Gambier community has responded to the call for safety on the roads by signing a pledge during yesterday's National Day of Action.

Mount Gambier Police joined police organisations from across the country to actively participate in the event.

As part of their commitment, members from the local force joined the Limestone Coast Local Government Association (LCLGA) at a Mount Gambier shopping centre to engage the community about road safety.

An inflatable car caught the eye of dozens of residents who took a break from their mid-week shopping to take the pledge to be safe on the road.

Mount Gambier Police community engagement officer Sergeant Andy Stott said it was evident there was concern about the issue within the community.

"People are genuinely concerned about the road toll and the number of injury collisions that we have," he said.

"It was pleasing to have people come forward and appreciate what we're doing but also make the pledge to say they believe in what we are trying to achieve."

Sgt Stott said more than 100 members of the community signed the inflatable car across a four hour period.



DRIVING COMMITMENT: LCLGA road safety officer Ali Auld pledges to be road safe alongside Mount Gambier Police Cadet Cooper, Jankowski, Brown and Sergeant Andy Stott.

a good driver, then when I asked them if they ever check their mobile phone while driving, they had to think twice about it," she said.

"Thinking we are good drivers and actually being good drivers is quite possibly two different things. We need to remember the little things, such as a small distraction, can cause a collision."

The road safety National Day of Action was a direct response to the increase in the number of road fatalities this year compared to last year.

Road safety statistics were updated each week and placed on the pages of 7 country football associations in South Australia during the football and netball season highlighting the unnecessary level of road trauma on regional and rural roads.

Country Footy SA was able to post the weekly update on the pages of the majority of SA country football leagues on the weekend of the SA Country Football Championships. The weekly emails usually carry a themed Government of SA road safety message.

Opportunities were also seized to promote timely road safety messages that relate to regional issues for example, fatigue, drink/drug driving, distraction and speed. TV and Radio campaigns through winter promoting 'Drive to the Conditions' 'See and Be Seen' 'Headlights On'

Partnering with The Little Blue Dinosaur Foundation through the Christmas holiday time promotes road safety awareness with key messages of 'Hold my Hand' and 'Slow Down – Kids Around' building awareness for both locals and tourists



Regional media has continued to demonstrate their commitment to regional road safety with their willingness to distribute key road safety messages. We acknowledge and thank ABC SE Local Radio, Southern Cross Austereo, WIN Television, The Border Watch and Fairfax regional media for their support.

INDUSTRY AND COMMUNITY ENGAGEMENT

In step with the South Australian Road Safety Strategy – Towards Zero Together workplace activities aligning with the region's key industries and major employers. In Association with the Safe Freight Network (Forestry/manufacturing SA and Vic) and The Green Triangle Freight Action Plan Group progress is being made on improving workplace driving, road safety culture and the interaction of the Heavy Vehicle industry with other road users. These networks include sectors that comprise the regional freight task, forestry, livestock, fluids, bulk and general freight and contractors.

Opportunities through industry and community engagement have included:

- › Supporting and providing funding assistance and collaboration for promotion of the Annual Regional "Lights and Car Safety Check" championed by Rotary in the Limestone Coast. Evening sessions were held at Bordertown, Naracoorte, Millicent and Mount Gambier
- › Sharing training resources from the ARRB, NRSPP and LGA SA on informative and business improvement opportunities.
- › Membership with the Australian Road Safety Foundation (ARSF) has assisted regional stakeholders in raising the 'Road Safety Message'. Resources used at Family Truck Show, Fatality Free Friday and RYDA.
- › Raising opportunities through the media for the community to engage in community consultation and "Have their Say" on road safety issues,
- › Promoting the availability of partner programs and current road safety programs delivered by RYDA, RAA – Street Smart and Street-Smart Primary, The Little Blue Dinosaur Foundation, MFS- RAP



PROJECT OFFICERS ANNUAL REPORTS

REGIONAL ROAD SAFETY

Promoting and increasing road safety awareness through National Events such as 'National Ride to School Day' 'Walk Safely to School Day' 'National Ride to Work Day' 'National Police Remembrance Day' 'Fatality Free Friday' together with international 'World Day of Remembrance for Road Traffic Victims' and 'Global Road Safety Week'

Collaboration workshops with regional support services Standby, Substance Misuse, Road Trauma Support Team SA and The Limestone Coast Grief and Trauma Support Team were developed to increase awareness of how to access the regional support for trauma victims and their families.

Covid-19 restrictions 2 sessions to be delivered.

This Regional Community Road Safety Officer was externally funded through a partnership funding agreement with responsibilities transferred to DPTI 1st July 2019. (previously held with the Motor Accident Commission)

The partnership arrangement was guaranteed to continue for one year following the cessation of MAC and funding concluded 30th June 2020.



THE ROAD TO RECOVERY

THE BATTLE IS NOT YOURS ALONE!

IF YOU ARE OR SOMEONE YOU ARE SUPPORTING IS AFFECTED BY ROAD TRAUMA, SUICIDE OR SUBSTANCE MISUSE.

Please join us for morning tea and an informal information sharing event

Many in our communities suffer alone, it is our experience that for some people, meeting with others who have been through a similar experience can be very helpful

- Know what is available for the community, for yourself or how you can support others
- Understand how others have managed through hearing about their journeys
- Opportunities to share some of your own journey if desired

Proudly supported by the Limestone Coast Councils

TIME: 10AM to 12.30PM

FRIDAY FEB 21	City Hall Mt Gambier
FRIDAY MAR 13	Supper Room, Naracoorte Town Hall Naracoorte
FRIDAY APR 3	Supper Room, Kingston District Hall
FRIDAY APR 24	Port MacDonnell Community Complex, Port MacDonnell
FRIDAY MAY 15	Bordertown — Conference Room Tatiara District Council 10 to 12pm Keith - Ruth Wheel Room at Keith Institute 1.30 to 3.30pm
FRIDAY JUN 5	Civic and Arts Centre, Millicent
FRIDAY JUN 19	John Shaw Neilson Gallery, Visitors Information Centre Penola

Register your interest on Eventbrite:
The road to recovery—the battle is not yours alone (Location)

AGENDA
10am: Meet/Greet
10.30 to 11.30am: Dawns Story 'A Parents grief' and Standby
11.30am: Break
11.45am: Substance Misuse and Road Safety



Local Government recognises the importance of sporting and recreation clubs to regional communities, and is pleased to partner with the Office of Recreation, Sport and Racing (ORSR) to deliver the STARCLUB Program in the Limestone Coast.

The STARCLUB Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA employs the STARCLUB Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the ORSR.

The long-term goals of this program are:

- > to ensure clubs in the region are compliant with State and Federal Legislation,
- > clubs are financially stable through prudent self-management and have access to appropriate funding
- > maintain and build on membership, players and volunteers within the club.

The STARCLUB Field Officer provides support to clubs and associations in a number of areas:

Funding and Financial Stability

Awareness of grant availability and application support, increased eligibility through STARCLUB membership, and education and training regarding financial stability.

Volunteer Management

Sourcing and retaining volunteer support, running nationally-accredited training and education locally, information on education and training courses, providing templates for job descriptions for volunteers, volunteer management policy assistance, ideas to involve, recognise and reward volunteers, and providing information on succession plans and complaints / conflict procedure.

Compliance

Occupational work, health and safety for club staff and volunteers, child protection, constitutions - update, review or start from scratch, incorporation, affiliation with State or national bodies, compliance with the Discrimination Act, risk management and information on licensing requirements for clubs selling alcohol.

Planning

Long-term maintenance of facilities, strategic planning, job descriptions, codes of conduct, good sports program and play by the rules program.

The STARCLUB Field Officer is guided by the Regional Sport and Recreation Advisory Group, established with membership from all constituent councils. This group provides direction and feedback for the STARCLUB Field Officer.

PROJECT OFFICERS ANNUAL REPORTS

STARCLUB PROGRAM

The STARCLUB Field Officer program delivered the following outcomes in 2019-20:

- > Had over 100 face to face meetings with clubs/associations providing support in the STARCLUB Program, as well as Funding, Strategic Planning, Facility Planning, Sports Tourism Opportunities, Conflict Resolution, Volunteer Support, Financial guidance and various other sports related issues. Also support for Clubs during the COVID-19 situation. Plus provided support to clubs with hundreds of phone calls and emails received.
- > The STARCLUB Field Officer also provided the following training and education for clubs in the region.
 - Strategic planning workshop
 - Child Safe Officer Course.
 - RSA Courses across the region Naracoorte
 - Level 1 Sports Trainers Course
- > Below is a table comparing the regions STARCLUB numbers from 2018-19 to 2019-20. In all areas we have seen an increase in clubs registering and progressing through the program. This is due to the support councils have shown to the program.

STARCLUB STATUS	2018-2019	2019-2020
LEVEL 1 REGISTERED Club has registered in the STARCLUB program but not 'submitted' their responses.	241	257
LEVEL 2 SUBMITTED All questions have been answered online as either; Yes, No or In Progress, and responses have been 'submitted'.	60	62
LEVEL 3 PROVISIONAL ONLINE STATUS ACHIEVED At least 3 questions in each of Parts 1-5 must be answered YES including all mandatory questions	49	54
LEVEL 4 FULL STARCLUB RECOGNITION ACHIEVED A consultant has met with the club and determined if the club has appropriately met criteria for 'Recognition'	43	45

LIMESTONE COAST REGIONAL SPORTING ACADEMY



In partnership with the Office for Recreation, Sport and Racing and the LCLGA, the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.

In June 2019 the LCLGA were successful in meeting certain requirements from the ORSR and obtained another \$50,000 to run the program for another 12 months. Once again, the LCLGA partnered with the ORSR and the third year of the LCRSA was launched in October 2019. We were pleased to welcome back Limestone Coast Regional Sporting Academy.

Hockey SA and Athletics SA as official partners of the Academy, and were able to offer skill-based sessions for athletes and local coaches. We were also excited to welcome two new sports to the program, Tennis and Cycling thanks to new partnerships formed with the South Australian Sports Institute and Tennis SA.

We inducted 72 athletes into the Academy for the 2019/20 iteration. There are 15 athletes in the hockey program, 5 in the athletics program, 20 in the tennis program, 12 in the cycling program and 20 in the lonestar program

These athletes are provided with a 12-month Gym membership, a 12-month elite athlete strength and conditioning program (2 sessions a week at the gym and an at home program), coaching, education sessions (sports psychology, media training, coping with pressure, sporting routines and sports nutrition), and high level testing at the University of SA's High Performance Centre in Adelaide. We are also able to live stream our education sessions to athletes across the region who are unable to attend.



The program has given the athletes the chance to understand the training and preparation requirements to become an elite athlete, as well as, improve their performances at school and on the field or track.

We continued our partnership with the University of SA, who provide us with a venue for our education sessions and testing. The LCRSA is extremely pleased to also be supported by the M & G Hotel Group, who have provided us with 30 nights of free accommodation for athletes and families, as well as, a reduced rate for athletes and families on an ongoing basis.

We also welcomed the Commodore on the Park as a partner this year. The Commodore on the Park provide our visiting coaches and educators with accommodation when they visit the region.

LIMESTONE COAST REGIONAL SPORTING ACADEMY

The LCRSA has four main objectives:

- > To identify regional sporting talent
- > To educate and develop youth in the region
- > To provide pathways to State and national representation
- > To develop the skills of regional coaches

The LCRSA athletes have done the Academy and our region extremely proud, competing at State and National levels in the past year. We have had two past Academy Alumni move to Adelaide and gain selection for Glenelg in the SANFLW League side and one of our current cycling program athletes has been offered a full time SASI Scholarship to train with the elite cyclists in the country. This has put her on the path to Olympic and World Championship selection.

We also had an athlete win the 2019-20 U/16 Athletics SA Athlete of the Year.

All of our athletes have been great ambassadors for the program and we look forward to continue supporting our current and future LCRSA athletes in the coming years.



ACKNOWLEDGEMENTS

LCLGA acknowledges the Constituent Council Mayors, Elected Members, Chief Executive Officers and staff for their support of the regional role of the Association.

During 2019-2020, the LCLGA Board engaged a small team to implement a diverse and comprehensive regional work plan: Tony Wright (Executive Officer), Michaela Bell (Projects Manager), Tony Elletson (LCLGA Star Club Field Officer & Limestone Coast Regional Sporting Academy), Ali Auld (Leadership Program), Biddie Shearing (LCLGA Tourism Industry Development Manager), Sophie Bouchier (Substance Misuse Program) and Mae Steele (Executive Support Officer). The Team farewelled June Saruwaka (Regional Waste Management Coordinator, Prae Wongthong (Climate Adaptation Project Officer) & Ali Auld (Community Road Safety Officer)

The Local Government Association SA has continued to provide strong support to LCLGA and its members throughout the year. LCLGA acknowledges the contributions of SAROC members, Chief Executive Officer Matt Pinnegar and the many LGA staff that have supported LCLGA throughout the year.

The Local Government Research and Development Scheme funding has enabled LCLGA to undertake a range of additional projects throughout the year, both through additional Research and Development Fund projects and via the Regional Capacity Building Grants.

LCLGA enjoys a close working relationship with RDALC Board members and staff.

Tony Wright
Executive Officer



LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

FINANCIAL REPORTS

30 JUNE 2020





**Limestone Coast Local Government
Association**

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED
30 June 2020**

Limestone Coast Local Government Association

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Limestone Coast Local Government Association

**STATEMENT OF COMPREHENSIVE INCOME
AS AT 30 JUNE 2020**

	Note	2020 \$	2019 \$
Income			
Local Government Council Contributions	2	721,402	642,404
Other Contributions	2	314,020	498,859
Other Income	2	158,096	119,141
Project Income	2	295,088	130,069
Unbudgeted Project Income	2	1,761	7,063
Total Income		1,490,367	1,397,536
Expenses			
Operating Expenses	3	(229,201)	(284,088)
Employee Costs	3	(768,221)	(578,040)
Project Expenditure	3	(632,151)	(510,764)
Unbudgeted Project Expenditure	3	(1,761)	(54,459)
Total Expenses		(1,631,334)	(1,427,351)
NET SURPLUS / (DEFICIT)		(140,967)	(29,815)
Other Comprehensive Income			
Transfer to accumulated surplus of prior year unspent project funds	2	-	460,021
Total Other Comprehensive Income		-	460,021
TOTAL COMPREHENSIVE INCOME		(140,967)	430,206

This Statement is to be read in conjunction with the attached Notes.

Limestone Coast Local Government Association

**STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2020**

	Note	2020 \$	2019 \$
Assets			
Current Assets			
Cash and Cash Equivalents	4	938,643	869,155
Trade and Other Receivables	4	64,550	109,323
Total Current Assets		<u>1,003,193</u>	<u>978,478</u>
Total Assets		<u>1,003,193</u>	<u>978,478</u>
Liabilities			
Current Liabilities			
Trade and Other Payables	5	58,448	65,047
Provisions	5	48,883	41,632
Other Liabilities	5	244,694	97,455
Total Current Liabilities		<u>352,025</u>	<u>204,134</u>
Non Current Liabilities			
Provisions	5	32,647	14,856
Total Current Liabilities		<u>32,647</u>	<u>14,856</u>
Total Liabilities		<u>384,672</u>	<u>218,990</u>
Net Assets		<u>618,521</u>	<u>759,488</u>
Equity			
Accumulated Surplus		618,521	759,488
Total Equity		<u>618,521</u>	<u>759,488</u>

This Statement is to be read in conjunction with the attached Notes.

Limestone Coast Local Government Association

**STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2020**

	Accumulated Surplus \$	Total Equity \$
2020		
Balance at the beginning of the year	759,488	759,488
Surplus for the year	(140,967)	(140,967)
Other Comprehensive Income	-	-
Balance at the end of year	<u>618,521</u>	<u>618,521</u>
2019		
Balance at the beginning of the year	329,282	329,282
Surplus for the year	(29,815)	(29,815)
Other Comprehensive Income	460,021	460,021
Balance at the end of year	<u>759,488</u>	<u>759,488</u>

This Statement is to be read in conjunction with the attached Notes.

Limestone Coast Local Government Association

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2020**

	Note	2020 \$	2019 \$
Cash flows from operating activities			
Receipts from members		721,402	642,404
Other receipts		975,487	725,544
Payments to suppliers & employees		(1,627,401)	(1,390,011)
Net cash provided by (or used in) operating activities	6	69,488	(22,063)
Cash flows from investing activities			
Net cash provided by (or used in) investing activities		-	-
Cash flows from financing activities			
Net cash provided by (or used in) financing activities		-	-
Net increase (decrease) in cash held		69,488	(22,063)
Cash & cash equivalents at beginning of period		869,155	891,218
Cash & cash equivalents at end of period	4	938,643	869,155

This Statement is to be read in conjunction with the attached Notes.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 1: Statement of Significant Accounting Policies

The principal accounting policies adopted in preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless other stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australia legislation.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in apply Limestone Coast LGA accounting policies. The areas involving higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$)

2 The Local Government Reporting Entity

Limestone Coast LGA is incorporated under the SA Local Government Act 1999 and has its principal place of business at Level 1, 9 Bay Road, Mt Gambier, SA 5290. These financial statements include Limestone Coast LGA direct operations and all entities through which Limestone Coast LGA controls resources to carry on its functions. In the process of reporting on Limestone Coast LGA as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

4 Income taxes

The activities of the Association are exempt from taxation under the Income Tax Assessment Act 1997.

5 Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 1: Statement of Significant Accounting Policies (cont)

6 Leases

At inception of a contract, the Association assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

7 Impairment of assets

At the end of each reporting period, the Association assesses whether there is any indication that an asset may be impaired. The assessment will consider both external and internal sources of information. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of that asset, being the higher of the asset's fair value less costs to sell and its value-in-use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is immediately recognised in profit or loss.

Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset where it is not possible to estimate the recoverable amount of an individual asset, the Association estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

8 Revenue

The Association recognises revenue under *AASB 1058 Income of Not-for-Profit Entities (AASB 1058)* or *AASB Revenue from Contracts with Customers (AASB 15)* when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer).

Revenue is measured based on the consideration to which the Association expects to be entitled on a contract with a customer. In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives

The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the Association to acquire or construct a recognisable non-financial asset that is to be controlled by the Association. In this case, the Association recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

9 Trade and other receivables

These include amounts due from ATO and accrued interest on deposits in financial institutions. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 1: Statement of Significant Accounting Policies (cont)

9 Trade and other receivables (cont.)

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

10 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncost) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncost) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave. Sick leave shall be portable from Association to Association. A local government employee shall be entitled to carry sick leave credits from the previous employing Association (or Associations) to the present Association provided the service is continuous as defined by the Local Government Act 1934 but such credits shall not be available until sick leave credits accrued at the employee's employing Association have been exhausted. The employing Association may recover from previous employing Associations a contribution towards the cost of sick leave granted in accordance with this contribution towards the cost of sick leave granted in accordance with this subclause.

11 New and Amended Accounting Policies Adopted

AASB 16 Leases, which commenced from 1 July 2019, requires that the right of use conveyed by leasing contracts except leases with a maximum term of 12 months and leases for non-material amounts be recognised as a form of Infrastructure, Property, Plant and Equipment, and that the lease liability be disclosed as a liability. At 30 June 2020, the Association has no leases to which this treatment will need to be applied.

The Association had elected to early adopt AASB 1058 (Income of Not for Profit Entities) and AASB 15 (Revenue from Contracts with Customers) effective 30 June 2019 utilising the cumulative effect method. The cumulative effect of transition is shown as an adjustment to retained earnings at the date of initial application and no adjustments were made to comparative figures

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020**

Note 2: Income

	2020	2019
	\$	\$
<u>Local Government Contributions</u>		
City of Mount Gambier	217,695	180,098
District Council of Grant	86,159	78,125
Wattle Range Council	135,999	134,442
Naracoorte Lucindale Council	110,772	90,027
District Council of Robe	44,968	43,453
District Council of Tatiara	83,874	75,842
District Council of Kingston	41,935	40,417
Total	<u>721,402</u>	<u>642,404</u>
<u>Other Contributions</u>		
South Australian Tourism Commission	77,708	49,013
Local Government Association	130,142	248,846
Regional Development Australia	170	30,000
Starclub Funding	106,000	106,000
Road Safety Funding (Motor Accident Commission)	-	65,000
Total	<u>314,020</u>	<u>498,859</u>
<u>Other Income</u>		
Interest Revenue	17,989	15,891
Funds Carried Forward	70,955	37,252
Sundry Income	31,764	65,998
Sponsorship	37,388	-
Total	<u>158,096</u>	<u>119,141</u>
<u>Project Income</u>		
Department of Environment and Water	5,000	58,910
SA Fire & Emergency Services Commission (NDRP)	23,250	6,750
Sports Academy Contribution	10,468	13,182
Participant Fees (Limestone Coast Leadership Program)	15,437	24,091
SA Coastal Councils Alliance	9,000	9,000
Building Better Regions Fund	21,864	18,136
Department of Planning, Transport & Infrastructure	65,000	-
Department of Health	90,069	-
LCLGA Project Contribution	55,000	-
Total	<u>295,088</u>	<u>130,069</u>
<u>Unbudgeted Project Income</u>		
Green Industries SA	-	2,063
SA Fire & Emergency Services Commission	-	5,000
Other	1,761	-
Total	<u>1,761</u>	<u>7,063</u>
<u>Other Comprehensive Income</u>		
Funds Carried Forward	-	173,376
Project Liability Income	-	286,645
Total	<u>-</u>	<u>460,021</u>

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020**

Note 3: Expenses

	2020	2019
	\$	\$
<u>Operating Expenses</u>		
Advertising	14,343	15,656
Audit fees	11,378	2,900
Bank Charges	643	498
Chairperson's Allowance	13,105	2,895
Computing	16,197	12,538
Consultancy	9,316	20,352
Governance	-	16,005
Insurance	9,972	7,685
Legal Fees	-	-
Minor Equipment	-	7,403
Motor Vehicle	57,899	53,690
Office Expenses	27,808	22,583
Rent	22,797	25,227
Seminars	5,174	5,118
Trade Shows	15,131	42,082
Training	1,712	6,928
Travel and Accommodation	23,726	42,528
Total	<u>229,201</u>	<u>284,088</u>
<u>Employee Costs</u>		
Salaries and Wages	673,453	500,833
Superannuation	63,327	46,957
Oncosts	6,399	4,809
Leave provision movement	25,042	25,441
Total	<u>768,221</u>	<u>578,040</u>
<u>Project Expenditure</u>		
Coastal Alliance	67,587	37,663
Leadership Program	65,482	81,255
Administration	3,052	-
Red Meat Cluster	15,184	-
SMLC	27,361	-
Heritage Advisor	70,151	62,870
RDA Limestone Coast	102,143	90,781
Brand Development	6,882	9,325
Regional Growth Plan	1,530	6,050
Planning Reform	16,961	13,546
Climate Project	8,924	122,162
Sports Academy	87,416	46,996
Road Safety	10,149	1,307
Star Club	3,072	-
Tourism	110,926	13,871
Rating Equity State Project	1,000	-
Waste	34,331	24,938
Total	<u>632,151</u>	<u>510,764</u>

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020**

Note 3: Expenses (Cont.)

	2020	2019
	\$	\$
<u>Unbudgeted Project Expenditure</u>		
Substance Misuse	-	40,000
Waste	-	14,459
Other	1,761	-
	1,761	54,459

Note 4: Assets

Cash and Cash Equivalents

Petty Cash	250	500
Cash at bank	228,917	176,856
Term Deposit	709,476	691,799
Total	938,643	869,155

Trade and Other Receivables

Trade Debtors	64,550	109,323
Total	64,550	109,323

Note 5: Liabilities

Trade and Other Payables

Goods & Services	26,272	43,233
Accrued Expenses	8,831	12,979
GST Payable	(2,406)	(1,698)
PAYG Payable	24,156	10,533
Other	1,595	-
	58,448	65,047

Provisions

	2020		2019	
	\$		\$	
	Current	Non-Current	Current	Non-Current
Employee entitlements (including on-costs)	48,883	32,647	41,632	14,856
	48,883	32,647	41,632	14,856

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020**

Note 5: Liabilities (Cont.)

Other Liabilities

The unexpended funds reserve represent funds set aside for the future use on projects manage by the Association

	2020	2019
	\$	\$
Tourism		
Balance brought forward	20,000	151,851
Project Contribution (South Australian Tourism Commission)	23,952	20,000
Expenses/Transfer	<u>(20,000)</u>	<u>(151,851)</u>
Project funds not expended at year end	23,952	20,000
 Limestone Coast Leadership		
Balance brought forward	13,000	-
Project Contribution	31,775	13,000
Expenses/Transfer	<u>(6,500)</u>	<u>-</u>
Project funds not expended at year end	38,275	13,000
 SMLC -DOH		
Balance brought forward	9,925	-
Project Contribution	87,000	9,925
Expenses/Transfer	<u>(12,993)</u>	<u>-</u>
Project funds not expended at year end	83,932	9,925
 Regional Coast Alliance		
Balance brought forward	54,530	-
Project Contribution	98,535	54,530
Expenses/Transfer	<u>(54,530)</u>	<u>-</u>
Project funds not expended at year end	98,535	54,530
 Total unspent funds reserves	<u>244,694</u>	<u>97,455</u>

Note 6: Reconciliation of Cash Flow Statement

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the reporting period as shown in the Cash Flow Statement of reconciled to the related Balance Sheet as follows:

Total cash & cash equivalent assets	938,643	869,155
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(b) Reconciliation of Changes in Net Assets to cash from Operating Activities

Net surplus for the year	(140,967)	430,206
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Changes in assets and liabilities

(Increase)/decrease in trade and other receivables	44,773	(61,715)
Increase/(decrease) in trade and other payables	(21,817)	40,999
Increase/(decrease) in employee benefits	25,042	25,441
Increase/(decrease) in other liabilities	<u>162,457</u>	<u>(456,994)</u>
	<u>69,488</u>	<u>(22,063)</u>

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	15,000	15,000
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Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 7: Financial Instruments

All financial instruments are categorised as *loans and receivables*

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at call, Short Term Deposits	<p>Accounting Policy: Carried at lower of cost and net realisable value, interest is recognised when earned.</p> <p>Terms & Conditions: Deposits are returning fixed interest rates of 1.3% (2019 2.3%)</p> <p>Carrying amount: approximates fair value due to short term to maturity</p>
Receivables: Fees & other charges	<p>Accounting Policy: Carried at nominal values less any allowances for doubtful debts. An allowance for doubtful debts is recognised (and reassessed annually) when collection in full is no longer possible</p> <p>Terms & Conditions: unsecured, and do not bear interest. Although Association is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Associations boundaries.</p> <p>Carrying amount: approximates fair value (after deduction for any allowance)</p>
Receivables: other levels of government	<p>Accounting Policy: Carried at nominal value.</p> <p>Terms & Conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value</p>
Liabilities: Creditors & Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in future for goods & services received, whether or not billed to the Association.</p> <p>Terms & Conditions: Liabilities are normally settled within 30 days.</p> <p>Carrying amount: approximates fair value</p>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020

Note 7: Financial Instruments (cont.)

Liquidity Analysis

	2020		2019	
	Due < 1 year	Due > 1 Year ≥ 5 years	Due > 1 Year ≥ 5 years	Due > 5 Years
	\$	\$	\$	\$
Financial Assets				
Cash & Equivalents	938,643	-	938,643	938,643
Receivables	64,550	-	64,550	64,550
Total	1,003,193	-	1,003,193	1,003,193
			Total Contractual Cash Flows	Carrying Values
				\$
Financial Liabilities				
Payables	26,272	-	26,272	26,272
Total	26,272	-	26,272	26,272

	2020		2019	
	Due < 1 year	Due > 1 Year ≥ 5 years	Due > 1 Year ≥ 5 years	Due > 5 Years
	\$	\$	\$	\$
Financial Assets				
Cash & Equivalents	869,155	-	869,155	869,155
Receivables	109,323	-	109,323	109,323
Total	978,478	-	978,478	978,478
			Total Contractual Cash Flows	Carrying Values
				\$
Financial Liabilities				
Payables	43,233	-	43,233	43,233
Total	43,233	-	43,233	43,233

The following interest rates were applicable to Limestone Coast LGA at balance date:

	2020	2019
% Weighted Average Interest rate	1.3%	
Carrying Value	709,476	
% Weighted Average Interest rate		2.3%
Carrying Value		691,799
Total	709,476	691,799

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 7: Financial Instruments (cont)

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is not recognised market for the financial assets of Limestone Coast LGA.

Risk Exposures:

Credit risk represents the loss that would be recognised if counterparties fail to perform as contracted. Limestone Coast LGA maximum credit risk on financial assets is the carrying amount, net of any allowances for Limestone Coast LGA doubtful debts. All investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Note 4 in relation to individual classes of receivables, exposure is concentrated within limestone Coast LGA boundaries, and there is no material exposure to any individual debtors.

Market risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Limestone Coast LGA's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currently risk apply

Liquidity risk is the risk that Limestone Coast LGA will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA information paper 15), liabilities have a range of maturity dates.

Interest rate risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Limestone Coast LGA has a balance of both fixed and variable rate investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner

Note 8: Contingent Liabilities and Contingent Assets

At 30 June 2020, the Association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in this financial report.

Note 9: Capital Commitments

At 30 June 2020, the Association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in this financial report.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

Note 10: Events after the end of the reporting period

The entity has and continues to be affected by the current COVID-19 pandemic which has seen some impact on the ability to deliver programs and projects. Some additional grant stimulus has been received.

Subject to the impact from COVID-19 pandemic, the Committee is not aware of any other events which have occurred subsequent to balance date which would materially affect the financial statements prepared for the year ended at 30 June 2020

Note 11: Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Committee believe that the Local Councils and other bodies will continue to fund the Association.

Note 12: Capital Management

The Committee controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Committee ensures that the overall risk management strategy is in line with this objective. The committee operates under policies approved by the board. Risk management policies are approved and reviewed by the board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities, supported by financial assets. There have been no changes to the strategy adopted by the Committee to control the capital of the entity since the previous year.

Note 13: Related Party Disclosure

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2020	2019
	\$	\$
Short term employee benefits incl. Allowances	174,801	110,512
Post employment benefits	15,361	10,223

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2020	2019
under \$50,000	1	1
\$50,001 to \$100,000	0	0
\$100,001 to \$150,000	0	1
\$150,001 to \$200,000	1	0

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020**

Note 13: Related Party Disclosure (cont.)

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

There were no transactions with other related parties apart from:

- A relative of a KMP owns a business who contract's there services as required to the Kingston District Council.

	Amounts received from Related Party during the financial year	Amounts outstanding from Related Party at the end of the financial year
Related Party Entity	2020 \$	2020 \$
City of Mount Gambier	217,695	-
District Council of Grant	86,159	-
Wattle Range Council	135,999	-
Naracoorte Lucindale Council	110,772	1,650
District Council of Robe	44,968	-
District Council of Tatiara	83,874	-
District Council of Kingston	41,935	-
Total	<u>721,402</u>	<u>1,650</u>

Limestone Coast Local Government Association

**STATEMENT BY MEMBERS OF THE COMMITTEE
FOR THE YEAR ENDED 30 JUNE 2020**

In the opinion of the committee, the Financial Statements comprising of the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and Notes to the Financial Statements:

1. Presents a true and fair view of the financial position of Limestone Coast Local Government Association as at 30 June 2020 and its performance for the year ended on that date in accordance with Accounting Standards and other mandatory professional reporting requirements.
2. At the date of this statement, there are reasonable grounds to believe that Limestone Coast Local Government Association will be able to pay its debts as and when they fall due.

The Committee is responsible for the reliability, accuracy and completeness of the accounting records and the disclosure of all material and relevant information.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:



Mayor Erika Vickery
President
Date:



Tony Wright
Executive Officer
Date:

Limestone Coast Local Government Association

**STATEMENT BY MEMBERS OF THE COMMITTEE
FOR THE YEAR ENDED 30 JUNE 2020**

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2020, the Association's Auditor, Dean Newberry has maintained his independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



**President
LC Local Government Association**



**Chief Executive Officer
District Council of Grant**



**Chief Executive Officer
City of Mount Gambier**



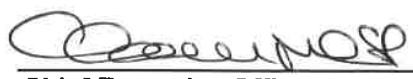
**Chief Executive Officer
Kingston District Council**



**Chief Executive Officer
Naracoorte Lucindale Council**



**Chief Executive Officer
District Council of Robe**



**Chief Executive Officer
Tatiara District Council**



**Chief Executive Officer
Wattle Range Council**

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Limestone Coast Local Government Association for the year ended 30 June 2020, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



Jim Keogh

Partner

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

Dated the 7th day of October 2020

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Opinion

We have audited the financial report of the Limestone Coast Local Government Association (the Authority), which comprises the Statement of Financial Position as at 30 June 2020, the Statement of Comprehensive Income, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and other explanatory information and the Certification of Financial Statements.

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Authority as at 30 June 2020, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and the Australian Accounting Standards (including Australian Accounting Interpretations).

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Authority in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information other than the Financial Report and Auditor's Report Thereon

The Authority is responsible for the other information. The other information comprises the information included in the Authority's annual report for the year ended 30 June 2020, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibility for the Financial Report

The Authority is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*. The Authority's responsibility includes establishing and maintaining internal control relevant to preparation and fair presentation of the financial report so that it is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Authority is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by those charged with governance.
- Conclude on the appropriateness of the Authority's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY & PARTNERS CHARTERED ACCOUNTANTS



**JIM KEOGH
PARTNER**

Signed on the 15th day of October 2020,
at 214 Melbourne Street, North Adelaide

WATTLE RANGE - A GREAT PLACE
to live and work





Wattle Range
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